

**AGENDA FOR THE THREE HUNDRED  
AND TWENTY-SIXTH MEETING  
OF THE EXECUTIVE COUNCIL**



**29th MARCH, 2025  
(12:00 Noon)**

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI**

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**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

The Three Hundred and Twenty-sixth Meeting of the Executive Council of the Indian Institute of Public Administration will be held on **29<sup>th</sup> March, 2025 at 12:00 Noon**. The Agenda for the Meeting will be as follows:

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**SURENDRA NATH TRIPATHI  
DIRECTOR GENERAL &  
MEMBER-SECRETARY**

**MEMBERS, EXECUTIVE COUNCIL**

**Item No.326.1      Grant of leave of absence to Members.**

**Item No.326.2 (a) Confirmation of the Minutes of the 325<sup>th</sup> meeting of the Executive Council held on 7<sup>th</sup> October, 2024.**

The Minutes are annexed at Annexure A. (Page No.46 to 52)

**Item No.326.2 (b) Action taken on the Minutes of the 325<sup>th</sup> meeting of the Executive Council held on 7<sup>th</sup> October, 2024.**

<b>Minutes of the 325<sup>th</sup> Meeting of the Executive Council</b>	<b>Action Taken</b>
<p><b>Item No.325.3 Paul H. Appleby Award for 2024.</b></p> <p>The Executive Council approved the recommendation of the Committee to confer the award to <b>Shri Jalil Ahmad Khan, IAS (Retd.)</b> for Paul Appleby Award for 2024. His contribution to the field of Public Administration has been excellent. His contribution in establishing and guiding J&amp;K Regional Branch is outstanding. He has been a very active Member of IIPA for a very long time.</p>	<p>The Award was conferred on Shri Jalil Ahmad Khan by the Hon'ble Vice President of India and President IIPA during the AGM held on 4<sup>th</sup> November, 2024.</p>
<p><b>Item No.325.4 Dr. Rajendra Prasad Memorial Award for Academic Excellence for 2024.</b></p> <p>The Executive Council approved the recommendation of the Committee for the Award to <b>Prof. M.P. Singh</b> for Dr. Rajendra Prasad Memorial Award for Academic Excellence 2024. He has been an eminent educationist, academicians, writer and editor in academic discipline. He has been active in academic field for over 60 years and contributed very handsomely in the academic field. He has also been a Life Member of IIPA from over 44 years. Also, he has been editing the flagship journal of IIPA, Indian Journal of Public Administration (IIPA) for over 10 years now.</p>	<p>The Award was conferred on Prof. M.P. Singh by the Hon'ble Vice President of India and President IIPA during the AGM held on 4<sup>th</sup> November, 2024.</p>
<p><b>Item No.325.5 Award to IIPA Regional and Local Branches for best performance.</b></p> <p>The Executive Council approved the recommendation of the Committee for the Award to the following Branches:</p>	<p>The Awards were presented by the Hon'ble Vice President of India and President IIPA during the AGM held on 4<sup>th</sup> November, 2024.</p>

<p>(i) Maharashtra Regional Branch – First Prize carrying a Certificate and cash award of Rs.10,000/-.</p> <p>(ii) Madhya Pradesh Regional Branch – Second Prize carrying Certificate of Appreciation.</p> <p>(iii) Kerala Regional Branch –Third Prize carrying Certificate of Appreciation.</p>	
<p><b>Item No.325.6 Award of Prize to the winners of Case Study Award Competition 2024.</b></p> <p>The Executive Council approved the recommendation of the Committee for the Award as under:</p> <p>First Prize of Rs. 10,000/- to: Dr. Poonam Chhaniwal and Dr. Haritha Guduru Topic: Circularity and Sustainability in Action: The Recykal Way</p> <p>Second Prize of Rs. 6,000/- to: Mr. Rahul Gupta, Dr. Gita Bajaj and Dr. Rahul Kumar Topic: Battery Smart: Empowering EVs and Electrifying Earnings</p> <p>Third Prize of Rs.4000/- to: Dr. Tanmaya Kumar Mishra, Dr. Bindiya Gupta &amp; Dr. Bhumika Achhnani Topic: The Dark Side: A Look at India’s Edtech Landscape</p>	<p>The Awards were presented by the Hon’ble Vice President of India and President IIPA during the AGM held on 4<sup>th</sup> November, 2024.</p>
<p><b>Item No.325.7 Office replies on the suggestions/observations made by the Members in the AGM held on 31<sup>st</sup> October, 2023.</b></p> <p>Confirmed</p>	<p>The office replies have since been emailed to those Members who attended the AGM held in October 2023.</p>
<p><b>Item No.325.8 Office replies on the suggestions/observations made by the Office Bearers of the Regional &amp; Local Branches in its meeting held on 31<sup>st</sup> October, 2023.</b></p> <p>Confirmed</p>	<p>The office replies have been circulated to the Branches.</p>

<p><b>Item No.325.9 Annual Report for 2023-24.</b></p> <p>Confirmed</p>	<p>The Annual Report has been e-mailed to the members and also put on IIPA website.</p>
<p><b>Item No.325.10 Balance-sheet and Audited Statement of Accounts for 2023-24 together with the Report of the Chartered Accountants.</b></p> <p>Confirmed</p>	<p>The Balance-sheet and Audited Statement of Accounts form part of the Annual Report has been emailed to the Members.</p>
<p><b>Item No.325.1 Admission of new Life Members.</b></p> <p>Confirmed</p>	<p>Action already taken.</p>
<p><b>Item No.325.12 Removal of Corporate Members due to non-payment of membership fee.</b></p> <p>The E.C. approved of making one more attempt towards getting the fee payment.</p>	<p>A letter dated 13.11.2024 has been sent to the defaulting Corporate members requesting them to renew their membership fee.</p>
<p><b>Item No.325.13 Nomination/ Co-option of the Members of the Executive Council for the term 2024-26.</b></p> <p>As per Rule 11 (vii), (ix) &amp; (x) of the MoA, the Executive Council approved the following nomination/co-option for the term 2024-26:</p> <p>(a) Co-option of the Chairmen of five Regional Branches</p> <p>The E.C. approved the co-option of the Chairmen of the following Regional Branches:</p> <ol style="list-style-type: none"> <li>1. Delhi (North)</li> <li>2. Puducherry (South)</li> <li>3. Chhattisgarh (East)</li> <li>4. Rajasthan (West)</li> <li>5. Assam (North East)</li> </ol>	<p>The decision of the E.C. has been conveyed to the respective Chairmen of five Regional Branches and two eminent persons and the faculty member co-opted to the EC.</p>

<p>(b) Two Eminent Persons</p> <ol style="list-style-type: none"> <li>1. Shri Shekhar Dutt, Former Governor of Chhattisgarh</li> <li>2. Shri S.S. Kshatriya, IAS (Retd.), Former Chief Secretary of Maharashtra and Former Chief Commissioner, Right to Service, Maharashtra</li> </ol> <p>(c) IIPA Faculty</p> <p style="padding-left: 40px;">Prof. Neetu Jain</p>	
<p><b>Item No.325.14 A brief report on the important activities of the Institute during June to September 2024 relating to (a) Training Programmes and (b) Status of Research Projects.</b></p> <p style="text-align: center;">Confirmed</p>	
<p><b>Item No.325.15 Items to Report:</b></p> <p style="text-align: center;"><b>Confirmed</b></p> <p>(i) Extension of senior staff (ii) Foreign visit of Director General and Faculty Members (without any financial implication on IIPA)</p>	
<p><b>Item No.325.16 Theme for Special Issue of IJPA and Lok Prashasan for 2025.</b></p> <p>The Executive Council approved the Theme for Special Issue of Indian Journal of Public Administration (IJPA), (July-September 2025) will be approved by the Hon'ble Chairman, IIPA in consultation with DG IIPA.</p> <p>The same theme will be in Hindi for Special Issue of Lok Prashasan (July-December 2025).</p>	<p>IJPA (July-Sept) 2025 theme: Startup Ecosystem: Entrepreneurial Society</p> <p>Lok Prashasan (July-Sept) 2025 theme: स्टार्टअप इकोसिस्टम: उद्यमी समाज</p>

<p><b>Item No.325.17 Any other business with permission of the Chairman.</b></p> <p><b>(i) Formulation of Trust under IIPA for Rental Income</b></p> <p>The Executive Council approved the proposal to formulate a separate Trust for Rental Income under IIPA. The required formalities for setting up a new Trust will be prepared by IIPA in due course and put up to the Hon'ble Chairman IIPA EC for his kind approval.</p>	<p>The preliminary work for formation of the Trust has been done with approval of the Hon'ble Chairman IIPA. The Members are:</p> <ol style="list-style-type: none"> <li>1. Director General IIPA as Chairman of the Trust</li> <li>2. EC Faculty Member as Member (Prof. Neetu Jain</li> <li>3. Registrar IIPA as Member Secretary</li> </ol> <p>Appointment has been sought from the Registrar's office for registering the Trust.</p>
<p><b>(ii) Award of prizes to the winners of the Annual Essay Prize Competition, 2024</b></p> <p>The Executive Council approved the award of prizes to the winners of the Annual Essay Competition 2024 as under :</p> <p>First prize of Rs.10,000/-  आकाश गुप्ता (Akash Gupta)  जिला : सुल्तानपुर, उत्तर प्रदेश  Topic: Viksit Bharat- India in 2047 (Hindi)</p> <p>Second prize of Rs.7,000/-  Shri Sajal Jain  Agra, Uttar Pradesh  Topic: Viksit Bharat- India in 2047 (English)</p> <p>Third prize of Rs.5,000/-  Shri Syed Mohammad Raghیب  Research Officer, IIPA  Topic: Artificial Intelligence in Government (English)</p>	<p>The Awards were presented during the AGM held on 4<sup>th</sup> November, 2024.</p>
<p>Dr. Jitendra Singh, Hon'ble Union Minister and Chairman IIPA E.C said that Indian Institute of Public Administration (IIPA) should work in sync with Karmayogi programme of the Government of India to train personnel for tackling new challenges</p>	<p>IIPA is collaborating with ATIs of many States such as Uttarakhand, Bihar, Odisha, Gujarat, Mizoram, Nagaland, Sikkim, Maharashtra etc. and already conducted training of Probationers of State Civil Services and other services of the States of Bihar, Gujarat, Mizoram, Odisha etc.</p>

of governance, especially to young civil servants of not only Centre but States and Union Territories as well. He also mentioned that Assistant Secretaries on Delhi stint must be exposed to modern governance tools in IIPA for their better understanding. This will make them more aware bureaucrats.

Envisaged in 2020, the flagship Mission Karmayogi has been carefully designed to lay the foundations for capacity building for Civil Servants so that they remain entrenched in Indian Culture and sensibilities and remain connected, with their roots, while they learn from the best institutions and practices across the world. The Programme is being delivered by setting up an Integrated Government Online Training-iGOT Karmayogi Platform.

Capacity of Civil Services plays a vital role in rendering a wide variety of services, implementing welfare programs and performing core governance functions. A transformational change in Civil Service Capacity is proposed to be affected by organically linking the transformation of work culture, strengthening public institutions and adopting modern technology to build civil service capacity with the overall aim of ensuring efficient delivery of services to citizens.

Speaking about injecting young blood in IIPA, the Minister said, "We took a decision of opening up of the membership because otherwise it was getting reduced to the retired officers' club and the results have been very rewarding. In the last two years and we have youngest members among the assistant secretaries who just passed out of Mussoorie.

He even suggested IIPA for thinking about having a membership drive because many of the prospective members have not acquired membership because they're not

IIPA is reaching out to different states such as Karnataka, Bihar, Madhya Pradesh, Uttar Pradesh, Odisha etc. for the training of their senior officials as well as judicial officers. IIPA is collaborating with the Govt of Puducherry for the training of their officials, evaluation of schemes etc. activities. IIPA is also reached out to Chandigarh Administration and received the work of evaluation of the manpower of the Chandigarh Municipal Corporation.

IIPA has reached the grassroot level of Public Administration also with NITI Aayog entrusting IIPA for training of Aspirational Block Fellows.

IIPA is also handholding many ATIs and other Institutions by providing them Faculty support.

Several online programmes of IIPA are successfully running on the iGOT programme and more programmes will be uploaded in due course.

IIPA also conducted half-day orientation programme of the Assistant Secretaries in 2022 and 2023. It is being planned for IAS 2023 batch also in partnership with LBSNAA.

IIPA has embarked upon a Membership Drive and regularly exhorting the Branches also for the same. Since the re-opening of the membership, till date, 896 Officers/Academicians have been granted the Life Membership of IIPA.

<p>aware of it. He said, “Every year what we are doing is that we have a batch of assistance secretaries before they go to their respective cadres, we request them or suggest to them to acquire the membership otherwise in the normal course most of them are not aware of it but once they are told they're very happy doing it.”</p> <p>He mentioned that IIPA is now more integrated with DoPT, DARPG and other sister Institutions like LBSNAA, Mussoorie.</p>	
<p>Prof. Renu Vig, Vice Chancellor, Panjab University advised that IIPA should share their List of Training Programme with Panjab University (PU) so that PU can provide IIPA references of qualified trainers and subject matter experts of PU and other Institutions.</p>	<p>IIPA has MoU with Panjab University and both the institutions collaborate in APPPA and other programmes. Faculty from Panjab University’s Public Administration Department and University Business School (UBS) are taking sessions for the IIPA training programme.</p>
<p>Shri T.M. Vijay Bhaskar, Chairman, Karnataka Regional Branch informed that Government of Karnataka has increased the Grant to Karnataka Regional Branch to Rs 25.00 Lakhs. The Local Branch of Mysore has been rejuvenated, and Shri Bhaskar has requested the support of IIPA in order to take-up the District Good Governance Index (DGGI) preparation of State of Karnataka. DG IIPA informed that IIPA has written to Chief Secretaries of all States and UTs for the DGGI and IIPA HQ is ready to provide all assistance to the Regional Branches for taking-up DGGI with their respective States.</p>	<p>IIPA Karnataka Regional Branch has been entrusted by DARPG, Govt. of India for carrying out DGGI Project for Karnataka.</p>
<p>Shri P.C. Lawmkunga, Chairman, Mizoram Regional Branch requested for financial assistance from IIPA HQ for organizing seminars which will be attended by the highest officials of the State. DG IIPA informed that IIPA is providing assistance of Rs 1.5 Lakhs for organizing Zonal Conferences and Mizoram Regional Branch can take this opportunity to organize the Zonal Conference of North-Eastern States.</p>	<p>IIPA has given financial assistance of Rs.1.5 Lakh to some branches who have proposed to organize the Regional Conference. Till date, Madhya Pradesh, Karnataka and Bihar have organized Zonal Conferences and Jammu &amp; Kashmir Regional Branch is going to organize the North Zonal Conference shortly. If there is any proposal from Mizoram to organize North-East Zonal Conference, it will be considered.</p>

<p>Shri B.R. Sharma, Chairman, Jammu &amp; Kashmir Regional Branch congratulated Maharashtra Regional Branch for the best branch award and thanked IIPA HQ for selecting Shri Jalil Ahmad Khan, IAS (Retd.) for the Paul Appleby Award 2024. Shri Sharma announced and informed that J&amp;K Regional Branch is going to organize the North Zone Regional Conference on 14<sup>th</sup> December 2024 at Jammu, and 'Citizen Centric Governance' will be the theme.</p>	<p>Noted with thanks.</p>
<p>Ms. Chhavi Bhardwaj, Jt. Secretary (Training), DoPT, Govt. of India said that DoPT will provide all required assistance to IIPA and its Regional &amp; Local Branches in enhancing their outreach and activities. She mentioned that the World Bank is funding Capacity Building initiatives of DoPT and IIPA may take advantage of it.</p>	<p>Noted with thanks.</p>
<p>Col. (Dr.) Updesh Kumar Sharma, Jt. Adviser, NITI Aayog said that he will encourage officials of the NITI Aayog to take the membership of IIPA and also work for the enhancement of the collaboration between IIPA and NITI Aayog.</p>	<p>Noted with thanks.</p>
<p>Shri K.K. Sethi, Chairman, Madhya Pradesh Regional Branch informed that their branch has successfully conducted the Zonal Conference in RCVP Noronha Academy of Administration in Bhopal on 10<sup>th</sup> August 2024 and it was a grand success. DG IIPA also endorsed that the conference went very well and complimented Shri Sethi for the success. The conference was attended by the retired and serving senior IAS, IPS and other State Government Officials, Academicians, Officers Trainees.</p>	<p>Noted with thanks.</p>
<p>Shri S.S. Kshatriya, Former Chief Secretary of Maharashtra and Chairman Maharashtra Regional Branch said that Maharashtra would like to conduct the Western Zone Regional Conference and as</p>	<p>Noted with thanks.</p>

<p>the ATI of Maharashtra is in Pune so the venue of the conference will preferably be in Pune. The conference dates will be communicated in due course. Shri Kshatriya congratulated Karnataka Regional Branch for the enhancement of grant by their State Government to their Regional Branch. Shri Kshatriya also appreciated the Newsletter of the Karnataka Regional Branch which is published on regular basis with the enriched content. Shri T.M. Vijay Bhaskar, Chairman, Karnataka Regional Branch said that the credit of curating the Newsletter goes to Dr. Jeevan Kumar, Secretary of their branch who puts on sincere efforts in this regard. Shri Kshatriya said that the Branches should be encouraged to find out the innovative administrative practices and put those before the people. Maharashtra Regional Branch has instituted Late Dr S. S. Gadkari Annual Memorial Award for Innovation in Public Administration in 2016 and they award it to the state civil servants for delivery of quality public service by using cutting-edge technology and adopting innovative ideas.</p>	
<p>Prof. K.K. Pandey, Faculty Representative thanked EC for inducting him as Faculty Representative for continuous three terms of two years. Prof Pandey has mentioned that IIPA has developed a lot and come out from various crises in the past five year, including Covid-19 pandemic under the dynamic leadership and guidance of the Hon'ble Union Minister and the Director General.</p>	<p>Noted with thanks.</p>

**Item No.326.3 (i) Subjects for Annual Essay Prize Competition and Theme of Members' Annual Conference 2025.**

The Members of the Executive Council, Chairmen & Honorary Secretaries of Regional and Local Branches and the IIPA Faculty were requested to suggest topics for the Annual Essay Prize Competition and Theme of the Members' Annual Conference 2025.

The suggestions for the Annual Essay Prize Competition and Members' Annual Conference received are attached.

The subjects of the Annual Essay Prize Competition and Members' Annual Conference of last five years are attached.

The Executive Council may therefore finalize the topics for Annual Essay Prize Competition and Theme of Members' Annual Conference 2025.

**(ii) Appointment of Judges for the Annual Essay Prize Competition.**

As usual, the judges are to be nominated to evaluate the essays received for Annual Essay Prize Competition. As per past practice, the Executive Council may authorize the Director General to finalize the names of the Judges.

**(A) Suggestions for Topics of Annual Essay Prize Competition 2025**

**Shri Sudhir Prasad, Chairman, Jharkhand Regional Branch**

1. India Vs. China Startup (Deep Seek) – The Role of India in AI
2. Role of India in the space technology

**Prof. Asish Roy, Hony. Secretary, Howrah Local Branch**

1. Change of Global Climate and its results
2. New Education Policy of Govt. of India
3. Union Budget 2024-25

**Dr. Roma Mitra Debnath**

Circular Economy: Transition to a Sustainable Society

**Dr. A. Xavier Susairaj, Hony. Secretary, Tirupattur Local Branch**

Youth Empowerment Boon or Bane

**Shri T.M. Vijay Bhaskar, Chairman, Karnataka Regional Branch**

1. Public Administration in the Era of Artificial Intelligence and Automation
2. Public Administration and Social Media: Challenges and Opportunities
3. Climate Change and Public Administration
4. Recent Advances in E-Governance

**(B) Suggestions for Theme of Members' Annual Conference 2025**

**Shri Sudhir Prasad, Chairman, Jharkhand Regional Branch**

1. India Vs. Disrupted Global Economy
2. India Vs. Global Warming
3. Establishing virtual classrooms, schools and colleges

**Prof. Asish Roy, Hony. Secretary, Howrah Local Branch**

1. 75<sup>th</sup> Years of Indian Constitution
2. Viksit Bharat: India in 2047
3. New Legal Structure of Judicial system of India

**Dr. A. Xavier Susairaj, Hony. Secretary, Tirupattur Local Branch**

Inter State Regional Balances and Equity

**Shri T.M. Vijay Bhaskar, Chairman, Karnataka Regional Branch**

1. Public Administration in the Era of Artificial Intelligence and Automation
2. Public Administration and Social Media: Challenges and Opportunities
3. Climate Change and Public Administration
4. Recent Advances in E-Governance

### **Topics of the Annual Essay Prize Competition (Last five years)**

#### **2020**

1. COVID and Public Health System
2. One Nation, One Ration Card-PDS Reforms
3. Migration and Job Creation

#### **2021**

1. Sustainable Economy in Pandemic Aatmanirbhar Bharat
2. Mission Karmayogi – Capacity Building for Public Service Delivery
3. New Education Policy of Govt. of India

#### **2022**

1. Socio-economic Changes in Post Pandemic period
2. Fourth Industrial Revolution and Governance
3. Evolving Role of Women in Leadership and Society

#### **2023**

1. G 20: India Tecade
2. Women Empowerment to Women led Development
3. India: A Sustainable Model of Democracy

#### **2024**

1. Artificial Intelligence in Government
2. Viksit Bharat-‘India in 2047’
3. Public Policy for Marginalized

### **THEMES OF MEMBERS' ANNUAL CONFERENCE (Last five years)**

- 2020 Management of Pandemics
- 2021 Aatmanirbhar Bharat and its various aspects
- 2022 India Emerging as a Global Leader
- 2023 New Paradigms of Governance
- 2024 One Nation One Election

**Item No.326.4            Date for the Annual Meeting of the General Body and Members' Annual Conference.**

Under Rule 14 of the Rules of the Institute, the Annual Meeting of the General Body is to be convened in the month of September or October every year.

Rule 14 of the Rules of the Institute provides as under:

*“The Annual General Meeting of the General Body shall be called by the Chairman of the Institute with the consent of the President of the Institute in the month of September or October every year after giving at least twenty one days’ notice of the date, time, place and the general nature of business to be discussed at such meeting....”*

As is the convention, the Annual Meeting of the General Body is convened on 31st October on the auspicious occasion of the Birth Anniversary of Sardar Vallabh Bhai Patel.

As such, it is proposed that the AGM may be held on 31<sup>st</sup> October at 04:00 PM and Members’ Annual Conference on 30<sup>th</sup> October at 09:30 AM, subject to the convenience of Hon’ble Vice President of India and President IIPA and Hon’ble Minister and Chairman IIPA EC.

**Item No.326.5            Draft Agenda for the Annual Meeting of the General Body.**

**NOTICE of the Annual Meeting of the General Body of the Indian Institute of Public Administration**

Notice is hereby given that the Seventy-first Annual Meeting of the General Body of Indian Institute of Public Administration will be held on ..... at ..... in the premises of the Institute.

The Agenda of the Meeting will be as follows:

1. Welcome Address by the Director General of the Institute.
2. Opening Remarks by the Chairman of the Institute.
3. Conferring of 'Paul H. Appleby Award' for distinguished services to public administration and to IIPA.
4. Conferring of Dr. Rajendra Prasad Award for Academic Excellence.
5. Award of Shri T.N. Chaturvedi Prize for best article in Indian Journal of Public Administration and Lok Prashashan.
6. Award to IIPA Regional and Local Branches for best performance.
7. (a) Award of prizes to the winners in the Annual Essay Competition.  
(b) Award of prizes to the winners in the Case Study Competition.
8. Release of publications.
9. Address by the President of the Institute.
10. Word of Thanks to the President, IIPA.
11. Condolence resolution to mourn the demise of Members.
12. Confirmation of the report of proceedings of the Annual General Body Meeting held on 4<sup>th</sup> November, 2024.
13. Consideration of the Annual Report for 2024-25.
14. Consideration of the Balance Sheet and the Audited Accounts for 2024-25.
15. Appointment of Auditors for 2025-26 and fixing their remuneration.
16. \*Such other business as may be brought forward with the permission of the presiding officer as provided in Rule 19 of the Rules of the Institute.
17. Words of thanks.

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*\* Rule 19: No business other than the business included in the notice convening the meeting or business of which notice has been given to the Director General at least seven days before the date of the meeting, shall be discussed in the meeting except with the permission of the presiding officer.*

**Item No.326.6            Appointment of Auditors for the year 2025-26.**

Under Rule 14(c) of the MoA of the Institute, the appointment of Auditors as well as fixing their fee is decided by the General Body.

It is proposed that M/s Arora & Bansal may be appointed as auditors for IIPA, New Delhi for the year 2025-26 and an audit fee of Rs.1,50,000/- (plus 18% GST) may be approved for audit fee. The matter of appointment of auditors will be put up to General Body for approval in its meeting in October, 2025.

**Item No.326.7 Admission of new Life Members.**

(i) A meeting of the Membership Screening Committee consisting of the following members was held on 3<sup>rd</sup> January, 2025 at 3:00 p.m. as under:

1. Shri Surendra Nath Tripathi, Director General, IIPA
2. Prof. Vinod K. Sharma
3. Prof. K.K. Pandey
4. Shri Amitabh Ranjan, Registrar IIPA

The Committee scrutinised the received applications and recommended for Membership as under:

S.No.	Category	Nos.
1.	Life Members	124
2.	Associate Members	09
3.	Student Members	31

The service category-wise applicants recommended for Life membership are as under:

IAS (Serving)	10
IAS (Retd.)	05
Other Civil Servants (Serving)	15
Other Civil Servants (Retd)	03
State Civil Servants/PSUs	38
<u>Academicians:</u>	48
(a) Professors – 18	
(b) Associate Professors - 08	
(c) Assistant Professors - 22	
Others	05
Total	124

The Hon'ble Minister and Chairman IIPA EC Dr. Jitendra Singh has kindly approved the recommendations of the Committee on file. The list of applicants recommended for membership is annexed at Annexure B. (Page No.53 to 67)

- (ii) IIPA received membership applications from Branches of some Senior IAS Officers and they have been granted/admitted as Life members. The EC may approve their Life membership as under:

S. No	Name and Address	Office Address	Educational Qualification	Age	Forwarded by LM / Branch
1.	Mr. Keshav Kumar Pathak, IAS Director General Bihar Institute of Public Administration and Rural Development (BIPARD) WALMI Campus, Phulwari Sharif Patna-801505	Director General Bihar Institute of Public Administration and Rural Development (BIPARD) Govt. of Bihar, Patna	PG M.Phil Masters in International Development	57	Bihar Branch
2	Mr. Manoj Kumar, IAS Qtr.No. B 3/26, 96 Set Officers Quarters Rajbanshi Nagar Patna-800023	Secretary Backward Class & Extremely Backward Class Welfare Deptt. Govt. of Bihar, Patna	PG	45	Bihar Branch
3	Mr. B. Venugopal Reddy, IAS Addl. Chief Secretary Higher & Technical Education Deptt., Govt. of Maharashtra 4 <sup>th</sup> Floor, Annex Bldg. Mantralaya, Mumbai-400032	Addl. Chief Secretary Higher & Technical Education Deptt. Govt. of Maharashtra Mantralaya, Mumbai	M.Sc.	55	Maharashtra Branch
4	Mr. Vivek Bansi Gaikwad, IAS Joint Secretary Planning Deptt. Govt. of Maharashtra Mantralaya, Mumbai-400032	Joint Secretary Planning Deptt. Govt. of Maharashtra Mantralaya, Mumbai	PG	54	Maharashtra Branch
5	Dr. K.H. Govinda Raj, IAS Principal Secretary Urban Development Deptt. Govt. of Maharashtra 4 <sup>th</sup> Floor, Madame Cama Road Mantralaya, Mumbai-400032	Principal Secretary Urban Development Deptt. Govt. of Maharashtra Mantralaya, Mumbai	MBBS	56	Maharashtra Branch

6	Dr. Vishal R. IAS Secretary Finance Deptt. (FR) Govt. of Karnataka 401, 4 <sup>th</sup> Floor, 4 <sup>th</sup> Gate M.S. Building Bengaluru-560001	Secretary Finance Deptt. Govt. of Karnataka Bengaluru	MBBS	47	Karnataka Branch
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**Item No.326.8 (i) Revival of IIPA Goa Regional Branch.**

IIPA received a proposal from Prof. Rahul Tripathi, Deptt. of Political Science, Goa University, Taleigao Plateau, Goa (Life Member) requesting for activation/revival of IIPA Goa Regional Branch. The Goa Branch has 46 Life Members at present.

He stated that discussions to revive Goa Branch of IIPA were initiated in November 2022 between Goa University and Goa Institute of Public Administration and Rural Development (GIPARD). GIPARD moved a note for revival of Goa Branch to the Govt. of Goa.

He mentioned that in a review meeting held with Chief Secretary, Goa in November 2023 an annual grant of Rs.10 lakh has been approved for Goa Branch activities.

We have informed Prof. Rahul Tripathi vide letter dated 6.2.2025 to convene a General Body meeting of the Life Members of Goa Regional Branch to elect office bearers of the Branch within the next three months and apprise IIPA about it. During this period, the adhoc committee constituted by them will manage the affairs of the Branch.

It has also been conveyed that the Chief Secretary, Govt. of Goa may be requested to be the Chairman (ex-officio) of the Branch. The DG, GIPARD, Jt. Secretary (Personnel) and Officers of the Govt. of Goa and Faculty from Goa University, Govt. Colleges may be enrolled as Life Members of IIPA.

**(ii) Revival of IIPA Uttarakhand Regional Branch.**

A meeting of IIPA Members of Uttarakhand Regional Branch was held 10<sup>th</sup> March 2025 at Doon Library and Reserarch Centre, Dehradun for revival of the Branch with Chief Secretary of Uttarakhand to be the ex-Officio Chairperson of the Branch and Shri N. Ravishankar, IAS (R), U.K. 1980 batch to be the Co-Chairman of the Branch. DG IIPA and Registrar IIPA attended the meeting.

Earlier, a meeting was held on 8<sup>th</sup> April, 2022 under the Chairmanship of Chief Secretary of Uttarakhand regarding revival of the Branch. It was approved in the meeting that Govt. of Uttarakhand will provide a grant of Rs.50/- Lakh to Pt. Deendayal Upadhyay Centre for Training and Research in Financial Administration, Dehradun to carry out the activities of the Branch at the above centre.

The EC may approve the revival of Goa and Uttarakhand Regional Branches.

**Item No.326.9      A brief report on the important activities of the Institute during October, 2024 to March, 2025 relating to (a) Training Programmes and (b) Status of Research Projects.**

During the period of October 2024 to March 2025, IIPA conducted 74 training programmes and trained 3649 officials.

As research projects are concerned, IIPA completed 17 research projects during this period and 7 research projects are on-going.

Annexed as Annexure C (Page No.68 to 75).

**Item No.326.10 Office replies on the suggestions/observations made by the Members in the AGM held on 4<sup>th</sup> November, 2024.**

S.No.	Suggestions/observations	Office Replies
1	<p>SHRI SWADHEEN KSHATRIYA</p> <p>I was not really prepared for speech as an opening batsman but since you have called me on the dais, I would like to express my happiness to see the changes that I am seeing in the last few years. I was given an opportunity to be a member of the Executive Council in the eminent public administrators' category. That also I was pleasantly surprised. So, thank you very much.</p> <p>You would have also seen, those who have been coming to IIPA for a long time, how the premise has changed for the better - wonderful infrastructure facilities. But more than that, the content of training, the number of trainings has been undergoing a rapid transformation. I am sure, all those details will be available in the Annual Report that he has mentioned.</p> <p>One suggestion I would like to make at this juncture is that last year or, I think, about two years ago, we initiated a research project and asked all Branches that you select one district and document the district administration for the last 75 years. That proved to be, for me and for some of my colleagues who are here, an extremely innovative way of looking at the administration and we learnt a lot. It was a challenge. We undertook the documentation of a district administration called Nanded for 75 years since Independence. I would request and suggest for the consideration of the house that maybe you change the subject but you take a research activity and allow all the Branches, whether it is Regional or Local Branch to participate in that. The pattern last time was that a theme paper and guidelines were given so that the research is focused on certain areas. Otherwise, it will go haywire because it is such a vast area we are looking at, and grants were released, I think, of Rs.25,000 for one project. So, we provided a matching grant of Rs.25,000 from our resources and made available a total kitty of Rs.50,000, and</p>	<p>Noted with thanks</p> <p>IIPA has already agreed to extend the study of a 2<sup>nd</sup> District also in a similar manner as the first one. The branches which have successfully conducted and submitted the report for Study of first District, may submit proposal for study of the second District.</p>

that proved to be quite adequate. So, the suggestion is that please undertake these kind of research activities and allow the district and the Regional Branches and the Local Branches to participate in this.

Second is, for training purposes, I do not know what the pattern in other States is but the grant that is being made available by the States needs to be enhanced. So, if you can write to all the States, it values. that. In our State, we are getting Rs.600 per participant per day. That includes some kind of a working lunch also. So, that makes it a little difficult proposition but if the DG, IIPA or the IIPA office requests the State Governments to enhance appropriately the grant per head for training purposes, it will be helpful.

For training, I was discussing in the morning what should be the method. My colleagues from Karnataka and Puducherry were asking me and I suggested two ways, and found it very effective. One is that you should write to the senior-most officer what kind of training they feel is required for their staff and officers and when the staff and officers come for training to your Branch or to your organization, you should ask the participants what are their suggestions as to where is the felt need for training. If you combine these two inputs coming from the senior-most level as well as from the cutting edge level as to what are their training requirements, you can do an excellent job. In the morning, the Hon'ble Vice-President of India made, I would say, a forceful plea that we should pay attention to the challenges that are emerging for public administration and see how we are going to train our people in that.

With these initial remarks, I will be there during the course of meeting today as well as in the afternoon and tomorrow. So, I will share more of my thoughts. These were the initial thoughts which came to my mind. I would once again compliment the Director General and Mr. Amitabh Ranjan for having organized in such an excellent manner and bringing about the improvements that are taking place in the IIPA. I am sure that we will also try at our level to improve the working of the Branches. Last year there was a very good presentation from Jammu

	<p>and Kashmir. They have their own building for the Branch of J&amp;K IIPA. So, I would like to congratulate them. Mr. Ashok Bhan was telling me how they were able to get the land and how successive Chairmen have built more floors. <i>Sharma Ji ne to kamaal kar diya.</i> You have put the third floor. I was reminded of the very famous picture called <i>Teesri Manzil. Aapne to teesri manzil bana di wahan.</i> Hats off to you. Puducherry, I am told, has got four floors. Hats off to you. So, we learn from these exchanges because we come for the annual meeting. I must compliment Karnataka that they are now receiving Rs.25 lakh as the grant from the State Government every year for running their activities. With these inputs, I will go back to Maharashtra and try to persuade my State Government also for agreed help.</p>	
2	<p>SHRI S.K. MISRA</p> <p>I am from Chhattisgarh, which is a new Regional Branch. We do not even have a building right now; we hold meetings here and there. We did not have any funds, so I requested the State Government and now they have kindly agreed to give Rs. 1.00 lakh per year, which is coming. It has been a great experience for me because one did not know the varieties of activities that can be taken up by a Regional Branch. I am sure, I am carrying with me lots of ideas from here. I cannot give you any ideas because I have no experience of IIPA but I am carrying with me lots of ideas which I would like to implement in my State.</p> <p>Thank you, Sir, for a very well organized function. As I said, I am going with full of ideas. Whenever I come to this room also, I get lots of ideas and we will try to implement them.</p>	Noted with thanks
3	<p>DR. R.R. DHANAPALL</p> <p>I have got a very good experience on district governance in preparing that project. It was a very good experience Not only that but I worked on a further district administration. We find there are a lot of stakeholders other than the district administrator who is controlling from A to Z and like that. We did the things according to our maximum capacity.</p>	Noted with thanks

	<p>My request and suggestion to the Branches is to find out how many people have real interest in public administration. There are two types of people who have interest in this, one is the academics and the other is the executing officers – right from PCS officers to IAS level. But we want to find out at each Branch level how many people are available, how many people have interest in that, both from the academic side as well as the executing side. We are doing like that and we are trying to improve. Of course, the main guidelines come from the apex body only. Earlier also I was a member of the E.C. and now I am going to be inducted again on the E.C. tomorrow as its member, I would like to thank our Chairman, DG and Registrar. So, you get lot of ideas and suggestions. Whenever it is a worthwhile suggestion is there, we can do that with the wonderful support of our team. We want to create Puducherry as a model branch. We proudly say that our Branch has got the best branch award and we are trying to see how to increase the level of the Branch further. When I was the E.C. member fifteen years back, I have suggested at that time to give importance to increasing the level of the Branch, I think we have implemented it in the last five years. Like that, we want to make a lot of things. We are available for getting the fund and project and training from Government of India. We can find out, we can search and then we will get that programme not only at Union Territory level but at State level and Union level also.</p> <p>I tried to give some suggestions and expectations to share with the E.C.</p>	
4	<p>PROF. RAJVIR SHARMA</p> <p>I deem it as my pleasure and privilege to have become, for the first time, a member of the Executive Council of the IIPA.</p> <p>So far as the suggestions are concerned, I would focus more on enhancing the competence, the quality and the capability of the Regional Branches because the parts can make a good whole, and if the parts are not really in a good health, perhaps it will also impact the institution composite. Therefore, I would say that the Regional Branches should take more and keen</p>	<p>Noted with thanks</p> <p>Regional Branches may like to look into the suggestion.</p>

<p>interest to develop relationship with the State Governments. The public administration today is becoming quite complex and challenging as well. Therefore, it would be better for the Regional Branches to provide some kind of a support to the State Governments in terms of both theory as well as practice. For that, I would suggest that the Regional Branches, so far as the Institute has been giving assistance in terms of funds for some studies, like the one today we saw, which is one of the wonderful initiatives because district, in fact, is the cutting edge. It is here that we can see the real implementation of policies and programmes of the Government. If district administration becomes efficacious, effective, perhaps the policies will reach to the last man. Therefore, apart from the district studies, there can be some grants that can be given to the Regional Branches for producing books on an identified theme of public administration which can not only produce theoretical dimensions added to them but also what are the problems that are coming up in the way of implementation because policy formulation is good in its own place but if policy is not effectively implemented, perhaps it will not produce the desired impact. So, how can we go about it? If we can produce such books, problem-oriented books, implementation-oriented books, and also the kind of changes that the Government is trying to bring about in bureaucracy and bureaucratic structure, how far the Government has succeeded? So, my only suggestion is that the Regional Branches should be encouraged to produce standard works on the challenges and the performance of bureaucracy and public administration, particularly relating to good governance. We talk about good governance but still a lot needs to be done in terms of the measures, the steps that require to be taken to achieve the goal of good governance.</p> <p>The second suggestion that comes to my mind is to approach, may be through the Institute, the State level government and bureaucracy as to how can they really cooperate with each other. I agree with the suggestion that there should be a mechanism to develop some kind of a relationship in terms of training of the civil servants of the States, may be by asking them as to what are the areas they want their civil servants</p>	<p>IIPA has expanded into the Capacity Building of State Government Officers and has been conducting Programmes for Bihar, U.P., Odisha, Gujarat, Mizoram, Maharashtra and other State Govt. Officers. Similarly, at local level, many Branches like</p>
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	<p>to be trained, or may be that the Regional Branch can take initiative at its own level and reach the Chief Secretary or the Secretaries of the Government. That will also help enhancing the capability and capacity of the Branch as well as the civil servants.</p>	<p>J &amp; K, Maharashtra, Karnataka and Puducherry are doing Programmes for State level officers.</p>
5	<p><b>SHRI T.M. VIJAY BHASKAR</b></p> <p>First of all, I would like to convey on behalf of our Chairman Emeritus, Shri S. Ramanathan who was Chairman of our Regional Branch for 30 years, from 1992 to 2022, he has requested me to convey his good wishes and greetings to all of you. He is in good health and is very active at the age of 96 years, attends all our programmes/meetings. In fact, we are having a meeting day after tomorrow and he has promised to come.</p> <p>Regarding our Branch activities, thanks to the foundation laid by Shri Ramanathan, we were getting an annual grant of about Rs.12 lakh about two years ago. Then, the Finance Secretary, when I requested him to release the next year's grant, said, 'Sir, why do you want only Rs.12 lakh, you take Rs.20 lakh and next year you take Rs.25 lakh. So, I have to thank the Finance Secretary, my colleague, for this grant that we have received.</p> <p>We have taken up a number of new programmes in the Karnataka Branch. At least my idea is that we should act as a link between academia, administrators and the public. Many administrators are not aware of the latest research or findings in public policy, public administration. That is why we try to get eminent speakers in public policy to speak to administrators. The same way, we request the administrators to speak to students of universities because many of the syllabi are old syllabi and they will not know or they will not even update them. Administrators will know about the latest policies and programmes and they will be able to speak about them to the students and the faculty.</p> <p>We organize programmes mainly in universities so that we get a good audience. When we tried organizing programmes only for our member and the public, we would hardly get 12 to 15 members but when we started calling</p>	<p>IIPA appreciates and compliments the Branch for their efforts and various activities.</p>

students from universities with whom we have MoUs, we had a sizeable audience and we had a very good response from the students. They had very active participation and very searching questions would come from the students and the faculty.

Whenever I go to Universities, because not many people know about IIPA, I am also new to IIPA, only for the last three years I have become a life member, what I tell them, which makes them immediately buck up with attention, is that the first President of IIPA was Pt. Jawaharlal Nehru and he was there for ten year. So, that immediately catches their attention that this is not another ordinary institute but an institute which was headed by the then Prime Minister of India.

We have also taken up some training programmes. Fortunately, I was previously Chairman of the Administrative Reforms Commission of Karnataka and everywhere I felt there was need for more training, and IIPA was set up for giving raining, so any amount of training for government officials is less. In Karnataka, like in Maharashtra - I was talking to the Chairperson there - the ATI is in Mysore in Karnataka, so people who cannot go to Mysore, they come to Bangalore and we are arranging programmes for officers in Bangalore and we are getting a good response. We just arrange the programme for ECS officers, for Provincial Civil Service officers or we call them Karnataka Administrative Service officers, on e-governance applications. So, today, after seeing the book release, we want to organize something on Artificial Intelligence where the Hon'ble Vice-President also suggested organizing programmes on Artificial Intelligence, cyber security, machine learning, blockchain, etc. So, we will be organizing such programmes, data analysis programmes for our officers. So, I think there is a lot of scope for IIPA in terms of training the Regional Branches because at least from what I have seen, training can never be more than enough. There is always a need for training for updating ourselves and a lot of officers, fortunately those belonging to the IAS, get different phases of training. For instance, for State Civil Service officers in Karnataka, once

	<p>they are trained after they enter administration, they never get training throughout their career in some cases; only a few of them are picked up here and there for some training. We are trying to focus on our State civil service officers so that all of them get some good training and are better equipped to serve the public.</p>	
6	<p>DR. ASHOK BHAN</p> <p>I joined IIPA in 1984 when I was undergoing a training programme that was called MDP. IIPA had a very high reputation with a very learned faculty at that time. Somewhere down the line, we lost the way. But as I welcome you to this AGM, I notice a change for the better in the outlook, content and performance of this premier institute of the country. From an Institute which was barely grasping for breath two decades back - I recall that one of the Directors proposed that members should donate for continuing the IIPA's functioning some years back - we are emerging as a very vibrant centre of excellence in public administration. The balance sheet in particular has turned almost positive. This is a great news for each one of us. <i>Ghabraht hoti thi jab woh dekhthe the ki kahan se layange yeh paisa, agle saal kaise tankhwah milegi.</i> What is more important is that the mandate of IIPA's capacity building for good governance, that is being achieved to the fullest. I would recommend to the members that kindly go through the Annual Report. I had a good look at it. Please go through it and you will get a flavour of the change that has come about, and I cite a few things; the Director-General has already talked about it, 137 training programmes and over 9,200 trainees! I was particularly impressed by the 17 training programmes for capacity building for State Government officers. This is an important addition into your training programmes. Then, a sizeable grant-in-aid from the DoPT. This is very important how they have managed. I give credit to you; I salute you for getting this grant. Here, of course, I am sure, the Hon'ble Minister, who is not here, has been instrumental in it and I would like to congratulate him also.</p> <p>Then, income through projects by the faculty. The academic contribution of faculty and various centres has been very noteworthy. Then,</p>	Noted with thanks.

	<p>performance of the Regional and Local Branches I see a lot of improvement in that too. All these are indicators of the change and that makes each one of us, each member who has been associated with IIPA very proud to be a member of this institution. For these achievements, the credit goes to the leadership, to the faculty of this institute, our President, our Chairman who have been the guiding spirits but the people who are on the ground, the Director General and the academic and non-academic staff, the Registrar, they all deserve our compliments for what has been achieved in the growth of IIPA in the last two years.</p> <p>I am also grateful to the E.C. for choosing one of the founder pillars of Jammu and Kashmir Regional Branch, Shri Jalil Ahmad Khan, IAS (Retd.) for this year's Paul H. Appleby Award.</p>	
7	<p>DR. O.P. MISRA</p> <p>Hearty congratulations to our IIPA on its 70<sup>th</sup> Annual General Body meeting. We are really grateful for all the steps undertaken by the leadership of D.G. Shri S.N. Tripathi Ji, under very able guidance and mentorship of the Chairman of the E.C. and the President of IIPA. E.C. has a very strong team. It only depicts the improvements that we have seen today. The Registrar is a very dynamic person – dynamic in the sense that he is always reminding that we have the AGM meeting, E.C. meeting so that we can take necessary steps. We realize that the beauty of the IIPA functioning is through consultation and consensus at various stages and it is well depicted in the demand of Shri P.L. Banga Ji to change the auditor and it has been accepted and it has been changed. This shows how this body is based on the common consensus of the members and that is why the sustainability of the IIPA. So, we can say that we are improving day by day. There are a lot of diverse training programmes organised at various levels, capacity building programmes and these are actually getting translated into action for <i>Viksit Bharat</i> that the country needs.</p> <p>Technological development is adopted by the IIPA these days. We have seen how AI can</p>	<p>IIPA extends a sincere thanks for the nice words of the Hon'ble Member. In the field of AI and e-Governance, IIPA has been doing a number of things ranging from different research Studies to Capacity Building Programmes for senior officers in Cyber security. IIPA has recently come out with a publication also "AI for Susashan (Governance)".</p> <p>In th field of Science &amp; Technology, IIPA is a permanent partner of deptt. Of Science &amp; Technology and has been conducting several programmes annually for Scientists from DST, DBT, DAE, CSIR and MoES.</p>

	<p>help in <i>sushasan</i>, and that is actually the demand of the entire world and IIPA is taking a leading role. Congratulations, Sir, for adoption of the technology for how public administration can be improved to the last mile connectivity.</p> <p>We remember, perhaps many members do not know, that there was a <i>Chintan Shivir</i> for the scientists. In this hall, IIPA has taken a lot of invigorative steps that administration is essential for each and every sector. I suggested last time also that all scientific Ministries like ISRO, Council of Scientific and Industrial Research, Department of Science and Technology, Department of Bio-Technology, they need to have a lot of exposure to these administrative aspects. IIPA has to develop a new curricula for the scientific and the technological team because Prime Minister also said that without science and technology, we cannot progress, and for better progress, we have to be bound by the rules. So, I foresee that lot of improvement has been done.</p> <p>Lot of things have been told by my predecessors, so I am not going to repeat them. I appreciate the outstanding work done by the outgoing E.C. and we hope that more outstanding work will be done by the new E.C. I congratulate all of you for this and we see a new future.</p>	
8	<p><b>PROF. D. KRISHNAMURTHY</b></p> <p>As Chairperson of Tirupati Branch of IIPA, Prof. A. Ranga Reddy - I think you might be knowing him - has done a lot of work. We have conducted several programmes. Unfortunately, he expired in March, 2023 and in honour of his work, we are continuing with his ideas.</p> <p>You know, Andhra Pradesh had been divided in 2014. So, there is no Regional Branch in the present Andhra Pradesh. Now there are only two branches in Andhra Pradesh. One is at Tirupati and another one at Visakhapatnam. I would like to request our Director General and Registrar to consider upgrading our Local Branch into Regional Branch. That is one thing that I put forward to you in this forum.</p> <p>I am a professor of Economics. We have 54 departments in our university and science and</p>	<p>Noted with thanks.</p> <p>IIPA has been making efforts to establish the Andhra Pradesh Regional Branch in its Capital Amravati and hopefully, it will materialise soon.</p>

	<p>arts block also. We are conducting all the programmes in the university itself and our programmes are greatly benefiting the students.</p> <p>I would like to request our dignitaries to consider giving special grant for undertaking training programmes in the university.</p> <p>A small request Sir. Recently, the AGM had been rescheduled. We cannot travel for 36 hours from Tirupati through Hyderabad by train. So, we have booked our tickets by flight as the meeting was rescheduled. So, I request you to consider our request and reimburse the amount of flight tickets.</p>	
9	<p><b>DR. G.L. SRIVASTAVA</b></p> <p>मैं विगत कई वर्षों से यहां आता रहा हूं और संस्थान से जुड़ा रहा हूं लेकिन , जो परिवर्तन हमने इधर कुछ दिनों में देखे हैं , उन परिवर्तनों के फलस्वरूप ही मैं कह सकता हूं कि यह संस्थान आप दोनों के मार्गदर्शन में इतना आगे बढ़ रहा है और उससे हम लोगों के मन में भी एक आशा जग चुकी है कि हमारी जो स्थानीय ब्रांच है या हमारी जो रीजनल ब्रांच है , वह भी इसी प्रकार से बढ़ती रहेगी , फले-फूलेगी। जैसे आईआईपीए , नई दिल्ली डेफीसिट में नहीं है , प्रॉफिट में जा रहा है , उसी प्रकार से हम लोगों के संस्थान में भी फंड की कोई समस्या लोकल स्तर पर नहीं आएगी।</p> <p>मैं केवल यह कहना चाहता हूं कि जिस संस्थान में राम , लक्ष्मण जैसी जोड़ी मिल जाए , तो उसका विकास होना ही है , विजयश्री प्राप्त होना ही है। आप हमारे राम , लक्ष्मण की जोड़ी हैं। मैं जब भी देखता हूं तो लगता है कि आपके निर्देशन में यह बढ़ रहा है। मैं केवल चंद लाइनें कहना चाहूंगा,  “कोई चलता है पदचिन्हों पर, कोई पदचिन्ह बनाता है।  है वही जग में सूरमा, जो अपने कर्मों से जाना जाता है।”</p>	Noted with thanks
10	<p><b>DR. ANIL DUTTA MISHRA</b></p> <p>You are doing a yeoman service. I have no words to thank you. But IIPA needs two-three things क्योंकि बहुत सारे लोगों को मैं देख रहा हूं कि बुढ़ापे में अनासक्ती होनी चाहिए, तो आसक्ती हो जाती है , पद के प्रति , पैसा के प्रति , वगैरह-वगैरहा कुछ सच्चाई भी हमें बोलनी चाहिए। Without past you cannot make a future. सर, ने कहा कि आईआईपीए का जब मैं मॅबर बना था , उस समय पांच सौ रुपये दिया था और उस पांच सौ रुपये की यदि आज की वैल्यू देखें तो 40-50 हजार के आसपास लगभग आ जाती है और वह बढ़ना भी चाहिए। आपके यहां से दो मैगजीन्स निकलती हैं और क्रिटिकली उनको आप पढ़िए तो उनका डिक्लाइन हो रहा है। लोग कहते हैं</p>	Noted with thanks

	<p>कि यह SAGE का मैगजीन हो गई है। पहले इसे आईआईपीए के मैगजीन के रूप में जाना जाता है, तो इस पर पुनर्विचार करने की जरूरत है। स्टूडेंट को मिल रही है, लेकिन इतनी कॉस्टली मिलती है कि वे बेचारे खरीद नहीं पाते हैं। मैं विभिन्न यूनीवर्सिटीज में जाता हूँ, तो बोलते हैं कि आप आईआईपीए रीजनल ब्रांच से जुड़े हुए हैं, तो मैंने उनका दर्द आपके सामने रखा है।</p> <p>दूसरा, आईआईपीए का मेन वर्क रिसर्च ट्रेनिंग और कैपेसिटी बिल्डिंग वगैरह है। मैं जब आईआईपीए का मेंबर बना था, तब 35 के आसपास इसमें प्रोफेसर्स थे। They all are well known in their own fields. क्या हम ऐसा आज आईआईपीए के बारे में कह सकते हैं? आंसर यस में है या नो में है, वह आप मेरे से बेहतर जानते हैं। कैंब्रिज जाइए, आक्सफोर्ड जाइए, बहुत बड़ी बिल्डिंग नहीं है, but they are known because of their faculty members. मुझे लगता है कि आईआईपीए को इस पर सोचना चाहिए। ब्रिलिएंट आईएएस आफिसर्स हैं, जो रिटायर हुए हैं, उनको आप इनवाइट करिए। ब्रिलिएंट प्रोफेसर्स हैं, जिनको एकैडमिक्स में भाई-भतीजा कारण कुछ नहीं मिला, उन सबको भी आप विजिटिंग फैकल्टी वगैरह में इनवाइट करिए।</p> <p>लास्टली जो कि बहुत इंपोर्टेंट हैं, किसी भी रीजनल ब्रांच को आईआईपीए को पैसा नहीं देना चाहिए। किसी भी इसी मेंबर को आने के लिए पैसा नहीं देना चाहिए। मैं पिछले 10-15 सालों से बार-बार यह बात कह रहा हूँ। तब जाकर देखिए कि वे अपने स्टैंड पर कैसे उसको आगे बढ़ाते हैं। इंडिया में अगर Amity फ्लोरिश कर सकता है, दूसरी चीजें फ्लोरिश कर सकती हैं, तो रीजनल ब्रांचेज अपने पैरों पर क्यों नहीं खड़ी हो सकती हैं? केवल पैसे के लिए आईआईपीए है। आईआईपीए जो इंस्टीट्यूशन है और जो मेंबरशिप है, दोनों दो चीजें हैं। दोनों को हमें उस प्रोस्पेक्टिव में देखना चाहिए। Institution is growing. जितने ट्रेनिंग प्रोग्राम हुए हैं, बिल्डिंग देखिए और अन्य चीजें भी देखिए। सारी चीजों का हमें वेलकम करना चाहिए।</p> <p>अंत में, मैं यही कहूंगा कि “उजाले अपनी यादों को हमारे साथ रहने दो, न जाने किस गली में जिंदगी की शाम हो जाए।”</p>	
11	<p><b>SHRI P.L. BANGA</b></p> <p>I want to read out from the byelaws. Meetings of the General Body of the Institute; It says –</p> <p>“The Annual meeting of the General Body shall be called by the Chairman of the Institute with the consent of the President of the Institute in the month of September or October every year</p>	<p>The Annual Meeting of the General Body had been rescheduled as per the convenience of the Hon’ble Vice President of India and President IIPA.</p>

<p>after giving at least 21 days' notice of the date, time etc.”</p> <p>I think this is not being followed; it is being violate. Kindly clarify. There is a specific mention in the constitution.</p> <p>Now I come to the Annual Report. In spite of repeated requests, even at the cost of my expense, copy of this Report has not been given to me. It was given just today at 9.30 a.m. What is the hitch in giving the Annual Report to us and how we can study it? You are saying we should go through it. When you do not give us a copy, then how can we go through it? When we request for a copy, what is the hitch in giving it? I have gone carefully through the Annual Report.</p> <p>Now I come to the financial accounts. On page 144, Rs.9 crore are lying in the Savings Bank account. You are losing a lot of money on account of interest. I do not know why you are doing like this. And this is being done year after year. Last year it was Rs.5 crore, this year it is Rs.9 core which is lying in the Savings Bank account. You should have kept in the short term deposit account and not in the Savings Bank Account. By doing this, you are benefiting the banks.</p> <p>Then, I draw your attention to the Auditor's report. He has given so many qualifications which have not been replied by you. It is the duty of the management to reply to all the qualifications made by the auditors. The Report is silent on these points. So, may I request you to kindly go through the qualifications and reply to the members. Whatever qualifications are there, they need to be looked into by the management, and management is sleeping over the qualifications which have been given year after year.</p> <p>Several rupees are outstanding from the institutions but no efforts are being made to recover this amount. The management is sleeping over the matter. On one side you say that accounts are maintained on cash basis whereas they are being maintained partly on accrual basis and partly on cash basis. So, why do you write</p>	<p>Annual Report has been sent by email as well as put on IIPA Website in time. Since the Hon'ble member regularly sends emails to IIPA, it is safely presumed that he is quite conversant in using IT tools and so he would have gone through the Annual Report timely via email. In any case, it is Digital age and we must also be sensitive to "Environment Conservation". Indiscriminate use of paper has led to rampant deforestation resulting into environmental degradation. The Hon'ble Member himself belongs to a State (Uttarakhand) which is highly eco-sensitive and recently there had been a heavy wildfire also there. So, he should be the one who should be in the forefront of Environment Conservation.</p> <p>The DG has replied to the query on money in Saving Account in the AGM itself. However, it is reiterated that the last installements of the Grants and Training fee from Govt. department are received many a times on 31<sup>st</sup> March itself in evening hours. As such, it is practically not possible to invest it at that time. However, IIPA is not losing interest on them as IIPA has safeguarded it and converted its account into Flexi Saving Account where the money regularly gets converted into flexi FDs.</p> <p>IIPA continuously replies as well as takes corrective measures on Auditor's Report. The Hon'ble member is most welcome to check it in the office.</p> <p>The outstandings are mostly from Govt. departments/Ministries and IIPA regularly puruses the concerned departments/ Ministries. However, since all are Govt. departments/ministries, IIPA can not force them to shell out the pending dues. IIPA accounts are being maintained largely</p>
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	<p>'on cash basis'? On page 27 you are writing 'Accounts are being maintained on cash basis' which is a wrong statement.</p> <p>Another suggestion is, Annual Report is to be passed by EC and to be signed and dated by somebody. At least, DG should sign the Annual Report but it has not been signed by any member. No paper is ever signed in the Annual Report. So, my submission is, it should be signed regularly. Let me know the date on which the Annual Report has been passed by EC.</p>	<p>on accrual basis and some small portion on cash basis where it is necessary and has to be depicted in that manner only.</p> <p>On Page no. 27 mentioning the details of Revenue Account on Cash Basis which is reflection of Receipt &amp; Payment of IIPA for during the year as per Annexure A of Annual Report. Whereas Profit &amp; Loss account and other annexures are maintained on accrual basis.</p> <p>The Annual Report contains signed messages from the Hon'ble Chairman and the DG. Also, all the Accounts are signed by DG, Registrar and other members as well as the Auditors. However, it is not practically possible to take this in printing as so many issues like Formatting of pages etc. are involved. However, the Hon'ble members is most welcome for a cup of Tea in the office where he may check the signed copies of the Accounts/Auditor's Report etc. and tally them with those printed in the Annual report.</p>
12	<p><b>SHRI P.K. MISRA</b></p> <p>I am representing IIPA Odisha Branch as its Vice-Chairman. I will just tell two three good practices which we are doing. This year the Government of Odisha has sanctioned about Rs.1.5 lakh more for Odisha Branch. So, we have stepped up to Rs.8 lakh. We are getting Rs.8 lakh but we have demanded another R.2 lakh. According to 'perform or perish', we are going that way. We are trying to perform more.</p> <p>This year we signed an MoU on dialogues. So, we have opened up a series of dialogues and the first one was written by Shri R.N. Senapathy. He opened the series with 'Decentralized Planning' and it is a dialogue between students, academics and bureaucrats as to how to come about and move forward.</p> <p>The second and the most important thing we are doing is that we have started with projects. Apart from your projects, we have taken up another project on our own, that is 'Transforming the Tribal Regions: Governance and Issues'.</p>	<p>Noted with thanks.</p>

**Item No.326.11 Office replies on the suggestions/observations made by the Office Bearers of the Branches in the meeting held on 4<sup>th</sup> November, 2024.**

S. No.	Suggestions/observations	Office Replies
1.	<p>Shri Swadheen Kshatriya, Chairman, Maharashtra Regional Branch mentioned that their branch has been one of the active branches. They have a library of about 14,000 books. The Branch has been conducting activities like seminars, lectures, training programmes, essay competition and some other activities.</p> <p>The Branch has another activity 'Identifying Administrative Innovations', documenting them and rewarding them. That is proving to be a great activity for encouraging field officers and they are getting more and more response every year. This year, the award has gone to Ms. Vijay Lakshmi who is the Divisional Commissioner of Nasik, and she has introduced e-<i>Panchnama</i>. All who work in administration or even have been an academicians, know that any time a natural calamity strikes, the first thing that the Government rules require for any help to be given, gratuitous relief, is the <i>Panchnama</i>, and that <i>Panchnama</i> takes a very long time, and there are a lot of problems also. She has used the information technology revolution to carry out <i>Panchnama</i> of thousands of acres of land with the help of electronic system. There has been an organization called MRSAC (Maharashtra Remote Sensing Applications Centre) which is based in Nagpur, and they contributed significantly to the project. Maharashtra Regional Branch every year identify who is doing innovation in the state government and reward him/her with Rs.10,000 plus a citation and a shawl. So, identifying administrative innovations and rewarding them, these are the type of activities which we are doing. He would look forward to any suggestion from other Branches.</p> <p>Shri Swadheen Kshatriya, Chairman, Maharashtra Regional Branch mentioned that he has been inspired by the functioning of the Karnataka, Puducherry and Jammu &amp; Kashmir Regional Branches and how they have been able to increase their activities and funding. He stated</p>	<p>IIPA appreciates and compliments the Maharashtra Regional Branch for their various activities and efforts.</p>

	<p>that this meeting has been a forum to exchange ideas to learn from each other.</p> <p>He thanked the Director General for giving him an opportunity and mentioned that he has been a Member of the IIPA Executive Council for another period of two years. So, he looked forward to getting suggestions from them.</p> <p>He mentioned that Good Governance as pointed out by the Hon'ble Vice President of India in the AGM needs to be taken up in a more intense and focused manner by the IIPA. He said that they have prepared the Manual of Good Governance for the Government of Maharashtra and they have accepted it. All the Branches should have a look at the two Manuals, the Manual of Office Procedure and the Manual of Good Governance because these are really the basic things which need to be imparted in the training. So, IIPA may also have a look at both these two Manuals which are also available in English.</p>	<p>IIPA requests to send the copies so that those may be circulated among other Branches as well as kept in IIPA library also.</p>
2	<p>Shri B.R. Sharma, Chairman, Jammu and Kashmir Branch thanked Director General that he has been a Member of the Executive Council for the past two years. He said that AGM and the Chairmen's Meeting has been always a big learning experience for him and they always get very fruitful ideas. And they keep learning from the Hon'ble Prime Minister also, the sense of cooperative federalism, which ideas has been practice here because each branch is doing some very unique and wonderful things and they are always worth emulating.</p> <p>He said that listening to the Chairmen's presentations always gets you some good ideas which you can take back home and try and implement. As he was just keenly listening to Shri Swadheen Kshatriya Ji, the Manual of Office Procedure and the Manual of Good Governance are two good starting points which, if a progressive State like Maharashtra did not have it, so many works will not have been updated.</p>	<p>Noted with thanks.</p>
3	<p>Shri T.M. Vijay Bhaskar, Chairman, Karnataka Regional Branch mentioned that while he was working as Chairman of Karnataka Administrative Reforms Commission (KARC) and in that capacity he gave about seven reports containing more than 5,000 recommendations and he said that most the recommendations are being</p>	<p>Notes with thanks</p>

	implemented by the State Government and reviewing their department-wise. All these reports are on KARC website. He has been learning a lot in the AGM and Branches meetings from other Branches and their activities and functioning.	
4	Shri D.P. Tiwari, Hony. Secretary, Madhya Pradesh Regional Branch suggested that faculty members attached to the Regional Branches may be rotated after 2-3 years so that they can get the advantage of other faculty members also. He requested that IIPA prepare a yearly calendar in which the D.G. or Registrar may visit every branch every month at least. It will have great impact on the development of activities of Branches.	Suggestion well received. The DG and/or Registrar visit the Branches quite often. In course of the Zonal Conferences, DG and Registrar, both have visited M.P., Bihar and Karnataka. Before that also, both have visited Jammu & Kashmir, U.P. and Puducherry Regional Branches. DG recently visited Mizoram Branch during the course of a meeting at Aizawl and Registrar visited Maharashtra Regional Branch during course of a meeting at Mantralaya at Mumbai.
5	<p>Smt. Padma Iyer, Joint Secretary, U.P. Regional Branch informed that their Branch have increased its activities as the Chairman and Hony. Secretary giving it a boost. They have been organizing annual essay competition for students of Class 9th to 12th. They have been holding it for six years now and this time they have received more than 150 participations. Last year it was below 100 and this time they received 150 participations. This essay competition is both in English as well as in Hindi and both the English and Hindi students are given separate prizes. First prize is Rs.5,000, second prize Rs.4,000 and third prize Rs.3,000. The students are very enthusiastic to take part and write the essay. This year's subject was 'Protection of Public Property' and 'Effects of White and Green Revolutions'. They are evaluating them and find out who the winners.</p> <p>The Branch has completed the study of documentation of the administration of Barabanki district under the guidance of Chairman and the Hony. Secretary. They were able to bring out a very good write up and it was greatly appreciated by Prof. Suresh Misra. They had come up with aspects which had the positive points. In fact, she visited the Barabanki district and that was a learning experience for her.</p>	IIPA compliments the Branch for their various activities.
6	Dr. A.V. Narasimha Reddy, Hony. Secretary, Telangana & A.P. Regional Branch conveyed his great admiration for conducting the AGM today so smoothly. He has been attending the AGM since 1991 but not seen AGM being conducted in such a nice and disciplined manner. He endorsed the view that each branch should write one article	Noted with thanks. During course of the revival meeting of Uttarakhand Regional Branch at Dehradun, it was discovered that Ms Abhilasha Bisht, IPS, presently Additional Director General of Police at Hyderabad is also an IIPA Member who got enrolled as IIPA Member in 2006 through

	<p>and it will be a good initiative. He stated that topic for each Branch to be found out and inform them so that they start writing that article. He said that their Branch have to refresh themselves and after seeing the activities of other branches, they have to restart again to chalk out programmes and activities for the Branch.</p>	<p>Uttarakhand. The Branch may like to seek her help also for its revival.</p>
7	<p><b>Dr. Nishant Kumar, Jt. Secretary, Bihar Regional Branch:</b>  मैं डॉण निशांत कुमार इस हाउस में बैठे सभी अभिन्न और विद्वजनों का अभिनन्दन और नमस्कार करता हूँ। मैं सबसे पहले नैतिकता और निष्ठा के परिचायक महानिदेशक सर्वश्री त्रिपाठी साहब और युवा एवं कर्मठ कुलसचिव श्री अमिताभ रंजन साहब का तहेदिल से आभार प्रकट करता हूँ। चूंकि ये आईआईपीए को इस प्रतिष्ठा और चहुंमुखी प्रतिभा की ओर इस संस्था को आगे बढ़ाने का प्रयत्न कर रहे हैं और इसका परिणाम हमें झलक रहा है। मैं बतौर असिस्टेंट प्रोफेसर आराए बिहार में कार्यरत हूँ साथ ही रुचि से एक लेखक के रूप में अपनी भूमिका अदा करता हूँ एवं समझ से सुधार्थी लोक प्रशासन के रूप में अपनी जो निष्ठा उन कार्यों में हैए उनमें अपने आपको संलग्न महसूस करता हूँ।</p> <p>आज इस हाउस में बिहार रीजनल ब्रांच के चेयरमैन श्री विजय प्रकाश जी की अनुपस्थिति में, उनकी सहमति से मैं बतौर बिहार रीजनल ब्रांच के जॉइंट सेक्रेटरी के रूप में उपस्थित हूँ। मेरी संस्था ने, अर्थात् बिहार रीजनल आईआईपीए पूरे बिहार में लगभग सात या आठ सरकारी कॉलेजों में व्याख्यान और प्रशिक्षण देने का कार्य खासकर कि पीजी डिपार्टमेंट और पब्लिक एडमिनिस्ट्रेशन और पॉलिटिक् ल साइंस में किया। मोतिहारी, बेतिया, आरा, बक्सर और पटना के करीब तीन या चार, पटना विश्वविद्यालय और मगध विश्वविद्यालय के कॉलेजों में यह काम किया। अभी एआई विषय पर राज्य स्तरीय सेमिनार का आयोजन किया गया। इसके साथ ही विगत वर्षों में लेख और लेखन के क्षेत्र में जो लोक सेवक राज्य प्रशासक सेवा के अधिकारी हैं, उनके बीच एक प्रतियोगिता लेख और खासकर भाषण प्रतियोगिता का आयोजन आईआईपीए, बिहार रीजनल ब्रांच करता आ रहा है। चूंकि उसकी अपनी कुछ व्यथा रही है, फिर भी राज्य सरकार के पैसों से, राज्य सरकार के सहयोग से अभी वह अपनी संस्था को आगे बढ़ा रही है। जो आईआईपीए नई दिल्ली है अर्थात् भारतीय लोक प्रशासन संस्थान, इसके नैतिक सपोर्ट और विभिन्न प्रकार से मार्गदर्शन पर आईआईपीए रीजनल ब्रांच अपने अच्छे कार्य की ओर आगे बढ़ रही है। अभी बिहार के विभिन्न जिलों में तत्काल में तो कुछ जिलों से ही सहमति मिली और आमंत्रण मिला है। बिहार में जो भूमि संरक्षण हो रहा है और सुशासन के दो विषयों पर जिला प्रशासन और डिस्ट्रिक्ट मजिस्ट्रेट ने, खासकर आरा, बेतिया और लखीसराय के जिलाधिकारियों ने आईआईपीए बिहार को आमंत्रित किया है कि वे हमारे यहां आएँ और हमारे जो डिप्टी कलेक्टर, सीओ, बीडीओ और जो सब सैटलमेंट आफिसर्स हैं उनको, जिला प्रशासन के पैसे पर और उनके सहयोग से आईआईपीए के मार्गदर्शन पर, आईआईपीए के दिशा-निर्देश पर सर्वे कार्य को सहूलियत प्रदान करे, इन सैटलमेंट आफिसर्स को अच्छा प्रशिक्षण दे और जिला प्रशासन को मजबूती प्रदान करे।</p> <p>अंत में, मैं इस हाउस से और महानिदेशक महोदय से यह आग्रह करता हूँ कि रीजनल कान्फ्रेंस हेतु हमें, खासकर बिहार ब्रांच को सहमति प्रदान करें, ताकि उनके मार्गदर्शन पर राष्ट्र स्तर की एक रीजनल कान्फ्रेंस हो सके।</p>	<p>Noted with thanks</p>

8	<p>Dr. R.R. Dhanapall, Chairman, Puducherry Regional Branch mentioned that their activities was presented here last year. Every year they are conducting an awareness programme for public administration as well as on consumer awareness. About 35,000 students of public administration and consumer awareness in Puducherry from all the colleges with the guidelines from Prof. Suresh Misra have participated in these. They are going to take a new topic on Panchayati Raj institution and Human Panchayat. Recently they had taken up the third-party audit from the website for the Government's departments. Every year they are conducting a Civil Service Day and selected civil service officers, particularly the PCS officers for their contribution and have given them awards also. The Branch is ready to take up the Karaikal District governance study.</p>	<p>IIPA compliments the Branch for their various activities.</p>
9	<p>Shri Amitava Datta, Howrah Local Branch informed that the Howrah Branch has been completing 25 years this year. He mentioned that membership applications send by them are still pending for approval from IIPA and requested to grant the membership at the earliest. He suggested that visits of personnel from head office to the Local and Regional Branches, especially this year to their Branch as they are celebrating 25<sup>th</sup> year of branch would not only boost up but also brush up the activities of the branch. They are having their own office and holding meetings and conducting activities. He said that they want to expand their library and IIPA would be connecting its digital library with Branch would be more useful for the people because now the present progeny is more savvy in working digitally rather than studying books. Studying books has become almost obsolete. People are very keen on reading things through digitized version.</p>	<p>During the meeting, the Director General congratulated the Howrah Branch for completing 25 years and suggested them to hold a national level workshop at the Branch.</p>
10	<p>Dr. G.L. Srivastava, Secretary, Kanpur Local Branch:  मैं आईआईपीए से ऐज ए सेक्रेटरी जुड़े हुए अभी दो -तीन साल ही हुए हैं। हमारे जो पूर्व सचिव कुलदीप नारायण श्रीवास्तव जी थे, आप सब लोग उनको जानते भी होंगे, वे यहाँ पहले ट्रैजरर रह चुके हैं। कोरोना में उनकी मृत्यु होने के बाद इस पोस्ट का उत्तरदायित्व मुझे मिला। तब से लेकर अब तक हम लोग इस पर कुछ कार्य कर रहे हैं। हालाँकि जितना कार्य करना चाहिए, उतना संतोषजनक कार्य नहीं कर पाए हैं। फिर भी, क्षत्रपति साहूजी महाराज विश्वविद्यालय, कानपुर और उससे संबंधित जो भी गवर्नमेंट डिग्री कॉलेज हैं, जैसे पीपीएन कॉलेज, डीवीएस कॉलेज, क्राइस्टचर्च कॉलेज, डीजी कॉलेज, एसडी कॉलेज, इन कॉलेजों के पॉलिटिकल साइंस डिपार्टमेंट और कॉलेज से मिलकर जो डिफरेंट एक्टिविटीज हैं, उन्हें हम लोग चला रहा है। अभी एक सेमिनार वन नेशन, वन इलेक्शन पर हमने किया था। क्षत्रपति साहूजी महाराज विश्वविद्यालय में</p>	<p>Noted with thanks.</p>

	<p>पॉलिटिकल साइंस के विश्वविद्यालय के तीस बच्चों ने अपने रिसर्च पेपर्स प्रेजेंट किए, जिसमें टाइम कम होने के कारण पन्द्रह बच्चों को अवसर दिया गया। उनको हम लोगों ने फर्स्ट , सेकेंड, थर्ड प्राइजेज़ भी दिए , ताकि उनका एनकरेजमेंट इसमें बना रहे। इस प्रकार से वीएसए सडी कॉलेज के पॉलिटिकल साइंस डिपार्टमेंट से एक हमारा एमओयू हुआ है कि हमारी लोकल ब्रांच और वहां के कॉलेज प्रिंसिपल और मैनेजमेंट से मिलकर हम लोग अपनी एक्टिविटीज़ को, जैसे एस्सेःज़, डिबेट है या इस प्रकार की जो चीजें आपके यहां से भेजी जाएंगी, उनको हम लोग कराते रहेंगे। हालांकि प्रशासन के साथ हमारा अभी सम्पर्क नहीं हो पाया है और उनसे हमें सहयोग भी नहीं मिल पा रहा है , लेकिन हम लोग प्रयास करेंगे कि उनके साथ मिलकर भी कुछ पब्लिकेशन का कुछ ट्रेनिंग का प्रोग्राम कर सकें। इस तरीके से हम लोग इस पर कार्य कर रहे हैं। हालांकि श्रीवास्तव जी की मृत्यु के बाद हमारी ब्रांच शैशवावस्था में है , लेकिन हम प्रयास करेंगे कि जल्दी से युवावस्था में होकर यह आगे कार्य करे, धन्यवाद।</p>	
11	<p>Dr. M. Madan Babu, Chairman, Karimnagar Local Branch informed that when their Branch was started, there were more than 40 members, now it has come down to about 26-27. They could add only two members recently but there are two-three applications for membership are pending for approval. He humbly requested to consider their membership. Now all the members who are alive are more than 70 years, so they want to add more people. The University in Karimnagar has earlier said that they will provide some office space to the Branch but it could not materialize.</p>	<p>The Branch may pursue the civil servants of the local administration and faculty of University/Colleges and submit their applications for IIPA membership.</p>
12	<p>Prof. D. Krishnamurthy, Hony. Secretary, Tirupati Local Branch informed that they are conducting activities and programmes every year and they are also planning some new programme on different theme/topics. Since Tirupati has become district headquarter, they now would like to undertake studies at district level. They would be requesting the State Government and would like to meet the Chief Minister and convince him to provide some funds for the Branch.</p>	<p>Noted with thanks.</p>

**Item No.326.12      Items to Report:****(i) Extension /Re-employment of Director General and Faculty**

1. With approval of the Hon'ble Chairman IIPA, the term of appointment of Shri Surendra Nath Tripathi, IAS (Retd.) as Director General, IIPA on re-employment basis has been extended for a period of one year or till the joining of a regular incumbent, whichever is earlier, w.e.f 01.02.2025.
2. Dr. Amit Kumar Singh has been appointed to the post of Assistant Professor of Urban Development purely on contract basis for a period of one year w.e.f 28.10.2024.
3. Prof Ashok Kumar Vishandass has been appointed to the post of Professor of Economics/Applied Economics purely on contract basis for a period of one year w.e.f 04.11.2024.
4. Prof. Suresh Misra has been appointed to the post of Professor of Public Administration (with specialization in Consumer Affairs) purely on contract basis for a period of one year 03.01.2025.
5. The term of engagement of Dr. Shweta Mittal, Adjunct Faculty has been extended for a period of one year w.e.f 07.11.2024.
6. The term of engagement of Sh. O. P. Chawla, Deputy Registrar (Finance & Administration) has been extended for a period of one year w.e.f 01.02.2025.
7. The term of engagement of Sh. K. S. Ranga, Executive Engineer on contract basis has been extended for a period of one year w.e.f 14.02.2025
8. The term of engagement of Ms Rakhee Bakshee, Communication Adviser (Part time) on contract basis has been extended for a period of one year w.e.f 14.01.2025.
9. Shri Surendra Nath Tripathi, IAS (Retd), Director General, IIPA may be permitted to avail House Rent Allowance w.e.f 13.12.2024 as he has shifted to his residence in Greater Noida, U.P with relaxation to reside outside IIPA campus.

**(ii) Foreign Visit of Director General /Faculty/ Senior Officers**

1. Shri Surendra Nath Tripathi, DG IIPA and Prof. V. K. Sharma, Professor of Disaster Management visited Mongolia from October 8 to 14, 2024 to attend Centennial celebration activities in Ulaanbaatar and International Conference on **“Traditions and Reforms of Public Administration: Mongolian Pathways and International Experience”** being held at National Academy of Governance (NAOG) Mongolia with no financial implication on the part of IIPA as all costs were borne by NAOG.

2. Shri Amitabh Ranjan, Registrar has visited Vietnam to attend 10th Anniversary of CIS and to participate in the International Conference on Vietnam-India Comprehensive Strategic Partnership towards the vision of India 2047 Viksit Bharat and Vietnam 2045 being held at Ho Chi Minh National Academy of Politics, Centre for India Studies, Vietnam on the invitation of HCMA with no financial implication on the part of IIPA. All the costs were borne by HCMA.
3. Shri Surendra Nath Tripathi, DG IIPA has attended six days Course on “**DKI APCSS Transnational Security Cooperation (TSC) 24-1**” at Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS) Facilities @ Fort DeRussy, Honolulu, Hawaii, USA w.e.f. 14-19 July, 2024, organized by the US Government with no financial implication on the part of IIPA. All the costs were borne by DKI APCSS.
4. Prof. V.N. Alok visited Colombo, Sri Lanka from 18.12.2024 to 24.12.2024 in his personal capacity.
5. Prof. Charu Malhotra visited Vietnam from 27.12.2024 to 05.01.2025 in her personal capacity.
6. Dr. Shyamli Singh visited Czech Republic, Austria and Hungary from 11.07.2024 to 18.07.2024 in her personal capacity.

**(iii) Completion of probation**

Mrs. Alka Jindal, Assistant Registrar in the Pay Matrix of Pay Level 9 of Rs.53100-167800 has completed/approved her one-year probation w.e.f. 22.09.2024.

**(iv) Retirement of Staff**

Shri Maheshwer Singh Bisht, Superintendent on superannuation retired from the service of IIPA on 31.01.2025.

**Item No.326.13 Any other business with permission of the Chairman.****(i) Infrastructure Development at IIPA.**

1. The Hon'ble Union Minister and Chairman IIPA Dr. Jitendra Singh inaugurated IIPA Bhawan on 19<sup>th</sup> December 2024. IIPA Bhawan is a state-of-the-Art G+4 building having a built-up area in four floors of 35057 Sq. Ft. The building is now ready with some regulatory requirements like Occupancy Certificates etc. remaining.
2. In recent times, number of training programmes at IIPA has increased hugely and IIPA is now conducting over 130 programmes in a year. IIPA has expanded into training of District level officials also on the guidance of Hon'ble Vice President of India and President IIPA. As such, the existing accommodation availability in IIPA Hostel has now become inadequate. In view of the above, IIPA has started construction of additional rooms on 3<sup>rd</sup> floor backside. Total 34 rooms are being constructed, 17 each on 02 floors with a capacity of accommodating 68 Officers Trainees. The construction shall be completed by October 2025.
3. In view of the rising demand for Online courses and Communication activities, IIPA has started construction of a Mini-Studio/ Recording Room where shooting for Online courses as well as Interviews of Dignitaries/Senior Officers can be done. Renovation work of Tea Lounge at the Ground Floor adjacent to the Studio is also in progress. Both the works are expected to be completed by May 2025.

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI**

**Minutes of the 325<sup>th</sup> meeting of the Executive Council  
held on 7<sup>th</sup> October, 2024 at 10:00 A.M.**

**PRESENT**

1. Dr. Jitendra Singh, Hon'ble Union Minister and Chairman IIPA E.C.
2. Shri Shekhar Dutt, Former Governor of Chhattisgarh
3. Shri S.S. Kshatriya, IAS (R), Former Chief Secretary of Maharashtra
4. Shri Sriram Taranikanti, IAS, Director LBSNAA, Mussoorie
5. Prof. Renu Vig, Vice Chancellor, Panjab University
6. Ms. Chhavi Bhardwaj, IAS, Jt. Secretary (Training), Representing Secretary, DoPT
7. Shri B.K. Manthan, Director, Representing Secretary (Exp.)
8. Col. (Dr.) Updesh Kumar Sharma, Jt. Adviser, Representing CEO, NITI Aayog
9. Shri B.R. Sharma, IAS (R), Chairman, Jammu & Kashmir Regional Branch
10. Shri T.M. Vijay Bhaskar, IAS (R), Chairman, Karnataka Regional Branch
11. Shri K.K. Sethi, IAS (R), Chairman, Madhya Pradesh Regional Branch
12. Shri Vijoy Prakash, IAS (R), Chairman, Bihar Regional Branch
13. Shri P.C. Lawmkunga, IAS (R), Chairman, Mizoram Regional Branch
14. Prof. K.K. Pandey, Faculty Representative
15. Shri Surendra Nath Tripathi, IAS (R), Director General & Member-Secretary

Shri Amitabh Ranjan, Registrar assisted in the meeting. Shri Pankaj Dixit, IAS, P.S. to the Hon'ble Union Minister, Shri Mithun Barua, Dy. Registrar (AS) and Shri O.P. Chawla, Dy. Registrar (F & A) were also present.

**Item No.325.1 Grant of leave of absence to Members.**

All members were present.

**Item No.325.2 (a) Confirmation of the Minutes of the 324<sup>th</sup> meeting of the Executive Council held on 31<sup>st</sup> May, 2024.**

The Minutes were confirmed.

**(b) Action taken on the minutes referred to above.**

Confirmed.

**Item No.325.3 Paul H. Appleby Award for 2024.**

The Executive Council approved the recommendation of the Committee to confer the award to **Shri Jalil Ahmad Khan, IAS (Retd.)** for Paul Appleby Award for 2024. His

contribution to the field of Public Administration has been excellent. His contribution in establishing and guiding J&K Regional Branch is outstanding. He has been a very active Member of IIPA for a very long time.

**Item No.325.4 Dr. Rajendra Prasad Memorial Award for Academic Excellence for 2024.**

The Executive Council approved the recommendation of the Committee for the Award to **Prof. M.P. Singh** for Dr. Rajendra Prasad Memorial Award for Academic Excellence 2024. He has been an eminent educationist, academicians, writer and editor in academic discipline. He has been active in academic field for over 60 years and contributed very handsomely in the academic field. He has also been a Life Member of IIPA from over 44 years. Also, he has been editing the flagship journal of IIPA, Indian Journal of Public Administration (IJPA) for over 10 years now.

**Item No.325.5 Award to IIPA Regional and Local Branches for best performance.**

The Executive Council approved the recommendation of the Committee for the Award to the following Branches:

- (i) Maharashtra Regional Branch – First Prize carrying a Certificate and cash award of Rs.10,000/-.
- (ii) Madhya Pradesh Regional Branch – Second Prize carrying Certificate of Appreciation.
- (iii) Kerala Regional Branch –Third Prize carrying Certificate of Appreciation.

**Item No.325.6 Award of Prize to the winners of Case Study Award Competition 2024.**

The Executive Council approved the recommendation of the Committee for the Award as under:

First Prize of Rs. 10,000/- to: Dr. Poonam Chhaniwal and Dr. Haritha Guduru  
Topic: Circularity and Sustainability in Action: The Recykal Way

Second Prize of Rs. 6,000/- to: Mr. Rahul Gupta, Dr. Gita Bajaj and Dr. Rahul Kumar  
Topic: Battery Smart: Empowering EVs and Electrifying Earnings

Third Prize of Rs.4000/- to: Dr. Tanmaya Kumar Mishra, Dr. Bindiya Gupta & Dr. Bhumika Achhnani  
Topic: The Dark Side: A Look at India's Edtech Landscape

**Item No.325.7 Office replies on the suggestions/observations made by the Members in the AGM held on 31<sup>st</sup> October, 2023.**

Confirmed

**Item No.325.8 Office replies on the suggestions/observations made by the Office Bearers of the Regional & Local Branches in its meeting held on 31<sup>st</sup> October, 2023.**

Confirmed

**Item No.325.9 Draft Annual Report for 2023-24.**

Confirmed

**Item No.325.10 Balance-sheet and Audited Statement of Accounts for 2023-24 together with the Report of the Chartered Accountants.**

Confirmed

**Item No.325.11 Admission of new Life Members.**

Confirmed

**Item No.325.12 Removal of Corporate Members due to non-payment of membership fee.**

The E.C. approved of making one more attempt towards getting the fee payment.

**Item No.325.13 Nomination/Co-option of the Members of the Executive Council for the term 2024-26.**

As per Rule 11 (vii), (ix) & (x) of the MoA, the Executive Council approved the following nomination/co-option for the term 2024-26:

**(a) Co-option of the Chairmen of five Regional Branches**

The Regional Branches zone-wise are given below:

North	1. Delhi 2. Jammu & Kashmir 3. Haryana 4. Uttar Pradesh 5. Uttarakhand (defunct)	South	1. Karnataka 2. Kerala 3. Puducherry 4. Tamil Nadu 5. Telangana & Andhra Pradesh
East	1. Bihar 2. Chhattisgarh 3. Jharkhand 4. Odisha 5. West Bengal	West	1. Goa (defunct) 2. Gujarat 3. Madhya Pradesh 4. Maharashtra 5. Rajasthan 6. Punjab & Chandigarh (UT)
North East	1. Assam 2. Manipur 3. Meghalaya (defunct) 4. Mizoram 5. Sikkim (to be established) 6. Tripura (to be established)		

The E.C. approved the co-option of the Chairmen of the following Regional Branches:

1. Delhi (North)
2. Puducherry (South)
3. Chhattisgarh (East)

4. Rajasthan (West)
5. Assam (North East)

(b) Two Eminent Persons

1. Shri Shekhar Dutt, Former Governor of Chhattisgarh

2. Shri S.S. Kshatriya, IAS (Retd.), Former Chief Secretary of Maharashtra and Former Chief Commissioner, Right to Service, Maharashtra

(c) IIPA Faculty

Prof. Neetu Jain

**Item No.325.14 A brief report on the important activities of the Institute during June to September, 2024 relating to (a) Training Programmes and (b) Status of Research Projects.**

Confirmed

**Item No.325.15 Items to Report: Confirmed**

- (i) Extension of senior staff
- (ii) Foreign visit of Director General and Faculty Members (without any financial implication on IIPA)

**Item No.325.16 Theme for Special Issue of IJPA and Lok Prashasan for 2025.**

The Executive Council approved the Theme for Special Issue of Indian Journal of Public Administration (IJPA), (July-September 2025) will be approved by the Hon'ble Chairman, IIPA in consultation with DG IIPA.

The same theme will be in Hindi for Special Issue of Lok Prashasan (July-December 2025).

**Item No.325.17 Any other business with permission of the Chairman.**

**(i) Formulation of Trust under IIPA for Rental Income**

The Executive Council approved the proposal to formulate a separate Trust for Rental Income under IIPA. The required formalities for setting up a new Trust will be prepared by IIPA in due course and put up to the Hon'ble Chairman IIPA EC for his kind approval.

**(ii) Award of prizes to the winners of the Annual Essay Prize Competition, 2024**

The Executive Council approved the award of prizes to the winners of the Annual Essay Competition 2024 as under :

S. No.	Name of the Winners	Topics	Prize
1.	आकाश गुप्ता (Akash Gupta) जिला : सुल्तानपुर, उत्तर प्रदेश	Viksit Bharat- India in 2047 (Hindi)	First prize Rs.10,000/-
2.	Shri Sajal Jain Agra, Uttar Pradesh	Viksit Bharat- India in 2047 (English)	Second prize Rs.7,000/-
3.	Shri Syed Mohammad Raghieb Research Officer, IIPA	Artificial Intelligence in Government (English)	Third prize Rs.5,000/-

Dr. Jitendra Singh, Hon'ble Union Minister and Chairman IIPA E.C said that Indian Institute of Public Administration (IIPA) should work in sync with Karmayogi programme of the Government of India to train personnel for tackling new challenges of governance, especially to young civil servants of not only Centre but States and Union Territories as well. He also mentioned that Assistant Secretaries on Delhi stint must be exposed to modern governance tools in IIPA for their better understanding. This will make them more aware bureaucrats.

Envisaged in 2020, the flagship Mission Karmayogi has been carefully designed to lay the foundations for capacity building for Civil Servants so that they remain entrenched in Indian Culture and sensibilities and remain connected, with their roots, while they learn from the best institutions and practices across the world. The Programme is being delivered by setting up an Integrated Government Online Training-iGOT Karmayogi Platform.

Capacity of Civil Services plays a vital role in rendering a wide variety of services, implementing welfare programs and performing core governance functions. A transformational change in Civil Service Capacity is proposed to be affected by organically linking the transformation of work culture, strengthening public institutions and adopting modern technology to build civil service capacity with the overall aim of ensuring efficient delivery of services to citizens.

Speaking about injecting young blood in IIPA, the Minister said, "We took a decision of opening up of the membership because otherwise it was getting reduced to the retired officers' club and the results have been very rewarding. In the last two years and we have youngest members among the assistant secretaries who just passed out of Mussoorie.

He even suggested IIPA for thinking about having a membership drive because many of the prospective members have not acquired membership because they're not aware of it. He said, "Every year what we are doing is that we have a batch of assistance secretaries before they go to their respective cadres, we request them or suggest to them to acquire the membership otherwise in the normal course most of them are not aware of it but once they are told they're very happy doing it."

He mentioned that IIPA is now more integrated with DoPT, DARPG and other sister Institutions like LBSNAA, Mussoorie.

Prof. Renu Vig, Vice Chancellor, Panjab University advised that IIPA should share their List of Training Programme with Panjab University (PU) so that PU can provide IIPA references of qualified trainers and subject matter experts of PU and other Institutions.

Shri T.M. Vijay Bhaskar, Chairman, Karnataka Regional Branch informed that Government of Karnataka has increased the Grant to Karnataka Regional Branch from Rs.30.00 Lakhs to Rs 35.00 Lakhs. The Local Branch of Mysore has been rejuvenated and Shri Bhaskar has requested the support of IIPA in order to take-up the District Good Governance Index (DDGI) preparation of State of Karnataka. DG IIPA informed that IIPA has written to Chief Secretaries of all States and UTs for the DDGI and IIPA HQ is ready to provide all assistance to the Regional Branches for taking-up DDGI with their respective States.

Shri P.C. Lawmkunga, Chairman, Mizoram Regional Branch requested for financial assistance from IIPA HQ for organizing seminars which will be attended by the highest officials of the State. DG IIPA informed that IIPA is providing assistance of Rs 1.5 Lakhs for organizing Regional Conferences and Mizoram Regional Branch can take this opportunity to organize the Regional Conference of Northeastern States.

Shri B.R. Sharma, Chairman, Jammu & Kashmir Regional Branch congratulated Maharashtra Regional Branch for the best branch award and thanked IIPA HQ for selecting Shri Jalil Ahmad Khan, IAS (Retd.) for the Paul Appleby Award 2024. Shri Sharma announced and informed that J&K Regional Branch is going to organize the North Zone Regional Conference on 14<sup>th</sup> December 2024 at Jammu, and 'Citizen Centric Governance' will be the theme.

Ms. Chhavi Bhardwaj, Jt. Secretary (Training), DoPT, Govt. of India said that DoPT will provide all required assistance to IIPA and its Regional & Local Branches in enhancing their outreach and activities. She mentioned that the World Bank is funding Capacity Building initiatives of DoPT and IIPA may take advantage of it.

Col. (Dr.) Updesh Kumar Sharma, Jt. Adviser, NITI Aayog said that he will encourage officials of the NITI Aayog to take the membership of IIPA and also work for the enhancement of the collaboration between IIPA and NITI Aayog.

Shri K.K. Sethi, Chairman, Madhya Pradesh Regional Branch informed that their branch has successfully conducted the Zonal Conference in RCVP Noronha Academy of Administration in Bhopal on 10<sup>th</sup> August 2024 and it was a grand success. DG IIPA also endorsed that the conference went very well and complimented Shri Sethi for the success. The conference was attended by the retired and serving senior IAS, IPS and other State Government Officials, Academicians, Officers Trainees.

Shri S.S. Kshatriya, Former Chief Secretary of Maharashtra and Chairman Maharashtra Regional Branch said that Maharashtra would like to conduct the Western Zone Regional Conference and as the ATI of Maharashtra is in Pune so the venue of the conference will preferably be in Pune. The conference dates will be communicated in due course. Shri Kshatriya congratulated Karnataka Regional Branch for the enhancement of grant by their State Government to their Regional Branch. Shri Kshatriya also appreciated the Newsletter of the

Karnataka Regional Branch which is published on regular basis with the enriched content. Shri T.M. Vijay Bhaskar, Chairman, Karnataka Regional Branch said that the credit of curating the Newsletter goes to Dr. Jeevan Kumar, Secretary of their branch who puts on sincere efforts in this regard. Shri Kshatriya said that the Branches should be encouraged to find out the innovative administrative practices and put those before the people. Maharashtra Regional Branch has instituted Late Dr S. S. Gadkari Annual Memorial Award for Innovation in Public Administration in 2016 and they award it to the state civil servants for delivery of quality public service by using cutting-edge technology and adopting innovative ideas.

Prof. K.K. Pandey, Faculty Representative thanked EC for inducting him as Faculty Representative for continuous three terms of two years. Prof Pandey has mentioned that IIPA has developed a lot and come out from various crises in the past five year, including Covid-19 pandemic under the dynamic leadership and guidance of the Hon'ble Union Minister and the Director General.

The meeting ended with the Words of Thanks by Shri Amitabh Ranjan, Registrar, IIPA.

**Sd/-**  
**(SURENDRA NATH TRIPATHI)**  
**DIRECTOR GENERAL**  
**AND**  
**MEMBER SECRETARY**

## Annexure-B

Recommended for Life Members (3<sup>rd</sup> January, 2025)

S. No	Name	Service/ Present Designation	Office Address	Residential Address	Educational Qualifications	Age
1.	Mr. Sanjay Kaul	IAS	Jt. Secretary Ministry of Culture Govt. of India, New Delhi	Jt. Secretary Ministry of Culture Shastri Bhawan R.No.332, C Wing New Delhi	B.E. MA	55
2.	Mr. J.N. Kansotiya	IAS	Director General RCVP Naronha Academy of Administration, Bhopal	C-23, Sadhna Enclave Adarsh Nagar Bhopal, MP	MA	58
3.	Mr. Mujeebur Rehman Khan	IAS	OSD cum Director RCVP Naronha Academy of Administration, Bhopal	MIG 18, House Board Colony, Kohefiza Bhopal, MP	M.Sc.	55
4.	Dr. Shrikar Keshav Pardeshi	IAS	Secretary Hon'ble Dy. Chief Minister, Govt. of Maharashtra Mumbai	401, Nilambari Jagannath Bhosale Marg Nariman Point Mumbai	MBBS MD	51
5.	Mr. Chandrakant Pulkundwar	IAS	Divisional Commissioner Pune	D.C. Bunglow 26 Queens Garden Pune, MS	PG	56
6.	Mr. Kiran Hari Kulkarni	IAS	Jt. Secretary & Addl. Chief Electoral Officer General Admn. Dept. Govt. of Maharashtra Mumbai	D 4/004, Westain Hills, Phase No.1 Sus, Pune	Ph.D.	58
7.	Mr. M. Devender Singh	IAS	Collector Ratnagiri, MS	Sagar Darshan Collector's Banglow Thiba Point Ratnagiri, MS	MA MBA	41
8.	Mr. Rupinder Singh	IAS	Addl. Secretary & Financial Advisor M/o Home Affairs Govt. of India, New Delhi	C-2, Tower 4 New Moti Bagh Chanakyapuri New Delhi	BE MA	53
9.	Mr. Abhijit Rajendra Raut	IAS	District Collector Collectors' Office Nanded, Maharashtra	1 Sneh Nivas Sneh Nagar Nanded, MS	PG	36

10.	Mr. Amarnath R. Talwade	IAS	Secretary (Economics & Statistics), Chief Secretariat Govt. of Puducherry	Suite No.4, New Transit Accommodation Indira Nagar Gorimedu Puducherry	BE PG	59
11.	Mr. Ishwari Prasad Pandey	IAS (Retd)	IAS (Retd)	B 2/98 Vikrant Khand Gomatinagar Lucknow	PG	64
12.	Mr. Om Prakash Rawat	IAS (Retd)	Former Chief Election Commissioner of India, Ex. Secretary, GoI	A 8, Sadhna Enclave Ahmedpur Hoshangabad Road Bhopal, MP	PG	71
13.	Mr. Ramsavrup Vishwakarma	IAS (Retd)	Chairman Backward Class Welfare Commission Raipur, Chhattisgarh	A-59-60, rajdhani Vihar Colony Saddu, Vidhansabha Road, Raipur	PG	69
14.	Dr. Sanjay Kumar Alung	IAS (Retd)	IAS (Retd)	75 aishwarya Residency, Telibandha, Raipur	Ph.D	60
15.	Dr. Purushottam Nirrutti Bhapkar	IAS (Retd.)	IAS (Retd)	D-202, August Homes, Khinwasara Park, Ulkanagari Sambhajinagar, MS	Ph.D	66
16.	Mrs. Rohina Gupta	Director (Urban Planning)	M/o Housing & Urban Affairs, GoI Nirman Bhawan, N.D.	302, Mariners Home Plot No.36 D Sector 56, Gurugram	B.Arch. PGBDM	45
17.	Dr. Mrs. Saumya Rajan	Dy. Secretary	Dept. of Higher Education, M/o Education, GoI New Delhi	Guest House Shri Lal Bahadur Shastri National Sanskrit University New Delhi	PG Ph.D.	38
18.	Mr. Sanjeev Kumar	Dy. Secretary	Computer Centre MOSPI R.K. Puram, New Delhi	H.No.795 Sector 1 HUDA, Narnaul Haryana	B.Tech. PG	34
19.	Ms. Simrat Kaur	Director – IPR	DPIIT, M/o Commerce GoI, Vanijya Bhawan New Delhi	B-38 4 <sup>th</sup> Floor Sector 57, Gurugram	LL.M.	37
20.	Mr. Vishnu Mishra	Director	Database Design MoSPI, GoI R.K. Puram, New Delhi	H.No.119 Sector 14 Vasundhara Ghaziabad, UP	B.Tech.	35

21.	Mr. Hitendra Saha	Director	Dept. of Pharmaceuticals, GoI Shastri Bhawan, ND	26/25, 2 <sup>nd</sup> Floor West Patel Nagar Delhi	B.E. M.Tech.	38
22.	Mr. Manoj Muttathil Ayyappan	Jt. Secretary	Dept. of Financial Services, GoI Sansad Marg, N.D.		B.Sc. MBA	49
23.	Mr. Harikumar Janakiraman	Director	Digital Initiatives DoSEL, MoE, GoI Shastri Bhawan New Delhi	Block 7 Flat B 1 Jains Green Acres 91 Dargah Road Zameen Pallavaram Chennai	MCA	45
24.	Dr. Renjith P. Nair	Scientist	Dept. of Applied Biology, Biomedical Technology Wing, SCTIMST (DST, Govt. of India), Kerala	VH 370, Vikramapuram Hill, Marapalam, Patton Thiruvananthapuram	Ph.D	42
25.	Mr. Dhananjay Ramchandra Kulkarni	IPS	Supdt. of Police Ratnagiri, Maharashtra	Ratndurg, Residence of Supdt. of Police Dr. Babasaheb Ambedkar Marg Tal. & Dist. Ratnagiri	PG	53
26.	Mr. Jagmohan Gupta	Advisor	NMCG, Ministry of Jal Shakti, Govt. of India New Delhi	C-47, Lane 4 Mahendru Enclave Delhi	PG	63
27.	Mr. Vivek Narayan	ITS	Dy. Director General Dept. of Telecommunications, Govt. of India New Delhi	Flat 201, Sarvahit Apartments, Sector 17, Pocket A Dwarka, New Delhi	B.E MBA	59
28.	Mr. Rajendra Rajaram Pawar	IDES	Director National Institute of Defence Estates Management Delhi Cantt.	Flat No.6, Raksha Sampada Bhawan Ulan Batar Marg Delhi Cantt. Delhi-110010	M.Sc. LL.B.	50
29.	Mr. Shekhar Narayan Gaikwad	Addl. Director General	YASHADA Pune	Flat 8 B, Gulmohar Coop. Hsg. Society Erandwane Pune, MS	M.Sc.	61
30.	Maj.Gen. Dharm Raj Rai	Addl. Director General Recruiting (46 <sup>th</sup> APPPA participant)	IHQ of MoD (Army) Selection Centre East Prayagraj, UP	H.No.10/60, C-2 A, Shyama Nagar Colony Varanasi, UP	M.Sc. M.Phil.	54

31.	Mr. Ravinder Kumar	IRPS (Retd)	Principal Chief Personnel Officer (Retd) South Central Railway	25 Greenwoods IAS Colony, Phase 1 Sector Omega IV Greater Noida, UP	PG Ph.D.	68
32.	Mr. Shailendra Kumar Singh	IFS (Retd)	Addl. P.C.C.F (Retd) Govt. of Chhattisgarh	Flat No.601 (Lotus) Shreejit Amaltas Apatment Moulshree Vihar Raipur	Ph.D	63
33.	Dr. L. Kailasam	IA&AS (Retd.)	Director (Retd.) Indian Audit & Accounts Deptt. GoI	2033/4, Viswanath Puri Colony Susowahi Varanasi, UP	Ph.D.	65
34.	Prof. Dr. J.P. Verma	Vice Chancellor	Sri Sri Aniruddhadeva Sports University Dibrugarh, Assam	703 N, JSB Udayan Chowkidingee Dibrugarh, Assam	Ph.D.	65
35.	Dr. Kanagaraj Easwaran	Professor	Dept. of Social Work Mizoram University Aizawl	T-7, Teachers Quarters, Mizoram University, Aizawl	Ph.D.	53
36.	Prof. Sangita Dhal	Professor	Kalindi College (DU) East Patel Nagar New Delhi	351, SFS Flats Mukherji Nagar Delhi	Ph.D.	57
37.	Mr. Vishnu Pal Singh Gaur	Professor	Govt. Dr. Shyama Prasad Mukherjee Science & Commerce College, Bhopal	D 39 Vishnu Hi-tech City, Bawadiya Kalan Bhopal, MP	PG Ph.D.	60
38.	Prof. Neetu Jain	Professor	IIPA New Delhi	B 1/104, Gardenia Clory, Sector 46 Noida, UP	MBA Ph.D.	48
39.	Prof. Kuldeep Kumar	Professor	Dept. of Physics SGTB Khalsa College (DU), Delhi	3/308, Second Floor Vasundhra Ghaziabad, UP	Ph.D	42
40.	Prof. Gopal Kumar Niroula Chhetry	Professor & Dean	School of Life & Agriculture Sciences Manipur University Imphal	Koirengei Nepali Basty P.O. Maniripokhri Imphal East,	Ph.D.	63
41.	Prof. Tathagata Chatterji	Professor	Urban Management & Governance XIM University Dist. Puri, Odisha	Flat 105, Faculty Residence XIM University Plot 12 A, Nijigada Kurki PO Harirajpur Dist. Puri-752050	M.Arch. Ph.D.	61

42.	Mr. Satyabrata Das	Principal (Retd)	Ekama Degree College under Utkal University	123 Jharpara Road No.5 Mahadev Nagar Bhubaneswar	MA Ph.D.	69
43.	Mr. H. Basantakumar Sharma	Professor	Deptt. of Physics Manipur University Imphal	Wangkhei, Ningthem Pukhri Mapal Sabi Leirak, Lane No.6 Imphal, Manipur	Ph.D.	59
44.	Prof. K. Robin	Professor & Head	Dept. of History & Ethnography Mizoram University Aizawl	VB 71/A, 7 <sup>th</sup> Day Tlang Vaivakawn Aizawl, Mizoram	Ph.D.	49
45.	Mr. Ayangbam Shyamkishor	Professor & HoD	Dept. of Political Science Mizoram University	T-31, Teacher Qtrs. Mizoram University Aizawl	Ph.D.	48
46.	Dr. Vipul Bhatt	Faculty of Humanities	Gurukul Kangri (DU) Haridwar Uttarakhand	Flat No.102, Sant Mahendra Singh Enclave, Mishra Garden, Kankhal Haridwar, Uttarakhand	Ph.D.	51
47.	Dr. Saumya Shukla	Associate Professor	Maharaja Agrasen College (DU) Vasundhara Enclave Delhi	C 55, Sector 27 Noida, UP	Ph.D.	57
48.	Mr. L. Pandiyan	Head/Faculty	Dept. of Commerce Arignar Anna Govt. Arts College Villupuram, TN	221, Murugan Koil Street, Kattamuthu Palayam Panruti Taluk, TN	Ph.D	50
49.	Mr. Dhiraj Kumar Singh	Associate Professor	Zakir Husain Delhi College (DU) JLN Marg, New Delhi	451, Divya Jyoti Apts. Sector 19, Rohini Delhi	Ph.D M.Phil	46
50.	Mrs. Puneeta Agarwal	Associate Professor	Maharaja Agrasen College (DU) Vasundhara Enclave Delhi	130, Sahyog Apartment, Mayur Vihar Phase I Delhi	PG M.Phil.	58
51.	Dr. Niraj Kumar	Associate Professor	Maharaja Agrasen College (DU) Vasundhara Enclave Delhi	D-9, Sahyog Sahkari Awas Samiti Sector 9, Vasundhara Ghaziabad, UP	Ph.D	55
52.	Dr. Yogesh Kumar Dubey	Associate Professor	Dept. of English Delhi University	Flat No.76, C & D Block, Kanishka Apartment Shalimar Bagh, Delhi	Ph.D	44
53.	Mr. Lalrinnunga Hmar	Associate Professor	Dept. of History & Ethnography Mizoram University Aizawl	Chaltlang Venglai Aizawl	Ph.D.	44

54.	Dr. Tracy Lalduhawmi	Asstt. Professor	Dept. of Public Admn. Govt. Hrangbana College, Aizawl	Chhing Veng Y-28, Aizawl, Mizoram	Ph.D.	42
55.	Dr. Lalthansanga C.	Asstt. Professor	Mizoram Christian College, Aizawl	ZC-86, Zotlang Aizawl, Mizoram	Ph.D.	39
56.	Mrs. Reena Ranjan	Asstt. Professor	Deshratan Rajendra Prasad Shikshak Prashikshan Mahavidyalaya Bihar Vidyapith, Patna	West Chajjubagh Lodipur Patna	M.Sc. M.Ed. MA	45
57.	Dr. Vivek Vishvas	Asstt. Professor	Maharaja Agrasen College (DU) Vasundhara Enclave Delhi	H.No. S 403 Shakarpur School Block-2 Delhi	Ph.D.	40
58.	Mr. Sudhir K. Rinten	Asstt. Professor	Maharaja Agrasen College (DU) Vasundhara Enclave Delhi	C 2/11 Acharya Niketan, Mayur Vihar Phase I Delhi	PG	49
59.	Mr. Vishal Sharma	Asstt. Professor	UIET, Panjab University Chandigarh	E 37 Panjab University, Sector 14 Chandigarh	M.Tech.	46
60.	Dr. Mangal Deo	Asstt. Professor	PGDAV College (DU) Nehru Nagar New Delhi	B 76, 1 <sup>st</sup> Floor St.No.6, Bhajanpura Main Market Delhi	Ph.D.	45
61.	Dr. Rajesh Kumar	Asstt. Professor	PGDAV College (DU) Nehru Nagar New Delhi	E 3/259 Paradise Apartments Rohini, Sector 18 Delhi	Ph.D	44
62.	Mr. Goutam Saini	Assistant Faculty	J&K Entrepreneurship Development Institute Govt. of J&K	H.No. D 46, Bharat Nagar, Talab Tillo J&K	PG	47
63.	Mr. Vinay Kumar Rai	Asstt. Professor	Kalindi College (DU) East Patel Nagar Delhi	Flat No.55, Anekant Apts. Vasundhra Enclave, Delhi	Ph.D	42
64.	Dr. Saurabh Dubey	Asstt. Professor	Shaheed Bhagat Singh College (Eve.), DU New Delhi	B 149, Pocket 7 Kendriya Vihar 2 Sector 82, Noida, UP	Ph.D	43
65.	Mr. Kumar Aditya	Lecturer (B.E.S.)	District Institute of Education & Training Samastipur, Bihar	Lane 03, Aamgola Post – Ramna Dist. Muzaffarpur	PG M.P.Ed.	38

66.	Dr. Shinde Surekha Sadashivrao	Asstt. Professor	Dr. Shankarao Satav College Tal. Kalamnuri Dist. Hingoli, MS	Sahayognagar, Kalamnuri Dist. Hingoli, MS	Ph.D	48
67.	Dr. Anchalesh Kumar	Asstt. Professor	Sardar Bhagat Singh Govt. P.G. College Rudrapur Dist. Udham Singh Nagar, Uttarakhand	H.No.21 Phase II Barar Nagar Rudrapur Dist. U.S. Nagar Uttarakhand	PG Ph.D.	48
68.	Dr. D.S. Makkalanban	HoD & Asstt. Professor	Deptt. of Political Science Kumaraguru College of Liberal Arts & Science Coimbatore, TN	D.No.66, II Street Anandapuram Bangalore	M.Phil. Ph.D.	43
69.	Dr. Moushumi Pattanaik	Asstt. Professor (Stage III) & HoD	PG Dept. of Political Science Shailabala Womens' Autonomous College Cuttack	H/O S. Bhadra LIC Employees Colony Badambodi Cuttack	Ph.D.	48
70.	Mr. Nesar Ahmad	Lecturer (Bihar Education Service)	Block Institute of Education and Training West Champaran, Bihar	Vill – Sapahi PO Jhitkahi Dist. East Champaran, Bihar	PG M.Ed.	52
71.	Mr. Birendra Kumar Santosh	Lecturer (SCERT)	Primary Teacher Education College Madhepura, Bihar	Maharaj Bhawan Mallick Chowk Ward No.12, Dist. Supaul, Bihar	PG M.Ed.	52
72.	Mr. Mangchungnunga	Asstt. Professor	Dept. of Public Admn. Mizoram Christian College, Aizawl	NE Tlangnuam Saitaal Dist. Mizoram	PG	29
73.	Ms. Lalthazuali	Asstt. Professor	Dept. of Public Admn. Kawnpui College, Kolasib, Mizoram	C 64, Biakin Mual Ramhlun North Aizawl	PG	30
74.	Dr. Ningthoujam Irina Devi	Asstt. Professor	Dept. of Public Admn. Mizoram University Aizawl	Bamon Leikai Mange Makhong Imphal East, Manipur	Ph.D	41
75.	Mr. John C. Lallawmawma	Asstt. Professor	Dept. of Public Admn. Govt. Aizawl West College, Aizawl	L-64, Maubawk Aizawl, Mizoram	Ph.D.	44
76.	Dr. R. Sivakumar	Principal	Arignar Anna Govt. Arts College Villupuram, TN	No.51A & 52, Queens Sri Krishna Apts. Annai Rajammal Nagar Chennai, TN	Ph.D	58

77.	Prof. Vinay Chauhan	Director	The Business School University of Jammu Jammu	A-19 Residential Campus, University of Jammu, Jammu	Ph.D	50
78.	Dr. Suendra Kumar	Principal	College of Teacher Education Saharsa, Bihar	Village - Sipar PO - Singhauli PS – Bansantpur Bihar	Ph.D	50
79.	Mr. Pankaj Kumar Jain	Principal	PM Shri Kendriya Vidyalaya (M/o Education) Katni, MP	Type 4, Quarter Residential Campus PM Shri Kendriya Vidyalaya, Katni, MP	M.Sc. B.Ed.	50
80.	Prof. Bina Rai	Principal	Avadh Girls Degree College Lucknow, UP	A-7, Hestia Apartment, Sector 4 Gomtinagar Extn. Lucknow, UP	Ph.D.	51
81.	Dr. Pammi Kumari	Vice Principal (Bihar Education Service)	Block Institute of Education and Training East Champaran, Bihar	At Sikandarpur Post Rajaura Dist. Begusarai, Bihar	Ph.D.	37
82.	Mr. Bhriagu Raj Singh	Dy. Director	E.S.I.C. Hospital Rudrapur, Uttarakhand	Saraswati Niwas Tallital, Nainital	MA MBA	37
83.	Mr. Ashok Sankhla	Dy. Director	ESIC Regional Office Jaipur	E-1 ESIC Colony C Scheme, Subhash Marg, Jaipur	MA	33
84.	Mr. Gurjinder Singh	Dy. Director	E.S.I.C. New Delhi	H.No.84, B-5 Safdarjung Enclave New Delhi	B.Tech.	31
85.	Ms. Rupesh Gupta	Dy. Director	E.S.I.C. Mumbai	27/431, ESIC Nagar D.N. Nagar Andheri (W) Mumbai	PG	30
86.	Mr. Yogesh	Dy. Director	ESIC Medical College and Hospital Faridabad	H.No.1775/34 New Vijay Nagar Rohtak, Haryana	PG	29
87.	Ms. Nidhi Bhardwaj	Dy. Collector	Joint Collectorate Raigarh, MP	15 Mohini Muskan Garden Rajat Vihar, Bhopal	BE	31
88.	Mr. Shiv Kumar Chaudhary	Lecturer	College of Teacher Education, Govt. of Bihar, Gaya	Sanda House New Colony Chhoti Delha, Gaya	PG M.Ed.	47
89.	Mr. Rajeev Nayan	Lecturer	DIET Govt. of Bihar, Nawada	H.No.211 A.P. Colony, Gaya	PG Ph.D.	45
90.	Mr. Preetam Kumar Deepak	Lecturer	College of Teacher Education, Govt. of Bihar, Gaya	34 Sai Society Hario, Gaya	M.Sc. M.Ed.	47

91.	Mr. Brijesh Sharma	Dy. Secretary	Irrigation & Flood Control Deptt. Govt. of Delhi	A 517, Sector 19 Noida, UP	B.Com.	59
92.	Mr. Mahesh Narala	Dy. Director	E.S.I.C. Regional Office, Hyderabad	H.No.1-65, V Ramsagar D Jagtial, Telangana	MCA	36
93.	Mr. Shomit Singh Garbiel	Dy. Director	E.S.I.C. Regional Office, Hyderabad	Flat No.515, Tower 1 Emami Swanlake Society Apts. Hyderabad	B.Com	37
94.	Mr. Vivek Kumar Meena	Dy. Director	E.S.I.C. Regional Office, Karnataka	142, Meena Basti Gannapur City Sawai Madhopur Rajasthan	PG	33
95.	Mr. Divya Prakash Mishra	Dy. Director	E.S.I.C. Sub Regional Office, Noida, UP	F 206 Jawahar Park New Delhi	B.Tech.	34
96.	Mr. Tojin Thomas	Dy. Director	E.S.I.C. Sub Regional Office, Kollam, Kerala	Thyramcheril (H) Fairland Colony Sulthan Bathery Wayanad, Kerala	M.Tech.	36
97.	Mr. Bunny Chugh	Dy. Director	E.S.I.C. Delhi	A 316, Sector 2 Rohini, Delhi	B.Tech.	30
98.	Mr. Ramraj Meena	Dy. Director	ESIC Medical College Bengaluru	VPO Baglai Teh. Sawaimadhapur Rajasthan	B.Tech. MA	32
99.	Mr. Koutharapu Ravi Krishna	Dy. Director	E.S.I.C. Regional Office Bengaluru	MF 37/01 Panchdeep Layout Nandini Layout Bengaluru	Graduate	37
100	Mr. Anil Kumar Yadav	Dy. Director	ESIC Medical College Faridabad	Flat No.83, DDA Flats Astha Kunj Faiz Road Karol Bagh, Delhi	M.Com.	29
101	Mr. Ratnesh Rajanya	Dy. Director	E.S.I.C. Regional Office, Kota	H.No.139, Kota Road Ramnagar, Raipur	B.Tech.	34
102	Dr. Suhas Krishna Diwase	Collector	Collector & Dist. Magistrate Office Pune	1, Queens Garden Shivnery Bungalow Pune, MS	M.Sc. Ph.D.	57
103	Mr. Annasaheb Dadu Chavan	Additional Commissioner (Revenue)	O/O Divisional Commissioner Pune	A 16, Nikash Skies CHS, Someshwarwadi Pune, MS	Graduate	56
104	Ms. Jyoti Kadam	Resident Dy. Collector & Addl. Dist. Magistrate	Collector Office Pune	B 404, Rohan Ishita Housing Soc. Mundhava, MS	BE MBA	47

105	Mr. Sachin Hirabhau Temgire	Dy. Secretary	Divisional Commissioner office Pune	B 3303, T 8, Altia Lodha New Cuff Parade, Wadala (E) Mumbai	B.Sc. MA	49
106	Mr. Ratna Jyoti Dutta Chowdhury	Supdt. Engineer	Public Health Engg. Deptt., Govt. of Assam Silchar	H.No.63 Deshbandhu Road, silchar Cachar, Assam	M.Tech MBA Ph.D.	59
107	Mr. Milind Raghunath Kulkarni	Dy. Secretary	Planning Deptt. Govt. of Maharashtra Mumbai	B 105 Alguj Society Vasantkunj Lane Pavarnagar Thane (W), MS	B.Sc.	56
108	Mr. Vitthal Dattatray Bhaskar	Under Secretary	Chief Secretary Office General Admn. Deptt Govt. of Maharashtra	Dreamland Co-op. Hsg. Soc., E/5 Room No.1 Sonpada (E), Sector 4 Navi Mumbai	Graduate	56
109	Mr. Narayan Bira Mane	Under Secretary	Home Deptt Govt. of Maharashtra Mumbai	B 172/3 Govt. Servants Colony Bandra East Mumbai	B.Com LL.B	50
110	Mr. D. Dhanaswamy	Jt. Secretary to State Govt. (Retd.)	Govt. of Tamilnadu, Finance Deptt. (Retd.) Presently Advocate in High Court & Supreme Court	New No.16, Barati Dasan Street Kumaran Colony Saidapet, Chennai	MBA BL	74
111	Dr. Chandan Kumar	Asstt. Prosecution Officer	Dist. Prosecution Office Govt. of Bihar West Champaran, Bihar	Officer Colony Bettiah West Champaran Bihar	Ph.D	44
112	Ms. Nitisha Thakwani	IRMS Probationer	Indian Railways Institute of Transport Management, Lucknow	H.No.308, Hauz Khas Apts., DDA SFS New Delhi	MBA	29
113	Ms. Shubhangi Anil Sathe Khandagale	Dy. Collector	Collector Office General Branch Ratnagiri, Maharashtra	Q.No. B-6, Professors Colony, Shivaji University, Vidyanagar Kolhapur, MS	PG	44
114	Mr. Milind Shashikant Kulkarni	Supdt. Engineer	O/o Supdt. Engineer P.W. Circle Ratnagiri, Maharashtra	557 H/1, Anand Nagar, Near Thibaw Palace, Ratnagiri	BE	53
115	Ms. Harshlata Dhanraj Gedam	Dy. Collector	Collector Office Ratnagiri, MS	Flat No.404, B Wing, Orient Till view Muhammadwadi Pune, MS	MA LL.B	50

116	Ms. Sabale Amruta Vilas	Tahsildar	Tahsil Office Sangameshwar (Devmukh) Dist. Ratnagiri, MS	Keshavneshti Nalawadis Bungalow Devruk, Tal-Sangameshwar Dist. Ratnagiri, MS	M.Tech	34
117	Ms. Soumya Alok	Block Development Officer	Block Office Kabrai Mahoba, UP	Flat No.313, Tower A-4, Gokulam Apts. Bengaluru	B.Tech.	31
118	Mr. Sugriv Sambhaji Dhapatte	Jt. Secretary	Home Department Govt. of Maharashtra Mumbai	34 Sagar Building 9 <sup>th</sup> Floor, B Road Church Gate Mumbai	MA	54
119	Mr. Satyabrata Rout	Special Secretary	Finance Deptt. Govt. of Odisha Bhubaneswar	7 Housing Board Colony Lewis Road Bhubaneswar	PG M.Phil.	55
120	Dr. Anuj Kumar	Lecturer (Bihar Edu. Service)	Primary Teacher Education College Dist. Rohtas, Bihar	Chawal Bazar Dist. Aurangabad Bihar	Ph.D. M.Ed	51
121	Mr. Tara Prasad Dhal	Architect		Plot No.M-3/6, Panchasakha Nagar Dumduma Bhubaneswar	B.Arch	55
122	Mr. Tao Tadap	Executive Engineer	UD & Housing Govt. of Arunachal Pradesh, Itanagar	Village Yoizath PO/PS Yazali Keyi Panyor Dist. Arunachal Pradesh	C.E	38
123	Mr. Harshal Gedam	Asstt. Director	Town Planning Govt. of Maharashtra Wardha, Maharashtra	91, Navnath Nagar Kharbi Layout Nagpur Rural, MS	B.Arch.	39
124	Mr. Ashish More	Asst. Director	Town Planning Govt. of Maharashtra Nagpur	94 Uday Nagar Manewada Ring Road Nagpur, MS	C.E. PG	44

**Recommended for Associate Members (3<sup>rd</sup> January 2025)**

<b>S.No</b>	<b>Name</b>	<b>Office address</b>	<b>Educational Qualifications</b>	<b>Age</b>
1.	Mr. Partha Sengupta M-504 Maple Tree New Jail Road Sanjeev Nagar Bhopal - 462038	Assistant Accounts Officer (Group-B), National Institute of Fashion Technology Ministry of Textiles Govt of India, Bhopal Pursuing MA from Mangalayatan University	M.Com MPA	44
2.	Mr. Anshuman Ankit Behind Hotel Mantra Regency Chand Choura, Gaya Bihar - 823001	Research Scholar JRF Dept. of Public Admn. Magadh University Body Gaya, Bihar	PG	29
3.	Mr. Avinash Kumar Sonu S/O Murari Pandey, Naily, PS-Sarbahda Post – Naily, Gaya Bihar -824233	Research Scholar Ph.D. Dept.of Public Admn. Magadh University Bodhgaya	PG	32
4.	Mr. Avinash Kumar Singh Chandel Bhawan, Sheopuri Colony, Katari Hill Road Near A.M college Gaya, Bihar - 823001	Research Scholar Ph.D. Dept.of Public Admn. Magadh University Bodhgaya	PG	29
5.	Mr. Deepak kumar Vill + Post – Kapastya P.S- Paratya Bihar – 824209	Research Scholar Ph.D. Dept.of Public Admn. Magadh University Bodhgaya	PG	30
6.	Mr. Kundan Kumar C/o Uday Prasad Hanuman Nagar Bazar Samiti more Rajabazar, Dist Jehanabad Bihar - 804408	Research Scholar Ph.D. Dept.of Public Admn. Magadh University Bodhgaya	PG	30
7.	Dr. Diwakar Kumar Jha Dafi Varanasi, UP	Asstt. Professor Amity University Patna, Bihar	Ph.D	32
8.	Miss. Divya Rajput K Bolck Gali No.4 Mahipalpur, New Delhi Mob: 7701972778	Auditor in O/o CAG	PG	31
9.	Mr. Aditya Aggarwal D- 170, Green Valley Apartment Sector-18, Rohini Delhi-110089	IRSS Officer Stores Deptt. Baroda House New Delhi	Civil Engineering	32

**Recommended for Student Members (3<sup>rd</sup> January 2025)**

<b>S.No.</b>	<b>Name</b>	<b>Pursuing Studies &amp; College /Institute</b>	<b>Educational Qualifications</b>	<b>Age</b>
1.	Miss Neha Rastogi E-322 Jagjeet Nagar Delhi -110053 Mob: 7557556991	Pursuing M.Sc. from IGNOU	Graduate	25
2.	Miss. Annepu Santoshi 1-741 Chinna Veedhi, Kanimtta Village, Ponduru Mandal, Srikakulam Dist Andhra Pradesh Pin-532402 Mob: 8897104177	Pursuing MA from IGNOU	Graduate	23
3.	Miss Koppala Rajyasci Rao 11 B, Rajendra Place New Delhi – 110060 Mob.9340476793	Pursing higher studies	Graduate	21
4.	Mr. Rajveer Singh Gurjar Guru Ramdas Nagar Laxmi Nagar, Delhi -110091	Pursing higher studies	Graduate	25
5.	Mr. Prafful Rastogi 92 Murav Tola, Biswan Sitapur, U.P.-261201 Mob: 9044927995	Pursing higher studies	PG	30
6.	Mr. Akarsh Srivastava 558 /28/KA/1 Sunder Nagar Alambagh, Lucknow Uttar Pradesh – 226005 Mob: 7518442756	Pursing higher studies	Post Graduate	22
7.	Miss Anushka Srivastava 551 JHA /170 Harihar Prasad Nagar, Alambagh, Lucknow-226005 Mob: 6388130151	Pursing higher studies	Post Graduate	23
8.	Mr. Sourabh Prakash Rajiv Gandhi National Institute of Youth Development Sector -12, Chandigarh-160012 Mob: 7004728699	Ph.D. Scholar	PG	32
9.	Miss Nistha Singh D/2-85 Pusa Institute, Near Institute of Hotel Management, Delhi-110012 Mob: 8800748471	Pursing higher studies	Post Graduate	24
10.	Mr. Shivendra Singh 92-C Pocket –B Mayur Vihar Phase –II Delhi – 110091 Mob; 8924026432	Pursing Ph.D from Delhi University	PG	26

11.	Miss Vandana House No- 257 Block -16 Kalyanpuri, Delhi-110091 Mob.9650182599	Pursing MA from IGNOU	B.Com	25
12.	Mr. S.K. Ismail Ahamed S.P.A. I.P. Estate, Ring Road New Delhi-110002 Mob.9676322143	Pursuing M.Arch. from S.P.A. New Delhi	B.Arch	25
13.	Ms. Shweta 30 B, Block-A, Green View Apartment, Sector -99 Noida – 201304 Mob.8800592135	Pursing Ph.D. from Amity University	PG	24
14.	Miss Gunjan F&G Block, Sector-44 Noida, U.P-201304 Mob.7727943845	Pursing Ph.D. from Amity University	PG	25
15.	Miss Ravitanaya Sharma Dev Bhawan, Inder Nagar Dhalli, Shimla Himachal Pradesh -171012 Mob.9418058158	Pursing higher studies	Post Graduate	24
16.	Mr. Rahul B-4/354, Nand Nagri Delhi-110093 Mob.9958614429	Pursing higher studies	Post Graduate	27
17.	Mr. Aditya Pratap Singh DDA Janta Flat No- 289 Group-1, Pkt-C, Hastsal Uttamnagar Delhi – 110059	Pursing MA from IGNOU	B.Com	25
18.	Mr. Abhigyan Near Government Bus Stand Anand Vihar Colony Jamui Bihar – 811307	Pursuing MBL from NLSIU, Bangalore	PG	24
19.	Mr. Subhash Kumar S-261 Shakarpur, Laxminagar Delhi- 110092	Pursing MA from D.U.	Graduate	26
20.	Mr. Siddharth Srivastav 133, Aman Nath Jha Hostel University of Allahabad Prayagraj-211002, UP	Pursing Ph.D. from University of Allahabad	PG	28
21.	Mr. Chaitanya Sharma A-517 Sector -19 Noida -201301	Pursing MA from IGNOU	B.Tech.	29
22.	Mr. Vaishnav Pawar 17/12 Old Rajender Nagar New Delhi -110060	Pursing higher studies	B.E	26

23.	Mr. R. Nihit Mittal D- 216, Jalvayu Vihar Sector -30 Gurugram Haryana - 122001	Pursing higher studies	Post Graduate	24
24.	Miss. Himanshi Chadha A-17 Subash Park Uttam Nagar New Delhi -110059	Pursing higher studies	PG	25
25.	Ms. Vipul Verma D- 653, Gali No -31 Amar Colony East Gokalpur Delhi - 110094	Pursing higher studies	Post Graduate	25
26.	Miss. Pragati Singh Dr. Mukharjee Nagar Batra Cinema Delhi -110009 Mob.9179916685	Pursuing MA from University of Delhi	Graduate	22
27.	Miss Bhawna 244 /74 Gali No-7 School Block, Mandawali, Delhi-110092	Pursuing MA from IGNOU	B.Sc	24
28.	Mr. Kishan Kumar Choudhary B-59 Ist Floor East Laxmi Market Street No-02, Delhi - 110092	Pursing higher studies	Graduate	28
29.	Mr. Rosangliana Pachuau Mizoram University Tanhrlil, Aizawl -796001	Pursuing Ph.D from Mizoram University	PG	25
30.	Mrs. Damini Raje Singh Perna Girls Hostel Rimjhiriya, Sagar M.P.- 470001	Pursuing Ph.D from Dr. H.S. Gour Central University	MA	30
31.	Miss Nishtha Mishra 123 Amarnth Colony Kolar Road, Bhopal M.P- 462042	Pursuing Ph.D from Dr. H.S. Gour Central University	MA	28

## Annexure-C

## (a) Training Programmes

Sl. No.	Name of the Programme	Date	Faculty	No. of Participants
1.	Director Board of Academy of Politics, Region 2, Vietnam	Oct. 1-3, 2024	Prof. Vinod K. Sharma	10
2.	Training cum Study Tour programme officers of State Council Of Educational Research & Training (SCERT officers Patna)	Oct. 14-18, 2024	Dr. Surabhi Pandey	60
3.	Training Programme on ODF Plus - SB M( G 2.0) Swachh Bharat Mission (Grameen)/Lohia Swachh Bihar Abhiyan (Phase II), Bihar	Oct. 15-19, 2024	Dr. Saket Bihari Dr. Surabhi Pandey	30
4.	Two-Week Mid-Career Training Programme (MCTP) on Higher Management for IES Group A Officers Superintending Engineers (Civil & E/M) National CPWD Academy Central Public Works Department, Govt. of India	Oct. 14-25, 2024	Dr. Saket Bihari	51
5.	Training cum Study Tour programme officers of State Council Of Educational Research & Training (SCERT officers Patna)	Oct. 21-25, 2024	Dr. Surabhi Pandey	60
6.	Assistant Audit Officer of Finance Department, BIPARD, Gaya	Oct. 21-25, 2024	Dr. Mamta Pathania Dr. Amit Singh	56
7.	Training cum Exposure Visit programme for Junior Grade Officers of Mizoram Secretariat Service	Oct. 21-25, 2024	Prof. Suresh Misra Dr. Sapna Chadah	26
8.	Samuhik Charcha during the Karmayogi Saptah Ministry of Personnel, Public Grievances and Pensions, Government of India	Oct. 21, 2024	Dr. Surabhi Pandey Dr. Mamta Pathania Dr. Sachin Chowdhry Prof. Ashok Vishandass	120
9.	"Blended Capacity Building Programme for Stakeholders of River Ganga ,Under the Namami Gange Mission- II .(ONLINE)	Oct. 23-25, 2024	Prof. Vinod K. Sharma Dr. Shyamli Singh	55
10.	Foundation Training Programme for the Assistant Audit Officers (AAOs) of Finance Department, Gaya, Govt. of Bihar	November 4-8, 2024	Dr. Mamta Pathania Dr. Amit Singh	65
11.	Foundation Training programme for "Newly appointed Assistant Prosecution Officers" Govt. of Bihar	November 4-8, 2024	Dr. Mamta Pathania Dr. Amit Singh	88
12.	Five-day Comprehensive Training Programme on Urban Development: Status, Issues and Strategies (Sponsored by CUS)	November 4-8, 2024	Prof. K.K. Pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Singh	25
13.	2 Weeks Orientation Course for Personal	Nov. 4-15, 2024	Dr. Saket Bihari	34

	Assistant (Sponsored by Indian Coast Guard)			
14.	5 Weeks Induction Course for Stenographers (Sponsored by Indian Coast Guard)	Nov. 4 to Dec. 6, 2024	Dr. Saket Bihari	25
15.	Onboarding Training Programme for Newly Appointed Aspirational Block Programme Fellows (ABPFs) Batch VIII NITI Aayog	Nov. 11-13, 2024	Prof. Ashok Vishandass	30
16.	Training programme on 'Public Policy' for the Officer Trainees (OTs) of 73rd Batch of Indian Revenue Service (Customs & Indirect Taxes) [IRS (C&IT)]	Nov. 11-14, 2024	Dr. Surabhi Pandey	43
17.	Cyber Security National Conference on Cloud Security	November 13, 2024	Dr. Surabhi Pandey	60
18.	Two Weeks "International Training Programme on Managing Infrastructure Development Risk: Lessons from Asia Pacific Region (QUAD)	Nov. 12-25, 2024	Dr. Roma Debnath Dr. Pawan Taneja	15
19.	Integrated Urban Planning using GIS based tools in India (National Institute of Urban Affairs, (NIUA)	Nov. 18-20, 2024	Prof. K.K. Pandey Dr. Kusum Lata	30
20.	Training cum Study Tour programme officers of State Council Of Educational Research & Training (SCERT officers Patna)	November 18-22, 2024	Dr. Surabhi Pandey	35
21.	Foundation Training programme for "Newly appointed Assistant `Prosecution Officers" Govt. of Bihar	November 18-22, 2024	Dr. Mamta Pathania Dr. Amit Singh	73
22.	National Conference on Public Administration and Digital Transformation-Efficiency, Reliability and Effectiveness	Nov. 21-22, 2024	Prof. Suresh Misra	140
23.	5 days Training for the State Nodal Officers (SNO), State Project Manager (SPM), District Project Manager (DPM) under RGSA (Sponsored by MoPR)	Nov. 25-29. 2024	Prof. V.N. Alok	50
24.	3 Weeks 'Orientation Course' for UDC (Sponsored by Indian Coast Guard)	Nov. 25 to Dec.13, 2024	Dr. Saket Bihari	25
25.	3 Weeks 'Induction Course' for LDC (Sponsored by Indian Coast Guard)	Nov. 25 to Dec.13, 2024	Dr. Saket Bihari	24
26.	Celebration of "Samvidhan Divas/ Constitution Day"	Nov. 26, 2024	Prof. Nupur Tiwari	50
27.	Two days Sensitization Workshop for the Preparation of District Ganga Plan, under Namami Gange project (National Mission for Clean Ganga NMCG)	Nov. 27-28, 2024	Dr. Shyamli Singh Prof. V.K. Sharma	40
28.	Foundation Training programme for "Newly appointed Assistant Prosecution Officers" Govt. of Bihar	December 2-6, 2024	Dr. Mamta Pathania Dr. Amit Singh	93
29.	Training cum Study Tour programme officers of State Council of Educational Research & Training (SCERT officers Patna)	December 2-6, 2024	Dr. Surabhi Pandey	45
30.	Foundation Training Programme (FTP) for Assistant Section Officer Trainees ( BIPARD,	Dec. 2-6, 2024	Dr. Mamta Pathania Dr. Amit Singh	48

	Patna)			
31.	Leadership for the 21st Century Professionals ITEC (women only)	December 05-18, 2024	Dr. Roma Debnath Dr. Pawan Taneja	33
32.	5 days for the State Nodal Officers (SNO), State Project Manager (SPM), District Project Manager (DPM) under RGSA (Sponsored by MoPR)	December 9-13, 2024	Prof. V.N. Alok	66
33.	Five-day Training Programme on Public Administration & Governance cum Exposure Visit (SPIPA, Gujarat)	9-13, 2024	Dr. Surabhi Pandey	50
34.	Release of the book Hon'ble Minister for External Affairs	Dec. 14, 2024	Dr. V.N. Alok	100
35.	Training Programme on Public Administration and Governance cum Exposure Visit for Odisha Administrative Service (OAS) (DR-2021 Batch) Officers	Dec. 15-19	Dr. Surabhi Pandey	48
36.	Training Programme on "Public Policy Formulation" for the Probationers of Indian Telecommunication Service (ITS)	Dec. 16-20, 2024	Prof. Suresh Misra Dr. Mamta Pathania	9
37.	Dr Rajendra Prasad National Convention IV: Series of Memorial Lectures on 'Growth Drivers of Viksit Bharat @2047	Dec. 19-20, 2024	Prof. Neetu Jain Dr. Shweta Mittal	60
38.	National Stakeholders' Consultation Workshop on Evaluation of 'Brand Building of India as Telecom Manufacturing and Service Destination' Scheme'	December 23, 2024	Dr. Pawan Taneja	25
39.	Induction Training Programme on Public Administration and Governance cum Exposure Visit for OAS (DR-2021 Batch) Sponsored by Gopabandhu Academy of Administration, Bhubneswar	Jan 6-10, 2025	Dr. Surabhi Pandey	56
40.	Two-day Special Training Programme on Urban Governance at Dharamshala (Sponsored by Department of Urban Development and Dharamshala Municipal Corporation)	January 8-9, 2025	Prof. K.K. Pandey Dr. Amit Simgh Dr. Kusum Lata	60
41.	'Status of Devolution to Panchayats in States: An Indicative Evidence-Based Ranking' by Hon'ble Minister of Panchayati Raj	January 13, 2025	Dr. V.N. Alok	60
42.	Foundation Training Programme (FTP) for Indian Telecommunications Service Officer Trainees (Batch: 2023) (National Communications Academy, GZB, GoI)	Jan 13-Feb 28, 2025	Dr. Roma Debnath Dr. Pawan Taneja	55
43.	Training Programme for Office of Auditor General Central Tibetan Administration Officers	Jan 13-20, 2025	Dr. Surabhi Pandey	25
44.	Capacity Building Programme for PSU, SEBI level of AGM, DGM EE Senior GM, Manager, Director Legal Forum, Sponsored by NAHARD	Jan. 20-21, 2025	Dr. Surabhi Pandey	42

45.	Blended capacity training program for stakeholders of river ganga phase II-	Jan. 20-22, 2025	Prof. Vinod k. Sharma Dr. Shyamli Singh	45
46.	Launch of Online Course on Population Dynamics and Implications on Public Policy (Sponsored by UNFPA, CYSD, Bhubaneswar)	Jan. 20, 2025	Dr. Gadadhara Mohapatra	40
47.	Capacity Building Programme - for Stakeholders of River Ganga (Phase II) In collaboration with - Kamla Gram Vikas Sansthan (NMCG)	Jan. 23-24, 2025	Prof. Vinod k. Sharma Dr. Shyamli Singh	25
48.	Training Programme on Financial Management for Scientific Organisation (Sponsored by DST)	Jan. 27-31, 2025	Dr. Pawan Taneja	25
49.	Combined Foundation Training Programme for 3rd batch of OTs, BIPRAD, Gaya, Govt. of Bihar	Jan. 27-31, 2025	Dr. Mamta Pathania Dr. Amit Singh	60
50.	Management Development Programme for Scientific Officers Atomic Energy at GCNEP, Bahadurgarh	Jan. 27-31, 2025	Dr. Surabhi pandey	24
51.	Combined Foundation Training Programme for 3rd batch of OTs, BIPRAD, Gaya, Govt. of Bihar.	Feb 3-7, 2025	Dr. Mamta Pathania Dr. Amit Singh	51
52.	Five-day Comprehensive Training Programme on Urban Development: Status, Issues and Strategies (Sponsored by CUS)	Feb 3-7, 2025	Prof. K.K. Pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Singh	14
53.	Public Administration for Officers Trainees of IDES Sponsored by NIDEM	February 3-7, 2025	Dr. Mamta Pathania	11
54.	Blended Capacity Building Programme for Stakeholders of River Ganga Phase II"	February 4-7, 2025	Dr. Shyamli Singh Prof. Vinod K Sharma	40
55.	Blended Capacity Building Programme for Stakeholders of River Ganga Phase II"	February 10-12, 2025	Dr. Shyamli Singh Prof. Vinod K Sharma	40
56.	Two Days Special Training Programme Urban Governance at Mandi (sponsored by CUS)	February 11-12, 2025	Dr. Amit Singh Dr. Sachin Chowdhry	40
57.	Delegation Visit of Bavarian Parliament Members Germany	February 11-2025	Dr. V.N. Alok	20
58.	Project and Risk Management for Public Works (Sponsored by Indian Technical and Economic Cooperation ( ITEC)	February 12-25, 2025	Dr. Roma Debnath Dr. Pawan Taneja	35
59.	Foundation Training to Gujarat Gzatted Services (Class-II) officers of State (Sponsored by Sardar Patel Institute of Public Administration	Feb 17-21, 2025	Dr. Surabhi Pandey	34
60.	Combined Foundation Training Programme for 3rd batch of OTs, BIPRAD, Gaya, Govt. of Bihar.	Feb 24-28, 2025	Dr. Mamta Pathania Dr. Amit Singh	89
61.	13 <sup>th</sup> Training Programme On Science & Technology Rural Society For Women, sponsored by DST	Feb 24-28, 2025	Prof. Vinod Sharma Dr. Charru Malohtra	21

62.	A Week Long Training Programme For Officers Of Directorate General Of Civil Aviation (DGCA) On Promoting Excellence Through Administrative Skills	Feb 24-28, 2025	Dr. Saket Bihari Dr. Manan Dwivedi	25
63.	Immersive Learning Workshop on Capacity Building Programme for Climate Smart Governance, sponsored by Department of Science and Technology (DST)	Feb 25, 2025	Prof. Vinod K Sharma Dr. Shyamli Singh	40
64.	Combined Foundation Training Programme for 3rd batch of OTs, BIPRAD, Gaya, Govt. of Bihar.	March 3-7, 2025	Dr. Mamta Pathania Dr. Amit Singh	90
65.	A Week Long Training Programme For Officers Of Directorate General Of Civil Aviation (DGCA) On Promoting Excellence Through Administrative Skills	March 3-7, 2025	Dr. Saket Bihari Dr. Manan Dwevedi	24
66.	One Week Capacity Building Training Programme for Technical & Administrative Officers, at IASST, Guwahati.	March 3-7, 2025	Prof. Vinod K Sharma Dr. Pawan Taneja	40
67.	“Women- Led Development: A key Pillar of Viksit Bharat 2047”	March 7, 2025	Prof. Nupur Tiwary	60
68.	Review Meeting under Chairmanship of the Secretary, Ministry of Minority Affairs	March 11, 2025	Prof.K.K. Pandey	120
69.	Direct Selling Today	March 12, 2025	Dr. Sapna Chadah	126
70.	International Training Programme for District Judiciary Including District Judge through E-Committee, Supreme Court of India	March 17-21, 2025	Dr. Surabhi Pandey	29
71.	3 <sup>rd</sup> Foundation Training Programme for provincial Civil Service Officer Trainees, Govt. of Bihar.BIPRAD, Gaya,	March 17-21, 2025	Dr. Mamta Pathania Dr. Amit Singh	93
72.	International Conference On Integrating Climate Action, Ai, Sdgs And Water Management (ICASW)	March 19, 2025	Prof, Vinod K Sharma Dr. Shyamli Singh	100
73.	A Week Long Training Programme For Officers Of Directorate General Of Civil Aviation (DGCA) On Promoting Excellence Through Administrative Skills	March 24-28, 2025	Dr. Saket Bihari Dr. Manan Dwevedi	25
74.	Induction Training Programme on Public Administration and Governance cum Exposure Visit for OAS (DR-2021 Batch) Sponsored by Gopabandhu Academy of Administration, Bhubneswar	March 31- April 4, 2025	Dr. Surabhi Pandey	68
				3649

**(b) Status of Research Projects****On-going research projects**

<b>Sr. No.</b>	<b>Title of Study</b>	<b>Name of Faculty</b>	<b>Ministry/Department</b>
1.	Blended Capacity Building Programme for Stakeholders of River Ganga under the Namami Ganga Programme (Phase II)	Prof. V.K. Sharma Dr. Shyamli Singh	Department of Water Resources, River Development & Ganga Rajuvenation National Mission for Clean Ganga
2.	Case Studies on Eight Digital India	Prof. Charru Malhotra	Ministry of Electronics and Information Technology
3.	Impact Assessment for MyGov	Prof. Charru Malhotra	Ministry of Electronics and Information Technology
4.	Social Impact Assessment (SIA) & Social Impact Management Plan of Subansiri Upper Hydro Electric Project Arunachal Pradesh	Dr. P.K. Taneja	Govt of Arunachal Pradesh
5.	Efficacy and Effectiveness of Citizen Charters and Service Delivery Act in Departments of GoI and States	Prof. Suresh Misra Dr. Mamta Pathania	Ministry of Personal Public Grievances & Pensions Dept Administrative Reforms & Public Grievances
6.	Assessment of manpower requirement in Ministry of Heavy Industries	Prof. Neetu Jain Dr. Shewta Mittal	Ministry of Heavy Industries
7.	To evaluate establishments which are in sectors receiving subsidy (e.g. Fertilizers) and security services being provided by CISF	Dr. Surabhi Pandey	Ministry of Home Affairs

### Completed Reserch Projects

<b>Sr. No</b>	<b>Title of Study</b>	<b>Name of Faculty</b>	<b>Ministry/Department</b>
1.	DISHA PROJECT- Web Portal Development for monitoring & evaluation of the Legal Literacy and Legal Awareness Programme of Department of Justice, Govt. of India	Dr.Sapna Chadha Dr. Kusum Lata Dr. Roma Debnath	Department of Justice
2.	Impact Assessment Study of the Effectiveness of Real Estate Regulatory Act on Homebuyers in India	Dr Amit K Singh Dr. Sapna Chadah	ICSSR
3.	Social Impact Assessment of land Acquisition of Dwarka, South West Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of NCT Delhi
4.	Challenges and Prospects of Sustainable Development for Members of SC and PVTG with Social Justice (The Case of Abujmaria Tribe)	Prof. Nupur Tiwary	Dr. Ambedkar Chair
5.	Rehabilitation and Integration of Surrendered LWEs and Social Justice: Policies, Challenges and Prospects.	Prof. Nupur Tiwary	Dr. Ambedkar Chair
6.	Women;s Safety Audit in the city of Agra	Dr. Sapna Chadah Dr. Amit Kumar Singh	National Commission for Women
7.	Women's Safety Audit in the city of Gurugram	Dr. Roma Debnath Dr. Kusum Lata	National Commission for Women
8.	Women's Safety Audit in the city of Agartala	Dr. Amit Kumar Singh Dr. Sapna Chadah	National Commission for Women
9.	National Level Monitoring System of Department of Rural Development GOI	Dr. Saket Bihari	Ministry of Rural Development
10.	Restructuring and Strengthening Proposal of Bureau of Police Research and Development (BPR&D)	Prof. Neetu Jain Dr. Shweta Mittal	Ministry of Home Affairs
11.	Evaluation of voluntary organizations working for the welfare of Scheduled Tribes	Dr. Gadadhara Mohapatra	Ministry of Tribal Affairs
12.	Study on Quality of Land Records	Dr. Gadadhara Mohapatra	Ministry of Rural Development

13.	Assessment of 'CSR Project for Supply, Installation and commissioning of fully equipped Modular Operation Theatre (OT) at Rotary Ambala cancer & General Hospital Ambala (RACGH)'	Dr. Roma Debnath	Ministry of Power Power Finance Corporation Limited
14.	Impact Assessment of 'CSR Project for Supply, installation and commissioning of 500 nos. LED based Solar Street Lighting System (SLSs) in various villages of Basti Region, UP - Phase-II'	Dr. Roma Debnath	Ministry of Power Power Finance Corporation Limited
15.	Impact Assessment of 'CSR Project for Up-gradation of Government Schools (1280 Nos.) & District Library in Shravasti District, Uttar Pradesh'	Dr. Roma Debnath	Ministry of Power Power Finance Corporation Limited
16.	Recommendations of State Finance Commissions (SFC) by 16th Finance Commission	Prof. V. N Alok	Sixteenth Finance Commission
17.	Evaluation of DoT's erstwhile sub-scheme "Brand Building of India as Telecom Manufacturing and Service Destination" under Champion Service Sector Scheme(CSSS)	Dr. P.K. Taneja Dr. Roma Debnath	Ministry of Communications Dept. of Telecommunication