

**AGENDA FOR THE THREE HUNDRED  
AND EIGHTEENTH MEETING  
OF THE EXECUTIVE COUNCIL**



**JULY 08, 2021  
(11:00 AM)**

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
INDRAPRASTHA ESTATE, RING ROAD  
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**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI**

The Three Hundred and Eighteenth Meeting of the Executive Council of the Indian Institute of Public Administration will be held on **08<sup>th</sup> July, 2021 at 11.00 a.m.** The Agenda for the Meeting will be as follows:

<b>Item No.</b>	<b>Item</b>	<b>Page No.</b>
Item No.318.1	Grant of leave of absence to Members.	1
Item No.318.2	(a) Confirmation of the Minutes of the 317 <sup>th</sup> meeting of the Executive Council held on 21 <sup>st</sup> October, 2020.  (b) Action taken on the minutes referred to above.	2  3-18
Item No.318.3	(i) Subjects for the Annual Essay Prize Competition 2021 and Theme of Members' Annual Conference 2021. (ii) Appointment of Judges for the Annual Essay Competition, 2021.	19-21
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Item No.318.8	Memorial Lectures at IIPA.	27
Item No.318.9	Items to Report:  (i) Recent infrastructure initiatives at IIPA. (ii) Appointment of Faculty. (iii) Employees retired/relieved from the services of the Institute/deputed elsewhere. (iv) Report of the Peer Review of Indian Institute of Public Administration (IIPA). (v) Physical verification of assets and writing off.	28-30
Item No.318.10	Any other business with permission of the Chairman.	
Annexure A	Minutes of 317 <sup>th</sup> E.C. meeting	31-43
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**SURENDRA NATH TRIPATHI  
DIRECTOR GENERAL &  
MEMBER-SECRETARY**

**MEMBERS, EXECUTIVE COUNCIL**

**Item No.317.1      Grant of leave of absence to Members.**

**Item No.318.2 (a) Confirmation of the Minutes of the 317<sup>th</sup> meeting of the Executive Council held on 21<sup>st</sup> October, 2020.**

The Minutes are annexed at Annexure A. (Page No.31 to 43)

**Item No.318.2 (b) Action taken on the minutes of the 317<sup>th</sup> E.C. meeting.**

<p align="center"><b>Minutes of the 317<sup>th</sup> Meeting of the Executive Council</b></p>	<p align="center"><b>Action Taken</b></p>
<p><b>Item No.317.3 Report of the Committee of Judges for the Award of Prizes in the Annual Essay Prize Competition, 2020.</b></p> <p>The Executive Council approved the report of the Committee of Judges for award of prizes for the Annual Essay Competition, 2020 comprising Prof. Suresh Misra, Prof. C. Sheela Reddy and Prof. Ashok K. Vishandass which evaluated 16 Essays (11 in English and 5 in Hindi) and has recommended award of prizes to the following entries:</p> <p><b><u>For English Essays</u></b>  <b>First Prize of Rs.10,000/- :</b>            Dr. Vivek Dixit, New Delhi for his essay on “Covid and Public Health System”  <b>Second Prize of Rs.7,000/- :</b>            None  <b>Third Prize of Rs.5,000/- :</b>            Shri Harish Kumar, Delhi for his essay on “Migration and Job Creation”</p> <p><b><u>For Hindi Essays</u></b>  <b>First Prize of Rs.10,000/- :</b>            None  <b>Second Prize of Rs.7,000/- :</b>            श्री संदीप भट्ट, खंडवा (म.प्र.)            विषय: “एक राष्ट्र, एक राशन कार्ड – सार्वजनिक वितरण प्रणाली में सुधार”  <b>Third Prize of Rs.5,000/- :</b>            None</p>	<p>The prizes were awarded to the winners in the Annual General Body Meeting held on 31<sup>st</sup> October, 2020.</p>
<p><b>Item No.317.4 Report of the Experts on Case Studies for Award of Prizes in the Annual Case Study Award Competition, 2020.</b></p> <p>The Executive Council approved the report of Panel of Experts comprising Dr. Sachin Chowdhry, Dr. Saket Bihari and Dr.</p>	<p>The prizes were awarded to the winners in the Annual General Body Meeting held on 31<sup>st</sup> October, 2020.</p>

<p>Sapna Chadah which evaluated 4 Case Studies received and recommended award of prizes to the following entries:</p> <p><b>First Prize of Rs.10,000/- :</b> None</p> <p><b>Second Prize of Rs.6,000/- :</b> Ms. Kanchan Gupta and Ms. Smita Nimsarkar, Navi Mumbai for their entry “Naina Town Planning Schemes – Land Owner’s Meet in Pre Covid and Post Covid Times”</p> <p><b>Third Prize of Rs.4,000/- :</b> None</p>	<p>To improve the standard of Case Studies further, a Webinar was also held with the Winners of the Case Study Competition for the last five years on 26 October 2020 and 26 participants attended the webinar.</p>
<p><b>Item No.317.5 Audit Fee for 2020-21 to be paid to the Auditors to be appointed at the Annual General Body Meeting to be held on 31<sup>st</sup> October, 2020.</b></p> <p>The Executive Council approved that the proposal for continuance of the existing Auditor M/s GSA &amp; Associates for 2020-21 on payment of audit fee of Rs.1,20,000/- (for all accounts of the Institute) plus taxes as applicable be placed for the approval of the General Body in its ensuing meeting to be held on 31<sup>st</sup> October 2020.</p>	<p>The General Body in its meeting held on 31<sup>st</sup> October, 2020 approved the appointment of M/s GSA &amp; Associates as Auditors for the year 2020-21 on payment of audit fee of Rs.1,20,000/- (for all accounts of the Institute) plus taxes as applicable.</p>
<p><b>Item No.317.6 Resolutions received from members for consideration at the Annual General Body Meeting.</b></p> <p>The Director informed that so far no resolutions have been received from members for consideration at the AGM.</p>	<p>No action needed.</p>
<p><b>Item No.317.7 Shri T.N. Chaturvedi Memorial Certificate of Appreciation for the most number of Research Studies completed by an IIPA Faculty for the year 2019-20 and onward.</b></p> <p>The Executive Council approved to confer a Certificate of appreciation in the memory of Late Shri T.N. Chaturvedi, former Chairman IIPA for completing the</p>	<p>Shri T.N. Chaturvedi Memorial Certificate of Appreciation was presented to Dr. Saket Bihari for the year 2019-20 in the Annual General Body Meeting held on 31<sup>st</sup> October, 2020. A</p>

<p>most number of research studies during the year starting from 2019-20. The Certificate would be presented to the concerned Faculty during the AGM.</p> <p>Prof. G.P. Prasain, Hony. Secretary, Manipur Regional Branch suggested cash prize of Rs.10000 along with the certificate which was approved by the EC.</p> <p>It was also discussed before to rename the Award for Excellence in Public Services as Shri T. N. Chaturvedi Award for excellence in Public Services in view of his monumental contributions to the Institute. The Executive Council approved it.</p>	<p>Certificate of Appreciation and the cash award of Rs.5000 were given to Dr. Saket Bihari.</p>
<p><b>Item No.317.8 Dr. U.C. Agarwal Memorial Certificate of Appreciation for the most number of Articles written by an IIPA employee for the year 2019-20 and onward.</b></p> <p>The Executive Council approved to confer a Certificate of appreciation in the memory of Late Dr. U.C. Agarwal for most number of articles written by an IIPA employee during the year starting from 2019-20. The Certificate would be presented to the concerned employee during the AGM.</p> <p>Director informed that Rs.5000 cash prize will be awarded which will be debited from Late Dr U.C Agarwal Memorial Fund. The E.C. approved the proposal.</p>	<p>Dr. U.C. Agarwal Memorial Certificate of Appreciation was presented to Dr. Charru Malhotra for the year 2019-20 in the Annual General Body Meeting held on 31<sup>st</sup> October, 2020. A Certificate of Appreciation and the cash award of Rs.5000 were given to Dr. Charru Malhotra.</p>
<p><b>Item No.317.9 Award to IIPA Regional and Local Branches for best performance.</b></p> <p>The Executive Council approved to confer an award for the best performance to a Regional or Local Branch of IIPA on the basis of the academic activities undertaken, i.e. seminars/conferences, webinars, training programmes, research study and publications etc. during the year. The Award for</p>	<p>The award for best performance in 2019-20 was given to IIPA Puducherry Local Branch. It carries a cash award of Rs.10,000 to the branch and a certificate. Jammu and Kashmir Regional Branch and Bihar Regional Branch have been awarded Certificate of Appreciation for their outstanding performance as number 2 and</p>

<p>excellence to a Branch which has performed the best among the Branches in terms of its activities. The Award may carry a cash prize of Rs.10,000/- and a plaque.</p> <p>Director informed that this award was the suggestion of Maharashtra Regional Branch and cash prize of Rs.10000 and a plaque will be given. Questionnaires and data sheets asking for the details of the activities and achievements of the branches has already been circulated.</p> <p>Prof. Raj Kumar, Vice Chancellor, Panjab University suggested to add certificate. The E.C. approved the proposal to confer the cash prize of Rs.10,000/- and a Certificate to the best performing branch starting with 2019-20.</p>	<p>number 3 best performing branches.</p>
<p><b>Item No.317.10 (i) Enhancement of Financial Assistance to IIPA Regional and Local Branches.</b></p> <p>The Executive Council approved to enhance the financial assistance to the Regional Branches from existing Rs.30,000/- to Rs.35,000/- per annum and to the Local Branches from existing Rs.15,000/- to Rs.20,000/- per annum. The rates of enhanced financial assistance would be applicable from the financial year 2021-22.</p> <p>Prof. Raj Kumar, VC, Panjab University suggested that it might not be prudent to enhance the allocation due to economy measures and Covid-19 pandemic when the budget was being reduced everywhere. The Director replied that the branches are also facing this economic crisis and they look towards IIPA for any help. However, IIPA would try to reduce expenditure elsewhere like, the commitment of IIPA towards Award for Excellence in Public Services may be reduced to Rs.25,000/- from the existing Rs.50,000/-</p>	<p>All the Branches have been informed about the E.C. decisions vide letter dated 4<sup>th</sup> January, 2021.</p> <p>The contribution of IIPA will be reduced to Rs.25000/- from the year 2021-22.</p>

<p>from 2021-22.</p> <p><b>(ii) Relaxation to grant financial assistance to the Regional and Local Branches.</b></p> <p>The Executive Council approved to grant relaxation to release financial assistance and share of interest to the Branches as one time measure during the F.Y. 2020-21 due to Covid-19 pandemic as many of the Regional and Local Branches could not submit their annual report and audited accounts for the F.Y. 2019-20. However, those Branches who could not submit their annual report and audited accounts will be required to submit a self declaration certificate before release of the grant that the Branches will submit these documents before 31<sup>st</sup> March, 2021.</p>	<p>Branches have been informed about the E.C. decision in this matter.</p>
<p><b>Item No.317.11 Any other business with permission of the Chairman.</b></p> <p><b>(a) Draft Amendments proposed to the Rules of the Memorandum of Association and Rules of the Institute.</b></p> <p>The Executive Council considered the following draft amendments proposed to the Rules of the Memorandum of Association and Rules of the Institute to make the Executive Council efficient, lean and cost-effective in the changing world of 21<sup>st</sup> Century. The Director elaborated the proposed amendments one by one:</p>	<p>The General Body in its meeting held on 31<sup>st</sup> October, 2020 under the Presidentship of Hon'ble Vice President of India Shri M. Venkeiah Naidu approved the amendments to the Rules of IIPA. The amended Memorandum of Association and Rules of IIPA, has been uploaded on IIPA website for information to all.</p>
<p>Rule 8 - President of the Institute: The Vice President of India shall be the Ex-officio President of the Institute, if he/she gives his/her consent to it. If however, the Vice President of India does not agree or give his/her consent the President of the Institute shall be elected by the General Body in its Annual Meeting from amongst its members and shall hold office until the next</p>	<p>8. President of the Institute: The Vice President of India shall be the Member of the Institute and Ex-officio President of the Institute. The President shall preside over the General Body Meeting as provided in Rule 22 and also the Executive Council whenever he/she is present at the Meeting of the Executive Council.</p>

<p>Annual General Meeting of the General Body and shall be eligible for re-election. No member shall however, contest for more than two consecutive terms. The President shall notwithstanding the expiration of his/her term, continue to hold office until (his/her) successor enters upon his/her office. The President shall preside over the General Body Meeting as provided in Rule 22 and also the Executive Council whenever he/she is present at the Meeting of the Executive Council.</p>		
<p>9. Chairman of the Institute:</p> <p>(a) The Chairman of the Institute shall be elected by the Executive Council in its first meeting convened after the Annual Meeting of the General Body from among the Members of the General Body.</p> <p>(b) The Chairman shall hold office for a term of two years from the date of his election but shall be eligible for re-election. Provided that the Chairman shall notwithstanding the expiration of his term continue to hold office until successor enters upon his office.</p> <p>(c) Where a casual vacancy occurs in the office of the Chairman, the Executive Council shall elect a Chairman as soon as possible. He shall hold office for the unexpired portion of the term of office of previous incumbent but shall be eligible for re-election.</p>	<p>9. Chairman of the Institute:</p> <p>The incumbent Union Minister of State incharge of the Ministry of Personnel, Public Grievances and Pensions, Government of India shall be the Member of the Institute and Ex- officio Chairman of the Executive Council.</p>	
<p>19(a) - Election of the President of the Institute every alternate year;</p>	<p>19(a) stands deleted in accordance with Rule 8</p>	
<p>10. Vice-Presidents -- Four Vice-Presidents of the Institute shall be elected by the Executive Council from among the members of the General Body, two elected every year, and shall hold office until the Second Annual General Meeting of the General Body after their election but shall be eligible for re-election.</p>	<p>Rule 10 stands deleted.</p>	

<p>10.A Chairman Standing Committee:</p> <p>The Chairman, Standing Committee shall be elected by the Executive Council from amongst the Vice-Presidents and shall hold office for a term of two years until the second Annual General Meeting of the General Body, but shall be eligible for re-election. When a casual vacancy occurs in the office of the Chairman, Standing Committee, the Chairman of the Institute may appoint any other member of the Standing Committee to discharge the functions of the Chairman. Standing Committee for the residual period. i.e., till the second Annual General Meeting of General Body.</p>	<p>Rule 10A stands deleted.</p>	
<p>11. Honorary Treasurer -- The Honorary Treasurer of the Institute shall be elected by the Executive Council from amongst the members of the General Body and shall hold office for a term of two years from the date of his election but shall be eligible for re-election.</p> <p>Provided that an Honorary Treasurer shall notwithstanding the expiration of his term, continue to hold office until successor enters upon his office.</p>	<p>Rule 11 stands deleted.</p>	
<p>13. Composition of the Executive Council:</p> <p>(1) The Executive Council of the Institute shall be composed of:</p> <p>(i) President of the Institute (ex-officio);</p> <p>(ii) Chairman of the Institute (ex-officio);</p> <p>(iii) Four Vice-Presidents of the Institute (ex-officio);</p> <p>(iv) Honorary Treasurer of the Institute (ex-officio);</p> <p>(v) Chairmen of seven Regional Branches to be co-opted by rotation by the Executive Council from among those Regional Branches which do not find representation on the Executive Council through direct election. In case the Chairman of a Regional Branch so co-opted is not in a position to attend the Meeting of the Executive Council, he may nominate the Secretary of the Branch to attend the Meeting.</p>	<p>13. Composition of the Executive Council:</p> <p>(1) The Executive Council of the Institute shall be composed of:</p> <p>(i) The Hon'ble Vice President of India as the President of the Institute (ex-officio)</p> <p>(ii) Hon'ble Union Minister of State in charge of Ministry of Personnel, Public Grievances and Pensions, Govt. of India as the Chairman of the Executive Council (ex-officio);</p> <p>(iii) Chief Executive Officer (CEO), Niti Aayog, Govt. of India (ex-officio);</p> <p>(iv) Secretary (Personnel), Department of Personnel and Training, Govt. of India (ex-officio);</p> <p>(v) Secretary (Expenditure), Ministry of Finance, Govt. of India (ex-officio);</p> <p>(vi) Director, Lal Bahadur Shastri National Academy of Administration,</p>	

<p>(vi) Twenty eight members elected or co-opted as provided in Rule 14 (1); and</p> <p>(vii) Director of the Institute (ex-officio).</p> <p>(2) The President of the Institute whenever he is present shall preside over the meetings of the Executive Council. In his absence, the Chairman and in the absence of the Chairman, one of the Vice-Presidents shall preside over the meetings of the Executive Council. If none of the Vice-Presidents is present, the Executive Council shall elect the Chairman for the meeting from amongst its members present.</p> <p>(3) The quorum for the meeting of the Executive Council shall be ten members.</p>	<p>Mussorrie (ex-officio);</p> <p>(vii) Chairmen of five Regional Branches to be co-opted in rotation by the Executive Council for a two year term, one each from North, South, East, West and North-East zones of India, as may be prescribed (ex-officio);</p> <p>(viii) Vice-Chancellor, Panjab University (ex-officio);</p> <p>(ix) Two eminent persons to be co-opted by the Executive Council for a two year term ;</p> <p>(x) One IIPA faculty to be co-opted by the Executive Council for a two year term;</p> <p>(xi) Director of the Institute (ex-officio);</p> <p>(2) The President of the Institute whenever he is present shall preside over the meetings of the Executive Council or in his absence, the Chairman shall preside over the meetings of the Executive Council. In the absence of the Chairman, the Executive Council shall elect the Chairman for the meeting from amongst its members present.</p> <p>(3) The quorum for the meeting of the Executive Council shall be Five members.</p>	
<p>14. Election and Co-option of Members referred to in Rule 13 (1) (vi)</p> <p>(1) Members of the Institute shall elect from amongst themselves twenty members of the Executive Council once in a period of four years, who shall co-opt the remaining eight members of the Executive Council provided that no member who has contested election and lost shall be co-opted to the Executive Council for that term. The co-option and constitution of Committees of the Executive Council shall take place at the Meeting referred to in Rule 9 (a) or at a subsequent meeting of the Executive Council to be convened as soon, thereafter as possible.</p> <p>Provided that, no election will be held in the year 2002 and henceforth, from the year 2004, elections to the Executive</p>	<p>Rule 14 and its sub-clauses stand deleted.</p>	

<p>Council shall be held once in four years to elect all the twenty members. As a transitory measure, co-option against the resultant ten vacancies arising in the year 2002 shall be made by the Chairman, IIPA for a period of two years from among the Chairmen of such Regional Branches as are not adequately represented in the present Executive Council. Some representation may also be given to Local Branches.</p> <p>(2) Of the twenty-eight members of the Executive Council referred to in Rule 13(1) (vi), and elected or co-opted as provided in clause 1 of this Rule, three shall be from among the members of the Academic Staff of the Institute (two from among Professors and one from Readers/ Lecturers) to be elected from among themselves. The academic staff so co-opted shall have put in at least five years of service in the Institute. Of the remaining five co-opted members of the Executive Council, three shall be Secretaries to the Government of India.</p> <p>(3) No member shall be eligible for election as a member of the Executive Council unless he is nominated by at least two Members and unless such nominations are received by the Director on or before the prescribed date and in the prescribed manner.</p> <p>(i) While the Institute employees as members of IIPA Society shall have other rights, they shall not be entitled to contest elections to the Executive Council or act as election agent for any candidate, or canvass for any candidate in any manner. However, they may cast their vote in the elections to the Executive Council.</p> <p>(4) The election shall be by postal ballot. No vote shall be accepted when delivered otherwise.</p> <p>(5) Elected members of the Executive Council shall hold office until the Fourth Annual General Meeting of the General Body and the co-opted members shall hold office until</p>		
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<p>the Second Annual General Meeting of the General Body.</p> <p>(6) Every candidate seeking election to the Executive Council shall make a refundable deposit of Rs.500 which will be refunded to him if he polls one-tenth of the total votes Cast.</p>		
<p>15. Casual Vacancies – Any Casual vacancy amongst the members of the Executive Council, arising from death, resignation, removal or otherwise, may be filled by co-option by the Executive Council and the member so co-opted shall hold office for the unexpired portion of the term of office of the member causing the vacancy.</p>	<p>Rule 15 stands deleted.</p>	
<p>17. Power and Function of the Executive Council:</p> <p>(2)(viii) to make, adopt and vary from time to time bye-laws for the regulation of and for any purposes connected with the management and administration of the affairs of this Institute and for furtherance of its objects, in particular to make, adopt and vary from time to time bye-laws for conducting the business of the Executive Council, the Regional Branches, the Local Branches and the Committees to be appointed by it including the Standing Committee, for regulating the right and privileges of Associate Members, for delegation of its powers, for fixing the quorum and for co-option.</p>	<p>17. Power and Function of the Executive Council:</p> <p>(2)(viii) to make, adopt and vary from time to time bye-laws for the regulation of and for any purposes connected with the management and administration of the affairs of this Institute and for furtherance of its objects, in particular to make, adopt and vary from time to time bye-laws for conducting the business of the Executive Council, the Regional Branches, the Local Branches and the Committees to be appointed by it, for regulating the right and privileges of Members, for delegation of its powers, for fixing the quorum and for co-option.</p>	
<p>18(a). The Standing Committee -- The Executive Council shall appoint a Standing Committee from amongst its member of not more than 11 members including the Chairman elected under Rule 10A and the Director to attend to and dispose of: (i) the current business of the Institute on its behalf, and (ii) such other business as may be delegated to it by the Executive Council. A member of the Standing Committee shall hold office until the Second Annual General Meeting of the General Body or until he ceases to be a member of the Executive Council, whichever is earlier but shall be eligible for re-</p>	<p>Rules 18 (a) and 18(b) stands deleted.</p>	

<p>appointment.</p> <p>18(b). The Academic Committee --- The Executive Council shall appoint an Academic Committee of not more than 15 members including the Director as Chairman. The function of the Academic Committee shall be to assist the Executive Council in matters of academic character such as those pertaining to education, training, research and consultancy. A member of the Academic Committee shall hold office until the Second Annual General Meeting of the General Body and shall be eligible for re-appointment.</p>		
<p>21. The President of the Institute may of his own accord and shall if required to do by requisition in writing signed by not less than thirty members of the Institute, call after notice of at least fourteen days, a Special Meeting of the General Body.</p>	<p>21. The President of the Institute may of his own accord call after notice of at least fourteen days, a Special Meeting of the General Body.</p>	
<p>22. The President, or in his absence, the Chairman of the Institute, or in the absence of both, one of the Vice-Presidents to be elected by those present, shall preside at the meeting of the General Body.</p>	<p>22. The President, or in his absence, the Chairman of the Institute, or in the absence of both, Director of the Institute shall preside at the meeting of the General Body.</p>	
<p>30(2). No member shall be allowed to be a candidate or vote at an election for electing members of the Executive Council unless he has been a member without break continuously for two consecutive calendar years prior to that year in which the elections are held and has paid his subscription in full up to that year by 31<sup>st</sup> March of that year.</p>	<p>Rule 30 (2) stands deleted.</p>	
<p>36(1). The Rules of the Institute shall not be altered except by a resolution passed by a two-thirds majority of the members present at a meeting of the General Body convened for the purpose.</p>	<p>36(1). The Rules of the Institute shall not be altered except by a resolution passed by a two-thirds majority of the members present at a meeting of the General Body convened for the purpose. However, the composition and membership of the Executive Council shall not be alterable.</p>	
<p><i>Note: Consequent upon deletion of some Rules of MoA, the rule numbers will change subsequently.</i></p>		
<p>At the end, the Director suggested to change the designation of the post of Director, IIPA to Chief Executive Officer</p>		<p>The new designation for the Director of IIPA is now Director General.</p>

<p>(CEO) which would be more appropriate in today's world. The EC approved all the proposed amendments along with change of designation of Director to Chief Executive Officer.</p> <p>After the discussion on the general items of the meeting, Director, IIPA requested members to give their suggestions and express their opinion.</p>	
<p>Dr. Vijay Satbir Singh – Hony. Secretary, Maharashtra Regional Branch said that the issue of court cases related to membership may be resolved so, that new members may be inducted by the branches. IIPA should look for collaboration with different universities and institutions and should introduce new courses and programmes. There are good opportunity for courses and training in the real estate sector. RERA Maharashtra can also collaborate with IIPA and can launch new capacity building programmes.</p>	<p>The Life Membership of IIPA has been opened wef 1<sup>st</sup> January 2021 as announced by the Hon'ble Union Minister, DoPT and Chairman IIPA. All the pending Membership applications received during moratorium period have been dealt with. All the eligible cases i.e. 328 new membership have been granted. The applicants as well as the respective branches have been informed about the same.</p> <p>In addition, the Associate membership of IIPA has also been scrutinized and the eligible cases for Life Membership out of the present Associate members have been approved for up gradation to life membership.</p>
<p>Prof. Raj Kumar, Vice Chancellor, Panjab University also suggested for more collaboration with other universities and institutions including international institutions for the new courses and research projects. He said that there is need to open new horizons by IIPA and Panjab University and IIPA can collaborate on research projects.</p>	<p>For International trainings, IIPA has already been collaborating with so many international universities and institutions like ENA, Paris, Hertie School of Governance, Berlin, Swiss Business School, Zurich, University of Lussane, Switzerland, Cranfield University, UK, Essex University, UK, Crawford School of Public Policy, Australian National University, Canberra, Victoria University, Wellington. For future trainings of ITS and IDAS officers, IIPA is planning to collaborate with Goldman School of Public Policy, UC Barkeley and Judge Business School, University of Cambridge.</p> <p>In the National perspective, IIPA has signed an MoU with University of Roorkee, NCGG etc.</p> <p>IIPA has a long term relationship with Panjab University. IIPA has already requested Panjab</p>

	University to improve the quality of Case Studies.
<p>Shri S.C. Misra, Chairman, Odisha Regional Branch expressed concern on the moratorium on the induction of new Life Members. The existing members due to old age, death etc. are becoming inactive and there is need for the induction of new life members. The young officers of the state especially the IAS, IRS officers are not joining as members and he requested Chairman that if DoPT requests state Chief Ministers in this regard, it will enrich the membership base of IIPA along with regional and local branches.</p>	<p>The Life Membership of IIPA has been opened wef 1<sup>st</sup> January 2021 as announced by the Hon'ble Union Minister, DoPT and Chairman IIPA. All the pending Membership applications received during moratorium period have been dealt with. All the eligible cases i.e. 328 new membership have been granted. The applicants as well as the respective branches have been informed about the same. In addition, the Associate membership of IIPA has also been scrutinized and the eligible cases for Life Membership out of the present Associate members have been approved for up gradation to life membership.</p> <p>For encouraging the young officers of the State like IAS, IPS etc officers to join as Life Members of IIPA, IIPA is providing all the required support to the Regional and Local Branches and encouraging branches to start the membership drive and publicize the drive.</p>
<p>Shri V. Padmanabhan, Dy. Secretary, Dept. of Exp. – Representing Secretary (Exp.) appreciated the efforts of IIPA in generating revenue and managing the expenditure. Shri Padmanabhan suggested that IIPA should look for collaboration with industries, industrial bodies, apex industrial organizations, which may help IIPA in further improving its financial condition.</p>	<p>There is Corporate Membership of IIPA and in order to include more corporate members, IIPA is approaching to CMDs of PSUs and Banks as well as industry bodies. The strengthening of corporate membership of IIPA will help to build collaborations with industry and private sector. However, IIPA is a unique Institution with rich legacy in Govt. sector. As such, we may not corporatize ourselves too much.</p> <p>IIPA is also trying to generate resources from Training and Research. Training activities have been subdued in 20-21 due to Covid-19 pandemic but IIPA has been doing a number of Research and Evaluation Studies during this period. To shore up the revenue, 01% of the grant received for Research/Evaluation studies as well as 01% on each items of expenditure in the studies will be deducted and transferred to Reserve Funds like Research Endowment Fund, Library Support Fund and Staff Welfare Fund in</p>

	<p>equal proportion. Also, proportionate faculty time will be debited to the Research Studies and out of the gross saving from Research Studies, 30% will be transferred to Pension Fund instead of earlier 25%.</p>
<p>Dr. Yogesh Suri, representing CEO Niti Aayog suggested that only Vice Chancellor of Panjab University may not be invited to in the EC, but other Vice Chancellors of Central Universities may also be included in the EC as members on rotation basis. Director, IIPA clarified that IIPA has academic collaboration with Panjab University and participants of APPPA programme of IIPA receive M.Phil degree from Panjab University. So, Vice Chancellor of Panjab University has been included as a member of the EC.</p>	<p>Already clarified by Director General, IIPA.</p>
<p>Prof. G.P. Prasain, Hony. Secretary, Manipur Regional Branch has suggested to start online courses on public administration especially focusing on the officers of North East region and resolution of the issue of moratorium on the induction of life members.</p>	<p>IIPA has developed the required infrastructure for imparting online training through LMS and Moodle. In 2020-21, IIPA imparted online training to the participants with access to online material and other course details through LMS. IIPA is now focusing on imparting online training to a greater number of training participants and will explore the online courses on public administration in 2021-22. Already, modules on public administration have been developed for APPPA and other online training programme of IIPA. IIPA has been trying to get the Training programmes from the NE states. IIPA would be too happy to conduct programmes for NE officers if something comes the way. Earlier, IIPA has conducted a number of Training Courses under CUS for the officers of Arunachal Pradesh and some handholding have been done for Mizoram also. IIPA can do similarly for other NE states also.</p> <p>Life Membership has already been opened wef 1<sup>st</sup> January 2021 as explained earlier.</p>
<p>Director IIPA requested Hon'ble Union Minister Dr Jitendra Singh to express his opinion and provide his valuable suggestions.</p>	

<p>The Chairman greeted all the EC members and expressed his thanks towards them. Chairman expressed his happiness to be associated with IIPA which is prestigious institute of India. Chairman conveyed that till 1972, Prime Minister of India used to be the President of IIPA and after that Vice President of India is the President of IIPA. Earlier, Home Minister used to be the Chairman of IIPA and its ex-Chairman was eminent Shri T.N Chaturvedi, who gave new dimensions to IIPA. It is a matter of great honour for him to become the ex-Officio Chairman of IIPA. The Chairman appreciated the efforts of CEO (Director IIPA), Faculty and Officers of IIPA for the hard work and performance during the COVID 19 pandemic and lockdown period in transforming to the digital environment and making efforts to get more research projects. Chairman informed the EC that IIPA successfully conducted 14 online training programmes, 62 research projects in the last few months. Chairman said that the focus of the Union Government is on encouraging online training and capacity building programmes. With Mission Karmayogi, National Recruitment Agency, Common Admission Test, there is an effort to re-invent the public services and public servants more focussed on service delivery and performance. In all this development, IIPA has a significant role to play. Office of the Lokpal has been established and it has started functioning. IIPA with its expertise can help these new institutions to function more efficiently and effectively. He was of the opinion that IIPA may be a good support and think-tank to DoPT for all these new initiatives. He also praised the hard work of the DoPT officers during lockdown and conveyed that DoPT is now fully e-Office compliant and working round the clock through e-Office. Similarly, he also praised the efforts of IIPA towards being fully automated and working through e-Office.</p>	<p>As approved, the new Life membership has been opened from 1<sup>st</sup> January, 2021.</p> <p>Admission of new Life membership has been included at agenda Item No.318.6.</p> <p>IIPA has been trying very hard to become Mission Karmayogi compliant. IIPA has developed huge online content for the training programmes and running the online training through uploading the contents on Moodle (IIPA LMS).</p> <p>Recently, due to kind intervention of the Hon'ble Minister and Chairman IIPA EC, Dr. Jitendra Singh, DoPT has included IIPA into the iGOT fraternity. IIPA has now started uploading online Training Courses on iGOT platform and some courses have already been uploaded. We are extremely grateful to the Hon'ble Minister for his positive intervention.</p>
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<p>The Chairman informed that the concern over moratorium on life membership will end now as election of EC has been deleted from the rules of IIPA. So there will be no scope for dispute now and Life membership can be opened from 01 January 2021. New Members may be inducted wef 1<sup>st</sup> January 2021 following due procedure. The Chairman conveyed that there was no prohibition in civil service rules and civil servants can become member of IIPA. Shri S N Tripathi himself is the example here. He was member of Indian Administrative Service (IAS) and he became member of IIPA way back in 1994 itself. The Chairman also informed that IIPA will be working towards more collaboration with different institutions. The Chairman expressed hope that the next EC meeting at IIPA would be convened physically so that all members of EC may be able to attend the meeting and greet each other, not virtually, but physically.</p>	
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**Item No.318.3 (i) Subjects for Annual Essay Prize Competition, 2021 and Theme of Members' Annual Conference 2021.**

The Members of the Executive Council, Chairmen & Honorary Secretaries of Regional and Local Branches and the IIPA Faculty were requested to suggest topics for the Annual Essay Prize Competition 2021 and Theme for the Members' Annual Conference 2021.

The suggestions for the Annual Essay Prize Competition and Members' Annual Conference received are attached.

The subjects of the Annual Essay Prize Competition and Members' Annual Conference of last five years are attached.

The Executive Council may therefore finalise the topics for Annual Essay Prize Competition 2021 and Members' Annual Conference 2021.

**(ii) Appointment of Judges for the Annual Essay Prize Competition, 2021.**

As usual, three judges are to be nominated to evaluate the essay entries for Annual Essay Prize Competition. As per the past practice, the Executive Council may authorize the Director to finalise the names of the Judges in consultation with the Chairman, IIPA.

Also according to an earlier decision of the Executive Council taken on 14<sup>th</sup> August, 1989, Essays in Hindi are also to be accepted for the Annual Essay Prize Competition. The Council, however, felt that there should be only one Committee of judges to evaluate both English and Hindi essays, and while the subjects for the competition would remain the same, there would be separate prizes for English and Hindi essays.

**(A) Suggestions for Annual Essay Prize Competition, 2021****Shri Surendra Nath Tripathi, Director General IIPA**

1. Aatmanirbhar Bharat Abhiyan - Emphasis on Manpower and Job Creations
2. Mission Karmayogi – Capacity Building for Public Service Delivery
3. Doubling Farmers Income (DFI) – The Farm gate Infrastructure and eNAM

**Prof. Raj Kumar, Vice Chancellor, Panjab University & E.C. Member**

1. Sustainable Economy in Pandemic: Aatmanirbhar Bharat
2. Youth and Development during Pandemic
3. Urban Management: Challenges before Smart Cities
4. The Self-reliant and Progressive Technology Sector in India

**Prof. Alka Sharma, Hony. Secretary, Jammu & Kashmir Regional Branch**

1. Emerging from Covid induced economic slowdown
2. Neutralizing China's expansionism and belligerence

**Sh. Ashok Mohapatra, Hony. Secretary, Odisha Regional Branch**

India in a Post Pandemic World

**Dr Jatin V. Modi, Chairman, Vadodara Local Branch**

The Futuristic Vision & Mission in order to Control new pandemic

**Prof. Asish Ray, Hony. Secretary, Howrah Local Branch**

1. New Education Policy of Govt. of India
2. Sustainable Development Policy in Marked Economy.
3. General Election and the Malfunctions of the political parties.
4. Merits and demerits of Online Education during Covid-19.
5. Internet facility and Online Education - Its effects on Students.

**Prof. Vinod K. Sharma**

1. Farmers Bill 2020 and politics
2. Impact of climate change on Indian agriculture
3. Need of Presidential form of Government in India
4. Environment centric Governance

**(B) Suggestions for Theme of Members' Annual Conference 2021****Prof. Alka Sharma, Hony. Secretary, Jammu & Kashmir Regional Branch**

1. Indian Agricultural – challenges and reforms
2. Aatmanirbhar and revival of Indian economy

**Prof. Asish Ray, Hony. Secretary, Howrah Local Branch**

1. Vision of Gandhiji's Dream of Self Reliant India.
2. Limit of Artificial Intelligence against Capacity of Human Brain.
3. Central Govt. New Agriculture Policy and Implementation.
4. Poor People and their dissatisfaction from Recent Union Budget.
5. Rural Administration and the State indifference

## **1. LIST OF SUBJECTS FOR ANNUAL ESSAY PRIZE COMPETITION FROM 2015 TO 2020**

### **2015**

1. `Making in India` : Rhetoric or Reality
2. Clean India (*Swachh Bharat*)
3. Millennium Development Goals

### **2016**

1. Decentralization and Public Service Delivery
2. The Sustainable Development Goals (SDGs) adopted by UN General Assembly in September 2015
3. The Agrarian Crises

### **2017**

1. Economic and Strategic Significance of Coastal India
2. Role and Responsibilities of Civil Committees in the Current Environment
3. GST and its Implications

### **2018**

1. Right to Public Services provided by the State Government – Comparative Study of State Laws and need for a Parliamentary Enactment
2. NPA in Banks Affecting the Development of India
3. Urban Planning in India: Developing an Integrated Approach

### **2019**

1. Water Management
2. Internal Security: Issues, Challenges and Reforms
3. One Nation One Election
4. Gandhiji in Today's World

### **2020**

1. COVID and Public Health System
2. One Nation, One Ration Card-PDS Reforms
3. Migration and Job Creation

## **2. LIST OF THEMES FOR MEMBERS' ANNUAL CONFERENCES – 2015 TO 2020**

- 2015 Higher Education at Crossroads  
 2016 Strengthening of Ethical and Moral Values in Governance  
 2017 Demonetisation and its Impact  
 2018 Role of Digital Technology in Governance  
 2019 Good Governance and United Nations Sustainable Development Goals  
 2020 Management of Pandemics

**Item No.318.4            Dates for the Annual Meeting of the General Body and Members' Annual Conference.**

Under Rule 14 of the Rules of the Institute, the Annual Meeting of the General Body is to be convened in the month of September or October every year.

Rule 14 of the Rules of the Institute provides as under:

*“The Annual General Meeting of the General Body shall be called by the Chairman of the Institute with the consent of the President of the Institute in the month of September or October every year after giving at least twenty one days’ notice of the date, time, place and the general nature of business to be discussed at such meeting....”*

As is the convention, the Annual Meeting of the General Body is convened in the second or third week of October to be followed by the Annual Conference next day.

This year Dussehra happens to be on 15<sup>th</sup> October and Diwali falls on 4<sup>th</sup> November. Last year in 2020, the meeting was held on 31<sup>st</sup> October on the auspicious occasion of the Birth Anniversary of Sardar Vallabh Bhai Patel. This year also, the meeting may be held on 31<sup>st</sup> October, subject to the convenience of the President IIPA and the Chairman IIPA E.C. It will be a tribute to Sardar Patel also. The Members’ Annual Conference will be fixed accordingly on the following day of AGM.

**Item No.318.5            Draft Agenda for the Annual Meeting of the General Body.**

**NOTICE of the Annual Meeting of the General Body of the Indian Institute of Public Administration**

Notice is hereby given that the Sixty-seventh Annual General Body Meeting of the Indian Institute of Public Administration will be held on ..... at ..... in the premises of the Institute.

The Agenda of the Meeting will be as follows:

1. Condolence Resolution to mourn the demise of Members who expired since last AGM.
2. Welcome Address by the Director General of the Institute.
3. Opening Remarks by the Chairman of the Institute.
4. Conferring of 'Paul H. Appleby Award' for distinguished services to public administration and to IIPA.
5. Award of Shri T.N. Chaturvedi Prize for best article in Indian Journal of Public Administration.
6. Shri T.N. Chaturvedi Award for Excellence in Public Services.
7. Shri T.N. Chaturvedi Memorial Certificate of Appreciation for the most number of Research Studies completed by an IIPA Faculty.
8. Dr. U.C. Agarwal Memorial Certificate of Appreciation for the most number of Articles written by an IIPA employee.
9. Award to IIPA Regional and Local Branches for best performance.
10. (a) Award of Prizes to the Winners in the Annual Essay Competition.  
(b) Award of Prizes to the Winners in the Case Study Competition.  
(c) Award of Prizes to the Winners in the Hindi Essay Competition.
11. Release of publications.
12. Address by the President of the Institute.
13. Word of Thanks to the President, IIPA.
14. Confirmation of the report of proceedings of the Annual General Body Meeting held on 31<sup>st</sup> October, 2020.
15. Consideration of the Annual Report for 2020-21.
16. Consideration of the Balance Sheet and the Audited Accounts for 2020-21.
17. Appointment of Auditors for 2021-22 and fixing their remuneration.
18. \*Such other business as may be brought forward with the permission of the presiding officer as provided in Rule 19 of the Rules of the Institute.
19. Words of thanks.

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*\* Rule 19: No business other than the business included in the notice convening the meeting or business of which notice has been given to the Director General at least seven days before the date of the meeting, shall be discussed in the meeting except with the permission of the presiding officer.*

**Item No.318.6 a. Admission of new Life Members.**

A Membership Screening Committee comprising the following members was constituted as under:

1. Shri Surendra Nath Tripathi, Director General IIPA – Chairman
2. Prof. Vinod K. Sharma
3. Prof. K.K. Pandey
4. Shri Amitabh Ranjan, Registrar IIPA

A meeting of the Committee was held on 3<sup>rd</sup> February, 2021 and it recommended the following:

1. Hon'ble Vice President of India will be a Distinguished Member of the Institute in his capacity as ex-officio President IIPA (Membership No.12000).
2. Hon'ble Union Minister, DoPT will be a Distinguished Member of the Institute in his capacity as ex-officio Chairman IIPA (Membership No.12001).
3. Dr. Harivansh, Hon'ble Dy. Chairman, Rajya Sabha (earlier applied for Life membership) will be a Distinguished Member of the Institute in his capacity as Dy. Chairman of the Rajya Sabha (Membership No.12002)
4. Dr. C. Chandramouli, IAS (Retd.), Former, Secretary, DoPT and former Chairman IIPA will be the Distinguished Member of the Institute (Membership No.12003)
5. Shri Amitabh Kant, C.E.O. Niti Aayog, Govt. of India will be a Distinguished Member of the Institute in his capacity as E.C. Member of IIPA (Membership No. 12004)
6. Shri Deepak Khandekar, Secretary, DoPT, Govt. of India will be a Distinguished Member of the Institute in his capacity as E.C. Member of IIPA (Membership No. 12005)

Thereafter, the Screening Committee scrutinized 431 applications for Life membership which were received during moratorium period. The Committee recommended 328 applicants for Life membership as annexed Annexure B (Page 45 to 81) apart from the above 06 distinguished Life members.

With the approval of the Hon'ble Chairman IIPA, a letter dated 9<sup>th</sup> February, 2021 has been sent to all the applicants and also a letter to the Branches with a list of applications granted for Life membership in their area for further necessary action.

Further, a meeting of the Screening Committee was held on 16<sup>th</sup> February, 2021 to scrutinize the present 262 Associate Members to convert the eligible Associate Members to Life membership. The Committee recommended granting Life membership to 159 applicants subject to receipt of Life membership fee (Page 82 to 96). A letter has been sent to the applicants and also to the concerned Branches for necessary action.

#### **b. Revival/Creation of Regional Branches**

The Committee has recommended to revive the defunct Regional Branches of IIPA like Goa, Gujarat and Uttarakhand. Along with that, the Committee has recommended to create new Regional Branches at the State capitals where there is presently no Regional Branch. This includes Sikkim, Andhra Pradesh, Chhatisgarh and Tripura. Efforts are being made for the same. Prof. G. P. Prasain, Vice Chancellor of Tripura University and Hony. Secretary, Manipur Regional Branch has been entrusted for creation of the Tripura Regional Branch. A letter has already been sent to the Chief Secretary of Tripura for assistance in this matter. Due to outbreak of second wave of Covid pandemic, the progress made in this direction is somewhat affected. However, with Covid cases on wane now, renewed efforts would be made in this direction.

**Item No.318.7 A brief report on the important activities of the Institute during October, 2020 to May, 2021 relating to (a) Training Programmes, (b) Webinars and (c) Status of Research Projects.**

Annexed as Annexure C. (Page No.97 to 107)

**Item No.318.8 Memorial lectures at IIPA.**

The family of Late Shri P. K. Umashankar, IAS (R) and former Director IIPA has been kind enough to donate an amount of Rs.12.50 Lakh to IIPA for some annual academic activity in his memory.

IIPA conducts many Memorial Lectures like:

1. Shri T. N. Chaturvedi Memorial Lecture
2. Dr. U. C. Agarwal Memorial Lecture
3. Dr. Rakesh Hooja Memorial Lecture
4. Prof. S. Saroja Memorial Lecture
5. Late Shri P.K. Umashankar Memorial Lecture (to be started)

These lectures are held annually at different times in a year. Due to their standalone nature, the participation in these lectures is usually low and they are not able to attract wider and literary audience. Instead of holding these separately, IIPA has now planned to hold them in a combined form, in the shape of a large two and half day event. Earlier IIPA planned to hold this Academic Event in 1<sup>st</sup> or 2<sup>nd</sup> week of June this year. However, due to severe outbreak of Covid in April-May, it could not be finalized. As such, this has now been planned on 16-18 November 2021 depending upon Covid situation. Themes will be decided for each half day lecture in advance and papers will be invited from Academicians/Researchers/Scholars for the Lectures. 10 best papers will be allowed to be presented by the respective participants for each lecture. First, Second and Third prizes will also be awarded for each lecture. IIPA is planning to publish all the 15 awarded papers also in book form afterwards.

**Item No.318.9            Items to Report:**

**(i) Recent infrastructure initiatives at IIPA.**

IIPA building is old and there have been many infrastructural issues. Earlier, IIPA tried to redevelop the entire campus but that could not materialize due to lack of funds.

However, with the Hon'ble Minister and Chairman IIPA blessings, IIPA has got some extra funds under Capital head to improve the infrastructure at IIPA. In the lockdown period, IIPA has worked very hard for infrastructure improvement. IIPA has created 07 State-of-the-Art Lecture halls, all equipped with digital and VC infrascture to cater to the needs of offline as well as online trainings and webinars. IIPA has constructed a 195 seater State-of-the-Art hall on 2<sup>nd</sup> floor roof which was lying vacant and unused, during the lockdown period with the initiative of the Hon'ble Minister and support from the DoPT. In the memory and honour of IIPA former Chairman Late Shri T N Chaturvedi, the hall has been named as TNC Memorial Lecture Hall. The family of Shri Chaturvedi ji has been kind enough to donate a large number of books from his personal collection to IIPA Library. IIPA library was very dear to him and a corner named as TNC stand has been created in library where all these books will be kept.

On the initiative of the Hon'ble Minister, IIPA has got an additional amount of Rs.7.00 Crores under Capital head in RE 2020-21 and Rs.8.50 Crores under Capital head in BE 2021-22 for constructing a new IIPA Academic Block in place of the existing dilapidated and not-in-use Auditorium building. With this amount of Rs.15.50 Crores, IIPA can construct a G+2 IIPA Academic block by demolishing the Auditorium building. IIPA has already started work and M/s HSCL, a subsidiary of M/s NBCC is carrying out the Project. IIPA hopes to complete this G+2 block within 02 years. If IIPA can get some funds under capital head later on also, the proposed block can be raised upto the 05 floors, making it a G+5 building.

In addition, IIPA also has plans to construct an International class block comprising of around 15 rooms in Hostel for ITEC training participants who come to attend trainings at IIPA from across the Globe. Once the Covid pandemic recedes, ITEC trainings in physical mode are likely to be resumed. As such, if DoPT kindly allocates some more funds to IIPA under Capital Head, this work can be taken up.

**(ii) Appointment of Employees**

1. Prof. Suresh Misra, has been engaged as Professor of Public Administration (with specialization in Consumer Affairs) on purely contract basis w.e.f. 01.01.2021 till 31.12.2021 after his superannuation from the services of the Institute as regular faculty on 30.11.2020.
2. Prof. V.K. Sharma, has been engaged as Professor of Disaster Management on purely contract basis w.e.f. 03.02.2021 till 02.02.2022 after his term was over on 31.01.2021.
3. Prof. K.K. Pandey, has been engaged as Professor of Urban Development on purely contract basis w.e.f. 03.02.2021 till 02.02.2022 after his term was over on 31.01.2021.
4. The term of engagement of Prof. Ashok Kumar Vishandass, Professor of Economics/Applied Economics on purely contract basis has been extended w.e.f. 02.11.2020 till 01.11.2021.
5. The term of engagement of Sh. O.P. Chawla, Deputy Registrar (Finance & Administration) has been extended till 31.01.2022.
6. The term of engagement of Dr. Amit Singh, Assistant Professor of Urban Development has been extended till 22.10.2021.
7. Shri H.C. Yadav has been appointed as Acting Librarian w.e.f. 24.05.2021 for a period one year up to 23.05.2022.

**(iii) Employees retired/relieved from the services of the Institute/deputed elsewhere**

1. Prof. C. Sheela Reddy, Chair Professor Dr. Ambedkar chair was relieved from services on lien for a period of two years w.e.f. 18.01.2021 to join as Principal, Sri Venkateswara College, University of Delhi.
2. The lien period of Prof. Sushma Yadav has been extended from 01.03.2019 to 31.08.2020. Prof. Sushma Yadav has now superannuated from the services of IIPA on 31.08.2020.
3. Shri H.C. Yadav, Acting Librarian retired on superannuation from services of the Institute on 31.03.2021.
4. Dr. Nupur Tiwari, Associate Professor, has got appointed as Special Director in recently established National Tribal Research Institute (NTRI) under MoTA, Govt. of India and has been allowed to join there in addition to her existing duties at IIPA w.e.f. 16.04.2021.

**(iv) Report of the Peer Review of Indian Institute of Public Administration (IIPA).**

DoP&T has asked for the external/Peer review of IIPA by a similar Institution. Subsequently, National Institute of Labour Economics Research and Development (NILERD), an Institute under NITI Aayog has done the Peer review of IIPA and has submitted its final report which is enclosed for perusal of EC members. The Report is annexed at Annexure-D (pp.108-166).

**(v) Physical verification of assets and writing off.**

Since the last physical verification of assets were done long back in 2013-14, a detailed inventory of movable assets was exercised in 2020-21 and unserviceable assets having capital cost worth Rs.95,40,759/- as per the Asset Register were identified and disposed off through open auction. The report has been approved by the Competent Authority and the assets having capital cost worth Rs.95,40,759/- have been wrote off from the Asset Register. The matter is kindly reported to the E.C. The Report is annexed at Annexure-E (pp.167-172).

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI**

**Minutes of the 317<sup>th</sup> meeting of the Executive Council  
held on 21<sup>st</sup> October, 2020 at 1.00 p.m.**

**PRESENT**

1. Dr. Jitendra Singh, Hon'ble Union Minister - Chairman
2. Shri Shekhar Dutt, Vice President IIPA
3. Shri Amitabh Kant, C.E.O., NITI Aayog
4. Ms. Rashmi Chowdhary, Addl. Secretary – Representing Secretary, DoPT
5. Shri V. Padmanabhan, Dy. Secretary, Dept. of Exp. – Representing Secretary (Exp.)
6. Prof. Raj Kumar, Vice Chancellor, Panjab University
7. Shri S.C. Misra, Chairman, Odisha Regional Branch
8. Dr. Vijay Satbir Singh – Hony. Secretary, Maharashtra Regional Branch
9. Prof. G.P. Prasain, Hony. Secretary, Manipur Regional Branch
10. Dr. G. Radhakrishna Kurup – Hony. Secretary, Kerala Regional Branch
11. Prof. K.K. Pandey - Faculty Representative
12. Shri Surendra Nath Tripathi - Director & Member-Secretary

Shri Amitabh Ranjan, Registrar, Shri Mithun Barua, Dy. Registrar (AS), Shri O.P Chawla, Deputy Registrar (F&A) and Ms Meghna Chukanth, Assistant Publication Officer were also present.

**Item No.317.1 Grant of leave of absence to Members.**

All members were present.

**Item No.317.2 (a) Confirmation of the Minutes of the 316<sup>th</sup> meeting of the Executive Council held on 16<sup>th</sup> September, 2020.**

The minutes as circulated, were confirmed.

**(b) Action taken on the minutes referred to above.**

The action taken report was approved by the Executive Council.

**Item No.317.3 Report of the Committee of Judges for the Award of Prizes in the Annual Essay Prize Competition, 2020.**

The Executive Council approved the report of the Committee of Judges for award of prizes for the Annual Essay Competition, 2020 comprising Prof. Suresh Misra, Prof. C. Sheela Reddy and Prof. Ashok K. Vishandass which evaluated 16 Essays (11 in English and 5 in Hindi) and has recommended award of prizes to the following entries:

**For English Essays**

<b>First Prize of Rs.10,000/- :</b>	Dr. Vivek Dixit, New Delhi for his essay on “Covid and Public Health System”
<b>Second Prize of Rs.7,000/- :</b>	None
<b>Third Prize of Rs.5,000/- :</b>	Shri Harish Kumar, Delhi for his essay on “Migration and Job Creation”

**For Hindi Essays**

<b>First Prize of Rs.10,000/- :</b>	None
<b>Second Prize of Rs.7,000/- :</b>	श्री संदीप भट्ट, खंडवा (म.प्र.) विषय: “एक राष्ट्र, एक राशन कार्ड – सार्वजनिक वितरण प्रणाली में सुधार”
<b>Third Prize of Rs.5,000/- :</b>	None

**Item No.317.4 Report of the Experts on Case Studies for Award of Prizes in the Annual Case Study Award Competition, 2020.**

The Executive Council approved the report of Panel of Experts comprising Dr. Sachin Chowdhry, Dr. Saket Bihari and Dr. Sapna Chadah which evaluated 4 Case Studies received and recommended award of prizes to the following entries:

<b>First Prize of Rs.10,000/- :</b>	None
<b>Second Prize of Rs.6,000/- :</b>	Ms. Kanchan Gupta and Ms. Smita Nimsarkar, Navi Mumbai for their entry “Naina Town Planning Schemes – Land Owner’s Meet in Pre Covid and Post Covid Times”
<b>Third Prize of Rs.4,000/- :</b>	None

**Item No.317.5 Audit Fee for 2020-21 to be paid to the Auditors to be appointed at the Annual General Body Meeting to be held on 31<sup>st</sup> October, 2020.**

The Executive Council approved that the proposal for continuance of the existing Auditor M/s GSA & Associates for 2020-21 on payment of audit fee of Rs.1,20,000/- (for all accounts of the Institute) plus taxes as applicable be placed for the approval of the General Body in its ensuing meeting to be held on 31<sup>st</sup> October 2020.

**Item No.317.6 Resolutions received from members for consideration at the Annual General Body Meeting.**

The Director informed that so far no resolutions have been received from members for consideration at the AGM.

**Item No.317.7 Shri T.N. Chaturvedi Memorial Certificate of Appreciation for the most number of Research Studies completed by an IIPA Faculty for the year 2019-20 and onward.**

The Executive Council approved to confer a Certificate of appreciation in the memory of Late Shri T.N. Chaturvedi, former Chairman IIPA for completing the most number of research studies during the year starting from 2019-20. The Certificate would be presented to the concerned Faculty during the AGM.

Prof. G.P. Prasain, Hony. Secretary, Manipur Regional Branch suggested cash prize of Rs.10000 along with the certificate which was approved by the EC.

It was also discussed before to rename the Award for Excellence in Public Services as Shri T. N. Chaturvedi Award for excellence in Public Services in view of his monumental contributions to the Institute. The Executive Council approved it.

**Item No.317.8 Dr. U.C. Agarwal Memorial Certificate of Appreciation for the most number of Articles written by an IIPA employee for the year 2019-20 and onward.**

The Executive Council approved to confer a Certificate of appreciation in the memory of Late Dr. U.C. Agarwal for most number of articles written by an IIPA employee during the year starting from 2019-20. The Certificate would be presented to the concerned employee during the AGM.

Director informed that Rs.5000 cash prize will be awarded which will be debited from Late Dr U.C Agarwal Memorial Fund. The E.C. approved the proposal.

**Item No.317.9 Award to IIPA Regional and Local Branches for best performance.**

The Executive Council approved to confer an award for the best performance to a Regional or Local Branch of IIPA on the basis of the academic activities undertaken, i.e. seminars/conferences, webinars, training programmes, research study and publications etc.

during the year. The Award for excellence to a Branch which has performed the best among the Branches in terms of its activities. The Award may carry a cash prize of Rs.10,000/- and a plaque.

Director informed that this award was the suggestion of Maharashtra Regional Branch and cash prize of Rs.10000 and a plaque will be given. Questionnaires and data sheets asking for the details of the activities and achievements of the branches has already been circulated.

Prof. Raj Kumar, Vice Chancellor, Panjab University suggested to add certificate. The E.C. approved the proposal to confer the cash prize of Rs.10,000/- and a Certificate to the best performing branch starting with 2019-20.

**Item No.317.10 (i) Enhancement of Financial Assistance to IIPA Regional and Local Branches.**

The Executive Council approved to enhance the financial assistance to the Regional Branches from existing Rs.30,000/- to Rs.35,000/- per annum and to the Local Branches from existing Rs.15,000/- to Rs.20,000/- per annum. The rates of enhanced financial assistance would be applicable from the financial year 2021-22.

Prof. Raj Kumar, VC, Panjab University suggested that it might not be prudent to enhance the allocation due to economy measures and Covid-19 pandemic when the budget was being reduced everywhere. The Director replied that the branches are also facing this economic crisis and they look towards IIPA for any help. However, IIPA would try to reduce expenditure elsewhere like, the commitment of IIPA towards Award for Excellence in Public Services may be reduced to Rs.25,000/- from the existing Rs.50,000/- from 2021-22.

**(ii) Relaxation to grant financial assistance to the Regional and Local Branches.**

The Executive Council approved to grant relaxation to release financial assistance and share of interest to the Branches as one time measure during the F.Y. 2020-21 due to Covid-19 pandemic as many of the Regional and Local Branches could not submit their annual report and audited accounts for the F.Y. 2019-20. However, those Branches who could not submit their annual report and audited accounts will be required to submit a self declaration certificate before release of the grant that the Branches will submit these documents before 31<sup>st</sup> March, 2021.

**Item No.317.11 Any other business with permission of the Chairman.****(a) Draft Amendments proposed to the Rules of the Memorandum of Association and Rules of the Institute.**

The Executive Council considered the following draft amendments proposed to the Rules of the Memorandum of Association and Rules of the Institute to make the Executive Council efficient, lean and cost-effective in the changing world of 21<sup>st</sup> Century. The Director elaborated the proposed amendments one by one:

<b>Existing Rules</b>	<b>Proposed Rules</b>
<p>8. President of the Institute:</p> <p>The Vice President of India shall be the Ex-officio President of the Institute, if he/she gives his/her consent to it. If however, the Vice President of India does not agree or give his/her consent the President of the Institute shall be elected by the General Body in its Annual Meeting from amongst its members and shall hold office until the next Annual General Meeting of the General Body and shall be eligible for re-election. No member shall however, contest for more than two consecutive terms. The President shall notwithstanding the expiration of his/her term, continue to hold office until (his/her) successor enters upon his/her office. The President shall preside over the General Body Meeting as provided in Rule 22 and also the Executive Council whenever he/she is present at the Meeting of the Executive Council.</p>	<p>8. President of the Institute:</p> <p>The Vice President of India shall be the Member of the Institute and Ex-officio President of the Institute. The President shall preside over the General Body Meeting as provided in Rule 22 and also the Executive Council whenever he/she is present at the Meeting of the Executive Council.</p>
<p>9. Chairman of the Institute:</p> <p>(a) The Chairman of the Institute shall be elected by the Executive Council in its first meeting convened after the Annual Meeting of the General Body from among the Members of the General Body.</p> <p>(b) The Chairman shall hold office for a term of two years from the date of his election but shall be eligible for re-election. Provided that the Chairman shall notwithstanding the expiration of his term continue to hold office until successor enters upon his office.</p> <p>(c) Where a casual vacancy occurs in the office of the Chairman, the Executive Council shall elect a Chairman as soon as possible. He shall hold office for the unexpired portion of</p>	<p>9. Chairman of the Institute:</p> <p>The incumbent Union Minister of State incharge of the Ministry of Personnel, Public Grievances and Pensions, Government of India shall be the Member of the Institute and Ex- officio Chairman of the Executive Council.</p>

the term of office of previous incumbent but shall be eligible for re-election.	
19(a) - Election of the President of the Institute every alternate year;	19(a) stands deleted in accordance with Rule 8
10. Vice-Presidents -- Four Vice-Presidents of the Institute shall be elected by the Executive Council from among the members of the General Body, two elected every year, and shall hold office until the Second Annual General Meeting of the General Body after their election but shall be eligible for re-election.	Rule 10 stands deleted.
10.A Chairman Standing Committee:  The Chairman, Standing Committee shall be elected by the Executive Council from amongst the Vice-Presidents and shall hold office for a term of two years until the second Annual General Meeting of the General Body, but shall be eligible for re-election. When a casual vacancy occurs in the office of the Chairman, Standing Committee, the Chairman of the Institute may appoint any other member of the Standing Committee to discharge the functions of the Chairman, Standing Committee for the residual period. i.e., till the second Annual General Meeting of General Body.	Rule 10A stands deleted.
11. Honorary Treasurer -- The Honorary Treasurer of the Institute shall be elected by the Executive Council from amongst the members of the General Body and shall hold office for a term of two years from the date of his election but shall be eligible for re-election.  Provided that an Honorary Treasurer shall notwithstanding the expiration of his term, continue to hold office until successor enters upon his office.	Rule 11 stands deleted.
13. Composition of the Executive Council:  (1) The Executive Council of the Institute shall be composed of:  (j) President of the Institute (ex-officio); (viii) Chairman of the Institute (ex-officio); (ix) Four Vice-Presidents of the Institute (ex-officio); (x) Honorary Treasurer of the Institute (ex-officio); (xi) Chairmen of seven Regional Branches to be co-opted by rotation by the Executive Council from among those Regional Branches which do	13. Composition of the Executive Council:  (1) The Executive Council of the Institute shall be composed of:  (xii) The Hon'ble Vice President of India as the President of the Institute (ex-officio) (xiii) Hon'ble Union Minister of State in charge of Ministry of Personnel, Public Grievances and Pensions, Govt. of India as the Chairman of the Executive Council (ex-officio); (xiv) Chief Executive Officer (CEO), Niti

<p>not find representation on the Executive Council through direct election. In case the Chairman of a Regional Branch so co-opted is not in a position to attend the Meeting of the Executive Council, he may nominate the Secretary of the Branch to attend the Meeting.</p> <p>(xii) Twenty eight members elected or co-opted as provided in Rule 14 (1); and</p> <p>(xiii) Director of the Institute (ex-officio).</p> <p>(2) The President of the Institute whenever he is present shall preside over the meetings of the Executive Council. In his absence, the Chairman and in the absence of the Chairman, one of the Vice-Presidents shall preside over the meetings of the Executive Council. If none of the Vice-Presidents is present, the Executive Council shall elect the Chairman for the meeting from amongst its members present.</p> <p>(3) The quorum for the meeting of the Executive Council shall be ten members.</p>	<p>Aayog, Govt. of India (ex-officio);</p> <p>(xv) Secretary (Personnel), Department of Personnel and Training, Govt. of India (ex-officio);</p> <p>(xvi) Secretary (Expenditure), Ministry of Finance, Govt. of India (ex-officio);</p> <p>(xvii) Director, Lal Bahadur Shastri National Academy of Administration, Mussorrie (ex-officio);</p> <p>(xviii) Chairmen of five Regional Branches to be co-opted in rotation by the Executive Council for a two year term, one each from North, South, East, West and North-East zones of India, as may be prescribed (ex-officio);</p> <p>(xix) Vice-Chancellor, Panjab University (ex-officio);</p> <p>(xx) Two eminent persons to be co-opted by the Executive Council for a two year term ;</p> <p>(xxi) One IIPA faculty to be co-opted by the Executive Council for a two year term;</p> <p>(xxii) Director of the Institute (ex-officio);</p> <p>(2) The President of the Institute whenever he is present shall preside over the meetings of the Executive Council or in his absence, the Chairman shall preside over the meetings of the Executive Council. In the absence of the Chairman, the Executive Council shall elect the Chairman for the meeting from amongst its members present.</p> <p>(3) The quorum for the meeting of the Executive Council shall be Five members.</p>
<p>14. Election and Co-option of Members referred to in Rule 13 (1) (vi)</p> <p>(1) Members of the Institute shall elect from amongst themselves twenty members of the Executive Council once in a period of four years, who shall co-opt the remaining eight members of the Executive Council provided that no member who has contested election and lost shall be co-opted to the Executive Council for that term. The co-option and constitution of Committees of the Executive Council shall take place at the Meeting referred to in Rule 9 (a) or at a subsequent meeting of the Executive Council to be convened as soon, thereafter as possible.</p>	<p>Rule 14 and its sub-clauses stand deleted.</p>

Provided that, no election will be held in the year 2002 and henceforth, from the year 2004, elections to the Executive Council shall be held once in four years to elect all the twenty members. As a transitory measure, co-option against the resultant ten vacancies arising in the year 2002 shall be made by the Chairman, IIPA for a period of two years from among the Chairmen of such Regional Branches as are not adequately represented in the present Executive Council. Some representation may also be given to Local Branches.

(2) Of the twenty-eight members of the Executive Council referred to in Rule 13(1) (vi), and elected or co-opted as provided in clause 1 of this Rule, three shall be from among the members of the Academic Staff of the Institute (two from among Professors and one from Readers/ Lecturers) to be elected from among themselves. The academic staff so co-opted shall have put in at least five years of service in the Institute. Of the remaining five co-opted members of the Executive Council, three shall be Secretaries to the Government of India.

(3) No member shall be eligible for election as a member of the Executive Council unless he is nominated by at least two Members and unless such nominations are received by the Director on or before the prescribed date and in the prescribed manner.

(i) While the Institute employees as members of IIPA Society shall have other rights, they shall not be entitled to contest elections to the Executive Council or act as election agent for any candidate, or canvass for any candidate in any manner. However, they may cast their vote in the elections to the Executive Council.

(4) The election shall be by postal ballot. No vote shall be accepted when delivered otherwise.

(5) Elected members of the Executive Council shall hold office until the Fourth Annual General Meeting of the General Body and the co-opted members shall hold office until the Second Annual General Meeting of the General Body.

(6) Every candidate seeking election to the Executive Council shall make a refundable deposit of Rs.500 which will be refunded to him if he polls one-

tenth of the total votes Cast.	
<p>15. Casual Vacancies – Any Casual vacancy amongst the members of the Executive Council, arising from death, resignation, removal or otherwise, may be filled by co-option by the Executive Council and the member so co-opted shall hold office for the unexpired portion of the term of office of the member causing the vacancy.</p>	Rule 15 stands deleted.
<p>17. Power and Function of the Executive Council:</p> <p>(2)(viii) to make, adopt and vary from time to time bye-laws for the regulation of and for any purposes connected with the management and administration of the affairs of this Institute and for furtherance of its objects, in particular to make, adopt and vary from time to time bye-laws for conducting the business of the Executive Council, the Regional Branches, the Local Branches and the Committees to be appointed by it including the Standing Committee, for regulating the right and privileges of Associate Members, for delegation of its powers, for fixing the quorum and for co-option.</p>	<p>17. Power and Function of the Executive Council:</p> <p>(2)(viii) to make, adopt and vary from time to time bye-laws for the regulation of and for any purposes connected with the management and administration of the affairs of this Institute and for furtherance of its objects, in particular to make, adopt and vary from time to time bye-laws for conducting the business of the Executive Council, the Regional Branches, the Local Branches and the Committees to be appointed by it, for regulating the right and privileges of Members, for delegation of its powers, for fixing the quorum and for co-option.</p>
<p>18(a). The Standing Committee -- The Executive Council shall appoint a Standing Committee from amongst its member of not more than 11 members including the Chairman elected under Rule 10A and the Director to attend to and dispose of: (i) the current business of the Institute on its behalf, and (ii) such other business as may be delegated to it by the Executive Council. A member of the Standing Committee shall hold office until the Second Annual General Meeting of the General Body or until he ceases to be a member of the Executive Council, whichever is earlier but shall be eligible for re-appointment.</p> <p>18(b). The Academic Committee --- The Executive Council shall appoint an Academic Committee of not more than 15 members including the Director as Chairman. The function of the Academic Committee shall be to assist the Executive Council in matters of academic character such as those pertaining to education, training, research and consultancy. A member of the Academic Committee shall hold office until the Second Annual General Meeting of the General Body and shall be eligible for re-appointment.</p>	Rules 18 (a) and 18(b) stands deleted.

21. The President of the Institute may of his own accord and shall if required to do by requisition in writing signed by not less than thirty members of the Institute, call after notice of at least fourteen days, a Special Meeting of the General Body.	21. The President of the Institute may of his own accord call after notice of at least fourteen days, a Special Meeting of the General Body.
22. The President, or in his absence, the Chairman of the Institute, or in the absence of both, one of the Vice-Presidents to be elected by those present, shall preside at the meeting of the General Body.	22. The President, or in his absence, the Chairman of the Institute, or in the absence of both, Director of the Institute shall preside at the meeting of the General Body.
30(2). No member shall be allowed to be a candidate or vote at an election for electing members of the Executive Council unless he has been a member without break continuously for two consecutive calendar years prior to that year in which the elections are held and has paid his subscription in full up to that year by 31 <sup>st</sup> March of that year.	Rule 30 (2) stands deleted.
36(1). The Rules of the Institute shall not be altered except by a resolution passed by a two-thirds majority of the members present at a meeting of the General Body convened for the purpose.	36(1). The Rules of the Institute shall not be altered except by a resolution passed by a two-thirds majority of the members present at a meeting of the General Body convened for the purpose. However, the composition and membership of the Executive Council shall not be alterable.

*Note: Consequent upon deletion of some Rules of MoA, the rule numbers will change subsequently.*

At the end, the Director suggested to change the designation of the post of Director, IIPA to Chief Executive Officer (CEO) which would be more appropriate in today's world. The EC approved all the proposed amendments along with change of designation of Director to Chief Executive Officer.

After the discussion on the general items of the meeting, Director, IIPA requested members to give their suggestions and express their opinion.

Shri Shekhar Dutt suggested that IIPA is successfully imparting training to officers but measurement of the actual performance of the officers after the capacity building is the main responsibility of IIPA and IIPA should work towards that direction.

Dr. Vijay Satbir Singh – Hony. Secretary, Maharashtra Regional Branch said that the issue of court cases related to membership may be resolved so, that new members may be inducted by the branches. IIPA should look for collaboration with different universities and institutions and should introduce new courses and programmes. There are good opportunity for courses and training in the real estate sector. RERA Maharashtra can also collaborate with IIPA and can launch new capacity building programmes.

Prof. Raj Kumar, Vice Chancellor, Panjab University also suggested for more collaboration with other universities and institutions including international institutions for the new courses and research projects. He said that there is need to open new horizons by IIPA and Panjab University and IIPA can collaborate on research projects.

Shri S.C. Misra, Chairman, Odisha Regional Branch expressed concern on the moratorium on the induction of new Life Members. The existing members due to old age, death etc are becoming inactive and there is need for the induction of new life members. The young officers of the state especially the IAS, IRS officers are not joining as members and he requested Chairman that if DoPT requests state Chief Ministers in this regard, it will enrich the membership base of IIPA along with regional and local branches.

Shri V. Padmanabhan, Dy. Secretary, Dept. of Exp. – Representing Secretary (Exp.) appreciated the efforts of IIPA in generating revenue and managing the expenditure. Shri Padmanabhan suggested that IIPA should look for collaboration with industries, industrial bodies, apex industrial organizations, which may help IIPA in further improving its financial condition.

Dr. Yogesh Suri, representing CEO Niti Aayog suggested that only Vice Chancellor of Panjab University may not be invited to in the EC, but other Vice Chancellors of Central Universities may also be included in the EC as members on rotation basis. Director, IIPA clarified that IIPA has academic collaboration with Panjab University and participants of APPPA programme of IIPA receive M.Phil degree from Panjab University. So, Vice Chancellor of Panjab University has been included as a member of the EC.

Prof. G.P. Prasain, Hony. Secretary, Manipur Regional Branch has suggested to start online courses on public administration especially focussing on the officers of North East region and resolution of the issue of moratorium on the induction of life members.

Director IIPA requested Hon'ble Union Minister Dr Jitendra Singh to express his opinion and provide his valuable suggestions.

The Chairman greeted all the EC members and expressed his thanks towards them. Chairman expressed his happiness to be associated with IIPA which is prestigious institute of India. Chairman conveyed that till 1972, Prime Minister of India use to be the President of IIPA and after that Vice President of India is the President of IIPA. Earlier, Home Minister used to be the Chairman of IIPA and its ex-Chairman was eminent Shri T.N Chaturvedi, who gave new dimensions to IIPA. It is a matter of great honour for him to become the ex-Officio Chairman of IIPA. The Chairman appreciated the efforts of CEO (Director IIPA), Faculty and Officers of IIPA for the hard work and performance during the COVID 19 pandemic and lockdown period in transforming to the digital environment and making efforts to get more research projects. Chairman informed the EC that IIPA successfully conducted 14 online training programmes, 62 research projects in the last few months. Chairman said that the focus of the Union Government is on encouraging online training and capacity building programmes. With Mission Karmayogi, National Recruitment Agency, Common Admission Test, there is an effort to re-invent the public services and public servants more focussed on service delivery and performance. In all this developments, IIPA has a significant role to play. Office of the Lokpal has been established and it has started functioning. IIPA with its expertise can help these new institutions to function more efficiently and effectively. He was of the opinion that IIPA may be a good support and think-tank to DoPT for all these new initiatives. He also praised the hard work of the DoPT officers during lockdown and conveyed that DoPT is now fully e-Office compliant and working round the clock through e-Office. Similarly, he also praised the efforts of IIPA towards being fully automated and working through e-Office. The Chairman informed that the concern over moratorium on life membership will end now as election of EC has been deleted from the rules of IIPA. So there will be no scope for dispute now and Life membership can be opened from 01 January 2021. New Members may be inducted wef 1<sup>st</sup> January 2021 following due procedure. The Chairman conveyed that there was no prohibition in civil service rules and civil servants can

become member of IIPA. Shri S N Tripathi himself is the example here. He was member of Indian Administrative Service (IAS) and he became member of IIPA way back in 1994 itself. The Chairman also informed that IIPA will be working towards more collaboration with different institutions. The Chairman expressed hope that the next EC meeting at IIPA would be convened physically so that all members of EC may be able to attend the meeting and greet each other, not virtually, but physically.

Shri Amitabh Ranjan, Registrar IIPA proposed the Vote of Thanks.

**(SURENDRA NATH TRIPATHI)**  
**DIRECTOR IIPA**  
**&**  
**MEMBER-SECRETARY**

**(JITENDRA SINGH)**  
**CHAIRMAN**

**Annexure B****Admission of New Life Members (w.e.f. 01.01.2021)****Distinguished Members of IIPA**

<b>Sr. No.</b>	<b>L.M. No.</b>	<b>Name and Address</b>	
1.	12000	Shri M. Venkaiah Naidu Hon'ble Vice President of India 6, Maulana Azad Road New Delhi-110011	President, IIPA (ex-officio)
2.	12001	Dr. Jitendra Singh Hon'ble Minister of State Ministry of Personnel, Public Grievances & Pensions, Govt. of India, North Block New Delhi-110001	Chairman, IIPA (ex-officio)
3.	12002	Dr. Harivansh Hon'ble Deputy Chairman, Rajya Sabha Parliament of India 28, Parliament House New Delhi-110001	Life Member
4.	12003	Dr. C. Chandramouli Former Secretary, Deptt. of Personnel & Training Govt. of India New Delhi	(Former Chairman, IIPA) Life Member
5.	12004	Shri Amitabh Kant Chief Executive Officer NITI Aayog, Govt. of India NITI Bhavan, Sansad Marg New Delhi-110001	E.C. Member (ex-officio)
6.	12005	Shri Deepak Khandekar Secretary (Personnel) Department of Personnel & Training, Ministry of Personnel, Public Grievances & Pensions, Govt. of India Room No.112, North Block New Delhi-110001	E.C. Member (ex-officio)

**Applications recommended for Life Membership (3<sup>rd</sup> February, 2021)**

Sr. No.	Tentative L.M. No.	Name and address	Designation and Office Address	Educational Qualifications	Age	Branch
1.	11997	Dr. Samanta Sahu TTQ-5, Sector-D, Rajiv Gandhi University, Rona Hills, Doimukh, Itanagar , Arunachal Pradesh -791112	Assistant Professor Department of Political Science Rajiv Gandhi University, Rona Hills, Doimukh, Itanagar ,	P. G. Political Science Ph.D	35	Arunachal Pradesh
2.	11998	Dr. Shyam Narayan Pandey VC Banglow, Indira Gandhi Technological and Medical Sciences University, Ziro Arunachal Pradesh-791120	Vice Chancellor Indira Gandhi Technological and Medical Sciences University Ziro, Arunachal Pradesh	P.G. Geriatric Care Ph.D. Naturapathy	66	Arunachal Pradesh
3.	12006	Mr. Mohan Chandra Malakar H.No.33, Sewali Path, P.O. Hatigaon, Guwahati Assam -781038	Retired Members of All India Services Central	B.Sc. P.G. Education in forestry and Natural Resources	65	Assam
4.	12007	Dr. Kishore Kumar Baruah House No.4, Kanaklata Road Nooryan Nagar Kumarpara P.O.- Bharalumukh Guwahati Assam-781009	Principal Scientist NRC on Mithun (ICAR) Jharnapani Medziphema Dimapur Nagaland-797106	P.G. Animal Physiology Ph.D. Reproductive Physiology & Endocrinolog y	54	Assam
5.	12008	Mr. Supratik Chutia Borbari Chariali, Near V.I.P. , Road P.O. Hengrabari, Dist. Kamrup, Assam-781036	P.O. in Nationalised Bank	B.Tech.	25	Assam
6.	12009	Dr Ganesh Raybhan Manza H.No. 50 "Santkripa", Ashwini Nagar, Itkheda, Paithan Road, Aurangabad Maharashtra -431005	Deputy Registrar Planning & Statistice Section, Dr Babasaheb ambedkar Marathwada University Aurangabad M.S.-431004	P.G. M.Sc. Ph.D Computer Sci.	39	Aurangabad
7.	12010	Dr. Dhanraj Raghuram Mane Registrar Quarter University Campus, Dr. Babasaheb Ambedkar Marathwada University Aurangabad M.S. -431004	Registrar Dr. Babasaheb Ambedkar Marathwada University, Aurangabad M.S.- 431004	M.Sc. Physics Ph.D. Physics	46	Aurangabad

8.	12011	Mr. Satish Yeduba Dandge Plot No.152, Pethenagar, Near Bhausing Pura, Aurangabad (M.S.)	Professor Deptt. of Public Administration , Dr. Babasaheb Ambedkar Marathwada University Aurangabad (M.S.)	P.G. Public Admn. Ph.D. Public Admn.	49	Aurangabad
9.	11987	Dr. Sandhya Misra 37, Green Park, Bisalpur Road Near Rohilkhand Post Office Bareilly, U.P.- 243006	Associate Professor Department of History Bareilly College, Bareilly, U.P.-243006	P.G. History	56	Bareilly
10.	12012	Dr. Nagendra Kumar Jha 120, Bahadurpur Bagicha Bazar Samiti Rajendra Nagar Patna Bihar-800016	Associate Professor Deptt. Of Applied Economics and Commerce, Patna University Bihar- 800005	P.G. Commerce Ph.D. Commerce	50	Bihar
11.	12013	Mr. Anil Kumar Flat No. 102, Buddha Residency Apartment Buddha Colony Patna Bihar-800001	Associate Professor Deptt. of Political Science College of Commerce Magadh University Patna	Graduate Pol.Sci. P.G. Pol.Sci.	48	Bihar
12.	12014	Dr. Vinay Pratap S/o Shri R.N. Singh (Advocate), At & PO- Dighwadubauli, PS- Biakunthpur, Distt. Gopalganj Bihar -841409	Director Kalka Group of Institutions (Approved by AICTE & UGC)	P.G. (Labour and Social Welfare) Ph.D. (Management )	46	Bihar
13.	12015	Mr. P. Rai C/o Late Shri Janaki Sharan Rai Vill. Parsurampur, P.S. Raghunathpur, P.O. Nikhati kala Distt. Siwan Bihar	Assistant Professor (Public Admn.) D.A.V. College Siwan (Affiliated to J.P. University, Chapra) Dist. Siwan Bihar	B.A.(Pol.Sci.) P.G. (Public Admn.)	41	Bihar
14.	12016	Mr. A.K. Gaur Vill. Singahi P.O. Mehrauli Dist Saran Bihar Pin-841211	Assistant Professor (Economics) Shiv Janam Rai College Chapra Saran Bihar	B.Com  P.G. (Economics)	40	Bihar
15.	12017	Dr. Sanjiwan Sinha Flat No.-401, Amba Sadan, IAS Colony, Kidwaiपुरी Patna Bihar-800001	Managing Director Bihar State Educational Infrastructure Development Corporation, Saidpur Patna Bihar-800004	P.G. Pol.Sci. Ph.D. Pol.Sci.	44	Bihar
16.	12018	Dr.(Mrs.) Capt. Pushpalata Kumari B-203, Kaushalaya Estate, Dak Bungalow Chowk, Bander Bagicha, Patna Bihar-800001	Associate Professor Department of Political Science, Magadh Mahila College, Patna University Patna Bihar-800001	P.G. Pol. Sci. Ph.D Punjab Politics	50	Bihar

17.	12019	Dr. Sachchida Nand Sinha Village-Maliyachak P.O. Saidabad, P.S. Jehanabad Distt. Jehanabad Bihar-804408	Associate Professor Deptt. of Economics S.S. College, Jehanabad M.U. Bodh Gaya Bihar-804408	P.G. Economics Ph.D. Social Science	49	Bihar
18.	12020	Dr. Bishwapati Chatterji Block Chowk, P.O. Sabour, Distt.-Bhagalpur Bihar-813210	Retired Medical Practitioner	MBBS	75	Bihar
19.	12021	Dr. Sanjay Kumar Singh P.N. College Parsa (Saran), J.P. University, Chapra Bihar-841219	Assistant Professor (Sr.) Head, Deptt. of History P.N. College, J.P. University, Chapra Bihar	P.G. (History) Ph.D.	45	Bihar
20.	12022	Dr. Mohammad Alauddin H/o Madan Banka, Near M.K. Biri Co. Nawab Road, Purani Bazar, Jhajha, Jamui Bihar-811308	Associate Professor Department of Political Science D.S.M. College, Jhajha Dis.- Jamui Bihar-811308	P.G. (Pol.Sci.) Ph.D. (Pol.Sci.)	43	Bihar
21.	12023	Mr. Anubhuti Srivastava Nagar Karyapalak Padadhikari Jagdishpur Residence Ward No.-4 Jagdishpur-Bhojpur Bihar-820158	Municipal Executive Officer Nagar Panchayat Jagdishpur District Bhojpur (Ara) Bihar	B.E. MBA	33	Bihar
22.	12024	Dr. Manorama Singh C/o Sharvan Kumar, Senior Advocate, Flat No, 212 East Boring Road Ramsuchit Mishra Path Patna , Bihar-800001	Associate Professor Jag Jiwan Ram Institute of Parliamentary Studies and Political Research Higher Education Bihar Government , Patna	P.G. History Ph.D.	56	Bihar
23.	12025	Dr.(Mrs.) Divya Kumar 10, Aniket, IAS Colony Near Surya Clinic Kidwaipuri Patna-800001 ( Bihar)	Assistant Professor Deptt. of History Patna Women's College Bailey Road Patna-800001 (Bihar)	P.G. History Ph.D. History	45	Bihar
24.	12026	Dr. Sunil Kumar Singh Chausa Distt. Buxar P.S. Buxar (MU) Bihar-802114	Senior Lecturer Jai Prakash College Ara Bhojpur -802103 Bihar	P.G. Pub. Admn. Ph.D. Pub. Admn.	33	Bihar
25.	12027	Dr. Rajiv Ranjan Verma Village-chausa Bazar Post- Chausa P.S. Buxar(MU) Distt. Bihar -802114	Senior Lecturer Mata Indrani Intermediate College, Khelaqhatpur Chausa Buxar- Bihar-802114	P.G.Public Admn. Ph.D. Public Admn.	34	Bihar
26.	12028	Mr. Shailendera Kumar Mandal, Flat No.-3, Lily Bhawan, Behind Lal Nursing Home,	Assistant Professor, Department of Architecture, National Institute of	Post Graduate in City Planning	40	Bihar

		Saidpur Nahar Road, Patna- 800 004, Bihar	Technology , Patna			
27.	12029	Dr. Satyendra Kumar Singh Budha Lane Gazipur P.S. Kazi Mohammadpur Bihar Pin-842001	Assistant Professor	P.G, History Ph.D.	52	Bihar
28.	12030	Dr. Niraj Kumar Verma 0/90 Doctors' Colony, Kankarbagh, Patna (Bihar) Pin-800020	Associate Professor, Deptt. of Economics Veer Kunwar Singh University Ara Bihar Pin-802301	Ph.D.	52	Bihar
29.	12031	Dr. Raghunandan Pd. Singh Anant Vikash Appartment, Flat No.204, Ved Nagar , Rukunpurar, Baily Road, Patna Bihar-800014	Associate Professor (H.O.D.) Deptt. of Psychology B.D. College Patna	P.G., Ph.D.	58	Bihar
30.	12032	Ms. Sweta Navarup D/o Prof. Navin Chandra Sinha Road No.-1, Shipuri Near Vaishali Press, Patna Bihar -800023	Administrative Officer National Insurance Company Ltd. Sone Bhawan, Bir Chand Patel Marg, Patna- 800001	P.G. Pol. Sci.	27	Bihar
31.	11988	Mr. S. Suresh Kumar, IAS Collector's Bungalow, 150, Nethaji Road, Manjakuppam Cuddalore DistrictT.N.-607001	District Collector Collectorate Cuddalore District T.N.-607001	P.G. Geology, MBA Ph.D. Pursuing	39	Cuddalore
32.	12033	Dr. Satendra, IFS E-18, Dronacharya apartment, Mayur Vihar Extension Delhi-110092	Executive Director National Institute of Disaster Management IIPA Campus I.P. Estate New Delhi- 110002	Post Graduate in Geology Ph.D. in Strnatural Geology Himalayan	55	Delhi
33.	12034	Mr. Puneet Roy Kundal, IFS B-43, MEA Housing Complex, Dr. S. RadhaKrishnan Marg, Chankya Puri, New Delhi- 110021	Director Minsitry of External Affairs, New Delhi-110001	B.E. (Hons.), M.A. (Sociology), M.A. (Human Rights)	41	Delhi
34.	12035	Mr. Krishna Murari 260, 1 <sup>st</sup> Floor, Pocket-9, Sector-21, Rohini Delhi-110086	Assistant Professor Swami Shraddhanand College, University of Delhi Alipur Delhi-110036	P.G. Pol.Sci. Ph.D. Pursuing (Pol. Sci.)	28	Delhi
35.	12036	Mr. Ajay Kumar Srivastava Block-243, Qtr.1/D, Panchkuiyan Road Rly. Officers Colony, Near Rly. Central Hopital, C.P. New Delhi	Chief Personnel Officer (Admn.), N.Rly. CPO- Office, Personnel Dept Baroda House, New Delhi <b>(40<sup>th</sup> APPPA Participant)</b>	Graduat e Science	48	Delhi

36.	12037	Dr. A.K. Malik C-2A/16/116, Jankpuri New Delhi-110058	Registrar South Asian University Akbar Bhawan, Chanakyapuri New Delhi-110021	P.G. Public Admn.	57	Delhi
37.	12038	Mr. Bhalendu Trivedi C/o Shri S.C. Tiwari 297, Mangal Marg Gandhi Nagar, Bijasan Road Indore (Madhya Pradesh)	Second-In-Command, BSF FHQ, Training Directorate BSF, CGO Complex, Lodhi Road New Delhi <b>(40<sup>th</sup> APPPA Participant)</b>	B.Sc.(Botany, Chemistry,Zo ology) P.G. Chemistry	43	Delhi
38.	12039	Dr. Mamta Pathania K-294, Kangara Niketan, Vikaspuri New Delhi-110018	Assistant Professor IIPA, New Delhi	P.G. Public Admn. Ph.D. Public Admn.	35	Delhi
39.	12040	Dr. Nishi Sharma D-11, IFS Apartments, Mayur Vihar Phase-I, Delhi-110091	Assistant Professor (at that time in IIPA)	P.G. Commerce Ph.D.	35	Delhi
40.	12041	Dr. Shyamli Singh 43, Nav Vikas Apartment Sector-15, Rohini Delhi-110089	Assistant Professor IIPA, New Delhi	P.G. Environment Management Ph.D.	36	Delhi
41.	12042	Mr. T. Theethan D-I/A, Bharti Ngar Near Khan Market New Delhi-110003	Director General Railway Board (Audit) DG Railway Board Audit Rail Bhawan New Delhi-110001	P.G. History	59	Delhi
42.	12043	Mr. Shishir Kumar Mishra, IPS A-1, Tower-8 New Motibag, New Delhi-110023	Inspector General Border Security Force Block No.-10, Directorate General BSF, CGO Complex, Lodhi Road New Delhi <b>(40<sup>th</sup> APPPA Participant)</b>	P.G. Applied Geology	55	Delhi
43.	12044	Mr. Brijesh Kumar Gupta, IRSS Q -606 Anupam Aoartnebt East Arjun Nagar Near Karkardooma Court Delhi-110032	FAO/CGWB CGWB Bhiyal Bhawan NIT Faridabad Haryana <b>(40<sup>th</sup> APPPA Participant)</b>	B.Tech. (Civil) M.Tech.	53	Delhi
44.	12045	Mr. T. Gnanavel D-5E, MIG Flats, Mayapuri New Delhi-110064	Deputy Director Ministry of Home Affairs, ORGI, E-Wing 2 <sup>nd</sup> Floor Pushpa Bhawan New Delhi-110062	P.G. (Computer Application)	46	Delhi

45.	12046	Dr. Ritesh Bhardwaj 185-A, Pocket-, Phase-2 Mayur Vihar Delhi-110091	Assistant Professor Shyam Lal College (Eve.) G.P. Road, Shahdra, Delhi-110032	P.G. Pol.Sci. Ph.D. Pol. Sci.	37	Delhi
46.	12047	Dr. (Mrs.) Pinki Punia H.No. -185-A, Pocket-C, phase-2, Mayur Vihar Delhi-110091	Assistant Professor PGDAV College (D.U. Nehru Nagar, Ring Road New Delhi-110065	P.G. (Pol.Sci.) Ph.D.(Pol.Sci. )	38	Delhi
47.	12048	Dr. S.K. Pandey Flat No. 12, 147, Savitri Nagar New Delhi-110017	Director (Hony.) Centre for Studies of Popular Science, Savitri Nagar New Delhi-110017	P.G. (Rural Development)	49	Delhi
48.	12049	Mr. Rajeev Kumar Arora 304, Mahavir Apartment, 5A, Opp. Taj Vivanta Hotel, Sector-22, Dwarka New Delhi-110077	Director(Dy.CPO) Northern Railway Baroda House New Delhi-110001 <b>(38<sup>th</sup> APPPA Participant)</b>	P.G. (Economics) Ph.D. (Pursuing)	51	Delhi
49.	12050	Mr. Harpal S. Dave 1/9, 3 <sup>rd</sup> Floor Old Rajendranagar New Delhi-110060	Assistant Town and Country Planner Town and Country Plannig Organisation, Ministry of Urban Developmet, E-Block, Vikas Bhawan, I.P. Estate New Delhi-110002	Graduate (Architcture) P.G. (Infrastructure Planning)	32	Delhi
50.	12051	Dr. Abha Singh Flat No. C-82, Rohit Co- operative Group Housing Society Plot-30, Sector-10, Dwarka, New Delhi-110075	Associate Professor Deptt. of English Dyal Singh College (Eve) University of Delhi Lodhi Road New Delhi-110003	Graduate English (Hon.) P.G. English Ph.D. English	56	Delhi
51.	12052	Dr. Kumar Shantanu C-175, Maharana Partap Enclave, Pitampura Delhi-110034	Assistant Professor Desh Bandhu College University of Delhi Kalkaji, New Delhi	P.G. Botany Ph.D. Botany	35	Delhi
52.	12053	Comdt. Devendra Pratap Yadav T-28, Hudco Place, Andrews Ganj New Delhi-110049	Commandant Director Coastal Security Coast Guard Headquarters, National Stadium Complex New Delhi-110001 <b>(40<sup>th</sup> APPPA Participant)</b>	Graduate	45	Delhi
53.	12054	Dr. G.G. Saxena D-143A, 3 <sup>rd</sup> floor, East of Kailash New Delhi-110065	IAS (Retired) Now Secretary Delhi Heritage Foundation	B.Sc. M.Sc. Ph.D.	62	Delhi

54.	12055	Mr. Atul Kumar Chaudhary, 33/6, Type-5, BSNL Colony, Kalibari Marg New Delhi-110001	Director (Cyber Security) Department of Telecom Janpath New Delhi-110001 <b>(40<sup>th</sup> APPPA Participant)</b>	B.E. (E&C)	45	Delhi
55.	12056	Mr. Vaibhav Shukla P-9, Safdarjung Police Line, FRRO Safdarjung Airport Lodhi Colony New Delhi-110003	ACP (Security) Delhi Police Security Unit Vinay Marg New Delhi-110021	B.E. (E&C)	29	Delhi
56.	12057	Prof. Kanwal D.P. Singh B-55 Sector-48, Noida U.P.-201301	Professor Univ. School of Law and Legal Studies, G.G.S. I.P. Univ. Dwarka Sector-16C New Delhi-110078	LLM Ph.D.	45	Delhi
57.	12058	Dr. Lisa P. Lukose Flat No. 27A, Una Enclave Mayur Vihar Phase-I, Opp.Alhcon International School. Delhi-110096	Associate Professor University School of Law & Legal Studies, G.G.S. I.P. Univ. Sector-16C, Dwarka New Delhi-110078	LL.M Ph.D. (Law)	36	Delhi
58.	12059	Mr. Samar Kant Thakur M-1, 102, Amrapali Royal Indirapuram Ghaziabad-201010, U.P.	Principal Director O/o CAG of India New Delhi <b>(40<sup>th</sup> APPPA Participant)</b>	Graduate in Civil Engg.	45	Delhi
59.	12060	Dr. Sharat Kumar Flat No. 2, Anupam CGHS, Vasundhara Enclave Delhi-110096	Senior Advisor (Retd.) Govt. of India	P.G. Economics Ph.D. Economics	61	Delhi
60.	12061	Dr. Masroor Ahmad Beg F-101 Taj Enclave, Link Road Delhi-110031	Principal Dr. Zakir Husain College (Evening), Delhi Univ. New Delhi-110002	P. G. Applied Economics Ph. D	54	Delhi
61.	12062	Dr. Arvind Kumar Yadav 5/160,DDA Flats, Kalkaji, New Delhi-110019	Assistant Professor Dr. B.R. Ambedkar College, University of Delhi, Yamuna Vihar, Delhi-110094	P.G. Pol.Sci. Ph.D.	42	Delhi
62.	12063	Dr. Ravindra Singh B-27B, Gangotri Enclave Alaknanda New Delhi-110019	Assistant Professor Bhim Rao Ambedkar College University of Delhi Yamuna Vihar, Delhi	P.G. Social Work Ph.D. Social Work	39	Delhi
63.	12064	Mrs. Mrinalini Kaur Sapra, IRS C-108, M.S. Apartments Kasturba Gandhi Marg, New Delhi	Joint Commissioner of Income Tax, Room No.512, B Block, S.P. Mukherjee Civic Centre Building,	P.G.	36	Delhi

			Minto Road, New Delhi			
64.	12065	Dr. Ashtbhuja Prasad Mishra B-50, Pandara Road New Delhi-110003	Scientist D Department of Science and Technology, Technology Bhawan New Delhi-110016	P.G. in Chemistry Ph. D. in Chemistry	53	Delhi
65.	12066	Dr. Saket Bihari Assistant Professor, I.I.P.A., New Delhi	Assistant Professor, I.I.P.A., New Delhi	P.G., Ph.D. (Sociology)	40	Delhi
66.	12067	Mr. V.S. Mehta A-173, Preet Vihar Delhi-110092	Deputy General Manager India Trade Promotion Organisation Pragati Maidan New Delhi	Graduate P.G.	59	Delhi
67.	12068	Mr. Bhim Singh Qr. No.1, Sector -7, R.K. Puram New Delhi-110022	Retired Group 'A' Officer (Ex. Dy Director, Air Force Ministry of Defence) O.I.C., IIPA New Delhi	Graduate B.ED., LLB	63	Delhi
68.	12069	Mrs Sunita Singh, IFS 313, Sanskriti Apartment , Sector-19B Dwarka New Delhi-110075	Chief Conservator of Forest Dhule Circle, Deptt. of Revenue & Forest, Dhule-424001 (MS)	P.G. Ph.D.	51	Delhi
69.	12070	Mrs. Sumita Purkayastha, D-II/113, Kaka nagar, New Delhi-110003	Director General N.I.C.F. , Department of Telecom, National Institute of Communication Finance, Ghitori, New Delhi	P.G. in Pol. Sci., MBA	55	Delhi
70.	12071	Dr. Nidhi Kesari, B 1/25 & 26, (Second Floor) Model Town II Delhi-110009	Asstt. Professor, Daulat Ram College, Delhi University, Delhi	P.G., Ph.D. (Commerce)	32	Delhi
71.	11989	Dr. R.R. Biradar D-5 Staff Qtrs. K.U.D. Campus, New Working Women's Hostel, Ravate Nagar Dharward-580003 (Karnataka)	Assistant Professor Department of Economics Karnataka University Dharward Karnataka-580003	P.G. in Economics Ph.D. in Economics	47	Dharward
72.	11990	Dr. P. Mahendra Varman S/o Mr. Palanivel, No.-115, Pethampatti, Sanarpatti (P.O.), Dindigul (Dist.), Dindigul Tamilnadu-624304	Director National Institute of Labour Economics Research & Development (Formerly IAMR), Delhi-110040	P.G. (Econometric s) Ph.D. (Applied Economics)	35	Dindigul

73.	12072	Dr. Ashwinkumar Govindlal Modi 6/Amarnath Duplex, Near Doctor Hose Bus Stand Road Patan-384265	Associate Professor Deptt. of Commerce & Management Hemchandra Acharya North Gujarat University North Gujarat-384265	BBA MBA Ph.D.	37	Gujarat
74.	12073	Dr. Vijaya Govind Srivastava, IAS (Retd.) Flat No. 37 Krishna Dham Bungalow, Near Bharat Petrol Pump, Indira Bridge Road, Hansol- Bhadreshwar Ahmedabad, Gujarat - 382475	IAS (Retd.)	P.G. Pol.Sc. Ph.D. Pol.Sc.	73	Gujarat
75.	12074	Mrs. Surina Sinha 15- Sumangalam Society Drive-in-Road, Ahmedabad Gujarat-380054	Lecturer, Department of Orthodontics Ahmedabad Municipal Corporation Dental College, Gujarat	BDS MDS	26	Gujarat
76.	12075	Dr. Lavina Sinha 15, Sumangalam Society Drive-In Road Ahmedabad, Gujarat-380054	Senior Resident Doctor Civil Hospital Sola Deptt. of Medicine Ahmedabad Gujarat	MBBS M.D.	26	Gujarat
77.	12076	Dr. Vareshe Govindprasad Sinha 15, Sumanglam Society, Opp. Drive-In Cinema, Near Asia School, Bodekdev, Ahmedabad , Gujarat-380054	Chief Secretary Govt. of Gujarat Sardar Patel Bhavan Block No.1, 5 <sup>th</sup> Floor, Gandhi Nagar Gujarat-382010	P.G. (Statistics) Ph.D. (Statistics)	61	Gujarat
78.	12077	Mr. Yogendragiri Keshavgi Goswami Pnachavati Society "Kalpana" 68/B Marg No. 4 Rajkot Gujarat-360001	Assistant Town Planner Town Planning Dept. Rajkot Municipal Corporation Rajkot. Dhabar Road Rajkot	BE. Civil P.D.C.A.Computer Application	47	Gujarat
79.	12078	Mr. Kamal Kailashchandra Agal B/35, Chaitanya Park Anand-Jitodiya Road, Anand-388001 (Gujarat)	Assistant Professor C.P. Patel &F.H. Shah Commere College Near N.S. Patel Circle Anand-388001 (Gujarat)	P.G. Commerce Ph.D. Commerce Pursuing	27	Gujarat
80.	11999	Mr. Padmaji G.S. Plot No.10, SBI Colony, Old Jewargi Road Gulbarga-585102 Karnataka	Manager State Bank of India Lead Dist. Officer Kalaburagi-585102 Karnataka	B.Com, LLB	57	Gulbarga
81.	12079	Dr. Purnima Thapar H.No. 22, Boileanganj, Shimla, Himachal Pradesh-171005	Post Doctoral Fellow ICSSR Dept. of Public Administration,	P.G., Ph.D. in Public Administration, Pursuing	39	H.P.

			Himachal Pradesh University, Shimla, H.P.- 171005	PDF through ICSSR (Public Admn)		
82.	12080	Mr. D.K. Manta Manta Niwas Nigam Vihar, Shimla H.P.-171002	Deputy Secretary Irrigation and Public Health to Govt. of Himachal Pradesh Shimla-171002	Graduate P.G. Economics, Pub.Admn.	57	H.P.
83.	12081	Mrs. Kanchan Sharma Dev Bhawan, Inder Nagar, Dhali, Shimla-12 H.P.- 171012	Assistant Executive Engineer, Deptt. of IPH, Division No.2,Race View Building Govt. of H.P.	Graduate,P.G. M.Tech.	43	H.P.
84.	12082	Mr. Sanjeev Kumar Tyagi Kothi No. 9, Public Health Engg. Dept. , Maham Road, Bhiwani Haryana-127021	Executive engineer Public Health Engineering Department, Bhiwai, Haryana- 127021	P.G., Ph.D. in Civil Engineering, LLB	45	Haryana
85.	12083	Mrs. Kalpana Awsthi A-502, Rail Vihar Sector-15 (II) Jharsa Road Gurgaon Haryana-122001	Commissioner, Office of Commissioner, NCR, U.P. IInd Floor, Nagar Nigam Building Navyug Market Ghaziabad U.P.- 201001	Graduate (History) P.G. MIDP	50	Haryana
86.	12084	Mr. Jitender Kumar Village Mohala 80 Gadpuri The. Ballabgarh Distt. Faridabad Haryana Pin- 121004	Assistant Professor IGNOU Study Centre Deshbandhu College Kalkaji New Delhi-110025	P.G. Pol.Sci. Ph.D. Pursuing	38	Haryana
87.	12085	Mr. Ramesh Kumar Gupta, IRS 956-B, Sector-25, Panchkula Haryana-134116	Asstt. Commissioner of Service Tax 17-B, I.P. Estate Ring Road New Delhi-110002	P.G. (Public Admn.)	55	Haryana
88.	12086	Mr. Sudeep Roy 1350-A, Maruti Vihar Chakkarpur Gurgaon Haryana-122002	Assistant Town & Country Planner Room No. 135, E Block, Vikas Bhavan I.P. Estate New Delhi-2	Graduate (Architecture) P.G. (Town & Regional Planning)	38	Haryana
89.	12087	Mr. Ajit Kumar Sahu Flat No.H.-3-903, Kingsbury Apartments, TDI City, Kundli, Sonapat Haryana-131028	Under Secretary Lok Sabha Secretariat Room No.-418, Lok Sabha Secretariat New Delhi-110001	Graduate P.G. Pub.Admn.	35	Haryana
90.	12088	Ms. Vidushi Sharma H No. 732 Sector-8, Urban Estate, Ambala City, Haryana -134001	Project Associate (Environement), Punjab State Council for Science & Technology, MGSIPA	B.Sc., M.Sc. Environmenta l Science	26	Haryana

			Complex, Sector-26 Chandigarh -160019			
91.	12089	Mr. Lakshay Kumar H.No. 449, Sector 6, Panchkula – 134109 HARYANA	Deputy Commissioner of Customs & GST, Central Revenue Building, Plot No. 19, Sector 17 C, Chandigarh	B. Com C.A.	32	Haryana
92.	11991	Dr. Archana Ranka Flat No.102, Block A-2 Sch.No.98, Samvad Nagar, Indore-452001 (MP)	Head, School of Law, Devi Ahilaya University, Indore (MP)	LL.M., Ph.D. (Law),	46	Indore
93.	12090	Dr. Bharat Bhushan, KAS Near Garages Complex, Lower Shiva Nagar Canal Road, Kathua, J & K- 184101	Chief Executive Officer Lakhanpur Sarthal Development Authority, J & K	MBBS P.G.	49	J & K
94.	12091	Mr. Rajeshwar Singh Jasrotia, IFS H.No. 646, Sector-E, Sainik Colony, Jammu, J & K-180011	O/o Principal Chief Conservator of Forests Sheikhbagh, Lal Chowk, Srinagar J&K- 190001	P.G. Botany	58	J & K
95.	12092	Mr. Samir Sharma House No. 6, Sector-4, Trikuta Nagar Jammu J & K-180020	Assistant Executive Engineer (Electrical) SOB Transmission Divion-I, J & K Power Development Deptt. Behind New Secretariat, Jammu J & K-180001	B.E. (Electronics &Communica tion)	47	J & K
96.	12093	Mr. Manoj Kumar Pandith Sheeri Baramulla Kashmir J & K	Superintendent of Police Police Control Room Srinagar J & K -190010	P.G.	47	J & K
97.	12094	Mr. M.A. Tak, IFS C-11, South Ext. Part-I, New Delhi-110049	Director Deptt. of Social Forestry, Gagribal (Near Hotel Kabir), Dal Gate, Srinagar-190001 J&K	Graduate (Science) P.G. (Forestry)	59	J & K
98.	12095	Dr. Neelika Arora 67/1A Channi Himmat Colony Jammu (J&K)	Assistant Professor Department of HRM & OB, Central University of Jammu, J&K	MBA Ph.D. (Management )	38	J &K
99.	12096	Mr. Gh Hassan Tantray, IAS J-39, G.A. Qtrs Jawahar Nagar Srinagar J&K Pin-190001	Comm./Secretary to Government ARI &Training , Stationery & Printing, Govt. of Jammu & Kashmir, Civil Secretariat, Srinagar	LLB LLM	59	J&K

			J&K -180001			
100.	12097	Mr. Rohit Gupta H.No.152, Sarwal Near Shivaji Park Jammu-180005 J&K	Executive Engineer Mechanical Division Govt. of J&K Kathua. J&K	Graduate (Mechanical Engg.)	51	J&K
101.	12098	Mr. Rakesh Kumar Gupta 42-C/c Gandhi Nagar Jammu (J&K) Pin-100004	Practicing Architect Home –N- Home, Hall No.4, Aquaf Complex Gandhi Nagar Jammu (J&K) Pin- 180004	B.Arch. MCA	54	J&K
102.	12099	Mr. Joginder Singh Qtr.No.193, Reshamgar Colony, Jammu J&K Pin-180001	Staff Officer to Vice Chancellor, Central University of Jammu 8/8 Tribula Nagar Jammu J&K Pin-180012	Graduate (H) English P.G. Pol.Sci.	60	J&K
103.	12100	Mr. Vinod Sharma Sector-2, W.No. 51, Channi Himmat Jammu J&K Pin-180015	Professor Department of Computer Science & IT, University of Jammu J&K Pin-180006	B.Sc. MCA Ph.D. Computer Sci.	45	J&K
104.	12101	Mr. Amit Sharma 28-C,C/D, Green Beli Park Gandhi Naagar Jammu J&K Pin- 180004	Special Secretary to Govt. of J&K	B.Com MBA	36	J&K
105.	12102	Er. Imitiaz Ahmad Dhar 224- Nrursingh Garh Bolgarden Srinagar Kashmir J&K -100001	District Superintending Engineer District Superintending Engineering Hydraulic Srinagar/Budgam Kashmir-100001	B.E. Civil	57	J&K
106.	12103	Er.Ajaz Ahmed Botu Sector-C, Shah Anwar Colony Hyderpora Opp. Classic Hospital Srinagar J&K-190014	Assistant Executive Engineer (J&K PWD) Chief Engineer Kashmir Irrigation & Flood Contro Department Rajbagh Srinagar J&K-190001	B.Tech.	32	J&K
107.	12104	Mr. Virender Kumar Gupta 47/5, Trikuta Nagar Jammu-180012 J&K	Consultant (Land Management) Central University of Jammu 8/8, Trikuta Nagar Jammu-180012	Graduate	73	J&K
108.	12105	Dr. Manohar Lal Rana Village Mandal Colony Near Church Tehsil Mandal Distt. Jammu-180003 J&K	Block Medical Officer J&K Health Deptt. Block Sohan Jana Distt. Jammu J&K-180003	MHA,MBA Ph.D.	47	J&K

109.	12106	Cdr. (Retd.) Kulbhusan Sharma C-2/2, Main Stop, Gandhinagar Jammu (J&K)	Cdr. (Retd.) O/o GMTD, BSNL, Main Telephone Exchange, Railbeas, Jammu-180004 (J&K)	B.E. M.Tech.	54	J&K
110.	12107	Dr. Manmeet Kumar, KAS Village Bagga Jana, P/o And Tehasil R.S. Pura Distt. Jammu-181102 (J&K)	Kashmir Administrative Services Child Development Officer Marh Jammu (J&K)	P.G. Pursuing Public Administratio n	36	J&K
111.	12108	Mr. Imtiaz Hussain C-3, Police Housing Colony Bemania, Srinagar-190009 J&K	Superintendent of Police Police Control Room, Kashmir Srinagar- 190009 J&K	B.Sc., B.E.	43	J&K
112.	12109	Dr. Ramjit H.No. 1/17 Pandoka Colony Paloura, Near Amba Theartre Jammu-181121 (J&K)	Assistant Professor Department of Tourism Studies Central University of Kashmir, Transit Camp, Sonwar, Srinagar (J&K)	P.G. in Tourism MGT Ph. D. in MGT	33	J&K
113.	12110	Mohd. Majiol Malik A/P TRC Srinagar C/o H.No. 343, Magarmad Bagh Srinagar-190001 (J&K)	S.P. Vigilance Kashmir Old Secretariate (J&K)	P.G. Economics	42	J&K
114.	12111	Mr.Sidharth Zutshi H. NO. 15, Mohinder Nagar Canal Road, Jammu Tawi (J&K) Pin – 180001	Executive Engineer Public Works Deptt. R&B, Lok Nirman Bhawan Panama Chowk Jammu (J&K) -180001	Graduate Civil Engineer	55	J&K
115.	12112	Mr. Mohit Sharma H. No. 20 C, Sector-D, Sainik Colony Jammu (J&K)	Assistant Professor, Deptt. of Public Policy and Public Admn. Central University of Jammu (J&K)	P.G. Public Admn. Ph.D. Pursuing	42	J&K
116.	12113	Prof. Pankaj Kumar Srivastava AB-16, Residential Complex, New Campus University of Jammu (J&K) Pin- 180006	Professor & Dean Students Welfore University of Jammu Deptt. of Geology Jammu (J&K)	P. G. Geology	49	J&K
117.	12114	Mr.Shahid Ali Khan Canal Avenue Rawal Poza Srinagar (J&K) Pin-190005	Cultural Officer Deptt. of Students Welfore University of Kashmir Hazratbal Sringar (J&K)	P.G. Economics	38	J&K
118.	12115	Dr. Kanhaiya Lal Survey Colony Quarter	Lecturer Deptt. of Publ. Admn.	P.G. (Pol. Sci.)	37	Jharkhand

		No.C-20, District Ranchi, Post Doranda, Ranchi- 834002 Jharkhand	Ranchi University , Morhabodi Campus, Ranchi Jharkhad- 834009	Ph.D. (Pol.Sci.)		
119.	12116	Mrs. Rekha Tripathy 401 Sharda Apartment Hatma Byelane Kanke Road Ranchi Jharkhand Pin-83400	Reader University Department of Psychology Ranchi University Ranchi	Graduate Psychology P.G. Psychology	61	Jharkhand
120.	12117	Mr. Satya Prakash Negi Flat No.-C/3, Forest officers Colony. Doronda, Ranchi-834002	Deputy Conservator Deptt. of Forest &Environment, Van Bhawan, Doranda, Ranchi Jharkhand-834002	Graduate (Forestry) P.G. (Psychology)	45	Jharkhand
121.	12118	Dr. Raj Kumar Avas No. A-27/O.H.C Sector-2 Near Vidhan Sabha Dhurwa, Ranchi Jharkhand-834004	Assistant Professor Deptt. of History Suraj Singh Memorial College, University of Ranchi, Ranchi, Jharkhand	P.G. History Ph.D.History	47	Jharkhand
122.	12119	Dr.Vijay Kumar Singh Om Sai Enclave, 103 Ist Floor Hirabag Chocok, Matwari Road, Hazaribag Jharkhand-825301	Registrar, Sityog Institute of Tech. Aurangabad Bihar	Ph.D	50	Jharkhand
123.	12120	Mrs Anamika Srivastava 2/393, Viram-Khand, Gomti Nagar, Lucknow U.P. -226010	Researcher Environemental Science & Engineering Group, Birla Institute of Technology (BIT) Mesra, Ranchi (Jharkhnad)	P.G. in Environmetal Science , Ph.D.	36	Jharkhand
124.	12121	Major Saikrishna 4 Vasavi 10A Cross 16 Main B TM Layout IInd Stage Bangalore-560076 Karnataka	Serving As officer Commanding Military Dental Centre Belgaum Karnataka -590009	B.D.S. M.Phil (HHSM)	35	Karnataka
125.	12122	Dr. G. Venkateshwarlu No. 25-3, Laxmi Priya Residency, (ff2), 3 <sup>rd</sup> D Main 9 <sup>th</sup> Cross, J.P. Nagar 1 <sup>st</sup> Phase, Bangalore, Karnataka	Research Officer I/c Naional Ayurveda Dietetics Research Institute G.C.P. Annexe, Ashoka pillar, Jayanagar, Bangalore Karnataka-560011	BAMS M.D.(AY.)	44	Karnataka
126.	12123	Mr. Shripad Kulkarni C/o M. Sathya Narayan Rao 6-A Cross Maruthi Nagar Tumkur, Karnatka-572102	Assistant Professor Deptt. of Political Science University College of Arts Tumkur University Tumkur-572103	P.G. (Pol.Sci.) Ph.D. (Pursuing)	47	Karnataka

			Karnatka			
127.	12124	Mrs. Meera C. Saksena, IAS (Retd.) 21 A, Jakkur Plantation Layout, Allalasanra, Bellary Road, Bangalore-560064 (Karnataka)	IAS (Retd.)	P.G. English M. Phil.	63	Karnataka
128.	12125	Mr. M.R. Sreenivasa Murthy, IAS (Retd.) No. 176, Classic Orchards Phase-I Bannerghatta Road, Bangalore-560076 (Karnataka)	Retired IAS	P.G. in Economics, Pol. Sci.	65	Karnataka
129.	12126	Miss. B. Y. Lalithamba 1304, 1 <sup>st</sup> 'C' Main II Stage, 9 <sup>th</sup> Block, Nagarbhavi, Bangalore Karnataka -560072	Professor (Retd.)	P.G.	72	Karnataka
130.	12127	Mrs. Savitri Patil No.-39 16th Main M-C Layout (Behind Udaya School), Vijayanagar, Bangalore Karnataka-560040	Assistant Director Town Planning Dept., Bangalore Meropolitan Region Development Authority (BMRDA)	Graduate P.G. Ph.D.	33	Karnataka
131.	12128	Dr. Abraham George Flat no. 7-E, Carlton SFS Apartments, Ambalamukku, Chittalloor Road, Trivandrum Kerala-695003	Former Prinicipal & Assessor, NAAC Mar Thoma College, Tiruvalla (Mahatma Gandhi University), Kerala-695003	M.A.,Ph.D.(Eco)	59	Kerala
132.	12129	Mr. Thirumewi B.S. Thiruvathira, TC-9/520 (i) Sreekaryam P.O. Thiruvanthapuram Kerala-695017	Additional Development Commissioner Commissionerate of Rural Development Thiruvanthapuram Keral-695003	P.G. Pol.Sci.	53	Kerala
133.	12130	Mr. Hari Govind C. 33/4764 B, 'Chaithanya', Gurudev Road, Malaparamba Kozhikode Kerala-673009	Town Planner Calicut Development Authority, Amebedkar Building, Railway Station Link Road Kozhikode Kerala	B.Tech. (Civil) M.Tech.	49	Kerala
134.	12131	Dr. Jos Chathukulam Chathukalam (House) Perumpaikadu P.O. Kottayam, Kerala-686028	Director Centre for Rural Management Kottayam, Kerala	P.G. Pol. Sci. Ph.D. Development Administration	58	Kerala
135.	12132	Dr. K.P. Muraleedharan Anupama Pottagil Lane, M.G. Road Trichur-680004	Director School of Business Studies, University of Calicut (Kerala)	P.G. Commerce Ph.D. Commerce	58	Kerala

136.	12133	Dr. Krishnan C. House Nayarkuzhi (Post) NIT VIA Calicut Kerala-673601	Associate Professor of Economics, Government College Kodanchey, Kozhikode Calicut, Kerala-673580	P.G.(Economics) Ph.D. (Eco.)	50	Kerala
137.	12134	Mrs. Reetha S. Prabha A-228, Pandara Road New Delhi-110003	Deputy Secretary & Administrative Officer Office of Controller, Kerala House K.G. Marg New Delhi-110001	P.G. Ph.D. pursuing	49	Kerala
138.	12135	Dr. Vishal Jain Flat No. 304, Alakhnanda Tower, Rohinipuram, Raipur, Chhattisgarh-492010	Asstt. Professor Pt. Ravi Shankar Shukla University, Raipur	M. Pharmacy	37	M.P. & Chhattisgarh
139.	12136	Dr. Amber Vyas Q. No. A-4, New University Campus Teacher's Colony, Pt. Ravishankar Shukla University, Raipur Chhattisgarh-492010	Asstt. Professor Pt. Ravi Shankar Shukla University Raipur	M. Pharmacy	35	M.P. & Chhattisgarh
140.	12137	Mr. Santosh Kumar Misra, IAS B-24, Shailendra Nagar (Next to Bagrecha Nursing Home) Raipur, Chhattisgarh- 492001	Managing Director Tourism, Govt. of Chhattisgarh, Paryatan Bhawan, Telibandha Raipur Chhattisgarh	B.Tech.(Electrical- Engg.) M.S. (Electrical Engg.)	43	M.P. & Chhattisgarh
141.	12138	Dr. Charan Das Mahant D-2-38 Devendra Nagar Officers' Colony, Raipur, Chhattisgarh- 492001	Ex- Minister of State for Agriculture & Food Processing, Govt. of India	P.G. (Zoology) Ph.D.	60	M.P. & Chhattisgarh
142.	12139	Mr. Rajeev Gautam Ambedkar Nagar 29/58, Rewa, M.P.-486001	Assistant Ex. Engineer, Deptt. of Telecom Ministry of Communication & IT, Sanchar Bhawan Ashoka Road, New Delhi	B.E. ( Elect.& Comm.)	27	M.P. & Chhattisgarh
143.	12140	Dr. Ramesh Ghodgaonkar 15 Lokmanya Nagar Kesharbag Road, Indore M.P.-452009	Retired from MANIT Bhopal M.P.	M.E.. Ph.D. Electrical Engg.	76	M.P. & Chhattisgarh
144.	12141	Mr. Dnyaneshwar B. Patil, IAS Collector Bungalow, Betul District – Betul, M.P.	Collector, Collectorate, Betul, District – Betul	Mech. Engineering,	39	M.P. & Chhattisgarh
145.	12142	Dr. C.D. Naik H2/1 Campus of Baniss, A.B.Road, Dongarga	Senior Professor Dr. Babasaheb Ambedkar National	Graduate P.G. Ph.D.	58	M.P. & Chhattisgarh

		o, MHO,M.P.-453441	Institute of Social Sciences, MHOW			
146.	12143	Mr. Rajesh Sukumar Toppo, IAS House No.5, Street No.10, Sector-9, Bhilai Durg Chhattisgarh -490006	Collector Office of Collector, Collectorate Balodabazar Chhattisgarh -493332	Graduate (History)	36	M.P. & Chhattisgarh
147.	12144	Mr. Maan Dahima, IAS (Retd) M-24A, Bharati Niketan Govindpura, Bhopal, Madhya Pradesh -462023	IAS (Retired )	Graduate	68	M.P. & Chhattisgarh
148.	12145	Mr. Mehmood Ali 5 Civil Lines Sagar M.P. -470001	Retired Joint Director Forensic Science Laboratory Govt. of M.P.	B.Sc. M.Sc.	64	M.P. & Chhattisgarh
149.	12146	Dr. Prasath M. 57, Postal Colony Palamedu Road, Madurai Tamil Nadu -625018	Resident Medical Officer, Govt. Rajaji Hospital Madurai Tamil Nadu -625020	MD, DM	30	Madurai
150.	12147	Ms. Sasi Kala G. Kasthuri Illam, 18 DSP Nagar Main Road Opp. To Dinamalar, By Pass Road, Madurai Tamil Nadu-625016	District Judge Madurai	M.A., M.L.	25	Madurai
151.	12148	Dr. S. Murgesan 4/684, Mahalakshmi Nagar IInd Street K.Puduo Madurai-625002 (Tamil Nadu)	Associate Professor Madurai Institute of Social Sciences, Alogaskoil Road, Madurai-625002 (T.N.)	P. G. Social Work Ph.D. Social Work	51	Madurai
152.	12149	Mr. Pramod Bhaurao Gawande C/o Shri Ramesh Sadnani's House, Near Kankal's House, Civil Line Washim Dist. Washim Maharashtra- 444505	Assistant Director Town Planning And Valuation Department Washim Branch Patki's Bldg. Near Maniprabha Hotel, Hingoli Road Washim Distt. Washim Maharashtra-444505	B.E. (Civil)	48	Maharashtra
153.	12150	Mr. Babasaheb Haribhau Mundhe DSK Rohan, Flat No.-102, Model Colony, Near Old Post-Office, Shivajinagar, Pune-411016 Maharashtra	Assistant Professor Deptt. of Politics & Public Administration, Savitribai Phule University Pune, Maharashtra	Graduate P.G. Pub. Admn.	38	Maharashtra
154.	12151	Mr. Milind Pandhari Nath Sonawane 4/203, H.P. Nagar (West), Mahul Road Chember (E) Mumbai-400074	Process Technician HPCL Mumbai Refinery (Mahul) Road B.D. Patil Marg Chembur (E)	M.Sc. in Physics & Chemistry	29	Maharashtra

155.	12152	Dr. Sharad D.Pawar C1/104, Rahul Park, Near Atulnagar, Mumbai- Bangambre Highway,Wanje,Pune Maharashtra-411052	R.O. ( Scientist -2) Pharmacology, National Research Institute of Basic Ayurvedic Sciences, Near Gandhi Bhavan, Kothrud, Pune-411038	B.V. Sc.&A.H., P.G.(M.V.Sc.)	38	Maharashtra
156.	12153	Dr. Bhushan Ashok Gagrani, IAS 1, Yashodhan, Opp CCI, Dinshaw Wachcha Road, Church Gate, Mumbai-400020	Principal Secretary Govt. of Maharashtra CEO'S Office MIDC, World Trade Centre, 12 <sup>th</sup> Floor, Cuffe Parade, Mumbai- 400005	M. Com ,M.A Ph. D	49	Maharashtra
157.	12154	Dr. T. Sadashivam House No. 553, E-Block, Khyala J.J. Colony Delhi-110018	Assistant Professor Department of Public Admn., Pachhunga University College ( A Constituent College of Mizoram Unvirsity College Veng, Aizawl, Mizoram Pin-796001	P.G. in Public Admn. Ph.D. in Public Admn.	29	Mizoram
158.	12155	Dr. David Zothansanga K-1, Repblic HMAR Veng Aizawl, Mizoram -796001	Assistant Professor Pachhunga University College Aizawl, Mizoram - 796001	P.G. in Public Admn. Ph.D. in Public Admn.	40	Mizoram
159.	12156	Mr. H.V.L. Zarzoenga C/69, Chanmari West Aizawl, Mizoram -796001	Project Director Urban Development & Poverty Alleviation Deptt. Govt. of Mizoram Aizwal - 796007	M.A. (Geog) Post Graduate Diploma in Remote Sensing,	52	Mizoram
160.	12157	Mrs. Jenny Lalramchhuani Near Jubilee Church, Mission Vengthlang Aizawl, Mizoram -796001	Sub-Divisional Officer Office of Aizawl Road South Division, PWD Treasury Square Aizawl Mizoram	B.E. (Civil) M.Tech	42	Mizoram
161.	12158	Mr. Zokhuma T-11, Tuikhuahttang, Aizawl, Mizoram -796001	Sub-Divisional Officer Aizawl Road South Sub-Division-II Aizawl Mizoram-796001	B.Tech. (Civil)	46	Mizoram
162.	12159	Mr. C. Lalthanguela Falkland, Chite Road Aizawl, Mizoram -796001	Assistant Engineer Engineer-In Chief Office, PWD Tuikhuahtlang, Aizawl Mizoram -796001	B.E. (Civil)	42	Mizoram
163.	12160	Mr. H.C. Lalchhuanawma H. No. 23 'E'Damueng, Aizawl, P. O. Kulikawn Mizoram -796005	Assistant Professor, Pachhunga University College, Mizoram University Aizawl Mizoram-	P. G. Public Admn. Ph.D. (Pursuing)	37	Mizoram
164.	12161	Mr. Lalenkawla Republic Veng,	SDO, P.W.D.,	B.E. (Civil)	42	Mizoram

		House No.E/36, Aizawl-796001, Mizoram	South Sub Division, Aizawl, Mizoram			
165.	12162	Mr. P.C. David Lalrinliana C/o P.C. Sangkhuma, Bawngkawn South, Aizawl 796014 Mizoram	Sub Divisional Officer P.W.D., North Sub Division, Aizawl, Mizoram	B.Tech. (Civil Engg.)	41	Mizoram
166.	12163	Mr. Braj Kishore Singh Damuchak In front Gate No. 121-B Muzaffarpur Bihar -842001	Assistant Professor L.P. Sahi College Muzaffarpur Bihar-842001	P.G. History	55	Muzaffarpur
167.	12164	Dr. Shail Kumari Jasrang Bhawan, Shankar Nagar Ramna Muzaffarpur Bihar-842002	Professor Deptt. of Philosophy Langat Singh College, Muzaffarpur Bihar-842001	P.G. Philosophy Ph.D. Philosophy	61	Muzaffarpur
168.	11992	Dr. Nazrul Haque NCR on Mithun (ICAR) Jharnapani, Medziphema, Via Dimapur Nagaland-797006	Principal Scientist NCR on Mithun (ICAR) Jharnapani, Medziphema, Via Dimapur Nagaland-797006	P.G. (Animal Nutrition) Ph.D. (Animal Nutrition)	51	Nagaland
169.	12165	Dr. Prashant Bholanath Narnaware, IAS Residing C/o Adv. B.D. Narnaware, Rameshwari Bhagwan Nagar Road, Nagpur, TQ. & Dist. Nagput Maharashtra -440027	Collector & Dist. Magistrate Collector Office Main Road Osmanabad, TQ, & Dist. Osmanabad. Maharashtra -413501	B.D.S. P.G. Pub.Admn.,	33	Nagpur
170.	12166	Dr. Shamrao Indersay Kokreti 10/24, Teacher's Quarters, L.I.T. Campus, Amravati Road, Nagpur M.S.-440033	Assistant Professor PG Deptt. of History, Rashtrasant Tukadoji Maharaj Nagpur University, Nagpur M.S.	P.G. (History) Ph.D. (Socio, Cultural History)	40	Nagpur
171.	11993	Miss. Jayashreerani Balkrishna Surve C/o R.P. Giri Flat No.203 'Sukhi Newas', Deepali Nagar Mumbai Highway Nashik Maharashtra-422009	Assistant Director O/o Assistant Director of Town Planning Nashik Old Nashik Municipal Corporation Building Pandit Colony Nashik M.S. -422009	M.Tech. (Towan & Country Planning)	46	Nashik
172.	12167	Mr. Pitabas Mohapatra, IFS (Retd.) Plot No 692 Saheed Nagar, Bhubaneswar Odisha -751007	Retired Forest officer	Graduate in History, Economics	81	Odisha
173.	12168	Mr. Ranjit Kumar Mohapatra Plot No. C/256, Forest Park Bhubaneswar Odisha -751009	Retired Officer from PSUs	Graduate Pol.Sci.,LLB	64	Odisha

174.	12169	Mr. Satyajit Mohanty, IPS SO-19, Cantonment Road, Near IPS Mess Cuttack Odisha-753001	Chairman & Managing Director & Addl DGP Odisha State Police Housing & Welfare Corporation, Bhubaneswar Odisha-751022	P.G. in Geology LLB	52	Odisha
175.	12170	Mr. Sanjaya Kumar Pattanayak Post Office Lane, Khurd Odisha -752055	Director Satyajit Ray Film & TV Institute, Ministry of I&B, Govt. of India Panchsayar, Kolkata West Bengal-700094	P.G. in Geology	53	Odisha
176.	12171	Dr. Gopal C. Nanda Lee Garden, Plot No.-7A/b, Devya Vihar Road No.3, Samantraypur, Bhubaneswar Odisha- 751002	Assistant Director & Head National Research Institute of Ayurvedic Drug Development, Bharatpur, Bhubaneswar-751003	BAMS MD (Medicine Ayurvedic) Ph.D. Sankrit with Ay. Specialization	57	Odisha
177.	12172	Dr. Shailendra Kumar Tamotia Flat No. D-801, Gymkhana Palm Height Near Sum Hospital, P.O. Ghatikia, Shampur, Bhubaneswar Odisha-751003	Dean Cum-Director General & Vice Chairman Bhavan's Centre for Communication & Management Plot No.9, Kharvelanagar, Unit No-3, Bhubaneswar	M.E. Soil Mechcanism & Foundation Engg.	75	Odisha
178.	12173	Lt. Gen. K.P.D. Samanta, PVSM, AVSM, VSM (Retd.) N1-A/66, IRC Village, Nayapalli, Bhubaneswar Odisha-751015	Retired Army Officer & Member AFT Kolkata	P.G. Defence Science	64	Odisha
179.	12174	Mr. Ramesh R. Mishra, IAS (Retd.) A-34, Utkal Royal Residency Gautam Nagar Bhubaneswar-751014	IAS (Retd.)	Graduate	60	Odisha
180.	12175	Mr. Raj Kishore Choudhury Qr. No.C11, Infront of IGST, Women's Hostel, Near Rupali Square, Unit- IX, Bhubaneswar Odisha- 751022	IAS (Retd.)	P.G. History	60	Odisha
181.	12176	Dr. (Mrs.) Pratima Sarangi B-L-4, VSS Nagar, Bhubaneswar Odisha-751007	Assistant Professor Sri Sri University Sri Sri Vihar, Ward No-3, Goodi Shai, Cuttack Odisha-754006	P.G. Pol.Sci., Pub. Admn. Ph.D. Pub.Admn.	43	Odisha
182.	12177	Dr. Satya Prakash Dash	Reader & Head	Graduate	43	Odisha

		'Satyalaya, Jholasahz, Cuttack Odisha -753001	Dept. of Political Science & Public Admn. Sambalpur University, Jyoti Vihar, Burla, Odisha	P.G. Ph.D.		
183.	12178	Mr. Mrinal Chatterjee Sanchar Marg, Dhrnkanal Odisha -759001	Professor Indian Institute of Mass Communication Sanchar Marg, Dhenkanal, Odisha	Professional Mass Communicati on	53	Odisha
184.	12179	Dr. Satyanarayan Hota Head Master , Sri Ganeswar High School, AT/PO – Panchamahala Via-Ulunda, Subarnapur Odisha-767062	Head Master Sri Ganeswar High School AT/PO – Panchamahala Via- Ulunda, Subarnapur Odisha-767062	P.G. in English, M. Phil.	56	Odisha
185.	12180	Dr. Santosh B. Kurhe 'Girjai', S.P. Road Anand Nagar Purna (JN) Dist. Parbhani M.S.-431511	Assistant Professor S.S. Suryabhanji Pawar College Purna (JN) Dist. Parbhani-431511	P.G. in Pub. Admn. Ph.D. in Pub. Admn.	41	Pune
186.	12181	Dr. Harpreet Walia No. 2334, Sector-65, Phase XI, Mohali Punjab-160062	Specialist M.O. (Pathology) Civil Hospital Derabassi Distt. Mohali Punjab-160062	MMBS DNB (Pathalogy)	37	Punjab & Chandhigarh
187.	12182	Mr. Tajinder Pal Singh, IRS <b>(40<sup>th</sup> APPPA Participant)</b> 351-A, Model Town Extension Near Krishna Mandir, Ludhiana, Punjab	Additional Commissioner of Income Tax 5-A, Ashok Marg Hazratganj, Lucknow U.P.	B.E. Civil Engg. M.Tech. Civil	49	Punjab & Chandhigarh
188.	12183	Mrs Anu Puri Verma No. 627, Old Sunny Enclave, Sector-125, Greater Mohali Kharar-140301 (Punjab)	Associate Professor Shivalik College of Education Village Aliyaspur, P.O. Sarawar Dosarkar- Sadhaura Road Ambala Haryana-133206	P.G. Pub.Admn. Ph.D. Pursuing	42	Punjab & Chandhigarh
189.	12184	Mr. Kuldeep Singh H.No.1307, Sector 59, S.A.S. Nagar, Mohali Punjab -160059	Principal Sri Guru Govind Singh College Sector-26, Chandhigarh	P.G. Pol.Sci., Publ. Admn. Ph.D. Pol.Sci.	53	Punjab & Chandhigarh
190.	12185	Dr. Harpreet Singh 50,Sandhu Avenue Near Sareen Hospital Batala Road Amritsar Punjab-143004	Assistant Professor In Public Administration University College, Dhilwan Barnala Punjab	P.G. Pub. Admn. Ph.D. E- Governance (Pursuing)	28	Punjab & Chandhigarh

191.	12186	Mrs. Seema Bahga , H.No. 135, Sector 23-A, Chandigarh 160023	Executive Engineer, Deptt. of Irrigation, Punjab , Chandigarh 160018	Graduate (Electrical), P.G. in Computer	49	Punjab & Chandigarh
192.	12187	Mr. Sandeep Kumar Saluja House No. 401A, Sukhna Enclave, Block-C Kaimbwala Road, Kansal, SAS Nagar Mohali Punjab 160103	Executive Engineer, Deptt. of Irrigation, Punjab, Chandigarh- 160013	Graduate in Civil,P.G. in Structure Engg.	50	Punjab & Chandigarh
193.	12188	Dr. Ronki Ram E-48, Punjab University Campus, Chandigarh-160014	Professor Department of Political Science, Punjab University, Chandigarh-160014	M.A. Pol.Sc, Ph.D.	54	Punjab & Chandigarh
194.	12189	Dr. Nemi Chand Golia House No. -1066, Sector-41 B Chandigarh-160036	Head, P.G. Deptt. of Public Admn. P.G. Government College for Girls, Sector-42, Chandigarh -160036	P.G. Publi.Admn. Ph.D.Social Science	38	Punjab & Chandigarh
195.	12190	Dr. Purva Mishra H.No. 1474, Pushpa Complex, Sector-49, Chandigarh -160047	Assistant Professor in Public Admn. University School of Open Learning, Punjab University Chandigarh-160014	P.G. (Public Admn.) Ph.D. (Public Admn.)	37	Punjab & Chandigarh
196.	12191	Mr. Ravi Chauhan, ITS H.No. 5472, Lane No. 3, Raghuvir Park, Haibowal Kalan, Ludhiana-141001, Punjab	Asstt. Divisional Engg. in Telecom Telecom Enforcement Resource & Monitoring Cell, T.E. Building, Sector- 70, Mohali Punjab-160071	B.Tech.	25	Punjab & Chandigarh
197.	12192	Mr. Vishal Dheer,ITS 87, Professors Colony, Banga Road, Phagwara Punjab-144401	ADET (P) Telecom Enforcement , Resource & Monitoring ) Cell, T.E. Building Sec-70 Mohali, Punjab- 160071	B.Tech.	28	Punjab & Chandigarh
198.	12193	Mr. Surinder Kumar Babbar, IRS 4056-G, Setor-37-C Chandigarh -160036	Assistant Commissioner Service Tax Commissionerate Audit-I, 17-B, IAEA House, I.P. Esatate, New Delhi-110002	P.G. (Pol.Sci.)	56	Punjab & Chandigarh
199.	12194	Dr. Seepana Prakasam No. 276 Sector-22 A, Chandigarh-160022	Associate Professor P.G. Govt. College For Girls Sector-11, Chandigarh-160011	P.G. Economics Ph.D.	54	Punjab & Chandigarh
200.	12195	Dr. Puneet Aneja 3256, Sector-24-D	Assistant Professor A.S. College Samrala	P.G. Pub.Admn.	44	Punjab & Chandigarh

		Chandigarh	Road, Khanna-141401 Punjab	Ph.D. Pub. Admn.		
201.	12196	Dr. Shafali Barathonia 24, Scheme-5, Mangal Vihar Alwar Rajasthan- 301001	HOD Political Science G.D. Govt. Girls College, Alwar (P.G. College) Rajasthan Pin- 301001	P.G. Pol.Sci. Ph.D. Pol.Sci. Indian diplomacy	48	Rajasthan
202.	12197	Dr.Mohan Lal Saini 55/27 Rajat Path Mansarvar Jaipur Rajasthan Pin-302020	Lecturer Rawat Mahila Mahavidhyalya Karni Vihar Heera Pura Amer Road Jaipur Rajasthan	P.G. Pol.Sci. Ph.D. Social Science	47	Rajasthan
203.	12198	Dr. Dharam Veer Chandel Shri Ram Kunj Near Bus Stand Bassi Rajasthan Pin- 303301	Post Doctoral Fellow (ICSSR) Department of Political Science University of Rajasthan Rajasthan	P.G. Pol. Sci. Ph.D. Social Sci.	38	Rajasthan
204.	12199	Dr. Ashish Jorasia B-66, Moti Nagar Extension Thekra Road, Borkhera, Kota , Rajasthan-324001	Lecturer Swami Vivekanand College Jobner, Jaipur Rajasthan-303328	P.G. Pub. Admn., Pol. Sci.	29	Rajasthan
205.	12200	Dr. Rajesh Kumar Sharma L-7-A, Mahatma Gandhi Marg Rajasthn University Campus Jaipur Rajasthan- 302004	Director Department of Political Science University Of Rajasthan, Jaipur	P.G. Pol.Sci. Ph.D. Pol.Sci.	46	Rajasthan
206.	12201	Mr. Bharat Kumar Chaudhary Gattani House Colony, Near Sitaram Bagh, Keshav Nagar, Didwana Dist. Nagaur Rajasthan-341303	Assistant Commandant Sashatra Seema Bal, Academy Srinagar, Pauri Garhwal Uttarakhand- 246174	P.G. (Public Admn.) Ph.D. (Pursuing)	29	Rajasthan
207.	12202	Mr. Ram Chandra F-1/7, West Patel Nagar Near LIC Office Circuit House Road, Jodhpur Rajasthan-342001	Assistant Professor Department of Political Science Faculty of Arts, Maulana Azad University Jodhpur Rajasthan-342001	P.G. (Pol. Sci.) Ph.D. (Pursuing) Pol.Sci.	35	Rajasthan
208.	12203	Dr. Meenal Sharma F-20 M.S.S. Colony, Shastri Nagar, Jaipur Rajasthan- 302016	Lecturer and Subject Expert Extra Marks Education Pvt. Ltd. Chitrkoot Vaishali Nagar Jaipur	P.G. (Publ. Admn.) Ph.D. (Publ.Admn.)	32	Rajasthan
209.	12204	Dr. Kamal Kishor Sikhwal Mohan-Niwas Dadhi Mathi Marge, Bajaj Road, Sikar Rajasthan-332001	Director Vishwa Bharti P.G. College Sikar Near Circuit House Jaipur Road Gokupura Sikar	P.G. (Publ.Admn.) Ph.D. (Publ.Admn., Social Science)	35	Rajasthan
210.	12205	Mr. Rajeev Dasot, IPS 1/48, Somya Marg, Gandhi	Addl. D.G. of Police Police Head Quarter	B.Com MBA	54	Rajasthan

		Nagar Jaipur Rajasthan-302015	Lal Kothi Jaipur Rajasthan-302015			
211.	12206	Mr. Gyan Chand Meena T-018, Rangoli Garden Vaishali Nagar , Jaipur Rajasthan-302021	Director Department of Telecom Room No. 1314, Sanchar Bhawan 20, Ashoka Road New Delhi-110001	B.E. Electronic and Communicati on	45	Rajasthan
212.	12207	Miss. Ekta Meena L-1-D, Rajasthan University Quarters, Jhalana Road Jaipur-302004 (Rajasthan)	Assistant Professor University of Rajasthan JLN Marg Jaipur – 302004 (Rajasthan)	P.G. Pub. Admn. Ph.D. Pursuing	28	Rajasthan
213.	12208	Dr. Surendra Singh Village & Post- Jharoda, Tehsil- Buhana District- Jhunjhana - 333034(Rajasthan)	Assistant Professor Atma Ram Sanatan Dharma College University of Delhi Dhaulakuan New Delhi- 110021	P.G. Political Science Ph.D. Political Science	35	Rajasthan
214.	12209	Dr. Madhu Jain K-70 A, Madan –Villa, Krishangunj, Ajmer Rajasthan-305001	Professor Govt. College, Masirabad, Ajmer Rajasthan-305001	P.G. Ph.D. (Economics)	43	Rajasthan
215.	12210	Dr. Manak Jain C/o K.C. Jain K-70 A, Madan Villa Kishangunj Ajmer Rajastha -305001	Professor Govt. College Kishangarh Ajmer Rajasthan-305001	P.G. Ph.D. (History)	45	Rajasthan
216.	12211	Mr. B. Hari F6, Alamdu Flats, A-6, AGS Colony, Ist St. Nanganallur, Chennai Tamil Nadu-600104	Registrar Cum P.S. to Hon'ble Chief Justice Madras High Court Chennai -600104 T.N.	Graduate M.L.	46	Saidapet
217.	12212	Mr. V. Devanathan Plot No.-1, II Street, Vetri Nagar Mudichur Road, West Tunabarcum Chennai- 45 (T.N.)	Joint Registrar High Court of Madras Chennai (T.N.)	Graduate M.L.	50	Saidapet
218.	12213	Mr. R. Natraj H- 9/1, Kambar Street, Kalakshetra Colony, Besant Nagar, Chennai-600090 (T.N.)	D.G.P. (Retd.)	P.G. Physics Ph.D.	64	Tamil Nadu
219.	12214	Mr. M. Latchumanan No.B-1 A, GST On STG Apartment Urappakkam Vandalore , Chennai Tamil Nadu -603210	Chairman The Correspondent Usha Latechumanan College of Education Thirukkanur-605501 Pondicherry	Soil Science, and Agis. Chemistry	61	Tamil Nadu
220.	12215	Justice Dr. P. Jyothimani 21, Parvthi Street, Keyges Eternity , 2N, Besant Nagar Chennai Tamilnadu-600090	Retired Judge, High Court Madras & Presently Judicial Member, National	M.L. Ph.D.	64	Tamil Nadu

			Green Tribunal, New Delhi			
221.	12216	Mr. T. Vezhavan No. 11, Visalakshi Nagar, Near Shanthi Nagar Chidambaram, Cuddalore Tamil Nadu Pin-608001	Assistant Professor Deptt. of Business Administration Annamalai University , Annamalai Nagar, Tamil Nadu 608002	M.B.A., M.Phil.	42	Tamil Nadu
222.	12217	Dr.S. Parthiban Plot No.86, 2 <sup>nd</sup> Cross Street, Devaraj Nagar, Sholinganallur, Chennai Tamil Nadu-600119	Assistant Professor Deptt. of Politicas and Public Administration, University of Madras Chennai (Tamil Nadu)	P.G. Public Management Ph.D. Public Management	35	Tamil Nadu
223.	12218	Dr. M. Kennedy Stephensan Vaseekaran Old No. 16/17/New No.33, Sundara Murthy Vinyagar Koil Street, Triplicane, Chennai Tamil Nadu-600005	Associate Professor Deptt. of Politics and Public Administration, University of Madras Chennai Tamil Nadu-600005	P.G. Public Admn. Ph.D. Public Admn.	52	Tamil Nadu
224.	12219	Dr. P. Sakthivel B-11, Staff Quarters, Anna University, Chennai, Tamil Nadu Pin-600025	Associate Professor Department of Electronics And Communication Engineering, Anna University Chennai Tamil Nadu-600025	P.G. Computer Science Ph.D. Computer Science, Engg.	43	Tamil Nadu
225.	12220	Mrs. S. Jameela Old No. 23, New No. 53 Shaik Mestry II Street, II Floor, Royapuram Chennai Tamil Nadu-600013	Associate Professor Justice Basheer Ahmed Sayeed College For Woem 56, K.B. Dasan Road, Teynampet, Chennai-600018	P.G. pol. Sci. M.Phil. Publ. Admn.	39	Tamil Nadu
226.	12221	Dr.(Mrs.) R. Radhai Plot No.3/63, Spartan Avenue Mogappair, Chennai Tamil Nadu- 600037	Assistant Professor Anna Adarsh College For Women Chennai-40	P.G. (Indian Economics Ph.D. (Economics)	46	Tamil Nadu
227.	12222	Mrs. N.M. Nilofer Nisha 2/5, Ramathilagam Nagar Kadaperi West Tambaram Chennai Tamil Nadu- 600045	Assistant Professor 56, K.B. Dasan Salai Teynampet Chennai J.B.A.S. College For Women Tamil Nadu-600018	P.G. Pol.Sci. Ph.D. (Pursuing Pol.Sci.)	30	Tamil Nadu
228.	12223	Dr. G. Santhanam, IAS (Retd.) No.9, 8 <sup>th</sup> East Street, Kamaraj Nagar Thiruvanmiyur, Chennai Tamil Nadu-600041	Secretary to Government of Tamil Nadu Handlooms Handicrafts Textiles and Khadi Deptt.	P.G. (English, Literature) Ph.D. (Public Affairs)	61	Tamil Nadu

229.	12224	Dr. Ilavarasan Plot No. 13, Navneetham Nagar 2 <sup>nd</sup> Street Sembakkam, Chennai- 600073 Tamil Nadu	Assistant Director (Scientist-3) Incharge CSMDRIA, Central Council for Research in Ayurvedic Sciences Deptt. of Ayush, M/o Health Family Welfare Government of India, Chennai (Tamil Nadu)	B.Pharma M.Pharma Ph.D. Pharma	50	Tamil Nadu
230.	12225	Miss. Amala S.P. Yaazhini Flats, Block-A, II Floor, 17, Madhy-II Street, T. Nagar Chennai-17 Tamil Nadu	Research Scholar Deptt. of Information Science & Technology, College of Engineering Anna University Guindy Chennai Tamil Nadu-600025	P.G. (M.E.) Computer Science & Engg.)	26	Tamil Nadu
231.	12226	Dr. J. Indumathi No.3E, Dev Apartments 100 Feet Taramani Link Road Velachery, Chennai- Tamil Nadu-600042	Professor & Dy. Director Deptt. of Information Science & Technology College of Engineering Anna University Chennai Tamil Nadu-600025	P.G. (Sociology,M BA-Finance Management) Ph.D. (Information Technoloy- Engg.)	49	Tamil Nadu
232.	12227	Mrs. A.Kayalvizhi, IPS B4-1,SAF Games Village, Koimbedu, Chennai T.N.- 107	Supdt. of Police TNUSRB, Senkalvaryan Trust Building, Mount Road Chennai T.N.	B.L. MBA	45	Tamil Nadu
233.	12228	Mr. T.N. Ramanathan, IAS (Retd.) Door No. 14 (Plot No.I) Officers Colony, Varadharajapuram, Velachery, Chennai-600042 Tamil Nadu	Retired IAS Officer	M.Com, MBA	62	Tamil Nadu
234.	12229	Dr. K. Gireesan Villa No. 328, 13 <sup>th</sup> Street, Sun City, Agaram Village, Kadambathur, Tiruallur (Dist.) Tamilnadu- 631203	Faculty Head, School of Rajiv Gandhi National Institute of Youth Development, Sriperumbudur Tamilnadu – 602105	P.G. Public Admn. Ph. D. In Public Admn.	50	Tamil Nadu
235.	12230	Mr. S. Rathinasabapathi, IPS (Retd.) Plot No.1002, 9 <sup>th</sup> Cross, Mogappair Eri Scheme, Mogappair, Chennai- 600037	Retd. IPS	P.G. in Pol. Sci.	73	Tamil Nadu
236.	12231	Dr. R. Balasubramanian B-8, R.E. Apartments, Damodaran Street, 45, SVP Nagar Arumbakkam Chennai-600106 (T.N.)	Associate Professor Department of Economics D.G. Vaishnav College Chennai- 600106	P.G. Economics Ph.D. in Economics	56	Tamil Nadu

			(T.N.)			
237.	12232	Mr. A. Balasubramanian Ramavelan D.No.-60, Big Street, Tirundveli-06 Tamil Nadu-627006	Bank Executive (Retired) Door No.1, Plot B, I&K Street, NGO 'B' Colony Jawahar Nagar, Palayamkotkai, Tirundveli-07,Tamil Nadu-62007	Graduate (Math)	70	Tamil Nadu
238.	12233	Mr. P.M. Rangasami Flat No.4, Block 'N', Rail Nagar, Koyambedu Post office Chennai-600107	IES (Retd.) Former Advisor Planing Commission Advocate, Madras High Court, Chennai- 600104	P.G. (Economics) M.Phil.	71	Tamil Nadu
239.	12234	Dr. A. Karupiah Plot No.11, First Street, Park Avenue, Sachidananda Nagar, Baby Nagar Extn., Velahery, Chennai T.N.-600042	Professor Head Deptt. of Sociology, University of Madras, Chennai Tamil Nadu	P.G. (Sociology) Ph.D. (Sociology)	57	Tamil Nadu
240.	12235	Mr. K. Madalaimuthu 1-B II Street, Sanjay Gandhi Nagar, Virugambakkam Chennai-600092	Inspector General of Registration (Incharge), O/O Inspector General of Registration, Govt. of Tamilnadu, Chennai (TN)	MBA,B.L.	57	Tamil Nadu
241.	12236	Dr. Addala Rama Krishna Rao H/o KVS Prasad D.No. 26- 15-191, Main Road, Town Kotta Road Distt. Visakhapatnam A.P.-530001	Senior Lecturer	P.G. Ph.D. (Public Admn.)	56	Telangana & A.P.
242.	12237	Er. (Dr.) T. Laxman Goud H.No. 4-3-210/1, 1 <sup>st</sup> Floor R.K.S. Lane, Kot Sultan Bazar Hyderabad Telangana -500095	District Town & Country Planning Officer Khanapuram KMM Telangana	B.E.,LLB P.G. in LLM,MURD M.Phil. Ph.D. Pursuing	51	Telangana & A.P.
243.	12238	Dr. Devarapalli Ravindra Satish Babu Flat no. 302, Jaya Padma Towers, Opp. R.TC. Bus Stand, Aravind Nagar, Kadapa, A.P	Assistant Professor Department of Poltical Science & Public Administration, Yogi Vemana University, Kandapa, A.P.-516003	P.G. in Pol. Sci, Phd., M.Phil in Regional Studies	39	Telangana & A.P.
244.	12239	Dr. Prakash Chand Jain, FAeSI, FIE 23, 'PRAYAS', Dhatu Nagar, PO Kanchanbagh Hyderabad A.P. -500058	Scientist 'G' & Head Structures DRDL PO Dept. & AICTE-INAE Distinguished Visiting Professor,IIT Delhi Hyderabad Ministry of	M.Tech. Ph.D. in Vibrations	46	Telangana & A.P.

			Defence PO Kanchanbagh Hyderabad A.P.			
245.	12240	Mr. Prasad V.R. Mukku H.No. 1-10-117, ST. No. 11, Ashok Nagar Hyderabad Telangana pin-500020	Director Kaseru Caceer Development Institute Akbar Manzil H.No. 3- 6—236/1, Opp. CPI Office, Himayat Nagar Hyderabad-500029	B.Sc. Physics P.G. Computer Science	43	Telangana & A.P.
246.	12241	Dr. B.V.L.A. Manga A.P. H.B. MIG-29, Baba Metta Near, Darga Vizianagaram Andharapadesh-535002	Associate Professor Deptt. of Political Science, Maharajashi College (AUT) Vizianagaram A.P.	P.G. Pol.Sci. Ph.D. Women Studies	57	Telangana & A.P.
247.	12242	Dr. P. Hari Prasad Door No. 3/1241, Co-op. Colony Near Sai Baba Temple, Kadapa, A.P.-515004	Lecturer Government Degree College for Men (Autonomous), Kadapa-516004, A.P.	P.G. Public Admn. Ph.D. Pol.Sc. & Public Admn.	42	Telangana & A.P.
248.	12243	Prof. M.Koteswara Rao D-No.4-19-6/6, Vijayapuri Colony 1 <sup>st</sup> Lane Opp. Vikas Girls Junior College Guntur Guntur Distt. A.P.-522006	Professor/Dean HOD Deptt. Of Economics Acharya Nagarjuna University Nagarjuna Nagar-522510 Guntur Distt. A.P.	P.G. Economics, Sociology, LLM, MBA Ph.D. Applied Eco.	58	Telangana & A.P.
249.	12244	Dr. Pavan Kumar Vangala H. No.10-457/3, SRR Colony, Aqepally Road Road No.5, Karimnagar- 505002 A.P.	Principal SRM Post Graduate College, Karimnagar- 505002 A.P.	P.G. Economics Ph.D. Economics	46	Telangana & A.P.
250.	12245	Dr. M.S. Sridhar 5-5.340 (Upstairs), S.D. Lay Out, Tirupati Chittor District, Andhra Pradesh	Principal and Professor of General Medicine , Sri Venkateshwara Medical College, Tirupati Andhra Pradesh	MBBS, MD (Gen Med.), MD (Psy) MSc. (Psy)	58	Telangana & A.P.
251.	12246	Col. L.S. Ramulu House No. 14-6-55, Gandhi Nagar, Belgam P.O. Parvathi Puram Vizianagaram (Dist.) A.P.	Army Officer 2 (O) Girls BN NCC, Post Box 36, R.K. Nagar Rayagada (Orissa)	Graduate (History,Geog raphy, Eng,Burmore)	50	Telangana & A.P.
252.	12247	Mr. Venkat M H.NO. 2-III/108, Sita Avenue, Blapur (VI) Keshavagiri (PO) Hyderabad, A.P. -50005	Scientist, Advanced Systems Laboratory (ASL), DRDO Kanchanbagh, Hyderabad A.P.- 500058	Graduate, P.G.	31	Telangana & A.P.
253.	12248	Mr. Gangaraju Mallampalli <b>(13<sup>th</sup> APPPA Participant)</b> Flat 206, Lotus Anasuya	Deputy D.G. (Retd.) Ministry of Commerce and Industry	Graduate, Civil Engg. MDPA	68	Telangana & A.P.

		Apts., Plot 1279, Pragathi Nagar (Near JNTU) Hyderabad-500090 Telangana				
254.	12249	Dr. Sunita Kanipakam H.No. 5-303/2, M.R. Palli, S.V. University Post, Tirupati, Andhra Pradesh – 517502. Tel. 08985710603	Asst. Professor Department of Law, Sri Padmavathi Mahila Viswavidyalayam (Women’s University), Tirupati, A.P.	Lab. Laws, LLM Constitutional Law	48	Telangana & A.P.
255.	12250	Mr. T. Srinivasulu H.No.17-1-391/5/521 Singaroni Colony, Saidabad, Hyderabad-500059	Architect, O/O Chief Architect, C.P.W.D., GoI, Chennai (TN)	M.Tech.	48	Telangana & A.P.
256.	12251	Dr. M. Srinivas H.NO. 4-1-224/2, Flat No. 202 Krupaa Residency Kartikeya Nagar, Tarnaka Hyderabad Telangana- 500076	Assistant Professor Deptt. Physics, Osmania University, Hyderabad, Telangana-500007	B.Sc. (Physics) M.Sc. (Physics) Ph.D. (Physics)	41	Telangana & A.P.
257.	12252	Prof. A. Bala Kishan “White House” 14-109, Opp. Dargah, Old Mirjalaguda, Malkajgiri, Hyderabad Telangana -500047	Professor of Geography Director Academic Staff College, UGC-HRDC, Osmania University Hyderabad, Telangana	MsC. Geography Ph.D. Geography	51	Telangana & A.P.
258.	12253	Dr. Arjun Rao Kuthadi Plot No. 38, House No. 8- 60/4 Dwarakanagar Colony, Telangana- 500039	Professor Osmania University, Dept. of History, UC of A & SS Hyderabad -500003	P. G. Ph. D Modern History	51	Telangana & A.P.
259.	12254	Prof. D. Ravinder H.No. 2-3-690?65, Road No.2, Chanakypuri Colony Post: GST, Nagole, Hyderabad-500068 Telangana	Professor Deptt. of political Science Osmania University Hyderabad-500007	P.G. Political Science Ph.D. Rural Development	52	Telangana & A.P.
260.	12255	Prof. S. Simhadri C-11, Ushadhaya Apartments, (12-13-365), Street No. 2 Taranaka, Hyderabad-17 (Telangana)	Professor Deptt. of Geography Osmania University Hyderabad-500007	P.G. Geogrphy Ph.D. Development Studies	59	Telangana & A.P.
261.	12256	Dr. B. Vijaya House No. S-3/2612, Road No.3, Srisainagar Colony, Bodduppall, Ghatkesar Distt. Ranga Reddy Telagana -500092	Asstt. Director, UGC-Academic Staff College, Osmania University, Hyderabad Telangana- 500007	M. Phil Osamnia university PGCTE	33	Telangana & A.P.

262.	12257	Dr. P. Muthaiah H. No. 1/75/3, Srinivas Nagar, Boduppal, Distt.Rangareddy Telangana-5000039	Professo of Political Science Osmania University, Hyderabad,Telangana- 500007	Ph.D Bed. LLB	59	Telangana & A.P.
263.	11994	Prof. A.K. Kumaraguru B-30, 'C' Colony, Perumalpuram, Tirunelveli Tamil Nadu-627007	Vice- Chancellor Manonmaniam Sundaranar University Tirunelveli, Tamil Nadu	M.Sc. Ph.D.	61	Tirunelveli
264.	12258	Prof. K.Madhu Jyoti 5-304, G.F.-31, Niiharika Apartments, Gyatri Nagar, Tirupati A.P. Pin-517502	Prof. Deptt. of Telugu Studies, S.P. Mahila Viswavidyalayam, Tirupati-517502 A.P.	Graduate P.G.	47	Tirupati
265.	12259	Prof. N. Krishna Reddy H.No. 16-2/C, Muni Reddy Nagar, M.R. Palle, Tirupati, Chittoor District Andhra Pradesh-517502	Professor Deptt. Of Ancient Indain History, Culture & Acrhaeology, Sri Venkateswara University Tirupati Andhra Praesh	P.G. Telugu,Sanskr it and Archaeology Ph.D. Social, History	55	Tirupati
266.	12260	Dr. K. Venkatramana 203, Padmavathi Nagar Tirupati West A.P.-517501	Assistant Professor UGC Academic Staff College Sri Venkatewara University Tirupati-517502 A.P.	P.G. Telugu Ph.D. Telugu	54	Tirupati
267.	12261	Mr. Kishan G. Type 'A'-4 Ram Nagar Quarters Tirupati North P.O. Chittoor Dist. A.P.-517507	Sr. Lecturer S.V. Arts College, TTD, Tirupati	P.G. (History, Pol.Sci.) Ph.D. (Pursuing)	43	Tirupati
268.	12262	Dr. Jasti Katyayani 5-318/1, Gautri Nagar, Tirupati A.P.-517002	Professor & Chairperson Deptt. Of Business Management Sri Padmavati Mahila Viswavidyalayam Tirupati-517502	M.Tech., MBA Ph.D. Management	50	Tirupati
269.	12263	V.Velumani H.No. 342, Saibaba Nagar, Vaniyambadi Road, Tirupathi, Tamilnadu- 635601	Assistant Professor Podhigai vollege of Enggineering and Technology, Adiyur, P.O. salem road, Tirupattur, Tamilnadu- 635601	B.E. (Mechanical), M.Tech	37	Tirupattur
270.	12264	Dr. V. Vinothini H.No. 50, Chairman Arumuganar Street, Salem Main road, Thirupattur, Vellore, Tamlinadu-635601	Eye Specialist H.No. 50, Chairman Arumuganar Street, Salem Main road, Thirupattur, Vellore,	M.B.B.S, D.O. (ophthalmolo gy)	32	Tirupattur

			Tamlinadu-635601			
271.	12265	Rev. Dr. D. Maria Antony Raj Sacred Heart College, (Autonomous), Tirupattur, Vellore, Tamlandau-635601	Vice Principal, Controller of Examination Sacred Heart College, (Autonomous), Tirupattur, Vellore, Tamlandau-635601	P.G., Ph.D. in commerce	47	Tirupattur
272.	11995	Mr. Jiban Krishna Acharjee North Banamalipur, B.K. Road Agartala House No.86 Tripura Pin- 799001	Deputy Collector & Magistrate Melghar, Sepahijala Dist, State Tripura Pin-799001	B.Com (Hon.)	50	Tripura
273.	12266	Dr. Tej Narayan Rai Dhobi Ghat Gali No. 2, College Gate Charitraban, Buxar –Bihar	Lecturer Dept. of Pol. Secince M. K. Degree College Gahmar, Ghazipur- U.P.	P. G. Pol. Sicence Ph.D.	49	U. P.
274.	12267	Mr. Sushil Kumar Dixit Q-552, Jalvayu Vihar Pocket -4, Builders Area, Greater Noida U. P. 20301	Assistant Professor Lal Bahadur Shastri Institute of Management 11/07 Sector-11, Swarka, New Delhi 110075	P. G. Management Ph.D. Management	45	U. P.
275.	12268	Miss Sadhna Gupta 10/A,75,Vasundhra , 2 <sup>nd</sup> Floor, Ghaziabad, U.P.- 201012	Assistant Professor Vivekananda College, University of Delhi, Vivek Vihar, Delhi- 100098	B.A.(H), M.A., M.Phil in Pol. Sci.	24	U.P.
276.	12269	Mr. Yogendra Kumar Mishra H.No. 5D/1A, Sahaj Puram, Ram Chandra Mission, Chak Mundera Allahabad U.P.-211011	Asstt. Divisional Engineer Telecom O/o DDG Telcom Enforcement & Resource Monitoring Cell 5/464-65, Viram Khand -5, Gomti Nagar Lucknow U.P.	B.Tech. Electronic Engg.	26	U.P.
277.	12270	Mr. Praveer Kumar Singh, ITS ESIB-640, Sector- 'A' LDA Scheme, Sitapur Road, Lucknow U.P.-226021	ADET (P) , USOF- DOT Room No.-1405, O/o Administrator, USO Fund Sanchar Bhawan 20, Ashoka Road New Delhi-110001	B.Tech.	25	U.P.
278.	12271	Mr. Sohan Singh 61, Rajmarg Pur Thesil Atrauli, Distt. Aligarh U.P.- 202282	Deputy Commandant (NDRF) 10 <sup>th</sup> BN, NDRF Acharya Nagarjuna University Campus, Guntur, A.P.	B.Sc. M.Sc. (Pursuing)	37	U.P.

279.	12272	Mr. Rana Pratap Bharti 568K/51/1 Krishna Palli Slanbagh, Lucknow U.P.-226005	Assistant Commandant (NDRF) 10 <sup>th</sup> BN, NDRF Nagarjuna University, Guntur, A.P	Graduate Zoology	32	U.P.
280.	12273	Mr. Deepak Gupta C-12, Hal Complex, Post Hal Korwa, Distt. Amethi, U.P.-227412	Addl. General Manager Ordnance Factory Project Korwa, Post Hal Korwa Distt. Amethi, U.P. <b>(40<sup>th</sup> APPPA Participant)</b>	M.Tech., M.Sc. (Cranfield UK)	49	U.P.
281.	12274	Mr. Ajay Kumar Rana 1106, Ganga Apartments, Kaushambi Ghaziabad U.P.-201010	Chief Mechanical Engineer (PLG), Northern Railway Railway, Baroda House New Delhi-110001 <b>(40<sup>th</sup> APPPA Participant)</b>	B.E. MBA	50	U.P.
282.	12275	Prof. Adya Prasad Pandey G-20 Aurovindo Colony B.H.U., Varansi U.P. -221005	Professor Deptt. of Economics, Banaras Hindu University Varanasi-221005	B.Sc. P.G. Economics Ph.D. Economics	62	U.P.
283.	12276	Dr. Anupma Srivastava 3/434, Viran Khand, Gomti Nagar, Lucknow U.P. -226010	Head, Deptt. of Economics, Isabella Thoburn College Lucknow, U.P.	P.G. Eco. Ph.D. Eco.	49	U.P.
284.	12277	Dr. K.P. Singh A-620, Sector-46, Noida, U.P.-201303	Joint Secretary, University Grant Commission Bahadur Shah Zafar Marg New Delhi-110002	P.G. History Ph.D. History	57	U.P.
285.	12278	Dr. Lal Mrigendra Singh 3/248, Vijyant Khand Gomti Nagar, Lucknow U.P.-226010	Assistant Professor Jawahar Lal Nehru Memorial Post Graduate College (JNM PG), Barabanki U.P.-226010	P.G. (Economics) Ph.D. (Economics)	47	U.P.
286.	12279	Dr. Balram Singh Chauhan C/o Sri Prem Kumar Chauhan Bichhiya Near Hanuman Mandir, Gorakhpur Uttar Pradesh-273014	Assitant Professor Deptt. of Political Science St. Andrew's College Gorkhpur Uttar Pradesh-273001	P.G. Pol.Sci. Ph.D. pol.Sci.	36	U.P.
287.	12280	Mr. Chhote Lal Singh Village Sindhan Kalon Post-Painlani, District Banda U.P.-210001	Assistant Professor P.G.D.A.V. College University of Delhi, Nehru Nagar New Delhi-110065	P.G. Pol.Sci.	28	U.P.

288.	12281	Dr. Raj Karan Singh 18, Gangotri Nagar Near Saraswati Sweets Dandi, Naini Allahabad U.P.- 211008	Programme Coordinator National Research Centre on Mithun (ICAR) Jharnapani Medziphema Dimapur, Nagaland-797106	P.G. Animal Science Ph.D. Poultry Production	50	U.P.
289.	12282	Dr. Himanshu Gaur House No.-28, Phase-2, Kaveri Enclave, Ramghat Road, Aligarh U.P.-202001	Spine Fellow, Indian Spinal Injuries Centre Vasant Kunj, Sector-C, New Delhi-110070	MBBS M.S. Orthopaedic	36	U.P.
290.	12283	Mr. Pradeep Kumar Mishra Yamuna Vihar Colony Madauka Road, TCI Naini, Allahabad, U.P.	Chief Tax Assessment Officer, Allahabad Nagar Nigam, Sarojani Naidu Marg, Allahabad, U.P.	B.Sc. M.Sc.	48	U.P.
291.	12284	Mr. Mani Shankar Tripathi B-233 Shantipuram, Phaphaman Allahabad, U.P.-211001	Information Technology Officer Allahabad Municipal Corporation S.N. Marg Allahabad, U.P.	B.Sc. MCA	32	U.P.
292.	12285	Dr. Suman Pathak D-10126, T-9, Gossing Republic, NH-24 Ghaziabad U.P.-201016	Assistant Professor Sharda University, Plot No. 32, 34 Knowledge Park-3, Greater Noida-201306	P.G. Pub.Admn. Ph.D. Management	50	U.P.
293.	12286	Mr. Santosh Kumar Srivastava D.I.G. (Prisons) Residence Allahabad Range Allahabad U.P.-211008	D.I.G. (Prisons) Allahabad Range Allahabad U.P.	P.G. Zoology	58	U.P.
294.	12287	Dr. Devika Shukla 87, Meera Sadan, Antu Road Amethi-227405 (U.P.)	Excise Inspector Office of the Excise Commissioner, 171, Mumfordganj, Allahabad-211002 U.P.	P.G. Pol. Sci. Ph.D.	28	U.P.
295.	12288	Capt. Dr. Vineeta Pathak 1 Teachers Colony, Yakchi Compund, 15, Civil Lines Gorakhpur-273001	Associate Professor Deptt. of Pol. Sci. DDU Gorakhpur University Gorakhpur- 273001	P.G. Pol. Sci. Ph.D.	46	U.P.
296.	12289	Dr. Amarnath Paswan, IInd Floor Sriram Complex, Hyderabad Gate (Susuwahi), B.H.U. Varanasi-221005 U.P.	Asstt. Professor-cum- Asstt. Director, Centre for Study of SWocial Exclusion (B.H.U.) and Inclusive Policy, Faculty of Social Sciences, Varanasi. U.P.	P.H.D. (Political Science)	35	U.P.

297.	12290	Mr. Chittaranjan Senapati Type-III/8, Giri Institute of Development Studies Campus Sector- '0' Aliganj Ext., Aliganj, Lucknow, U.P. -226024	Associate Professor (ICSSR Institute )	P.G. Politics International Ph.D. Politics	44	U.P.
298.	12291	Dr. Jai Shankar Singh B-12, Teacher's Flat, Chathain Lines, Allahabad University, Allahabad Uttar Pradesh-211002	Associate Professor Law Faculty, Allahabad University, Allahabad Uttar Pradesh-211002	LLM, D.Phil. P.G. Diploma	49	U.P.
299.	12292	Dr. Divya Nath F-3048, Gaur Green City Plot No. 8, Vaibhav Khand, Indirapuram Ghaziabad U.P.-201014	Associate Professor, Political Science, Km. Mayawati Govt. Girls P.G. College Sadopur Ki Jhaal, N.H. 91, Badalpur Gautam Budh Nagar, U.P.	P.G. (Political Science) Ph.D.	49	U.P.
300.	12293	Mr. Pankaj Sachan II-H/4/602, GDA Flats, Rajendra Nagar-II Ghaziabad U.P.	Assistant Director of Income Tax(E) Room No. 2418, Civil Centre, Minto Road, New Delhi:-110002	B.Com, LLB	49	U.P.
301.	12294	Dr. Shashi Kumar D-53, South City, Raibarili Road, Lucknow Uttar Pradesh -226025	Associate Professor Deptt. of Human Rights B.B. Ambedkar University, Lucknow	P.G. Ph.D. Pol.Sc.	43	U.P.
302.	12295	Dr. S.R. Verma 2 Aketa Avenue, Rajpur Road Dehradun, Uttarakhand -248001	HOD Physics Physics Department DBS (PG) College, Dehradun, Uttarakhand-248001	P.G. Physics Ph.D. Physics	60	Uttarakhand
303.	12296	Lt. (Dr.) Divesh Singh 18 E Keval Vihar Sahastradhara Road Dehradun Uttaradhand Pin-248001	Assistant Professor D.B.S. P.G. College Dehradun 29, U.K. BN NCC Dehradun	P.G. Defence Studies, LLM Ph.D. Defence Studies	34	Uttarakhand
304.	12297	Mr. Mukesh Joshi Dalmasa Devprayag Tehri Garwhal Uttrakhand	Associate Professor Hemwati Nandan Bahuguna Garwhal University Srinagar Uttrakhand	P.G. (Sociology) Ph.D. (Sociology) Pursuing	41	Uttarakhand
305.	12298	Mr. Lachhman Singh Rawat Plot No.19, Vasudevapuram Colony Village Jayadevpur RTO Road, Haldwani Uttarakhad-263139	Registrar Uttarakhand Open University Teenpani Bypass Road Haldwani Uttarakhand-263139	Graduate MBA Ph.D. (Pursuing 2012)	54	Uttarakhand
306.	12299	Dr. Rajesh Kumar Faculty Home No. 401, Doon University Kedarpur	Associate Professor School of Communication Doon	P.G. Economics, Jo urnalism &	46	Uttarakhand

		P.O.-Ajabpur Dehradun-248001 Uttarakhand	University Kedarpur P.O.-Ajabpur Dehradun Uttarakhand- 248001	Masscomm Ph.D. Economics		
307.	12300	Dr. Dinesh Chadra Goswami 'Navkalp' Lane No.2 Delhifarm-Harrawala Dehradun Uttarakhand- 248004	Associate Professor Pt. LMS Government Post Graduate Autonomous College, Rishikesh Uttarakhand -249201	P.G. Geography Ph.D. Geopgraphy	49	Uttarakhand
308.	12301	Dr. Prem Shanker Yadav 105, Sanjana Sadan, Near Power House Kicha Road Rudrapur, Udham Singh Nagar Uttarakhand-263153	Joint Director (Animal Health) Director Department of Animal Husbandry Kedarpuram, Dehradun Uttarakhand-248115	BVSC (A.H.) PGDM (IB)	56	Uttarakhand
309.	12302	Prof. N.S. Bisht 7-Sleepy Hollow Nainital -263001 Uttarakhand	Professor Faculty of Commerce & Management, Kumaun Unversity Nainital Uttarakhand- 263002	P.G. Commerce Ph.D Commerce	58	Uttarakhand
310.	11996	Dr. Yagneshkumar M.Dalvadi "Dattashraya" 8D Pawan Park Nr. Lal Thambhla Bakrol Gujarat Pin-388315	Assistant Professor PG Department of Business Studies Sardar Patel University Vallabah Vidyanagar Gujrat-388120	P.G. Finance & Atcg. Ph.D. Commerce	38	Vallabah Vidyanagar
311.	12303	Mr. T.V. Sivasubramanian 'Klvi Ulagam', 4, Balaji Nagar-3 <sup>rd</sup> Street Katpadi Vellore-632007 Tamil Nadu	Retired Chief Education Officer/ President- Kalvi Ulagam Educational Society	Graduate (Economics) P.G. (Economics, Commerce)	69	Vellore
312.	12304	Mr. R. Seetharaman No.61, 2 <sup>nd</sup> Goss Road, Gandhi Nagar West, Vellore Tamil Nadu-632006	Deputy Director Advanced Insittute for Wildlife Research, AAZP, Vandalur, Chennai-48 Tamil Nadu-600048	B.Sc. (Zoology) P.G. (Psychology)	56	Vellore
313.	12305	Mr. U. Ramesh 342, Saibaba Nagar Vaniyambadi Road Tirupattur Vellore Dist. T.N.	Assistant Professor Department of Economics, Sacred Heart College (A), Vellore Dist. T.N.- 655601	P.G. Economics Doing Ph.D in Economics	33	Vellore
314.	12306	Dr.(Mrs.) B. Lilly Grace Eunice House No. 1-82/5/1, Near P.M. Palem Police Station, Coastal City School Line, P.M. Palem, Visakhapatnam-530041	Assistant Professor Deptt. of Economics, Andhra University Visakhapatnam Andhra Pradesh- 530003	P.G. Economics Ph.D. Economics	49	Visakhapata nam

315.	12307	Dr. V. Rajyalakshmi T-1 Padma Palace 8-45-1/8 Chinna Waltair Colony, Visskhapatnam Andhra Pradesh -530003	Professor Collage of Law, Andhara University, Visakhapatanamn	M. L. Ph D.	58	Visakhapatnam
316.	12308	Dr. V. Haribabu 6-2-3/18 Pearls Paradise Apartment, Opp. Fish Market Chinna Waltair, Visakhapatnam A.P. -530003	Assistant Professor Deptt. Political Science & Public Admn. Andhra University Vishakhapatnam-03	P.G. (Publ. Admn.) Ph.D. (Public Admn.)	45	Vishakhapatnam
317.	12309	Dr. Sundara Moorthy 8, Aloka CHS, Sector-21, Nerul, Navi Mumbai, Maharashtra-400706	Principal Balaji Institute of Engineering & Sciences, Narsampet, Warangal Telengana	P.G. (Urban Engg.) Ph.D. Transportation (Engineering)	62	Warangal
318.	12310	Dr. Valluri Ramchandram 31-3-42/6 Saptagiri Colony Waddepally Hanamkonda Warangal Dist. Telangana-506373	Associate Professor SDLCE, Kakatiya University Warangal Telangana -506009	P.G.(Pol.Sci.) Ph.D. (Pol.Sci.)	48	Warangal
319.	12311	Mr. Anupam Anand Jay Jayanti Aptt., Flat-8(A), 8 <sup>th</sup> Floor, 2-A, Mande Ville Garden, Kolkata W.B. Pin- 70019	Director (Personnel) Hindustan Copper Limited, Tamra Bhawan, 1, Ashutosh Chowdury Avenue, Kolkata, W.B.- 700019	M.Sc. Phy.Chem.Ma ths, M.A. Public Admn. Ph.D. Pursuing	54	West Bengal
320.	12312	Mr. Kailash Dhar Diwan Flat No. 6-A, Ashoka Apartment, 111, Dr. Meghnad Saha Sarahni, Kolkata W.B. Pin-700029	Chairman –Cum- Managing Director Hindustan Copper Limited, Tamra Bhawan, 1 Ashutosh Chowdhury Avenue, Kolkata W.B. -700019	B.E. Electrical Engg., LLB PGDIP Materials Mgt.& Finance & Accounts	56	West Bengal
321.	12313	Dr. Minakshi Chakraborty UTR-010206, H.I.G. Complex, Uttarayon Matigara, Siliguri West Bengal -734010	Development Officer University of North Bengal, P.O. North Bengal University, Distt. Darjeeling (WB)	P.G. English Ph.D. English	50	West Bengal
322.	12314	Dr. Indrajit Pal FHA-330, Flat No.-6, Salt Lake City Kolkata, Sector-3 West Bengal-700097	Associate Professor Centre For Disaster Management, LBS National Academy of Administration Mussoorie, Uttarakhand	P.G. applied Geology Ph.D. Geography	37	West Bengal

323.	12315	Dr. Atas Kumar Banerjee 112/8/1, Selemipur Road, 2 <sup>nd</sup> Floor P.O. Dhakuria , Kolkata, West Bengal- 700031	Lecturer Shri Shikshayatan College 11, Lord Sinha Road, Kolkata-71 West Bengal -700071	P.G. (Commerce) Ph.D. (Economics)	59	West Bengal
324.	12316	Dr. Bhaskar Purkayastha 53/5/1, Central Road Jadvpur West Bengal - 700032	Associate Professor Heramba Chandra College 23/49, Garahat Road, Kolkata West Bengal-700029	P.G. (Commerce) Ph.D. (Development Bank	51	West Bengal
325.	12317	Dr. Indrashis Banerjee Flat A2 'Chandraprova' 22/7, Pranabananda Road, P.O. – Garia, Kolkata- 700084 West Bengal	Associate Professor Ramakrishna Mission Vidyamandira (Autonomous) P.O. – Belur Math, Dist. – Howrah, West Bengal-711202	P.G. (Pol.Sci.) Ph.D. (Pol.Sci.)	49	West Bengal
326.	12318	Smita Sanyal Shukla Sailajyoti Bhaban 250A/29, G. T. Road (North) Liluah, Howrah West Bengal-711204	Office on Special Duty Dept. of Statistics of Programme Implementation, Govt. of West Bengal Jt. Administrative Building, Salt Lake, Kolkata (WB)	P. G. Diploma in Public Relations	34	West Bengal
327.	12319	Dr. Jaydip Sanyal C/o Sri Jitendra Nath Sanyal Rath Bazar, P. S. Lalgola, P. O. Lalgola, Distt. Murshidabad West Bengal -742148	Principal, University Law College, Vinoba Bhave University Campus, Hazaribag	B. Com LLM Kakatia University	50	West Bengal
328.	12320	Mr. Ramendra Nath Bose P-71, Flat No.3D (3 <sup>rd</sup> floor), Block-B, Lake Town Kolkata-700089 West Bengal	Retired Engineer	B.Sc. (M. Engg.)	83	West Bengal

**Associate Membership recommended for upgradation to Life Membership**

S. No.	Name and Address	Designation & office Address	Associate Members w.e.f.	Membership subscription paid upto	Branch	Tentative LM No.
1.	Mr. N. Satyanarayana D.No. 20B-2-20, Sekhar Street Kotha Pet Elura-534002 West Godavari Distt.(A.P.)	Dy. Director (Dy. Collector) National Small Savings Collectorate Elura W.G. Distt. (A.P.)	01.10.2003	31.12.2020	A.P.	12321
2.	Dr. Thapai Ananda Mahal Rajupalli, Thimmapuram Post- Mahal Via Chittor Distt. A.P.		19.08.2013	31.12.2017	A.P.	12322
3.	Ms. Nimita Pandey 2, Justice Mandal Path Near DAV School Rajbanshinagar Patna-800023 (Bihar)	Lecturer Chandragupt Institute of Management Patna	01.01.2011	31.12.2020	Bihar	12323
4.	Mr. Nishant Kumar Flat No. 3-E, Pramhansh Apartment Circuit, House Road, Pakri, Distt. Bhojpur Ara-802301 (Bihar)	Teaching Affairs (Guest Faculty)	01.01.2015	31.12.2020	Bihar	12324
5.	Dr. Hansa Gautam F/N-202, Dayal Niketan Apartments Tilak Marg North, S.K. Puri Boring Road Patna-800013 (Bihar)	Professor P.G. Deptt. of English A.N. College Patna (Bihar)	01.10.2013	31.12.2021	Bihar	12325
6.	Dr. Ajay Prakash Pandey Madan Jee Ka Hata Near Dr. Isha P.O. Ara District Bhojpur-802301 (Bihar)	Sr. Lecturer S.B. College V.K.S. University Ara Bhojpur, Bihar	01.01.2014	30.12.2018	Bihar	12326
7.	Mrs. Isheeta Ruta Bhasin Block-2, Flat No. 502, East End Apartments Mayur Vihar Phase-I, Extn. Delhi-110096	Reader in Pol. Science Amity Law School Yasho Bhavan Okhla New Delhi	01.04.2006	31.12.2022	Delhi	12327
8.	Dr. K. Bharathi Kumari Reader, Deptt. of Psychology Jamia Millia Islamia Jamia Nagar New Delhi-110025	Reader (Retd.) Jamia Millia Islamia New Delhi	01.04.2008	31.12.2022	Delhi	12328
9.	Ms. Shabana Azmi AF-57-C, Shalimar Bagh Delhi-110088	Assistant Professor Zakir Husain College (University of Delhi) New Delhi	01.10.2002	31.12.2020	Delhi	12329
10.	Mrs. Anupam Daftuar C-50, Ground Floor Mayfair Garden	Associate Dean MG School of Communication Management	01.01.2005	31.12.2020	Delhi	12330

	New Delhi-110016	E-14, East of Kailash New Delhi				
11.	Mr. Bal Krishna WZ 1427-F Nangal Raya, New Delhi-110016	Jt. Chief (Retd.) Institute of Applied Manpower Research, New Delhi	01.07.2009	31.12.2021	Delhi	12331
12.	Mr. Ashish Swaroop B-183, Yojana Vihar Delhi-110092	Director (International Relations), Centre to Promote South-South Co-operation Delhi-110092	01.01.2015	31.12.2019	Delhi	12332
13.	Mr. Tilak Raj 315 MIG Flats Phase-I, Prasad Nagar Karol Bagh New Delhi-110005	General Manager National Highways Authority of India Dwarka, New Delhi	01.01.2015	31.12.2020	Delhi	12333
14.	Dr. Mayank Mathur 4, SPA, Residential Campus Taimoor Nagar, Opp. New Friends Colony, New Delhi-110065	Head Deptt. of Physical Planning S.P.A. New Delhi	01.10.2013	31.12.2019	Delhi	12334
15.	Mr. Manish Garg Flat No. 1, Delhi Govt. Officers Flats, Greater Kailash-I, New Delhi-110048	Special Controller of Examination Delhi Subordinate Services Selction Board, Govt. of NCT of Delhi	01.04.2018	31.12.2019	Delhi	12335
16.	Prof. Charan Dass Wadhva House No. 13-A, Punjabi Bagh West New Delhi-110026	Professor (Retd.)	01.04.2018	31.12.2020	Delhi	12336
17.	Shri L. Raghavan D-30, D.D.A. Flats Saket New Delhi-110017	Director Institute of Management Studies, N.D.Y.M.C.A, Jai Singh Road New Delhi-110001	01.01.2004	31.12.2018	Delhi	12337
18.	Mr. Sunil Sharma Ward No. 1. P.W. D. Colony 3, Story Building Flat No. 6, Kathua- 184101 (J&K)	Librarian Department of Libraries & Research	01.04.2018	31.12.2020	J&K	12338
19.	Mr. Jeetinder Kumar H.No. 520/2, Narwal Pain Satwari Jammu Cantt-180006 (J&K)	Programme Coordinator	01.04.2018	31.12.2020	J&K	12339
20.	Prof. Abdul Gani Bhat H.No. 8, Pamposh Lane Natipara Srinagar-190015 (J&K)	Retired State Govt.	01.01.2014	31.12.2018	J&K	12340
21.	Mr. Kanhaiya Lal S/o Shri Kamal Prasad At_ Kumhar Toli, Jorar (Behind Kendriya Vidyalaya)	Associate Professor, Department of Political Science S.S. Memorial College, Ranchi	01.10.2009	31.12.2020	Jharkhand	12341

	Post. Namkum, P. S. Namkum Ranchi-834010 (Jharkhand)					
22.	Mr. P.K. Mellalli 1 <sup>st</sup> Main, 3 <sup>rd</sup> Cross, 'B' Block, Vidya Nagar (East) Haveri (Karnataka)	Assistant Professor Sri Krishna Institute of Technology Bangalore	01.04.2018	31.12.2019	Karnataka	12342
23.	Prof. Nithyanandan K. Nair No.12, 2 <sup>nd</sup> Floor, S.M. Road Jalahalli West Bagalore-560015 (Karnataka)	Professor Impact Engineering College, Bangalore	01.01.2015	31.12.2017	Karnataka	12343
24.	Dr. Mohandas M.B. F- 3, Rohini Block Capital Galaxy Lenin Nagar, Punnunam, Thrissur, Kerala	Visiting Professor School of Maritime Management, Indian Maritime University, Cochin -682029	01.10.2015	31.12.2020	Kerala	12344
25.	Mr. Mehmood Ali 5, Civil Lines Sagar-470001 (M.P.)	Retd. Joint Director Forensic Science Govt. of M.P.	01.10.2013	31.12.2020	M.P.	12345
26.	Dr. Kartikeya Mishra C-5, Uttarayan Enclave University Road Pachpedhi Jabalpur-482001 (M.P.)	Executive Assistant to M.D. (Corporate affairs & Strategy)	01.04.2014	31.12.2020	M.P.	12346
27.	Dr. Manohar Singh Ranawat Shri Natanagar Sodh Sansthan Sitamau, Malwa (M.P.)	Director	01.10.2013	31.12.2019	M.P.	12347
28.	Mr. Jyoti Bhusan Bhanja Plot No. 1616/2263, At. Lingipur (Near Bhoisahi) P.O. Sisupalgarh Distt. Khurda Bhubaneswar-751002 (Odisha)	Assistant Director (C) State Data Processing The F.Z.G. Water Resources Bhubaneswar (Orissa)	01.10.2012	31.12.2020	Odisha	12348
29.	Dr. Ashok Purohit B-50, Krishna Nagar Newpali Road Jodhpur-342005 (Rajasthan)	Professor Department of Zoology Jai Narain Vyas University Jodhpur-342005 (Rajasthan)	01.10.2011	31.12.2021	Rajasthan	12349
30.	Mrs. Kirti Sharma E-1/A, Kardhani, JDA, Scheme Govindpura, Kalwad, Rajasthan	Lecturer in Public Administration	01.10.2013	31.12.2019	Rajasthan	12350
31.	Mr. M. Sukumar 145/109-E, Dayal Street, Thirunagar, Kavundampalayam Coimbatore-641030	Prof of Pharmacology, College of Pharmacy T.N.	01.01.2006	31.12.2020	Tamil Nadu	12351

32.	Mr. C. Mani Nallasiriyar 378, Gandhi Road Tirupattur Vellore District (T.N.)	Principal Sri Amrita Hr. Sec. School and Teacher Training Institute Tirupattur (T.N.)	01.01.2015	31.12.2020	Tamil Nadu	12352
33.	Mr. G. Ramamoorthy 199, Vaigai Veedhi Moovender Nagar Bibikulam Madurai-625002 (T.N.)	Librarian (Retired)	01.01.2015	31.12.2019	Tamil Nadu	12353
34.	Mr. Rajsekar V. 13, Duraisamy, Colony, Arumbakkam, Chennai-600106 (Tamil Nadu)	Managing Director Cosmos Medical System Chennai (TN)	01.01.2015	31.12.2021	Tamil Nadu	12354
35.	Mr. A. Kasiviswanathan 74/69, Gengu Reddy Street, Egmore Chennai-600008 (T.N.)	Project Coordinator R.N. Centre for R&D Deptt. & Manager Botanic Garden	01.10.2012	31.12.2017	Tamil Nadu	12355
36.	Ms. Nandita Kaushal A-1038, Indira Nagar Lucknow-226016 (Uttar Pradesh)	Asstt. Professor Department of Public Administration University of Lucknow (U.P.)	01.01.2015	31.12.2020	U.P.	12356
37.	Mr. Rishi Kumar 80-1/A, Tagore Town Allahabad-211002	CEO Phoneix Consultancy Service	1.10.2013	31.12.2020	U.P.	12357
38.	Dr. Nishakant Ojha BB-119, Ansal Golf Link-I, Greater Noida-201306 (U.P.)	Principal Advisor (Information & Technology)	01.04.2018	31.12.2020	U.P.	12358
39.	Mrs. Adusumalli Malathi 912, Regent Block Supertech Eastate Vaishali, Sector-9 Ghaziabad-201012	Associate Professor Delhi University	01.10.2004	31.12.2019	U.P.	12359
40.	Mr. Sanjay Tewari 125-B, Shyam Nagar Kanpur-208013 (U.P.)	Administrative Officer Kanpur (U.P.)	01.10.2010	31.12.2020	U.P.	12360
41.	Dr. Shalabh Vaish C/o Dr. S.C. Vaish Shyam Nagar District Budaun, U.P. 243601	Managing Director Seth Shri K.M.L. Educational Society (Regd.) Budaun	01.10.2009	31.12.2017	U.P.	12361
42.	Dr. Faisal Ali Khan Kothi Darus Salam Amir Nishan Civil Lines Aligarh-202001 (U.P.)	Associate Professor of Law Galgotias University Greater Noida, Gautam Budh Nagar (U.P.)	01.01.2015	31.12.2020	U.P.,	12362
43.	Mr. Surjeet Sharma R-243, Shivalik Nagar, B.H.E.L. Haridwar-249403 (Uttarakhand)	Dy. General Manager B.H.E.L. Haridwar	01.10.2007	31.12.2023	Uttarakhand	12363

44.	Dr. Brij Mohan Bharti House No. 14, Ekta Vihar (Panditwadi) Chakrota Road Dehradun (Uttarakhand)	Sr. Officer DAV College Trust & Management Society Chitra Gupta Road New Delhi-110055	01.01.2015	31.12.2020	Uttarakhand	12364
45.	Dr. Vipul Bhatt C/o Anand Pant House No. 08, Raj Vihar Phase-2, JagJagatipur Kankhal Haridwar-249404 ( Uttarkhand)	Assistant Professor of Economics and Human Management	01.04.2018	31.12.2020	Uttarakhand	12365
46.	Dr. (Mrs.) Anita Varma W/o Prof. O.P. Varma 402/1, 35A Civil Lines Roorkee-247667 (Uttarakhand)	Asstt. Editor Indian Geological Congress Roorkee-247667	01.01.2014	31.12.2020	Uttarakhand	12366
47.	Dr. Lakshmi Priya Vinjamuri B- 104, Rock valley, Residency G.M.S. Road, Dehradun- 248001 (Uttarakhand)	Asstt. Professor Damodaram Sanjivayya National Law University MVP Colony Sector-11 Visakhapatnam-530002 (A.P.)	01.01.2015	31.12.2019	Uttarakhand	12367
48.	Dr. Soma Ghosh Block-D, Flat 2H, Basanti Village Apartment 143/1D, South Sinthi Road, Kolkata-700050 (West Bengal)	Senior Lecturer in Pol. Science	01.04.2004	31.12.2019	W.B.	12368
49.	Mr. Samiran Ray 22/5, Sekh Para Lane, Howrah-711104 (West Bengal)	Development Officer L.I.C.	01.04.2011	31.12.2021	W.B.	12369
50.	Dr. M. Surender Kumar D. No. 1-8-296 Balasamudran Hanamkonda Warangal-506001	Associate Professor	01.04.2006	31.12.2020	Warangal	12370

S. No.	Name and Address	Designation & Office Address	Educational Qualifications	Age	Branch	Tentative LM No.
51.	Ms. Shila Kumari C/o Dr. Gandhijee Roy Professor Colony, Harijee Ka Hata, Ara-802301 (Bihar)	Research Scholar, Deptt. of Pol. Science V.K.S. University, Ara- 802301 (Bihar)	Ph.D.	28	Bihar	12371
52.	Dr. Anjana Kumari Grand Apartment Flat No.184, Fraser Road Patna-800001 (Bihar)	Asstt. Professor (Temporary) Vivekanand College, University of Delhi, Delhi	P.G. SLET	50	Bihar	12372
53.	Ms. Rozy Kumari F-26A, Vijay Nagar Opposite NDPL House Delhi-110009	Deputy Chief of Asia Pacific Judiciary Relations, Representative to the United Nations, Asia and Pacific Regions	M. Phil. (Pol. Science)	34	Delhi	12373
54.	Mr. Ramveer RZ-52, Gali No.1, Dabri Palam Road, Vaishli Colony New Delhi-110045	Assistant Professor Deptt. of Commerce P.G. DAV College Nehru Nagar New Delhi-110065	P.G. (Commerce)	36	Delhi	12374
55.	Dr. Sharat Kumar Flat No.2, Anupam Apartment, Vasundhara Enclave, Delhi-110096	Sr. Advisor (Retd.) Govt. of India	Ph.D. (Economics)	64	Delhi	12375
56.	Dr. V.K. Nagar Director Khadi & V.I. Commission, MDTC, Rajghat New Delhi-110002	Director Khadi & V.I. Commission, MDTC Rajghat New Delhi-110002	Ph.D. (Economics)	57	Delhi	12376
57.	Dr. Rinki 182, Tekhand, Okhla , Phase-I New Delhi-110020	Assistant Professor, Deptt. of Political Science University of Delhi	Ph.D.	32	Delhi	12377
58.	Prof. Ashok Kumar Vishandass 145, Gulmohar Enclave New Delhi-110049	Professor (Applied Economics) I.I.P.A. New Delhi	M.Sc. M.A. (Eco.) Ph.D. (Eco.)	62	Delhi	12378
59.	Dr. Malleshappa S. Kumbar Plot. No. 16, Vishveswarayya Nagar Sedam Road, Gulbarga-585105	Associate Professor Govt. College Sedam Road Gulbarga- 585105 (Karnataka)	Ph.D. (Economics)	48	Gulbarga	12379
60.	Dr. Shambhuling S. Wani H. No. 9-943/1/2/38, Gauri Shankar Nilaya Kalaburgi-585101 (Karnataka)	Associate Professor, Deptt. of History Govt. College Sedam Road Kalaburgi- 585101 (Karnataka)	Ph.D. M. Phil. (History)	52	Gulbarga	12380
61.	Dr. Sudershan Kumar 396, Shastri Nagar, Jammu Tawi -180004 (J&K)	Director DRDO & Special Secretary Govt. of India (Retd.)	Ph.D.	64	J&K	12381

62.	Mr. Hemant Kumar Sharma, IAS (Retd.) 11 B/D Gandhi Nagar, Jammu-180004 (J&K)	Commissioner & Secretary to Govt. of Jammu & Kashmir (Retd.)	B.Sc. L.L.B.	61	J&K	12382
63.	Mr. Shailender Singh Sewa Dhan –Kosh Opposite, Priya Darshani Lane, Patta Paloura, Akhnoor Road, Jammu-180002 (J&K)	AIG (Buildings) Police Head Quarters (J&K) Jammu	BE. (Civil Engineering) MBA (Finance)	50	J&K	12383
64.	Mr. Guneet Singh Sudan House No. 73, Sector-10, Nanak Nagar Jammu-180004 (J&K)	Assistant Director Centre for IT Enabled Services & Management University of Jammu	MCA Pursuing Ph.d. in e-governance	41	J&K	12384
65.	Er. Mohd. Abass Lone H.No.37, Alfazal Colony, Peerbagh Chowk, New Airport Road, Srinagar-190014 (J&K)	Dy. General Manager J & K PCC Ltd. Jammu	B.E. (Civil)	55	J&K	12385
66.	Mr. Abdul Rashid Malik Kangan (Ganderbal) Kashmir-191202 (J&K)	Executive Engineer, Verinag Development Authority	B.E. (Civil)	59	J&K	12386
67.	Mr. Sunil Seth H.No.625, Sector 4 Channi Himmat Jammu-180015	Asstt. Executive Engineer, Rural Division Deptt. of P.H.E., Govt. of Jammu & Kashmir	B.E. (Civil)	51	J&K	12387
68.	Mr. Manvendra House No.146, Sector 6, Channi Himmat Jammu-180015	Dy. Inspector General, Sashastra Seema Bal, M/o Home Affairs, SHQ (Spl-Ops.) Jammu	P.G.	46	J&K	12388
69.	Mrs. Rajani Sharma 9, Brampuri Housing Society, Behind M.G.M. School, Hathital Jabalpur -482001 (M.P.)	Teaching work	M.A. (Sociology) M.A. (Eco.) B.T.I.	45	Jabalpur	12389
70.	Dr. Pravesh Dubey 9, Brampuri Housing Society, Behind M.G.M. School, Hathital Jabalpur -482001 (M.P.)		MBBS M.S.	29	Jabalpur	12390
71.	Dr. C. Rajasekharan Pillai Souparnika, Nadakkal, Kalluvathukkal (P.O.) Kollam Dist.-691578 (Kerala)	Head (Retd.) Deptt. of Economics Govt. College, Thiruvananthapuram (Kerala)	Ph.D. (Economics)	60	Kerala	12391
72.	Prof. Sunil Kumar L/Q- 44, New Readers Colony, Near University Press, B.U. Campus, Muzaffarpur-842001 (Bihar)	Professor Deptt. of Economics, L.S. College Muzaffarpur (Bihar)	Ph.D. (Eco.)	58	Muzaffarpur	12392
73.	Mr. Alok Kumar Vill. & P.O. Gaura, P.S. Nanpur, Distt. Sitamarhi Bihar -843326	Assistant Professor, Deptt. of Economics, L.S. College Muzaffarpur	P.G. (Economics)	30	Muzaffarpur	12393

74.	Mr. C.L. Somashekhar Assistant Professor DOS in Public Administration University of Mysore Manasagangothri, Mysore- 570006	Assistant Professor DOS in Public Administration University of Mysore Manasagangothri, Mysore- 570006	P. G. Ph.D. (Public Admn.)	43	Mysore	12394
75.	Mr. Sanjaya Kumar Pattanayak C/o Sh. Lingraj Routray Patrapada, Bhubaneswar Odisha – 751019	General Manager, Gun Carriage Factory Ministry of Defence Govt. of India Jabalpur (M.P.)	P.G. (Geology)	56	Odisha	12395
76.	Ms. Amita Pattanaik C/o Biraj Lodge At/P.O. Patrapada Bhubaneswar-751019	Office Secretary I.I.P.A. Odisha Regional Branch Bhubaneswar	I.A. & I. Mus.	55	Odisha	12396
77.	Mr. Dhanpat Singh Rao E-3/24, Govt. Quarters, Pologround Udaipur -313001 (Rajasthan)	Principal Panchayat Training Centre, Dungarpur (Rajasthan)	M.A. (Public Admn.) NET JRF SLET	44	Rajasthan	12397
78.	Dr. Ajay Peter Unison 6 C, Seeyalam, 2nd Street, Villivakam Chennai-600049 (T.N.)	Junior Medical Officer Nav Jivan Hospital Palamau Distt. Jharkhand – 822126	P.G. (Public Admn.)	25	Tamil Nadu	12398
79.	Mrs. A. Bharathi Reddy 203, Soumya Apartment, Behind Eswar Theatre, Attapur, Hyderabad-500048	Lecturer in Commerce, Sri Pulla Reddy Arts & Science College Mehadipatnam, Hyderabad-500028	M.Com.	41	Telangana & A.P.	12399
80.	Mr. Pushpender Singh 462/4, CMOCCompound Near Medical Chauraha Allahabad-211003 (U.P.)	OSD (J) / Addl. District Judge, Allahabad High Court, Allahabad -211017	LL.M. PG DHRM PGD	44	U.P.	12400
81.	Mrs. Ayushee Dixit B-601, Antriksh Greens Apartment, F- Block Sector-90, Noida-201301 (U.P.)	Asstt. Commissioner (Registration Cell) Commercial Tax Department U.P. Noida (U.P.)	B.Sc. (Hons.) M.A.	31	U.P.	12401
82.	Mr. Konark Sharma 64, Sona Enclave Modi Nagar, Ghaziabad-201204 (U.P.)	Manager (Law) Airports Authority of India, Operational Office Rangpuri, New Delhi	B.A. LL.B. (Hons.)	32	U.P.	12402
83.	Mr. V. Gunasekaran H-3/303, Sector-II, Rajender Nagar Sahibabad P.O. Ghaziabad-201005	Assistant Professor Deptt. of Political Science, Ramanujam College, Delhi University New Delhi-110017	P.G. (Political Science)	37	U.P.	12403
84.	Mr. Rakesh Kumar Garg 30, Chatta Mohalla, Delhi Gate Ghaziabad-201001	Assistant Professor I.T.S. Engg. College 46, Knowledge Park Gautam Budh Nagar (U.P.)	M.Com. M.A. (Eco.) LL.B. UGC NET Ph.D. Pursuing	41	U.P.	12404
85.	Mrs. Gomathi Sharmi Vignesh 379, Jaya Illam, TPTC Nagar, Salamedu Villupuram-605401 (T.N.)	Secretary Jaya Suriya College of Education Villupuram (T.N.)	B.E. E.E.E.	26	Villupuram	12405

86.	Mr. R. Vigneshrayar 379, Jeyailam, TPTC Nagar, Salamedu Villupuram-605401 (Tamilnadu)	Agency Manager SBI Life Insurance Branch Office Villupuram (Tamilnadu)	B.E. and E.E.E.	28	Villupuram	12406
87.	Mr. Prem Sagar Mishra Chairman cum Managing Director Eastern Coalfields Ltd. Sanctoria, P.O. Disergarh Dist. Paschim Bardhaman W.B.-713333	Chairman cum Managing Director Eastern Coalfields Ltd. Sanctoria, P.O. Disergarh Dist. Paschim Bardhaman W.B.-713333	B.Tech. PG Diploma in Business Law Ph.D in Management Studies (Continuing)	54	W.B.	12407
88.	Ms. Sweta Chand AlamganjAntardanga Near Mota Shibtala P.O. Nutanganj Burdwan -713102 (W.B.)	Lecturer in Political Science, Deptt. of Sociology, St. Xavier's College, Burdwan (W.B.)	P.G. (Political Science)	27	Burdwan	12408
89.	Dr. K. Rasu Plot No. 180, Bhardwaj Nagar Seventh Street, Varadharajapuram Chennai-600048 (T.N.)	Dy. Director of Agriculture (Retd.)	B. Sc.	59	Cuddalore	12409
90.	Dr. Niranjana Narayan Singh KHOD House 4 B, Shivaji Nagar Udaipur-313001 (Rajasthan)	Registrar Bhupal Nobles University Udaipur	Ph.D. (History)	54	Delhi	12410
91.	Mrs. Madhu Rani Pandey AT & P.O. Darihat Distt. Rohtas-821306 (Bihar)	Principal Rohtas Vidhi Mahavidyalaya Sasaram Distt. Rohtas (Bihar)	M. Phil. Ph.D.	48	Delhi	12411
92.	Mr. L.R. Garg, IAS (R) H-1, Type-V, DGO Flats Model Town-I, Delhi-110009	IAS (Retd.)	B.A. LL.B.	60	Delhi	12412
93.	Dr. Praveen Kumar IRS D-51, Sector-55, Noida (U.P.)	Joint Commissner CBIC (DGARM) 10 <sup>th</sup> Floor, Jeevan Bharati Building Connaught Place New Delhi-110001	Master of Business Law	43	Delhi	12413
94.	Prof. M. Koteswara Rao D.No.4-19-6/6, Vijayapuri, 1 <sup>st</sup> Lane Guntur-522006 (AP)	Professor of Economics (Retd.) Acharya Nagarjuna University	Ph.D. (Eco.)	63	Delhi	12414
95.	Mr. Mohit Sharma H.No.493, Sec – F Sainik Colony Jammu-180011	Asstt. Professor, Deptt. of Public Policy & Public Admn University of Jammu, Samba (J&K)	Ph.D.	46	J&K	12415
96.	Mr. Pushpender Kumar 16-B, Street No.6 New Krishna Nagar Delhi-110051	Asstt. Professor Kirori Mal College Delhi Univ. Delhi	Ph.D.	46	Delhi	12416
97.	Mr. Biswaranjan Baraj A 1-203, Signature Solera	Associate Director Nielsen (India) Pvt. Ltd.	P.G.	40	Delhi	12417

	Near M3M, Sec 107 Gurgaon-122006	Gurgaon, Haryana				
98.	Mr. Manikandan Ramasamy 2/357, Thinnappatty (PO) Omalur (TK) Salem Dist.-636305 (TN)	Executive Director, Centre for Tribal Policy Research Saket, New Delhi	Graduate	31	Delhi	12418
99.	Dr. B. Dhilip Kumar D.No.5-252, A 2, Ayyachamy Santhu Paramakudi P.O. Tamilnadu-623707	Sr. Grade Health Inspector, Health & Family Welfare Deptt. Paramakudi (TN)	Ph.D.	54	Delhi	12419
100.	Mr. Mihir Kumar Mishra Flat No.127, Ankur Apartment I.P. Extension Delhi-110092	Manager Canara Bank C-3, Sector 1 Noida (UP)	P.G.	36	Delhi	12420
101.	Mrs. Sudarshan Saluja A/C 167, Shalimar Bagh Delhi-110088	Teacher (Retd) K.V.S.	P.G.	61	Delhi	12421
102.	Dr. Jayaramaiah C/o R.M. Totad H.No.3+4/B, Ist Cross Sharada Colony Yalakkishettar Colony Dharwad-580004	Associate Professor Secab's A.R.S. Inamdar Degree College for Women Vijayapura, Karnataka	Ph.D.	55	Dharwad	12422
103.	Mrs. Yamuna A. Konesar C/o Shridhar Desai Hemakeshi House Ishwar Nagar, Ist Cross Hangal, Dist. Haveri Karnataka-581104	Asstt. Professor (Incharge Principal), Govt. First Grade College Dist. Haveri Karnataka	Ph.D.	53	Dharwad	12423
104.	Mr. Shivayogi S. Hiremath Plot No.95, Sadashiva Nilay, Vidynagar West Haveri-581110 Karnataka	Asstt. Professor Bangurnagar Degree College Distt. Karwar Karnataka	M.Phil.	47	Dharwad	12424
105.	Dr. Smt. Basavarajeshwari R. Patil D/o R.S. Patil H.No.B/18, Chandranath Nagar, Hubli Karnataka-580032	Asstt. Professor Govt. First Grade College Kalaghatagi Karnataka	Ph.D.	37	Dharwad	12425
106.	Dr. Malati C. Hiremath W/o Dr. Suresh Hiremath Dhanammanilaya S.K.S. Colony, Sringuj Dharwad (Karnataka)	Asstt. Professor, Govt. First Grade College Haliyal, Karnataka	Ph.D.	40	Dharwad	12426
107.	Mr. Nasarulla M. Khan S/o Mahammed N. Khan Post Kangod Tq. Siddapur Uttarkannada Dist. Karnataka-581355	Asstt. Professor, Deptt. of Political Science Govt. First Grade College Karwar Dist., Karnataka	Ph.D.	39	Dharwad	12427

108.	Smt. Bharati Giridharsing Byali W/o Raju Nagappa Nargund Javal Galli, Azad Road Gadag-582101, Karnataka	Asstt. Professor, Deptt. of Political Science, Sri K.H. Patil Govt. First Grade College, Hulkoti, Karnataka	P.G.	37	Dharwad	12428
109.	Smt. Purnima B.H. Vivekanand Nagar H.No.6882/58, Hangal (Post & Taluk) Haveri Dist. Karnataka-581104	Asstt. Professor, Govt. First Grade College Haveri Dist. Karnataka	P.G.	54	Dharwad	12429
110.	Dr. Bharat Bhushan Lower Shiva Nagar Near Garages Complex Canal Road Kathua-184101 (J&K)	Managing Director, J & K SC, ST, OBC Development Corpn. Jammu, J&K	MBBS	53	J & K	12430
111.	Mr. Rakesh Kumar Gupta H.No.245, Lane No.2 Adarsh Enclave Trikuta Nagar Jammu (J&K)	Dy. Secretary Higher Education Deptt. Govt. of J & K	P.G.	45	J & K	12431
112.	Mr. Rajeshwar Singh Charak Laxmipuram Chinor, Ward No.62 Jammu-181123	Dy. Secretary, Agriculture Production Deptt. Govt. of J & K	Ph.D.	45	J & K	12432
113.	Mr. Hitesh Gupta H.No.20 A, Bhalla Enclave, Channi Himmat Jammu-180015	Collector, Land Acquisition, PWD (R&B) Govt. of J & K	MBA	42	J & K	12433
114.	Dr. Vijay Saigal H.No.249, Sector C, Sainik Colony Jammu-180011	Asstt. Professor, Deptt. of Law, University of Jammu, Jammu	Ph.D.	42	J & K	12434
115.	Mr. Kulbhushan Sharma 48/27, Greater Kailash Lower Chowadhi Jammu-180012 (J&K)	General Manager B.S.N.L. Jammu (J&K)	M. Tech.	58	J&K	12435
116.	Mr. Sudesh Kumar R/o Chatha Farm P.O. Bhour Camp Teh.& Distt. Jammu- 180009 (J&K)	Asstt. Commandant, S.S.B., M/o Home Affairs, O/o Dy. Inspector General Jammu (J&K)	Graduate	39	J&K	12436
117.	Mr. Vishal Ray Village Hanga Tehsil Bhaderwah Post Udrana Distt. Doda-182221 (J&K)	Faculty, J&K Entrepreneurship Development Institute Industrial Estate Jammu-181133 (J&K)	P.G. Ph.D. (Tourism Mgt. )	35	J&K	12437
118.	Mr. Ashwani Kumar 56-A, R.S. Pura, Daulat Bhawan, Jammu-181102 (J&K)	Agriculture Extension Officer Agriculture Zonal Office, W.No. 9, Jammu-181102 (J&K)	M.Sc.	56	J&K	12438
119.	Mr. Vikas Kapoor 547/1, Sector-C, Sainik Colony	Dy. General Manager, Jio Infocom Limited Trikuta Nagar	MBA	47	J&K	12439

	Jammu-180011 (J&K)	Jammu-180012 (J&K)				
120.	Miss Seema Bharti Sarda Niwas W.No. 68, G. Kailash (Tanger Near Canal) P.O. Gangyal Jammu-180010 (J&K)	Special Assistant State Advisory Board for Welfare & Dev. of SC, Govt. of J & K, Jammu-180012 (J&K)	M.Sc.	38	J&K	12440
121.	Mr. Hemanshu Mahajan House No. 421, Shastri Nagar Jammu-180004 (J&K)	Inspector, Prosecution J & K Police Technical Training Institute Samba-184120 (J&K)	B.A. LLB.	30	J&K	12441
122.	Dr. Neelika Arora 67, Sector-1A, Channi Himmat Jammu-180015 (J&K)	Assistant Professor School of Business Studies (HRM & OB) University of Jammu Jammu-181143 (J&K)	Ph.D. (Mgt.)	43	J&K	12442
123.	Er. Aashish Dutt Chubey 203, Vijay Apartment Napier House Jabalpur-482001 (M.P.)	Professor Engineer College Jabalpur	B.E.	44	Jabalpur	12443
124.	Er. Kanchan Chubey 203, Vijay Apartment Napier House Jabalpur-482001 (M.P.)	Engineer	B.E.	44	Jabalpur	12444
125.	Mrs. Bimla Chubey 203, Vijay Apartment Napier House Jabalpur-482001 (M.P.)	Principal (Retd. )	M.A. (Sociology) B. Ed.	72	Jabalpur	12445
126.	Mr. Save Singh Gamad Village & Post – Bamanda Kalan, Tehsil – Badnawar, Dist. Dhar Madhya Pradesh-454665	Jr. Supply Officer, Food, Civil Supplies & Consumer Deptt. Dist. Alirajpur M.P.	B.Tech.	36	M.P.	12446
127.	Mr. Shiv Kumar Tiwari Ramleela Colony H-14, Rajgarh City Byawara-465661 (M.P.)	District Supply Officer Collectorate Rajgarh, M.P.	M.A.	59	M.P.	12447
128.	Mr. Suresh Verma Flat No.103-C, Scheme No.140 IDA Pipliya Hata Indore-452001 (MP)	Asstt. Supply Officer Collectorate Rajgarh Dist. M.P.	M.Sc.	57	M.P.	12448
129.	Mr. Shree Niwas Mishra Kukshi Road Darsawar Dist. Alirajpur (MP)	Dist. Supply Officer Food & Civil Supplies Deptt. Govt. of M.P. Dist. Alirajpur (MP)	P.G.	57	M.P.	12449
130.	Mr. Vivek Saxena H.No.44, Nirmal Kalpana Society Chunna Bhati, Kolar Road Bhopal-462016	Dist. Supply Officer Food & Civil Supplies Deptt. Govt. of M.P. Ratlam (MP)	P.G.	57	M.P.	12450

131.	Mr. G.L. Borsiya Hariya Kheda Tah. Piploda Distt. Ratlam M.P.-456226	Asstt. Supply Officer Food Civil Supplies Deptt. Neemach, M.P.	P.G.	57	M.P.	12451
132.	Prof. A. Muthulakshmi T-25, Teachers Qtrs. Mizoram University Campus, Tanhril Aizawl-796004 (Mizoram)	Professor Deptt. of Public Admn. Mizoram University Aizawl (Mizoram)	Ph.D. (Public Admn.)	45	Mizoram	12452
133.	Mr. Babu G. No. 202, New Binnamangala Indira Nagar Bangalore -560038 (Karnataka)	Assistant Professor Deptt. of Public Admn., Mizoram University Aizawl (Mizoram)	P.G. (Public Admn.)	30	Mizoram	12453
134.	Dr. Julie Zothanpuii Khawlhing H.No. KC/9-2, Zemabank, Kannveng-I, Aizawl-796017 (Mizoram)	Guest Faculty, UGC- Women's Studies Centre Mizoram University Aizawl, Mizoram	Ph.D. (Public Admn.)	37	Mizoram	12454
135.	Dr. Jashine Lalremmawii A-27, Zarkawt Main Street Near Bus Stand Aizawl-796001 (Mizoram)	Associate Porfessor Govt. T. Romana College Aizawl, Mizoram	Ph.D. (Public Admn.)	40	Mizoram	12455
136.	Dr. Jenifer Lalbiakdiki A-27, Zarkawt Near Bus Stand Aizawl-796001 (Mizoram)	Associate Professor Govt. T. Romana College Aizawl, Mizoram	Ph.D.	44	Mizoram	12456
137.	Mr. H.C. Lalchhuanawma Assistant Professor Deptt. of Public Administration Pachhurya University College Mizoram- 796001	Assistant Professor Deptt. of Public Administration Pachhurya University College Mizoram- 796001	P.G. (Public Administration )	40	Mizoram	12457
138.	Mr. C. Lalthansanga ZC-86, Zotlang, Aizawl- 796009 (Mizoram)	Guest Faculty Dept. of Public Admn. Govt. Aizawl West College Aizawl (Mizoram)	P.G. (Public Administration )	35	Mizoram	12458
139.	Dr. Suwa Lal Jangu H.No.114, Ward. No. 02, Gora-Jangu Ki Dhyani Bhagwatpura, Dhindha, Jobner Jaipur-303328 (Rajasthan)	Assistant Professor Deptt. of Political Science Mizoram University Mizoram-796004	Ph.D. ( Political Science)	38	Mizoram	12459
140.	Mrs. Lal Sangpuii Venglai Lunglei Mizoram-796701	Associate Professor Govt. J. Buana College, Lunglei Mizoram-796701	P.G. (Public Administration )	42	Mizoram	12460
141.	Mr. R. Lalthankima A-17, Ramhlun South Aizwal-796012 (Mizoram)	Assistant Professor Govt. Laungtlai College Veng, Mizoram	P.G. (Public Administration )	39	Mizoram	12461
142.	Mr. Ramthanpuia Pachuau Y-24/2, Mission Vegthlang Aizwal-796005 (Mizoram)	Guest Faculty Mizoram University	P.G. (Public Administration )	31	Mizoram	12462

143.	Mr. Jacob V.L. Awmpuia 7A-7/1, Zotlang, Aizawl Mizoram-796009	Guest Faculty Department of Public Administration Mizoram University	M. Phil.	31	Mizoram	12463
144.	Dr. Dilip Kumar Vill. Aganagar P.O. Purushottampur Dist. Muzaffarpur Bihar-842002	Asstt. Professor, Dept. of Political Science, Samastipur College Samastipur, Bihar	Ph.D.	54	Muzaffarpur	12464
145.	Prof. Emanjal Nahab E-1/92, Sector-14, Punjab University Chandigarh-160014	Director CSSEIP & Professor in Political Science Panjab University Chandigarh	Ph.D.	60	Punjab & Chandigarh	12465
146.	Dr. Devinder Singh T1-36, Teacher's Flat Sector-25, Punjab University Residential Complex Chandigarh-160014	Professor, Department of Law Panjab University Chandigarh	Ph.D.	47	Punjab & Chandigarh	12466
147.	Dr. Vandana Arora E1-61, Panjab University, Campus Sector-14, Chandigarh-160014	Professor, Department of Laws, Punjab University Chandigarh	LL.M. Ph.D.	48	Punjab & Chandigarh	12467
148.	Mr. Ayyanan Ramaiah D-4-58, 3 <sup>rd</sup> Floor, Kendriya Vihar-II Paruthipattu Chennai-600071 (T.N.)	IDAS (Retd.) Former Controller of Finance & Accounts	M.Sc. (Geology)	60	Tamil Nadu	12468
149.	Dr. Komraiah Palamakula 55-2-655, Bank Colony Street No.5, Bheemaram Hanmkonda Warangal-506009 (Telangana)	Post Doctoral Fellow Deptt. of Public Administration Kakatiya University Warangal- 506009	Ph.D. (Public Administration )	42	Telangana & A.P	12469
150.	Mr. T. Bharat Ratna FlatNo.341,Alekhyia Towers, Sitaram Nagar Colony. Bairamleguda, Opp. Sagar Enclave Saroor Nagar, L.B. Nagar Hyderabad-500079	Company Prosecutor, Group "B" Gazetted O/o Registrar of Companies, Govt. of India Ministry of Corporate Affairs, Hyderabad	LLB. LLM.	34	Telangana & A.P.	12470
151.	Ms. Varnika Shukla H. No.3, Girls Hostel Ishwar Sharan Ashram Allahabad-230001 (U.P.)	Judicial Magistrate District and Sessions Court Pratapgarh (U.P.)	B.A. LLB. (Hons.)	26	U.P.	12471
152.	Mr. Vijoy Prakash, IAS (Retd) Creative Enclave School of Creative Learning Nargada Danapur Cantt. Shiwala Road Patna-801503 (Bihar)	Chairman Bihar Vidyapeeth Sadaquat Ashram Patna	PG M.Phil	64	Bihar	12472

153.	Maj. Gen. Rajesh Sahai 89, Anuj Vihar Delhi Cantt Delhi-110010	Retired Maj. Gen.	P.G.	60	Delhi	12473
154.	Dr. Pradip Kumar Sarkar E-799, C.R. Park, New Delhi-110019	Visiting Faculty at School of Planning & Architecture, New Delhi	Ph.D.	68	Delhi	12474
155.	Dr. Kusum H.No. 520/2, Narwal Pain Satwari Jammu Cantt-180003 (J&K)	Assistant Professor Govt. Women's College Jammu	Ph.D.	36	J&K	12475
156.	Mr. Anil Sharma H.No. 220, Sector-5, Trikuta Nagar Jammu-180020 (J&K)	Retired as Sr. Accounts Officer	Graduate	61	J&K	12476
157.	Dr. Kavita Suri 132, Sarwal Colony, Jammu-180001 (J&K)	Director & Head Department of Sociology University of Jammu	Ph.D.	49	J&K	12477
158.	Dr. Uma Singh House No. 38-C, Sector-44-A, Chandigarh-160044	Assistant Professor	P.G.	39	Punjab & Chandigarh	12478
159.	Mr. D. Prasanth Kumar Reddy, IAS D-II/9, Shahjahan Road New Delhi	Pvt. Secretary to the Hon'ble Vice President of India, New Delhi	B. Tech M.A. (Public Policy)	37	Delhi	12479

## Annexure C

## (A) List of Training Programmes from October 2020 to May 2021

Sr. No.	Name of Programmes	Date (s)	Name of Faculty
1.	Tribal livelihood by MoTA , Assocham and NTRI , for which MoTA	2nd October 2020	Dr. Nupur Tiwari
2.	Training Programme on Human Resource Management for Chief Engineers of MES	Oct 5-16,2020	Dr. Neetu Jain
3.	Three day Virtual Summit On 'Digital Transformation in Governance' Under the Project Awareness and Skill Development Program for District officials through State ATIs	October 13-15, 2020	Dr. Charru Malhotra
4.	Tribal Talent Pool Conclave Northeast Region	October 13-14, 2020	Dr. Nupur Tiwari
5.	A Game Changer in collaboration with St. Wilfred's College of Law, Panvel, Maharashtra (Consumer Protection Act, 2019 -)	October 20, 2020	Prof. Suresh Misra Dr. Sapna Chadah
6.	Consumer Protection Act - A Game Changer in collaboration with Vellore institute of Technology University, Vellore, Tamil Nadu	October 22, 2020	Prof. Suresh Misra Dr. Sapna Chadah
7.	Consumer Protection and Empowerment Society for Efficient Governance and Administration (SEGA) Jaipur (CCS,)	October 28, 2020	Dr. Mamta Pathania
8.	Zonal Helplines Counsellors Through the Digital Mode	November 2-6, 2020.	Prof. Suresh Misra Dr. Mamta Pathania
9.	Two Days National Virtual Conference on 'Empowerment of Tribal Women through Entrepreneurship and Skill Development: Prospects and Challenges' sponsored by National Commission for Women(NCW)	November 5-6, 2020	Dr. Gadadhara Mohapatra
10.	Training programme on Consumer Protection Act, 2019 for Heads of NGOs / VCOs.	November 4-6, 2020	Prof. Suresh Misra Dr. Sapna Chadah
11.	Training Programme on Consumer Protection Act, 2019 for Faculty Members / Trainers.	November 9-11, 2020	Prof. Suresh Misra Dr. Mamta Pathania
12.	Consumer Protection Act, 2019 – A Game Changer in collaboration with Maharashtra National Law University Mumbai	November 17, 2020	Prof. Suresh Misra Dr. Sapna Chadah
13.	Consumer Protection Act, 2019 – A Game Changer in collaboration with JSS Law College, Mysuru, Karnataka	November 18, 2020	Prof. Suresh Misra Dr. Sapna Chadah
14.	Online National Poster Competition on Consumer Awareness	November 22, 2020	Prof. Suresh Misra Dr. Mamta Pathania
15.	Three Day Online Orientation Training Programme on Consumer Protection Act, 2019 for Presidents / Members of District Commissions	November 23-25, 2020	Prof. Suresh Misra Dr. Sapna Chadah
16.	9th T.P. on Financial Management in Scientific Organisations for Scientists and Technologists (Scientist & Technologists All Levels) (DST)	November 23-27, 2020	Dr. Pawan K. Taneja

17.	9th Advanced Leadership programme “Leadership Excellence for Atma Nirbhar (LEAN) Bharat”	November 23, 2020 to December 11, 2020	Dr. Neetu Jain Dr. Sachin Chowdhry
18.	Capacity Building Program for ST PRI members Ministry of Tribal Affairs, IIPA, SCSTRTI & UNDP	November 24-26, 2020	Dr. Nupur Tiwari
19.	Two Days Online Orientation Training Programme for Officers / Officials of State Governments on “Consumer Protection Act, 2019” in collaboration	November 26-27, 2020	Prof. Suresh Misra Dr. Mamta Pathania
20.	Consumer Protection Act, 2019 – A Game Changer in collaboration with Vel Tech Rangarajan Dr. Sagunthala R&D Institute of Science and Technology, Avadi-Vel Tech Road, Poonamallee - Avadi High Rd, Vel Nagar, Chennai, Tamil Nadu	December 2, 2020	Prof. Suresh Misra Dr. Sapna Chadah
21.	Two Day Online Orientation Programme on “Consumer Protection Act, 2019” for the District Level Officers / Officials of Food, Civil Supply and Consumer Protection, Wing ‘D’, 1st Floor, Vindhyachal Bhawan, Bhopal, Madhya Pradesh	December 3-4, 2020	Prof. Suresh Misra Dr. Sapna Chadah
22.	National Virtual Conference on Tribal’s Empowerment through Developmental Schemes	December 4, 2020	Dr. Nupur Tiwari
23.	Two Day Online Orientation Programme on “Consumer Protection Act, 2019” for the District Level Officers / Officials of Food, Civil Supply and Consumer Protection, Wing ‘D’, 1st Floor, Vindhyachal Bhawan, Bhopal, Madhya Pradesh	December 7-8, 2020	Prof. Suresh Misra Dr. Sapna Chadah
24.	3rd T.P. on Science & Technology for Rural Societies (Scientist & Technologists All Levels, DST)	December 07-11, 2020	Prof. Vinod K. Sharma Dr. Charru Malhotra
25.	Two Day Online Orientation Programme on “Consumer Protection Act, 2019” for the District Level Officers / Officials of Food, Civil Supply and Consumer Protection, Wing ‘D’, 1st Floor, Vindhyachal Bhawan, Bhopal, Madhya Pradesh	December 10-11, 2020	Prof. Suresh Misra Dr. Sapna Chadah
26.	Three-day Digital Training Programme on Urban Governance for Municipal Commissioners from Municipal Corporation and Grade ‘A’ Municipalities of Govt. of Tamil Nadu	December 14-16, 2020	Prof. K.K. Pandey Dr. Amit Kumar Singh
27.	on-line training programme on RTI for all CPIOs (sponsored by CPCB Central Pollution Control Board (CPCB))	December 21, 2020	Prof. Suresh Misra Dr. Sapna Chadah
28.	9th T. P. on Science & Technology for Rural Societies (Women Component) (Scientist & Technologists All Levels) (DST)	January 04-08, 2021	Prof. Vinod K. Sharma Dr. Charru Malhotra
29.	3 days online Training programme on "Leadership and Public Administration" for SARD, Central Tibetan Administration, Dharamshala	January 04 - 06, 2021	Dr. Surabhi Pandey

30.	15th Capacity Building Programme for Technical Personnel (Technical Officer, Technical Personnel, Technician, Senior Technician, Junior Analyst) (DST)	January 11-22, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
31.	Consumer Protection Act, 2019 after pursuing the procedural formalities in collaborate with Xavier Law School, St. Xavier's University, Kolkata	January 15, 2021	Prof. Suresh Misra Dr, Sapna Chadah
32.	NTRI Meeting	January 15, 2021	Dr. Nupur Tiwari
33.	One Day Virtual Training Programme on PMAY-HFA for Experts/Specialists at SLTC and CLTC of Himachal Pradesh	January 19, 2021	Prof. K.K. Pandey Dr. Amit Kumar Singh
34.	One Day Virtual Training Programme on PMAY-HFA for Experts/ Specialists at SLTC and CLTC of Himachal Pradesh	January 22, 2021	Prof. K.K. Pandey Dr. Amit Kumar Singh
35.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward – President Member	January 27, 2021	Prof. Suresh Misra Dr, Sapna Chadah
36.	National Education Policy 2020: Empowering Students	January 28, 2021	Prof. Suresh Misra Dr. Mamta Pathania
37.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward	January 29, 2021	Prof. Suresh Misra Dr, Sapna Chadah
38.	Organising Online Stakeholders Consultation on Pecuniary Jurisdiction of Consumer Commissions	February 1, 2021	Prof. Suresh Misra Dr, Sapna Chadah
39.	First Training Programme on Water Resources Management & Sustainable Habitat for Scientists & Technologists (Online)	February 1-5, 2021	Prof. Vinod Kumar Sharma Dr. Shyamli Sing
40.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward	February 3, 2021	Prof. Suresh Misra Dr, Sapna Chadah
41.	10th T. P. on Science, Technology and Emerging Trends in Governance (Scientist & Technologists All Levels) (1-week)	February 08- 12, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
42.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward	February 8, 2021	Prof. Suresh Misra Dr. Sapna Chadah
43.	Training Programme on Public Administration for the Probationers of Indian Defence Estates Service	February 08- 12, 2021	Dr. Mamta Pathanias
44.	Virtual Regional Conference of NCDRC and State Commissions on Consumer Protection Act, 2019: Way Forward	February 9, 2021	Prof. Suresh Misra Dr, Sapna Chadah
45.	Three Day Online Training Programme on Consumer Protection Act, 2019 for Heads of NGOs / VCOs	February 10-12, 2021	Prof. Suresh Misra Dr. Mamta Pathania
46.	Learning and Development Elysium 2021 Summit and Awards from	February 16 – 20, 2021.	Dr. Roma Mitra
47.	Three Day Online 111th Orientation Training Programme on Consumer Protection Act, 2019 for Presidents /	February 22-24, 2021	Prof. Suresh Misra Dr, Sapna Chadah

	Members of District Forums		
48.	Three Day Training Programme on On-Line Advance Time Management In New Normal For Aaos & Aaos Of LIC, India	February 24-26, 2021	Dr. Kusum Lata Dr. Saket Bihari
49.	6th ZCH Online Training Programme (Sponsored by NCH)	March 1-5,2021	Prof.Suresh Misra Dr.Mamta Pathania Ms.Deepika Sur
50.	3-days Orientation Programme on Consumer Protection Act for the Probationers of Indian Postal Service (IPoS)	March 3-5, 2021	Prof. Suresh Misra Dr. Mamta Pathania
51.	International Training Programme on “Finance for Non-Finance Background Leaders” E-ITEC	March 8-12, 2021	Dr. Pawan K. Taneja Dr. Roma Mitra Debnath
52.	Three Day online TP on "Development of Leadership Quality in New Normal"	March 10-12, 2021	Dr. Kusum Lata Dr. Saket Bihari
53.	Law College Chennai (Prof. Subramaniam)(Sponsored by CCS)	March 10, 2021	Prof. Suresh Misra Dr. Sapna Chadah
54.	Celebration of World Consumer Rights Day 2021(Sponsored by CCS)	March 15, 2021	Prof. Suresh Misra Dr. Sapna Chadah
55.	Three Day Online 112th Orientation Training Programme on Consumer Protection Act, 2019 for Presidents / Members of District Forums (Andhra Pradesh, Tamil Nadu, Telengana)	March 22-24, 2021	Prof. Suresh Misra Dr. Sapna Chadah
56.	Indian Technical and Economic Cooperation (ITEC) Programme, Ministry of External Affairs, Govt. of India	March 22-26, 2021	Dr.Roma Mitra Dr. Pawan Taneja
57.	Law College Chennai (Prof. Subramaniam) (Sponsored by CCS)	March 26, 2021	Dr.Sapna Chadah
58.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 6-8, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
59.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 7-9, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
60.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 8-10, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
61.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 15 – 17, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
62.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 22 -24, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
63.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	April 26-28, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
64.	Blended Capacity Building Programme for	April 27-29, 2021	Prof. Vinod K.

	Stakeholders of River Ganga under Namami Gange		Sharma Dr. Shyamli Singh
65.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 5-7, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
66.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 11-12, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
67.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 14-15, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
68.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 17-18, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
69.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 19-20, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
70.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 21 -22, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
71.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 24-25, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh
72.	Blended Capacity Building Programme for Stakeholders of River Ganga under Namami Gange	May 28-29, 2021	Prof. Vinod K. Sharma Dr. Shyamli Singh

**(B) Webinars & Memorial Lectures conducted during October 2020 to May, 2021**

<b>S. No.</b>	<b>Title of Webinar</b>	<b>Date</b>	<b>Webinar Coordinator</b>
1.	RTI Act-Issues and Challenges	1 October, 2020	Prof Ashok Vishandass Dr. Sapna Chadha
2.	Strengthening Health System In India (Bharat)- Post Covid Scenario	13 October, 2020	Dr. Pawan Taneja
3.	Overview of Central Public Sector Enterprises (CPSEs) - Disinvestment and Performance Evaluation	26 October, 2020	Dr. Surabhi Pandey
4.	India's Nuclear Doctrine : The contemporary context	10 November, 2020	Dr. Manan Dwivedi
5.	Insights on Modalities of Developing Good Case Studies	18 November, 2020	Prof. C. Sheela Reddy
6.	First Late Dr. U.C. Agarwal Memorial lecture on 'Ethics & Governance'	19 November, 2020	Prof. Suresh Misra
7.	National Security Dialogue	November 25, 2020	Dr. Surabhi Pandey
8.	Dr. Ambedkar's Ideas On Constitution Building	26 November, 2020	Prof. C. Sheela Reddy
9.	6th Dr. Rakesh Hooja Memorial Lecture on "Changing Contours of India's Federalism: Politics, Governance and Beyond"	23 December, 2020	Prof. C. Sheela Reddy
10.	India's Act East Policy: The Choice Betwixt Regional Comprehensive Economic Partnership and Trans Pacific Partnership?	28 December, 2020	Dr. Manan Dwivedi
11.	Seventh Professor S. Saroja Memorial Lecture On "Breaking the Glass Ceiling in PSU's: Challenges and Interventions"	30 December, 2020	Dr. Neetu Jain
12.	Social Forestry as a Way to being Atmanirbhar (Organised by IIPA Assam Regional Branch)	13 January, 2021	Dr. Shyamli Singh
13.	National Heritage City Development and Augmentation Yojana (Organised by IIPA Bihar Regional Branch)	27 January, 2021	Dr. Nupur Tiwary
14.	FRACing under Mission Karmayogi	29 January, 2021	Prof Ashok Vishandass Dr. Amit Kumar Singh
15.	Atal Mission for Rejuvenation and Urban Transformation (AMRUT) (Organised by IIPA Delhi Regional Branch)	10 February, 2021	Prof. Suresh Misra
16.	Atal Pension Yojana (Organised by IIPA Gujarat Regional Branch)	24 February, 2021	Prof. Ashok Vishandas
17.	Beti Bachao Beti Padhao (Organised by IIPA Haryana Regional Branch)	10 March, 2021	Dr. Neetu Jain
18.	Pradhan Mantri Jan Arogya Yojana (Ayushman Bharat) (Organised by IIPA Himachal Pradesh Regional Branch)	24 March, 2021	Dr. Saket Bihari

**(C) COMPLETED RESEARCH PROJECTS - OCTOBER 2020 TO MAY 2021**

<b>Sr. No.</b>	<b>Title of Study</b>	<b>Name of the Faculty</b>	<b>Ministry/Department</b>
1.	Health and Environmental Vulnerability of Smallholder Rice Formers to Extreme Climate: A Companion study on Agroecology and Conventional Form.	Dr. Shyamli Singh	Institute of Disaster Risk Reduction with Systems Approach for slow – onset Climate Disaster (AI-SOCD)
2.	Third Party Evaluation of Swatantrata Sainik Samman Yojana	Dr. Sapna Chadha Dr. Amit Kumar Singh	Ministry of Home Affairs
3.	National Level Monitoring (NLM) for Ministry of Rural Development, Govt. of India	Dr Saket Bihari	Ministry of Rural Development, Govt. of India
4.	Third-Party Evaluation of the Scheme of ISTM Augmentation of Training Facilities at ISTM	Dr. Pawan Kumar Taneja Dr. Roma Debnath	ISTM (DoPT)
5.	Professional support to MSME (Working Group to Study the need for changes in MSME Development Act, 2006)	Prof. K K Pandey Dr. Sachin Chowdhry Dr. Sapna Chadah	Ministry of MSME
6.	Thirty Party Evaluation of Domestic Funding of Foreign Training (DFFT)	Dr. Amit Kumar Singh	DOP&T
7.	NAI UDAN NAYA SAVERA	Prof. C. Sheela Reddy Dr Saket Bihari	Ministry of Minority Affairs
8.	Evaluation Study of Rashtriya Yuva Sashaktikaran Karyakram (RYSK)	Dr Saket Bihari	Ministry of Youth Affairs & Sports
9.	Evaluation Study of National Service Scheme (NSS)	Dr Saket Bihari Dr. Kusum Lata	Ministry of Youth Affairs & Sports
10.	Documentation of COVID 19	Prof. V.K. Sharma Dr. Shyamli Singh	Ministry of Home Affairs, UNDP
11.	Assessment of capacities and training needs of key stakeholders and to develop framework to enhance capacities of key stakeholders to implement effective long-term biodiversity conservation for SECURE Himalayan Project Landscapes in Districts in Sikkim"	Prof. V.K. Sharma Dr. Shyamli Singh	UNDP
12.	Thirty Party Evaluation of Advertising and Publicity Scheme of North East	Dr. V. N. Alok Dr. Saket Bihari	Ministry of Home Affairs
13.	Thirty Party Evaluation of the Scheme "Civic Action Programme in North	Dr.V. N. Alok Dr. Saket Bihari	Ministry of Home Affairs

	East Region		
14.	Third Party Evaluation of the Scheme “Helicopter Service in NE Region”	Dr. V.N. Alok Dr. Saket Bihari	Ministry of Home Affairs
15.	Evaluation Study of the International Cooperation (IC) Scheme of Ministry of MSME under the Scheme of Surveys, Study & Policy Research of this Ministry for continuation of the IC scheme beyond 14 <sup>th</sup> Finance Commission.	Dr. Sachin Chowdhry Prof. K.K. Pandey	Ministry of MSME
16.	Professional support to MSME (Preparation of National Policy for MSME in India)	Prof. K K Pandey Dr. Sachin Chowdhry Dr. Sapna Chadah	Ministry of MSME
17.	Training Need Assessment of ULB Engineers of Tamil Nadu	Prof. K.K. Pandey Dr. Sachin Chowdhry	Commissionerate of Municipal Administration, Govt. of Tamil Nadu
18.	Evaluation of National AIDS Control organization	Dr. Pawan K Taneja Dr. Roma Debnath	Ministry of Health & Family Welfare, Govt. of India
19.	Third Party Evaluation of ‘Assistance to States for Narcotics Control’	Dr. Surabhi Pandey	Ministry of Home Affairs
20.	Evaluation of Dr Ambedkar National Merit Award Scheme for Meritorious Students of Secondary and Senior Secondary Examination belonging to Scheduled Caste and Scheduled Tribes	Prof Sheela Reddy	Dr Ambedkar Chair
21.	India’s Foreign Policy: From Nehruvian Period till date	Dr. Manan Dwivedi	ICSSR
22.	Third Party Evaluation of the Scheme “Civic Action Programme in areas other than NE and J&K “	Dr.V. N. Alok Dr. Saket Bihari	Ministry of Home Affairs
23.	Evaluation for the New Schemes of Petrochemicals (i) Scheme for Setting up of Plastic Parks and (ii) Scheme for Setting up of Centres of Excellence (COEs)	Prof. Ashok Kumar Vishandass Dr. Saket Bihari	Department of Chemicals and Petrochemicals Ministry of Chemicals and Fertilizers
24.	Evaluation Study of the Scheme for “Administrative Reforms”	Dr. Neetu Jain Dr. Surabhi Pandey	Ministry of Personnel, Public Grievances & Pension Dept of Admn. Reforms & PG
25.	Third Party Evaluation of Scheme “Pensioners Portal”	Dr. Pawan K Tameja	Ministry of Personnel, Public Grievances & Pension Dept of Pension & Pensioners Welfare

26.	Evaluation of the Schemes “Tribal festival, Research, Information and Mass Education” & “Monitoring and Evaluation”.	Dr. Nupur Tiwari	Ministry of Tribal Affairs (MoTA)
27.	Third Party Evaluation of Information and Public Awareness Programme	Dr. V.N. Alok	Ministry of New & Renewable Energy (I&PA Division)
28.	Third Party Evaluation of Cyber Crime Prevention against Women & Children (CCPWC)	Dr. Surabhi Pandey	Ministry of Home Affairs

**ON-GOING RESEARCH PROJECTS - OCTOBER 2020 TO MAY 2021**

<b>Sr. No.</b>	<b>Title of Study</b>	<b>Name of Faculty</b>	<b>Ministry/Department</b>
1.	National Tribal Repository Project	Dr. Nupur Tiwari	Ministry of Tribal Affairs
2.	TRIFED Van Dhan Evaluation	Dr. Nupur Tiwari	Ministry of Tribal Affairs
3.	Evaluation of the Impact of Mission Shakti in Women empowerment in KBK Districts in Odisha	Dr. Gadadhara Mohapatra	National Commission for Women
4.	Blended Capacity Building Programme for Stakeholders of River Ganga under the Namami Ganga Programme	Prof. V.K. Sharma Dr. Shyamli Singh	Department of Water Resources, River Development & Ganga Rajuvenation National Mission for Clean Ganga
5.	Professional support to MSME (Preparation of National Policy for MSME in India)	Prof. K K Pandey Dr. Sachin Chowdhry Dr. Sapna Chadah	Ministry of MSME
6.	Evaluation of Training Institute in India	Prof. Ashok K. Vishandass Dr. Neetu Jain	NITI Aayog
7.	Comparative Analysis of Attrition and suicide Cases in CAPFs and Corrective Measures.	Dr. Neetu Jain	Bureau of Police Research & Development
8.	Evaluation of the Schemes of National Backward Classes Finance & Development Corporation (NBCFDC) Implemented in the State of Haryana and Rajasthan	Prof. C. Sheela Reddy	Dr Ambedkar Chair (Sponsored by NBCFDC, Ministry of Social Justice and Empowerment.)
9.	Study on Impact of COVID – 19 on Consumer Rights in Select States	Dr. Mamta Pathania	Centre for Consumer Studies (CCS)
10.	Evaluation of Working of District Consumer – Information Centers in Karnataka and the level of Satisfaction among Consumers	Prof Suresh Misra	Centre for Consumer Studies (CCS)
11.	Impact of Real Estate (Regulation and Development) Act, 2016 in Consumer Protection and Redressal of Housing Complaints in NCR.	Dr. Sapna Chadah	Centre for Consumer Studies (CCS)
12.	Third Party Evaluation of “Developing Specialist Investigators” (DSI)	Dr. Surabhi Pandey	Ministry of Home Affairs BPR&D
13.	Impact Evaluation of SAP India Pvt. Ltd.	Dr. Charru Malhotra	SAP India Pvt. Ltd.

		Dr. Pawan K Taneja	
14.	Evaluation Study of “Assistance to Training Institutions (ATI)	Dr. Saket Bihari	Ministry of MSME
15.	Third Party Evaluation of Capital and Revenue Scheme in LBSNAA	Dr. Surabhi Pandey	LBSNAA, Mussoorie
16.	Third Party Evaluation of IT modernization project of the Dept. of Posts	Dr. Saket Bihari	Dept of Posts, Corporate Planning Division
17.	Third Party Evaluation of Schemes of Dept. of Posts	Dr. Roma Debnath Dr. Kusm Lata	Dept of Posts, Corporate Planning Division
18.	Social Impact Assessment of DMRC project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/Aram Ganj, Roshnara Road, Pul Bangash	Prof. K.K. Pandey	Govt. of National Capital Territory of Delhi
19.	Forest Right Act, 2006- Assessment of Ground Realty	Dr. Gadadhara Mohapatra	National Human Right Commission
20.	Third Party evaluation of projects/scheme for Safety of women being undertaken by MHA under the Nirbhaya Fund	Dr. Surabhi Pandey	Ministry of Home Affairs

# Report of the Peer Review of Indian Institute of Public Administration (IIPA)



Submitted to  
Indian Institute of Public Administration (IIPA)  
New Delhi

Prepared and Submitted by



National Institute of Labour Economics Research and Development  
(An Autonomous Institute under NITI AAYOG)  
Sector A-7 Institutional Area, Narela, Delhi - 110040

April 2021

# Report of the Peer Review of Indian Institute of Public Administration (IIPA)

## Study Team

Dr. Pitam Singh  
Dr. Sanchita Bhattacharya  
Sh. D Indrakumar  
Dr. Ruby Dhar  
Ms. Archita Anand



National Institute of Labour Economics Research and Development  
(An Autonomous Institute under NITI AAYOG)  
Sector A-7 Institutional Area, Narela, Delhi - 110040

April 2021

## **Acknowledgement**

Transparency and accountability are the kingpins of an effective and vibrant democracy. The executive branch of government machinery is entrusted with the task of dispensing and administering good governance and work as the interface between the government and the public. Since Independence, need has been felt to de-colonise and decentralise the public administration of India to realize the colossal task of uplifting millions out of poverty and for their overall socio-economic development.

In the post-colonial, post-independence paradigm of the early 1950s, Public Administration really meant providing service to the people by the State apparatus using the ground rules of justice, ethics and fair play. With an aim to de-colonize the mindset of the Indian administration and to create an institution as the fulcrum for conducting research and training in the field of public policy, the Indian Institute of Public Administration (IIPA) was established on March 29, 1954.

IIPA was set up to build capacity among public servants through training and research with knowledge, skills and behaviour required for managing the tasks of governance at the Centre and the state level. In its effort to enhance the leadership, management and administrative capabilities of executives in the government and public sector enterprises, the Institute works in close collaboration with national and international organisations. The Institute's training and research programmes have a link with its vast information management and experience sharing activities.

Since its inception, the Institute has performed its mandated activities and played a crucial role at the national level in the field of capacity building and public policy. However, it has been felt that a review needs to be done about the performances of the institute by a third party keeping in mind its initial objectives and the new initiatives taken by IIPA. Considering which, the Department of Personnel and Training (DoPT) directed the mandate for peer review of IIPA.

The peer-review of IIPA has been awarded to NILERD with an objective to evaluate the performances and achievements of the institute as well as penning down relevant policy suggestions for further improvement. The review has been done adopting a mix of quantitative and qualitative approaches and activity-based information has been obtained from the Institute for the review study. I wish to express my gratitude to Shri SN Tripathi, IAS (retd), Director General, IIPA for entrusting the task to NILERD and the support provided to complete it. I express my sincere thanks to Shri Amitabh Ranjan, Registrar and Shri Mithun Barua, Deputy Registrar for providing their valuable input and crucial secondary information, essential to accomplish the task. I also deeply acknowledge the earnest cooperation extended by the entire team in administration, finance, training and publication of IIPA.

The present study is an outcome of hard work and collective efforts of a dedicated team of researchers under the guidance of Dr. Yogesh Suri, Director General, NILERD. I wish to place on record my sincere thanks to my team and Dr. Suri, Director General for his support and all the freedom he gave to accomplish the task.

I am pleased to present this review report and hope findings of this study would be useful for IIPA and others associated with the institute.

(Dr Pitam Singh)  
Team Leader

Delhi

April 17, 2021

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## **Executive Summary**

Transparency and accountability are the kingpins of an effective and vibrant democracy. The executive branch of government machinery is entrusted with the task of dispensing and administering good governance and work as the interface between the government and the public. Since Independence, need has been felt to de-colonise and decentralise the public administration of India to realize the colossal task of uplifting millions out of poverty and for their overall socio-economic development.

With an aim to de-colonize the mindset of the Indian administration and to create an institution as the fulcrum for conducting research and training in the field of public policy, the Indian Institute of Public Administration (IIPA) was established on March 29, 1954.

its effort to enhance the leadership, management and administrative capabilities of executives in the government and public sector enterprises, the Institute works in close collaboration with national and international organisations. The Institute's training and research programmes have a link with its vast information management and experience sharing activities.

IIPA has performed its mandated activities and played a crucial role at the national level in the field of capacity building and public policy. However, need has been felt that a review needs to be done about the performances of the IIPA by a third party keeping in mind its initial objectives and the new initiatives taken by the Institute. Considering which, the Department of Personnel and Training (DoPT) directed the mandate for peer review of IIPA. The task of this peer review has been awarded to NILERD by IIPA.

The review has been done adopting a mix of quantitative and qualitative approaches. Activity-based information has been obtained from the Institute for the review study.

The following observations have been made about the performance and achievement as against the target of activities of IIPA. Relevant policy suggestions have also been made for further improvement of performances of the Institute.

## Findings

- The institute has been successful in promoting and providing for the study of Public Administration and Economic and Political Science by undertaking courses, research studies, training, conferences/seminars and collaborative tie-ups with other institutions especially for public administrators and other officials of the government machinery at all levels i.e. centre, state and district.
- The institute has been publishing journals, periodicals, newsletter, research papers and books to promote the study of public administration.
- The institute has been successful in its objective to establish and maintain libraries and information services to facilitate the study of public administration and spreading information in regard thereto.
- Fulfilling its objective to constitute or cause to be constituted Regional Branches at convenient centers in India to promote the objects of the society, IIPA as on 31st March 2020, has 24 Regional branches and 43 Local Branches.
- The institute collaborates with number of national and international organizations for the purposes of helping the cause of public administration.
- The institute is fully equipped with requisite infrastructure and makes continuous investments in upgrading its infrastructure with changing scenario.
- The institute is fully resourced with the manpower required to perform its mandates. The total staff strength of the institute was 269 of which the majorities were under the project mode.
- It has been found that the institute is having a greater share of non-technical staff including the support staff among the total regular employees. The proportion of faculty is much less (just 17 percent of the total employees are faculty) as compared with the other categories of staff. However, it has a vast network of Visiting/Guest faculty which are engaged regularly for delivering lectures as also providing assistance to various Research Studies. The Visiting/Guest faculty are usually Serving/Retd. Civil Servants as well as Academicians. In addition, for assistance in Research studies, IIPA regularly recruits academic staff like Research Officers/Research Associates/Research assistants on short term contract basis. As such, there seems to be no shortage of faculty at IIPA.

- The institute receives grants from Department of Personnel and Training, Ministry of Personnel, Public Grievances and Pensions, Government of India. Apart from grant received from DoPT, the institute also receives funds from Ministry of Housing and Urban Affairs, Ministry of Consumer Affairs, and other ministries/organizations.
- The institute is able to generate substantial income through its own activities that include Fee from various fee-based and sponsored training programmes, user charges, research assignments, membership subscription, sale of publications and others.
- Around 80% of internal revenue is generated from various fee-based and sponsored training programmes, while user charges and net income from research assignments contribute around 16.7% of internal revenue of the institute.
- The financial resources generated by the Institute have seen steady increase from 2017-18 to 2019-20.
- Although the institute uses the revenue generated through internal sources to meet its expenditure, but it is not enough to meet all the expenses leading to a deficit situation.
- The Institute's internal revenue generation as a percent of expenditure was 62.89% in 2017-18, 51.68% in 2018-19 and 57.52% in 2019-20.
- The Academic Centres of IIPA perform a crucial role in research and training activities of the Institute. It has been observed that IIPA has achieved 133 % of its target in research activities in 2017-18. The corresponding percentages for 2018-19 and 2019-20 were 114% and 107 % respectively.
- It has been found that IIPA has achieved 132 % of its target in training activities in 2017-18. The corresponding percentages for 2018-19 and 2019-20 were 119% and 121 % respectively.
- The institute had 90 publications during the reference period, with maximum 42.22% books (reports/monographs/handbooks) being printed.
- During the reference period the institute had 12 collaborations with other organizations at national and international level
- The activities of the institute have influenced public policy in Recommendation of Administrative Reform Commission, MSME Policies, Policies of Ministry of Tribal Affairs and Gender Issues of Ministry of Women and Child Development

- Some of the challenges faced by the Institute in performing its responsibilities include Very Old Infrastructure, Building, Small Campus and Lack of space for sporting facilities.
- The institute is involved in capacity development of international and national administrators and policy makers. IIPA's role in the field of public administrations needs to be acknowledged.
- The institute is working towards expanding its activities to strengthen their presence nationally and globally. They are constantly upgrading their infrastructure and skills of faculty in line with changing scenario. Faculty is given opportunities not only to participate in the national events in this field but also visiting abroad on various forums.

### **Way Forward**

- As the institute has been able to achieve its objectives and has been keeping up with technological changes, it is recommended to strengthen the existing systems and processes of the institute so that the institute can continue its activities more efficiently and effectively.
- Apart from the Administrative Staff College in Hyderabad, no other institute is conducting activities similar to the institute. Thus, the institute is a standalone type of institution that cannot be merged with another institute. Expansion of its activities may be considered.
- More than 55 percent of the regular staff of the institute are non-technical and support staff, however, it is heartening to note that earlier, the percentage of regular staff in non-technical/support category was much high and the Institute has taken several measures to reduce this percentage like - Outsourcing of Services like Security, Housekeeping and Campus Maintenance, Strict moratorium on appointment of Group "C" and "D" staff and making only contractual appointment presently.
- Consultancy can be a major source of revenue generation for the Institute. The institute has not undertaken any consultancy during the three-year period under review.
- The institute is able to generate large revenue on its own. However, the major activities of the institute are affected by external factors, for example government has made bidding mandatory for award of research studies, thus despite being technically sound an

institute may not get the study due to financial reasons thus, 100% self -sufficiency cannot be reached by the institute. The present system of grant by DoPT may be continued.

## Chapter I

### Introduction

‘The best way to find yourself, is to lose yourself in the service of others’

- M.K. Gandhi

An effective and vibrant democracy is based on the twin principle of transparency and accountability. To dispense and administer good governance, the elected representatives entrust the executive branch as the face of the government amongst the public. In the wake of independence, a need was felt to de-colonize the public administration of India in order to realize the colossal task of uplifting millions out of poverty and for the overall socio-economic development of the newly independent country.

In the post-colonial, post-independence paradigm of the early 1950s, Public Administration really meant providing service to the people by the State apparatus using the ground rules of justice, ethics and fair play. With an aim to de-colonize the mindset of the Indian administration and to create an institution as the fulcrum for conducting research and training in the field of public policy, the Indian Institute of Public Administration was established on March 29, 1954 by Pt. Jawaharlal Nehru in consultation with Prof. Paul H. Appleby, Dean, Maxwell School of Citizenship and Public Affairs, Syracuse University and a Consultant with the Ford Foundation.

#### 1.1 Brief Background of IIPA

Located in the heart of Delhi in a sprawling seven acres campus, IIPA was set up as an autonomous institution under the Societies Registration Act, 1860 under the Ministry of Personnel with a vision to spread and disseminate the knowledge and practices of public administration. The Institute has 67 Regional / Local Branches in the country for furtherance of the objectives of the Institute and to promote exchange of ideas on current trends and practice in public administration to public servants, academics, students and the IIPA members at the local level.

IIPA is an institution of national eminence for training, research and information dissemination in streams related to the ethos of Public Administration. Within a span of six decades since its

inception, the institution has garnered international repute for itself as a premier centre for Training and Research in Public Administration and Management.

IIPA was set up to build capacity among public servants through training and research with knowledge, skills and behaviour required for managing the tasks of governance at the Centre and the state level. In its effort to enhance the leadership, management and administrative capabilities of executives in the government and public sector enterprises, the Institute works in close collaboration with national and international organisations. The Institute's training and research programmes have a link with its vast information management and experience sharing activities.

## **1.2 Management and Organization of IIPA<sup>1</sup>**

Under the Rules of IIPA as amended on 31<sup>st</sup> October 2020, the Executive Council is the central body which is composed of the following members: -

- i. The Hon'ble Vice President of India as the President of the Institute (ex-officio).
- ii. Hon'ble Union Minister of State in charge of Ministry of Personnel, Public Grievances and Pension, Govt. of India as the Chairman of the Executive Council (ex-officio).
- iii. CEO, NITI Aayog, Govt. of India (ex-officio).
- iv. Secretary (Personnel), Department of Personnel and Training, Govt. of India (ex-officio).
- v. Secretary (Expenditure), Ministry of Finance, Govt. of India (ex-officio).
- vi. Director, Lal Bahadur Shastri National Academy of Administration, Mussoorie (ex-officio).
- vii. Chairmen of five Regional Branches to be co-opted in rotation by the Executive Council for a two-year term, one each from North, South, East, West and North-East Zones of India, as may be prescribed (ex-officio).
- viii. Vice-Chancellor, Panjab University (ex-officio)
- ix. Two Eminent Persons to be co-opted by the Executive Council for a two-year term.
- x. One IIPA faculty to be co-opted by the Executive Council for a two-year term.
- xi. Director-General of the Institute (ex-officio)

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<sup>1</sup> Memorandum of Association and Rules 2020: Indian Institute of Public Administration, pp-25-29

The Executive Council is responsible for the management and administration of the affairs of the institute in accordance with the rules and byelaws of IIPA made thereunder for the furtherance of its objectives of the institute.

Being a member-driven institution, its membership exceeds 10,000 comprising those actively involved or concerned with the study or practice of public administration. The Director is the academic leader of the faculty, assisted by faculty members- and head of administration-assisted by Registrar and other administrative staff.

### **1.3 Objectives of IIPA<sup>2</sup>**

- To promote and provide for the study of Public Administration and economic and political science with special reference to public administration and the machinery of government and educational purposes incidental thereto.
- To undertake, organize and facilitate study courses, conferences and lectures and research in matters relating to public administration and the machinery of government.
- To undertake and provide for the publication of journals and of research papers and books to impart training in and promote the study of public administration.
- To establish and maintain libraries and information services to facilitate the study of public administration and spreading information in regard thereto.
- To constitute or cause to be constituted Regional Branches at convenient centers in India to promote the objects of the society.
- To cooperate with approved institutions and bodies for the purposes of helping the cause of public administration.
- To issue appeals and application of money and funds in the furtherance of the said objects and to accept gifts, donations, and subscription of cash and securities and of any property either movable or immovable.

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<sup>2</sup> Memorandum of Association and Rules 2020: Indian Institute of Public Administration, pp 7

## 1.4 Branches of IIPA

### a) Regional Branches

IIPA has 24 Regional Branches located mainly at State Capitals as shown in table 1.1.

**Table 1.1: Regional Branches of IIPA**

01-Assam	02-Bihar	03-Delhi	04-Goa	05-Gujarat
06-Haryana	07-Himachal Pradesh	08-Jammu & Kashmir	09-Jharkhand	10-Karnataka
11-Kerala	12-Madhya Pradesh & Chhattisgarh	13-Maharashtra	14-Manipur	15-Meghalaya
16-Mizoram	17-Odisha	18-Punjab & Chandigarh	19-Rajasthan	20-Tamil Nadu
21-Telangana & Andhra Pradesh	22-Uttar Pradesh	23-Uttarakhand	24-West Bengal	

### b) Local Branches

IIPA has 43 Local Branches located normally at district headquarters / important cities (Table 1.2)

**Table 1.2: Local Branches of IIPA**

01-Agra	02-Aurangabad	03-Bairelly	04-Budaun	05-Burdwan	06-Coimbatore
07-Cuddalore	08-Cuttack	09-Dharwad	10-Dindigul	11-Gulbarga	12-Howrah
13-Indore	14-Jabalpur	15-Jamshedpur	16-Kanpur	17-Karimnagar	18-Madurai
19-Meerut	20-Muzaffarpur	21-Mysore	22-Nagpur	23-Nasik	24-Patiala
25-Patliputra	26-Puducherry	27-Pune	28-Saidapet	29-Salem	30-Sangali
31-Sirohi	32-Thanjavur	33-Tirucharapalli	34-Tirunlveli	35-Tirupati	36-Tirupattur
37-Vadodara	38-Vallabh Vidyanagar	39-Vellore	40-Villupuram	41-Virudhnagar	42-Visakhapatnam
43-Warangal	Other States	Abroad			

### **1.5 Activities of IIPA**

- The Institute undertakes research studies on substantive and contemporary issues as well as on specific areas as sponsored by the governments, national organizations and international agencies.
- It also offers advisory services in operational areas to the central government and public sector enterprises.
- It conducts several training programmes on various aspects and facets of the study and practices of public administration and management and trains about 5,000 officers and civil society members every year from India and abroad.
- It also publishes and disseminates literature on public administration through special publications and journals.

#### **(a) Training and Educational Programmes of the Institute:**

The Institute organizes a large number of training programmes which broadly fall into the following categories:

**Long-term Programmes:** The Advanced Professional Programme in Public Administration (APPPA) for senior officers is conducted for the Training Division of the Department of Personnel and Training (DoPT), Government of India. It is a high-end customized ten months programme for senior officers of the All India and Central Services including the Armed Forces.

**Sponsored Programmes:** Sponsored by (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs, and (e) other Ministries/Departments, Public Sector Undertakings

**Fee-based Programmes:** Designed and offered by the Institute at the behest of user organizations and at its own initiative.

## **b) Training Programmes apart from APPPA**

IIPA conducts training for the officials of different departments and ministries of Government of India and State Governments on various topics of governance, finance, communication, leadership, administration and management.

The period of training programme varies from 3 days to 10 months.

IIPA is also involved in the capacity building of the civil servants of foreign countries and conducted training for the officials of Afghanistan, Bangladesh, Sri Lanka, Maldives, Nepal, Vietnam, Mongolia, African and Latin American countries under direct and ITEC programme.

IIPA is also conducting a training programme titled '*Namami Gange*' to strengthen capacity and public awareness and promote multi-sectoral coordination.

IIPA focuses on developing soft-skills amongst the public functionaries in order to further the aim of goal of developing citizen-centric governance for an aspirational India.

## **c) Publications**

The Institute disseminates information, analyses, viewpoints and knowledge related to public administration, governance, policy and development through its regular publications and also through the publication of books and booklets and through seminars, workshops, conferences, panel discussions as well as lecture, on current themes.

### **Following are the publications released by IIPA: -**

1. Indian Journal of Public Administration (Quarterly) – published since 1955
2. Lok Prashasan (Biannually)- published since 2008
3. Nagarlok (Quarterly)- published since 1975
4. Documentation in Public Administration (Quarterly)
5. Newsletter (Monthly) - published since 1960s
6. IIPA Digest (Quarterly)- published since 2019

**d. The institute also conducts outreach activities and a case study program annually.**

Apart from that the nine centers under IIPA are entrusted to conduct quality research on areas ranging from complex urban issues, consumer welfare, e-governance, food security, grass-root level governance, et al.

**1.6 Peer-Review Study by NILERD**

Since its inception, the Institute has performed its mandated activities and played a crucial role at the national level in the field of capacity building and public policy. The institute's training fields and areas are unique for the officials of the public sector. However, there is a need to review the performance of the institute by the third party as it was never done before. The Department of Personnel and Training (DoPT) directed the mandate for this peer review of the institute.

**Scope and Objectives of the Peer-Review Study**

Scope of the Study- The study covers three-year period i.e. 2017-18 to 2019-20

- Whether the objectives for which IIPA was set up have been achieved
- Whether the activities should be continued either because they are no longer relevant or have been completed or if there has been a substantial failure in the achievement of objectives?
- Whether the nature of activities is such that these need to be performed only by an autonomous organization?
- Whether similar functions are also being undertaken by other organizations, be it in the central government or state governments or the private sector, and if so whether there is scope for merging or winding up the organization under review?
- Whether the total staff complement, particularly at the support level, is kept at a minimum?
- Whether the user charges levied are appropriate?
- Examine the scope for maximizing internal resource generation in the organization so that the dependence upon government budgetary support is minimized.

## 1.7 Review Matrix

Each objective of this peer review was assessed and cross-checked with substantive facts of performances and achievements of the institute.

**Table 1.3: Framework used for Peer Review**

<b>Objectives</b>	<b>Major Indicators</b>	<b>Source of Information / Data</b>	<b>Peer Review Strategy</b>
Whether the objectives for which IIPA was set up have been achieved	<ul style="list-style-type: none"> <li>• Mandates/objectives</li> <li>• Activities actually performed</li> </ul>	<ul style="list-style-type: none"> <li>• Byelaws</li> <li>• Major decisions of Executive Council</li> <li>• Annual Reports</li> <li>• Questionnaire</li> <li>• Consultations with technical team</li> </ul>	Compared the activities of the Institute with mandates
Whether the activities should be continued either because they are no longer relevant or have been completed or if there has been substantial failure in achievement of objectives	<ul style="list-style-type: none"> <li>• Targets an achievement in mandates/activities</li> <li>• Demand for activities</li> <li>• Sustainability for certain functions</li> <li>• Major constraints in performance</li> </ul>	<ul style="list-style-type: none"> <li>• Annual Reports</li> <li>• Annual Audited Statements of Accounts</li> <li>• Questionnaire</li> <li>• Discussion</li> </ul>	Generation of resources  Trends of Clients / users
Whether the nature of activities is such that these need to be performed only by an autonomous organization	<ul style="list-style-type: none"> <li>• Activities performed</li> <li>• Uniqueness in performance</li> <li>• Demand from the clients</li> <li>• Core activities</li> <li>• Non-Core Activities</li> <li>• Divergence on functioning</li> <li>• Resource generation</li> <li>• Clients/users</li> <li>• Uniqueness of activities</li> </ul>	<ul style="list-style-type: none"> <li>• Questionnaire</li> <li>• Points emerged from discussions/ consultations with the technical team of the Institute</li> </ul>	Reviewed the specific / unique activities which the institute is doing

<p>Whether similar functions are also being undertaken by other organizations, be it in the central government or state governments or the private sector, and if so whether there is scope for merging or winding up the organization under review</p>	<ul style="list-style-type: none"> <li>• Major functions / activities</li> <li>• Similar organization / Functions</li> <li>• Homogenous and heterogeneity in functions</li> <li>• Scope and coverage</li> <li>• Target groups</li> <li>• User fee collections</li> <li>• Value / Credentials</li> <li>• Ministry's desire</li> <li>• Feasibilities for merging</li> </ul>	<ul style="list-style-type: none"> <li>• Questionnaire</li> <li>• Discussions</li> <li>• Annual Reports</li> <li>• Minutes of Executive Councils</li> </ul>	<p>Reviewing authority has made an assessment by self by comparing the activities of the institute with similar institutes.</p>
<p>Whether the total staff complement, particularly at the support level, is kept at a minimum</p>	<ul style="list-style-type: none"> <li>• Staffing pattern</li> <li>• Staff in position</li> <li>• Composition of support staff</li> <li>• Nature of appointment</li> </ul>	<ul style="list-style-type: none"> <li>• Questionnaire</li> <li>• Discussion</li> </ul>	<p>The staffing pattern, recent recruitments and was assessed</p>
<p>Whether the user charges levied are appropriate</p>	<ul style="list-style-type: none"> <li>• Items covered under user fee</li> <li>• User charges</li> <li>• Users trend</li> <li>• Fixing the user charges</li> <li>• Proportion of user charges among to total revenue</li> <li>• Pros and cons in revising the user charges</li> </ul>	<ul style="list-style-type: none"> <li>• Annual Reports</li> <li>• Audited statements</li> <li>• Questionnaire</li> </ul>	<p>The user charges was compared with market rates for the such a services and charges of the similar institutes was compared accordingly was made an assessment by the reviewing agency</p>
<p>Examine the scope for maximizing internal resources generation in the organization so that the dependence upon government budgetary support is</p>	<ul style="list-style-type: none"> <li>• Current source/ activities which floats the internal resources</li> <li>• Trends of internal resources</li> <li>• Strength and weakness in</li> </ul>	<ul style="list-style-type: none"> <li>• Questionnaire</li> <li>• Annual Reports</li> <li>• Annual Audited Statements</li> <li>• Discussions with the core team</li> </ul>	<p>Budget/grants-in-aids trends was assessed. The financial resources generated by the institute was compared with the proportion of expenditure</p>

minimized	<p>generating internal resources</p> <ul style="list-style-type: none"> <li>• Proportion of internal resources in total expenditure</li> <li>• Action plan / expansion of activities to increase the internal resources</li> <li>• Possibilities for growth</li> <li>• Constraints in floating the internal resources</li> <li>• Technological cope up to make a divergence in activities</li> <li>• Availability of Infrastructure and talents to expand the activities</li> <li>• Recent initiative for the expansion</li> <li>• Marketing/Sustainability strategy</li> </ul>	<ul style="list-style-type: none"> <li>• Minutes of the executive councils</li> </ul>	pattern.
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### 1.8 Study Methodology

Looking at the changing global economic and technological scenario it has become essential to assess the performance and applicability of the organizations that are established to perform governance related activities. The Indian Institute of Public Administration is one such organization established as an Autonomous Institute.

## 1.9 Approach and Methodology

- The present peer-review study has adopted a mix of quantitative and qualitative approaches. Activity-based information has been obtained from the Institute for the review study.
- Quantitative as well as qualitative information has been collected through structured and open-ended survey tools based on the objectives/identified indicators related to targets and achievements/functioning, infrastructure, financing, staffing, and various mandated activities of the Institutes for three years period (2017-18, 2018-19 and 2019-20).
- A checklist consisting of discussion points was also developed and an in-depth discussion was held with the core team of the institute to capture the qualitative aspects and also to validate the quantitative information gathered from different sources.
- A structured questionnaire was prepared and sent to the Institute to furnish their information for the assessment. The institute submitted the filled-in questionnaire along with the required attachments as evidence for the provided information.
- The study team from NILERD visited the institute and validated the data/information received through the questionnaire. The complied data was analyzed/reviewed and documented in the report.

## 1.10 Key Indicators

The list of indicators for which the peer-review study was conducted are given below:

1. Physical Infrastructure
2. Financial Resources
3. Organizational Structure
4. Human Resources
5. Roles and Responsibilities
6. Mandates to perform
7. Core and non-core activities
8. Targets and Achievements
9. Identify the Critical Gaps in the target and achievements
10. Registering the reasons for the same

11. Resource generation and compositions
12. Expenditure Pattern
13. Fields of Human Resource Development Programmes
14. Scope and coverage of the Pogrammes
15. Outreach of these training programmes
16. National and International Clients / Participants
17. Advisory and consultancy services
18. Technical cooperation and support services
19. Networking with similar organizations / Clients
20. Linkages with Similar or Partnering Organisations
21. Capacity Building and Up-gradation of Skills of Technical Staff
22. Marketing Strategy and Issues
23. Policy Supports and Issues
24. Optimum Size of Staffing / Redeployment
25. Strengthening /Merging Options
26. Awards /certificates /recognition received
27. Identifying the Issues and Constraints in Delivering of services

## Chapter -2

### Performance of the Institute

This chapter looks at the performance of the institute with respect to resources and activities. Under resources- Infrastructure, Human and Financial Resources have been reviewed. The activities section looks at Research, Training, Consultancy, Publications and others.

#### **2.1: Assessment of Resources**

##### ***2.1.1 Infrastructure***

Being an autonomous institute under the Government of India for a very long period, the institute is fully equipped with all the requisite infrastructures viz,

- i) Training Classrooms
- ii) Smart Classroom
- iii) Conference Hall with Digital Mode
- iv) Hostel rooms to accommodate trainees
- v) Dining Halls
- vi) Guest House

The data collected through both primary and secondary sources along with discussions with the various stakeholders and personal verification by the peer review team in the institute has highlighted that the institute is infrastructurally well equipped. It is worth highlighting, that the institute has made substantive investments in building physical infrastructure to cope-up with the changing scenario whereby the digital dissemination of information is gaining more ground. As a recent initiative, the institute has developed digital-friendly classrooms and lecture halls to focus on online training courses. The executive team and faculty of the institute have highlighted the positive aspects regarding the availability of the infrastructure at the institute.

However, there is scope for further improvement in infrastructure as the Ground floor of the office and hostel buildings is completely sodden due to IIPA being situated adjacent to river Yamuna. Waterproofing of ground floor should be done thoroughly to prevent seepage of ground water. Further, there is need to improve some of the old classrooms as well as to create some

new State-of-the-Art classrooms if IIPA proposes to enhance the number of quality training programmes. Similarly, some new classrooms in line with international standards should be constructed in the hostel for international participants. The existing facilities at hostel should also be upgraded by renovating the old infrastructure.

### **2.1.2 Human Resources**

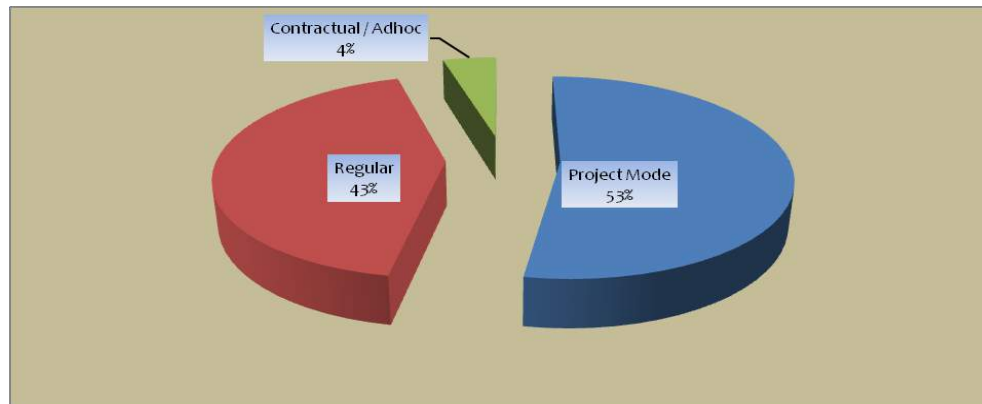
The availability of requisite manpower is a quintessential resource for any Institution to deliver its mandate/activities/services. The data highlights that the institute is fully equipped with the manpower required to perform its mandates. The total staff strength of the institute is 269 of which the majorities are under the project mode.

**Table 2.1: The Staff Position in the Institute as of 31 March 2020**

Category of Staff	In Position			Total
	Regular	Contractual/ Ad-hoc	Project Mode	
<b>Faculty</b>	20	4	-	24
<b>Executive Staff</b>	03	1	-	04
<b>Technical Staff</b>	26	5	131	162
<b>Non- technical Staff</b>	47	2	05	54
<b>Support Staff</b>	19	-	06	25
<b>Total Staff</b>	115	12	142	269

Source: Data Provided by the Institute (IIPA), 2021

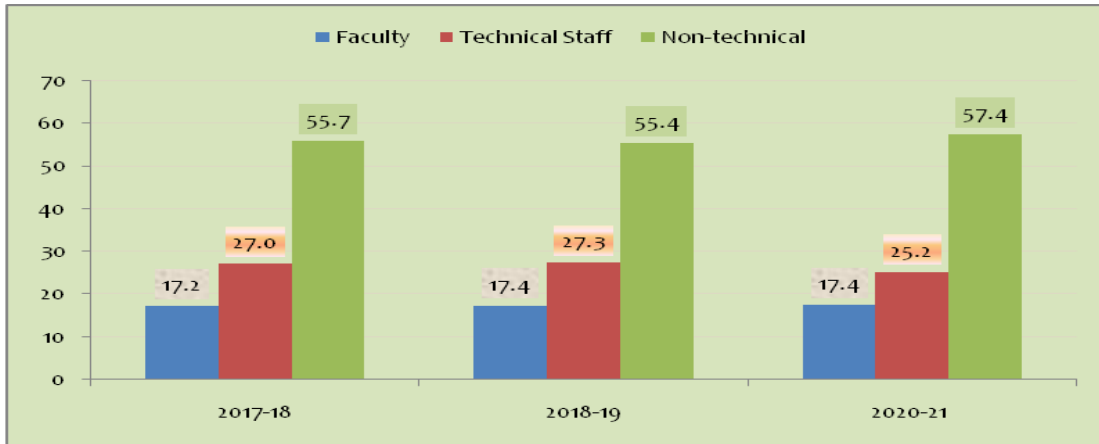
The Institute is maintaining the number of regular staff at a minimum level. 43 percent of the total staff of the institute are employed under the regular mode. The remaining 57 percent of the staff are under project (53 percent) and contractual / ad hoc mode (just 4 percent). Appointment of people for specific purpose (project mode) can help the institute in reducing its financial burden.

**Figure 2.1: Distribution of Staff by Nature of Employment, 2019-20**

Source: Data provided by the Institute (IIPA), 2021

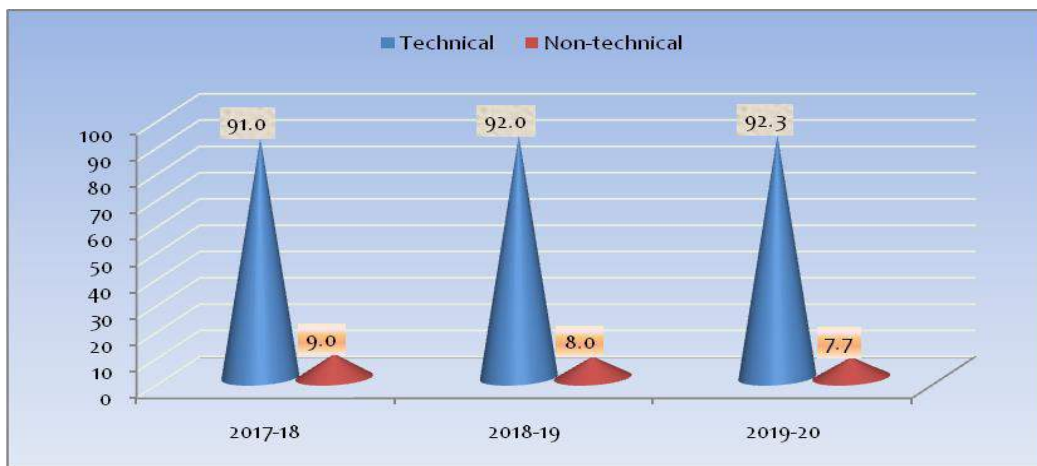
- The institute is having a greater proportion of non-technical staff including the support staff among the total employees. The proportion of faculty is much less (just 17 percent of the total employees are faculty) as compared to other categories of staff. Similarly, another 25-27 percent of the regular employees of the institute are under technical categories. It is clear from the data that around 45 percent of the employees of the institute constitute the core team. The remaining employees form part of the non-technical team that includes the support staff. Even when we look at the year-wise trend there is a slight rise in the proportion of non-technical staff as compared with the faculty and technical staff. However, it is heartening to note that earlier, the percentage of regular staff in non-technical/support category was much high and the Institute has taken several measures to reduce this percentage like: Outsourcing of Services like Security, Housekeeping and Campus Maintenance, Strict moratorium on appointment of Group "C" and "D" staff and making only contractual appointments presently.

This is one of the core areas that requires the attention of the institute for its optimum functioning. However, a sprawling campus hosting residential programmes requires a dedicated team to look into the requirements of the clients. The institute should focus on developing a rationale for the recruitment for new posts under the non-technical category.

**Figure 2.2: Distribution of Staffing Pattern in the Institute during the reference period**

Source: Data provided by the Institute (IIPA), 2021

An increase in the staff under project mode shows the volume of research projects undertaken by the institute. This is an important area where the institute can contribute more to its resource generation. While appointing the staff members under the project mode, the institute has followed a multi-dimensional approach and appointed more technical staff to look into the core activities of the institute. It was also observed that during the reference period the institute employed more than hundred staff members of which more than 90 percent are technical background. The proportion of the non-technical support staff is kept at a minimum for all the years under reference. This trend may be replicated in all cases where the support staff placed is more in numbers (Figure 2.3).

**Figure 2.3: Distribution of Staff Employed under Project Mode in the Institute**

Source: Data provided by the Institute (IIPA), 2021

### 2.1.3: Financial resources

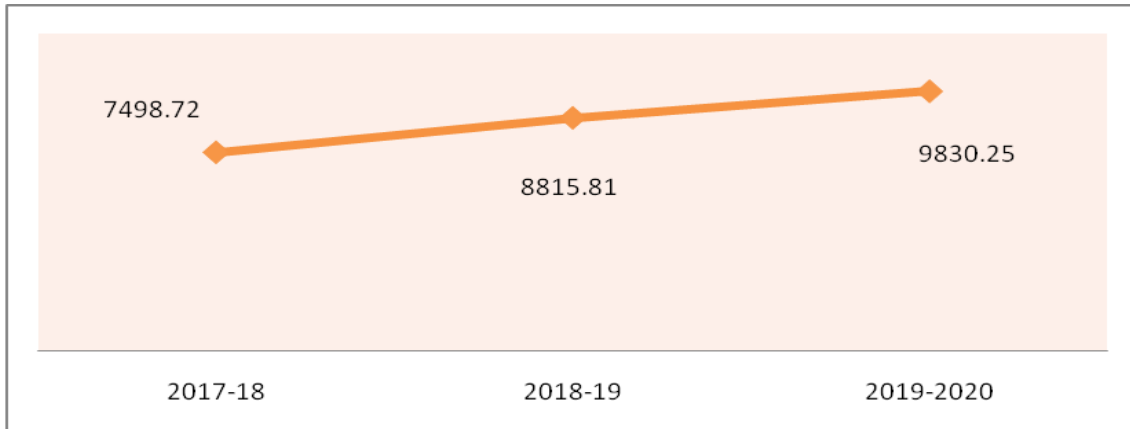
The institute receives grants from Department of Personnel and Training, Ministry of Personnel, Public Grievances and Pensions, Government of India. Apart from grants received from DoPT, the institute also receives funds from Ministry of Housing and Urban Affairs, Ministry of Consumer Affairs, and other ministries/organizations. The institute also generates its own resources through various activities which have been discussed later. The details of receipts during the reference period are given below:

**Table 2.2: Grants/Funds/Revenue during 2017-2020**

Income	Amount (Rs. lakhs)			
	2017-18	2018-19	2019-2020	Total
<b>Grant from DoPT</b>	1235.09	2074	1800	5109.09
<b>Grant from Centre for Urban Studies</b>	247.11	320.01	320.86	887.98
<b>Ministry of Consumer Affairs for Centre for Consumer Studies</b>	234.22	461.5	762.07	1457.79
<b>From Ministries/Departments (Other than DOPT) and other organizations for special Programmes, Research Studies, Research/Assignments, Seminars</b>	889.04	858.06	684.02	2431.12
<b>APPA</b>	377.14	418.08	645.89	1441.11
<b>Internal Receipts Generated by IIPA</b>	2069.49	2133.04	2485.76	6688.29
<b>Total</b>	5052.09	6264.69	6698.6	18015.38

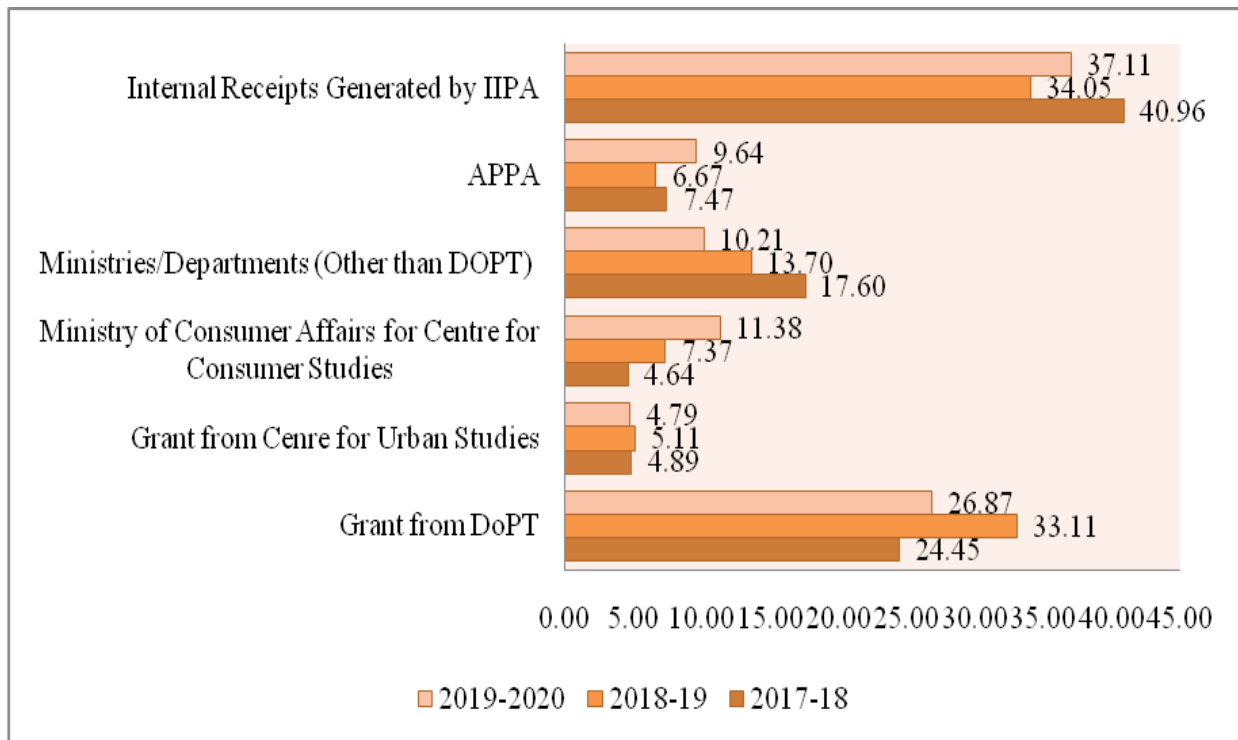
Source: Data provided by IIPA 2021, Annual Reports

As far as the sanctioned budget is concerned, it was observed that during the reference period IIPA received the entire sanctioned amount from Department of Personnel and Training (DoPT). In addition, it also received grants/revenue from other sources (table 2.1.3). From the table it is seen that the total income of IIPA during 2017-18, 2018-19 and 2019-20 was 5052.09 lakhs, 6264.69 lakhs and 6698.6 lakhs respectively. The income of the institute has shown an upward trend as can be seen from Figure 2.4.

**Figure 2.4: Growth Trend of Financial Resources of the Institute**

Source: Data provided by IIPA 2021, Annual Reports

The figure 2.5 given below shows that highest percentage of income has been generated by the institute from its own funds as compared to grants/receipts received from various sources.

**Figure 2.5: Percentage distribution of grants/receipts from different sources**

Source: Data provided by IIPA 2021, Annual Reports

One of the biggest strengths of the institute is that it generates its own financial revenues. In absolute terms, there was a multi-fold increase in the volume of the amount generated by the Institute.

The financial resources generated by the Institute have seen a steady increase from 2017-18 to 2019-20. In 2017-18 the internal revenue generation was Rs.2069.49 lakhs and it has gone up to Rs.2485.76 lakhs in 2019-20. The internal earning is in general upward trend as shown (table 2.3) below.

**Table 2.3: Details of Internal Revenue Generation of the Institute**

Internal Receipts Generated by IIPA	Amount in lakhs				Percentage			
	2017-18	2018-19	2019-20	Total	2017-18	2018-19	2019-20	Total
Fee from various fee-based and sponsored training programmes	1624.33	1679	2079.1	5382.43	78.49	78.71	83.64	80.48
User Charges	219.87	209.8	132.98	562.65	10.62	9.84	5.35	8.41
Net Income from Research Assignments	156.47	201.67	192.69	550.83	7.56	9.45	7.75	8.24
Membership subscription (including interest on Membership Fund)	11.01	10.78	10.24	32.03	0.53	0.51	0.41	0.48
Sale of Publications	1.83	4.35	3.49	9.67	0.09	0.20	0.14	0.14
Misc. Income	55.98	27.44	67.27	150.69	2.71	1.29	2.71	2.25
<b>Total</b>	2069.49	2133.04	2485.77	6688.3	100.00	100	100	100.00

**Source:** Data provided by IIPA 2021

Around 80% of internal revenue is generated from various fee-based and sponsored training programmes, while user charges and net income from research assignments contribute around 16.7% of internal revenue of the institute.

However, as revenue generation through research activities is highly dependent on government rules and regulations in the bidding process, it is not always possible to make projection of the earning through research fee.

## Expenditure

Looking at the expenditure incurred by the institute, it can be observed that the expenditure incurred is more than double of the grant received from DoPT during the reference period of the study. The institute utilizes the revenue generated through its internal sources to meet its expenditure needs. Even though the institute generates substantive revenue from its internal resources, barring 2018-19, the institute faced a deficit of -50.79 lakhs and -7.33 lakhs in 2017-18 and 2019-20 respectively.

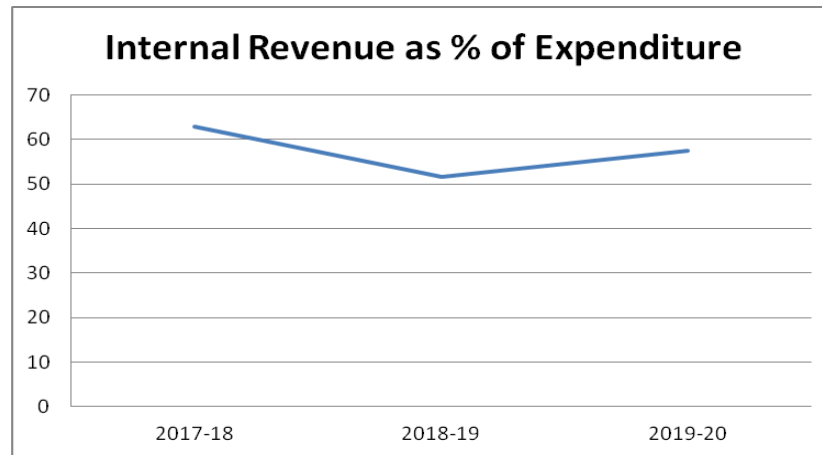
**Table 2.4: Revenue, Expenditure and cash-surplus situation**

Year	Budget /Grant received	Revenue generated through internal sources	Expenditure incurred	Cash Surplus/ Deficit
2017-18	1235	2069.49	3290.06	-50.79
2018-19	2074	2133.04	4127.21	29.04
2019-20	1800	2485.77	4322.15	-7.33
<b>Total</b>	5109	6688.3	11739.42	

Source: Data provided by IIPA 2021

The above table underscores the fact that although the institute has managed to generate considerable amount of revenue from its own activities, yet it is inadequate to meet all its expenses. The above finding evidently highlights that it is not possible to have zero budget-based approach in research and training as the award of work depends on several factors beyond the control of the institute. It is possible to maximize these activities but attaining 100% self-sufficiency through research and training is a farfetched option.

The Institute generates internal revenue through research, training, user charges and sale of its publications. Figure 2.6 exhibits the percent share of internal revenue to expenditure. The Institute's internal revenue generation as a percent of expenditure was 62.89% in 2017-18. The corresponding share decreased in 2018-19 to 51.68 % and again increased to 57.52% in 2019-20.

**Fig. 2.6: Internal Revenue as % of Expenditure**

## 2.2: Assessment of Various Activities of IIPA

### Academic Centres/Chairs

The Academic Centres of IIPA perform a crucial role in research and training activities of the Institute. The Academic Centres, each comprising a group of faculty members with interest, experience, and expertise in the concerned area of study (a) prepare an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discuss, coordinate and review individual plans of action; (c) act as a forum for academic interaction and professional development of members; and (d) coordinate with other academic groups in promoting inter-disciplinary activities. The coordinators of the centres are nominated by the Director.

At present, the following are the Academic Centres under IIPA: - Centre for Urban Studies, Centre for Consumer Studies, Centre for Economic Growth and Management Studies, Centre of Tribal Research and Exploration (COTREX), Dr. Ambedkar Centre for Public Policy and Social Justice, Centre for Climate Change, Environment and Drought Administration and Centre for Good Governance and Centre for e-Governance.

## 2.2.1: Research

### Research projects

The Institute conducted Research Projects on various aspects during the years under review. The number of completed research projects in 2017-18 was 40 and revenue generated was Rs. 1.56 crores. In 2018-19, the number of completed research projects was five and revenue generated was Rs. 2.01 crores. The number of completed research projects in 2019-20 was 43 and the net income from research assignments was Rs. 1.93 crores. These research projects of the Institute are sponsored projects. The number of on-going research projects in 2017-18 was 24, the corresponding number increased to 40 in 2018-19. The number of on-going projects in 2019-20 was 23. Table 2.5 depicts the number and earnings from Research Projects.

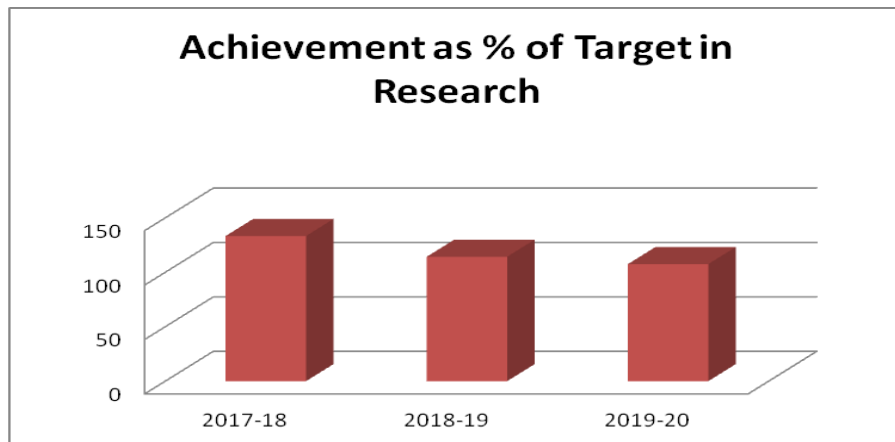
**Table 2.5: Number and Earnings from Research Projects**

Items	2017-18	2018-19	2019-20
<b>Number of Research Projects (completed)</b>	40	5	43
<b>Number of Research Projects (on-going)</b>	24	40	23
<b>Internal Revenue Generation from Research Assignments (Rs. crores)</b>	1.56	2.01	1.93

Source: NILERD Survey

It has been observed that IIPA has achieved 133 % of its target in research activities in 2017-18. The corresponding percentages for 2018-19 and 2019-20 were 114% and 107% respectively. Figure 2.7 exhibits the scenario for achievement as per cent of target in research activities.

**Fig 2.7: Achievement as % of Target in Research Activities**



Some of the research themes undertaken by IIPA were related to specific issues such as development of tribal/vulnerable groups, pricing of forest produce, disaster management, biodiversity conservation is worthwhile to mention.

In a nutshell, the major areas of research undertaken by the institute include, but not limited to, the following:-

Consumer Awareness, Digital Banking, Skill Development, Climate Smart Governance, Capacity Building Strategies for Managing Complex Disasters, Assessment of capacities and training needs of key stakeholders for long-term effective biodiversity conservation, Evaluation of Minimum Support Price for Minor Forest Produce, Development of Particularly Vulnerable Tribal Groups (PVTGs), Institutional Support for Development and Marketing of Tribal Products (TRIFED, etc.).

Some of the new initiatives undertaken in the field of research: Study on Tribal Centric Sustainable livelihood Generation and Innovative Practices, Exploring the possibility of estimating the Monetary Value of Women's contribution to GDP, Developing case studies on best practices by Municipal Corporation, Documentation in Best Practices on Swachh Bharat Mission in Ranchi Municipal Corporation, Methodology to spread Consumer awareness to the entire country e-media, Evaluation of Quality Council of India (QCI) with respect to the accreditation of Government and Private it is, Impact Assessment of Online Planning, Digging & Monitoring Systems (PDMS), Impact Assessment of National Knowledge Network, Impact of MGNREGA in narrowing gender gap in the Informal Workforce, A comparative Study of women participation in Uttar Pradesh (Shahjahanpur and Bareilly), Evaluation Study of Integrated Senior Citizenship Scheme, Evaluation Study of Venture Capital Fund for SC, Evaluation Study of National Fellowship Scheme for SC Students, Evaluation study of National Fellowship Scheme for OBC Students, Evaluation Study of Skill Development for EBC/OBC/DNTS etc.

### 2.2.2: Training

In addition to research, IIPA conducts training programmes- both long-term and short term (sponsored as well as fee-based) along with workshops and seminars. Training programmes of the institute fall into 3 categories.

1. **Long-term Programmes:** The long-term programme /course Includes Advanced Professional Programme in Public Administration (APPPA) for senior officers which is conducted for the Training Division of the Department of Personnel and Training (DoPT), Government of India.
2. **Sponsored Programmes:** The programmes, which are sponsored by (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs and (e) other Ministries/Departments, Public Sector Undertakings etc.
3. **Fee-based Programmes:** These programmes are designed and offered by the Institute at the behest of user organisation as well as at its own initiative.

In 2017-18, the institute conducted 107 training programmes with 5464 participants. The training programmes included long term APPPA Programme, seminars and workshops. In 2017-18 the 43rd Advanced Professional Programme in Public Administration (APPPA), a high-end customised ten-month programme for senior officers of the All India and Central Services including the armed forces was conducted. 47 participants attended the APPPA programme. In 2017-18, revenue generated from training fee in IIPA was Rs. 16.24 crores. The number of international training programme was 6 and the number of participants in these international programmes was 105. The number of workshops/ seminars/conferences/delegations was 9 and the number of participants in these events was 739.

The institute conducted 119 training programmes in 2018-19, the number of participants being 4879. The 44<sup>th</sup> APPPA Programme was conducted this year and the number of participants in this programme was 40. In this year, revenue generated from training fee was Rs. 16.79 crores. The number of international programme was 6 and the number of participants in these international programmes was 153. The number of workshops/ seminars/conferences/delegations was 16 and the number of participants was 664.

In 2019-20, IIPA conducted 145 training programmes and the number of participants in the year was 7191. The programmes included the long term 45<sup>th</sup> APPPA Programme, seminars and workshops. In this year 46 participants participated in the APPPA Programme, The revenue generated from the training fee was Rs. 20.79 crores during the year. Out of these programmes, the number of international programmes was 9 and the total number of participants in these 9 programmes was 216. The number of seminars/ workshops /conferences/delegations was 32 and the number of participants was 2984. Table 2.6 shows the number of training programmes, participants and training fee generated from these programmes during the years under review.

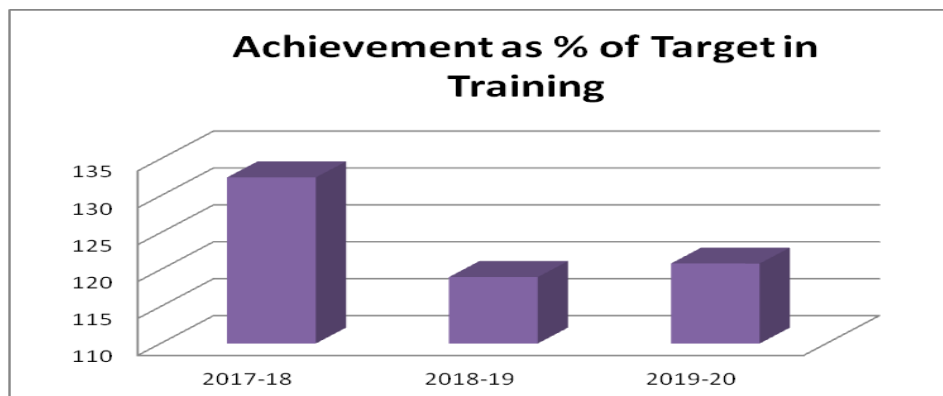
**Table 2.6: Number of Training Programmes, Participants and Training Fee**

Year	Number of Training Programmes	Number of Participants	Internal Revenue Generation from Training Fee (Rs. crores)
<b>2017-18</b>	107	5464	16.24
<b>2018-19</b>	119	4879	16.79
<b>2019-20</b>	145	7191	20.79

Source: NILERD Survey

The target and achievement of training activities have been evaluated for the three years under review. It has been found that IIPA has achieved 132 % of its target in training activities in 2017-18. The corresponding percentages for 2018-19 and 2019-20 were 119% and 121 % respectively. Figure 2.8 depicts the scenario of achievement as per cent of target in training activities during 2017-18 to 2019-20.

**Fig. 2.8: Achievement as % of Target in Training Activities**



Some of the major areas of training of IIPA in recent years had been:

Product Liability and Consumer Protection and Awareness, Training of Trainers for Faculty Members of Administrative Training Institutes (ATIs), University and Research Institutions in Consumer Protection and Welfare, Training of Trainers for Heads and Members of VCOs/NGOs in Consumer Protection and Welfare, Training Programme for IFS Officers on Role of Environmental Economics for sustainable development, Mid-career in-service training for officers of Indian Revenue Service, Management Development Programme for Judicial Officers of states, Capacity Building Strategies for managing Complex Disasters in the face of Climate Change, Environmental Economics for sustainable development, Gender Equality at Workplace, Leadership, Integrated Urban Water System Management, tailor-made programme on Financial Management for specific organisations, Training programme on Public Administration for the Probationers of Indian Posts and Telecommunication Accounts & Finance Service, Digital India and its latest Initiatives, Human Resource Management Course for specific target groups, Capacity Building and strengthening of Tribal Research Institutes, Programme on Tribal Centric Sustainable Livelihood Generation and Innovative Practices.

IIPA generated income from internal resources Rs. 20.69 crores in 2017-18. The income from internal resources increased to Rs. 21.33 crores in 2018-19 and subsequently to Rs. 24.86 crores in 2019-20. Out of this total internal revenue, training fee constituted 78.49% in 2017-18, the respective percentage increased to 78.71 % in 2018-19 and subsequently increased to 83.63 % in 2019-20.

The share of net income from research assignments in internal revenue in 2017-18 was 7.54%, the corresponding figures for 2018-19 and 2019-20 were 9.42% and 7.76% respectively. Table 2.7 demonstrates the share of income from research and training fee in internal resources generated by IIPA in the years under review.

**Table 2.7: Share of Training Fee and Net Income from Research in Internal Revenue (%)**

Item	Share in Internal Revenue Generated		
	2017-18	2018-19	2019-20
<b>Share of Training Fee (%)</b>	78.49	78.71	83.63
<b>Share of Net Income from Research Assignments (%)</b>	7.54	9.42	7.76

Source: NILERD Survey

### 2.2.3: Consultancy

The institute has not provided any consultancy services during the three- year reference period.

### 2.2.4: Publications

IIPA has been spreading awareness in the area of Public administration and governance since its inception in 1954 also through its widely acclaimed publications like Indian Journal of Public administration (IIPA)- published quarterly since 1955, Lok Prakashan published bi-annually since 2008 in Hindi, Nagarlok- quarterly publication since 1969, Documentation in Public administration - quarterly since 1973, IIPA Newsletter- monthly since 1955 and IIPA digest- quarterly since 2019.

**Table 2.8: Publications of the institute during the reference period**

Type of Publication	2017-18	2018-19	2019-20	Total
Books (Reports/ monographs/ handbooks)	12	16	10	38 (42.22%)
Periodicals	4	4	4	12 (13.33%)
Magazine (Digest)	-	-	04	04 (4.44%)
e-Newsletter	12	12	12	36 (13.33%)
<b>Total</b>	<b>28</b>	<b>32</b>	<b>30</b>	<b>90</b>

Source: Data provided by IIPA 2021

As can be seen from the table that the institute had 90 publications during the reference period, with maximum 42.22% books (reports/monographs/handbooks) being printed.

### 2.2.5: Collaboration

During the reference period the institute had 12 collaborations with other organizations at national and international level as per details below:

**Table 2.9: Collaboration with other organizations**

Sl. No.	Name of the organization	Type of collaboration	National/International
1	IIT-Roorkee	Academic	National
2	Punjab University, Chandigarh	Academic	National
3	Richard and Rhoda Goldman School of Public Policy, University of California, Berkeley	Academic	International

4	Judge Business School, University of Cambridge, UK	Academic	International
5	Crawford School of Public Policy, Australian National University, Australia	Academic	International
6	Wellington School of Business Victoria University of Wellington, New Zealand	Academic	International
7	École Nationale d' Administration (ENA), France,	Academic	International
8	Hertie School of Governance, Berlin, Germany	Academic	International
9	Swiss Business School (SBS), Zurich, Switzerland	Academic	International
10	International Business School, The Hague, Netherlands	Academic	International
11	Cross Border Research Association (CBRA), Lausanne, Switzerland	Academic	International
12	University of Lausanne, Switzerland	Academic	International

Source: Data provided by IIPA 2021

From the table it is seen that IIPA collaborates with many other institutions for its academic activities. During the reference period the institute collaborated with 2 national and 10 international institutions.

### **2.3: Impact of Activities performed**

The activities of the institute have influenced public policy in following:

1. Recommendation of Administrative Reform Commission
2. MSME Policies
3. Policies of Ministry of Tribal Affairs
4. Gender Issues of Ministry of Women and Child Development

### **2.4: Challenges faced by the Institute in performing its responsibilities**

1. Very Old Infrastructure, Building
2. Small Campus
3. Lack of space for sporting facilities

## Chapter III

### Assessment of the Institute

This chapter maps the activities of the institute as per scope of work defined in ToR / Objective wise Assessment.

<b>Objectives of the Peer Review</b>	<b>Review Assessment / Major Findings</b>	<b>Recommendations / Way Ahead</b>
<p>Whether the objectives for which IIPA was set up have been achieved</p>	<p>The main objectives of IIPA are:</p> <ul style="list-style-type: none"> <li>- The institute has been successful in promoting and providing for the study of Public Administration and Economic and Political Science by undertaking courses, research studies, training, conferences/seminars and collaborative tie-ups with other institutions especially for public administrators and other officials of government machinery at all levels i.e. centre, state and district.</li> <li>- The institute has been publishing journals, periodicals, newsletter, research papers and books to promote the study of public administration.</li> <li>- The institute has a well- equipped library with 2.26 lakh volumes of books and bound journals, 114 subscribed periodicals, 21 newspapers and received 135 periodicals on 'gratis and exchange basis' as on March 2020.</li> <li>- The operationalization of Digital Repository of IIPA library giving access to its huge resources from remote locations, has helped the Institute spread its wings to far nooks and corners of academic world now. Thus, it has been successful in its objective to establish and maintain libraries and information services to facilitate the study of public administration and spreading information in regard thereto.</li> </ul>	<p>As the institute has been able to achieve its objectives and has been keeping up with technological changes, it is recommended to strengthen the existing systems and processes of the institute.</p>

	<ul style="list-style-type: none"> <li>- As on 31st March 2020, the total number of Regional and Local Branches of the Institute stood at 24 and 43 respectively, thus fulfilling its objective to constitute or cause to be constituted Regional Branches at convenient centers in India to promote the objects of the society.</li> <li>- The institute collaborates with number of national and international organizations for the purposes of helping the cause of public administration.</li> </ul>	
Whether the activities should be continued either because they are no longer relevant or have been completed or if there has been substantial failure in achievement of objectives	<ul style="list-style-type: none"> <li>- The core (Research and Training) activities of the Institute are highly relevant as per the changing tech-economic scenario.</li> <li>- No major failures are being found / registered / come across during the review process</li> <li>- So far, the institute has done / delivered its mandates</li> <li>- Capacity building programmes is one of the core activities and resource generating sources of the institute which is going smoothly.</li> <li>- It is true that there is tough competition while getting sponsored research projects through the tender process however, the Institute has performed its best in conducting research projects too.</li> </ul>	It is strongly recommended that, the activities undertaken by the Institute should be continued.
Whether the nature of activities is such that these need to be performed only by an autonomous organization	<ul style="list-style-type: none"> <li>- Yes, it is found that, Institute's training and capacity building programmes are unique and highly useful for the officials of public sector</li> <li>- This is one of core objective of the institute for which the institute was established.</li> <li>- The review process found that Institute is the only renowned organization in the country to perform / performing training</li> </ul>	<p>Being an Autonomous Institute under Government of India, the institute is delivering its mandates more responsibly.</p> <p>The target group is being the Senior Level Officials of Central and State Government, the</p>

	<p>programmes to officials.</p> <ul style="list-style-type: none"> <li>- APPA Course of the Institute is an example for this statement.</li> </ul>	<p>presence of the Institute is must to look after their capacity building measures.</p> <p>This will help either directly or indirectly in the policy making and planning for better future.</p>
<p>Whether similar functions are also being undertaken by other organizations, be it in the central government or state governments or the private sector, and if so whether there is scope for merging or winding up the organization under review</p>	<ul style="list-style-type: none"> <li>- As far as Research is concerned there are N number of institutes in the fray along with the Institute.</li> <li>- Competitors are from both Public and Private sectors.</li> <li>- One way or other these competitions are shaping the institute's competitiveness.</li> <li>- However, where the Training and Capacity Building Activities are concerned the institute is shown its presence in the country as an apex level institute for such activities.</li> <li>- There are few institutes from both the public and private sectors are performing similar training programmes. However, there is lot of differences in scope, coverage, contents, target groups and delivery mechanism among these institutes.</li> <li>- Each institute is unique in their respective field / areas of training as for as IIPA is concerned it is their Uniqueness in providing training to Senior and Middle Level Government Officials.</li> <li>- Therefore, the possibilities of merging with similar other organizations is very thin in scope as mentioned above that each organization's roles and objectives are different</li> </ul>	<p>There is no possibilities for merging the IIPA with similar other Institute.</p> <p>It can be considered expanded the activities of the Institute.</p>

	<ul style="list-style-type: none"> <li>- The Administrative Staff College of India, Hyderabad provides similar services as IIPA and the institute collaborates with it for training activities.</li> </ul>	
Whether the total staff complement, particularly at the support level, is kept at a minimum	<ul style="list-style-type: none"> <li>- This is one of the focused areas the institute has to work on.</li> <li>- More than 55 percent of the regular total staff of the institute are non-technical and support staffs.</li> <li>- However, it is needed to have slightly more number of support staffs as the institutes having large number of residential training programmes for the senior level officials.</li> <li>- The institute should consider stopping of appointing non-technical and support staff as a regular employee. This can reduce their numbers over a period of time.</li> </ul>	<p>Employing the support staff as a regular employee may be stopped for a while to reduce their numbers.</p> <p>Minimum of one-third of the total regular employees may be kept for this non-technical and support staff</p> <p>More than 55 percent of the regular staff of the institute are non-technical and support staff, however, it is heartening to note that earlier, the percentage of regular staff in non-technical/support category was much high and the Institute has taken several measures to reduce this percentage like: Outsourcing of Services like Security, Housekeeping and Campus Maintenance, Strict moratorium on appointment of Group "C" and "D" staff and making only contractual appointments presently.</p>
Whether the user charges levied are appropriate	<ul style="list-style-type: none"> <li>- The user charges of the institute are appropriate.</li> <li>- Being an Autonomous Institute under Government of India, the institute is fixing the charges at very reasonable manner in which the organization's financial</li> </ul>	<p>It may be considered for periodic revision of the user charges.</p> <p>It must be in place to ensure for the provision of each service as no</p>

	<p>conditions should not be affected for the services which it undertakes.</p> <ul style="list-style-type: none"> <li>- It is true that the Institute is earning a reasonable amount from these user charges.</li> <li>- Vast majority of the clients / participants / target groups are from direct government departments accordingly the user charges are being framed.</li> </ul>	<p>profit and no loss logic and accordingly the user charges need to be fixed</p>
<p>Examine the scope for maximizing internal resources generation in the organization so that the dependence upon government budgetary support is minimized</p>	<ul style="list-style-type: none"> <li>- It is found there is a sharp rise in the internal resource generation of the institute over the years. It must be continued for the sustainability of the organization.</li> <li>- The internal resource alone is not fully enough to meet the expenditures of the institute.</li> <li>- Having a huge infrastructure and campus facilities there is a huge maintenance cost is required to keep the resources intact.</li> <li>- The Executing Team at the Institute is assured that already they are on the job to control the expenses and it has been given visible results.</li> <li>- The grants-in-aids are not increased over the years. The institute is getting the budgetary support from the Sponsoring Ministry to a minimum level.</li> </ul>	<p>Institute must consider expanding their activities which can float financial resources to the institute.</p> <p>The present amount of internal resource generation must be increased. It is possible to maximize these activities but attaining 100% self sufficiency through research and training is a far-fetched option.</p> <p>Faculty must be encouraged to bring more research and consultancy services with a financial benefit.</p>

## Chapter 4

### Findings and Way Forward

The review of the Indian Institute of Public Administration attempted to assess its performance in terms of optimal utilization of resources and fulfilment of mandated activities.

The main activities of the institute include Research, Training, Publications and advisory services. The context in which the institution operates is competitive, with other private and public sector organizations providing similar services. Over a period of six decades and in a dynamically changing society, the institute has been able to maintain its niche and stands out as a one-of-a-kind national institution in the field of public administration. IIPA is located in Delhi with its branches spread across the country in the form of regional and local chapters. It is recommended that the activities of the institution be continued as it is uniquely positioned to support the public policy agenda for in India. The recommendations range from managing deficiencies in status quo of resources (human, financial and physical), strengthening service delivery, and expanding outreach. The findings of the review and recommendations are stated below.

#### Findings

- The institute has been successful in promoting and providing for the study of Public Administration and Economic and Political Science by undertaking courses, research studies, training, conferences/seminars and collaborative tie-ups with other institutions especially for public administrators and other officials of the government machinery at all levels i.e. centre, state and district.
- The institute has been publishing journals, periodicals, newsletter, research papers and books to promote the study of public administration.
- The institute has been successful in its objective to establish and maintain libraries and information services to facilitate the study of public administration and spreading information in regard thereto.
- Fulfilling its objective to constitute or cause to be constituted Regional Branches at convenient centers in India to promote the objects of the society, IIPA as on 31st March 2020, has 24 Regional branches and 43 Local Branches.

- The institute collaborates with number of national and international organizations for the purposes of helping the cause of public administration.
- The institute is fully equipped with requisite infrastructure and makes continuous investments in upgrading its infrastructure with changing scenario.
- The institute is fully resourced with the manpower required to perform its mandates. The total staff strength of the institute was 269 of which the majorities were under the project mode.
- It has been found that the institute is having a greater share of non-technical staff including the support staff among the total regular employees. The proportion of faculty is much less (just 17 percent of the total employees are faculty) as compared with the other categories of staff. However, it has a vast network of Visiting/Guest faculty which are engaged regularly for delivering lectures as also providing assistance to various Research Studies. The Visiting/Guest faculty are usually Serving/Retd. Civil Servants as well as Academicians. In addition, for assistance in Research studies, IIPA regularly recruits academic staff like Research Officers/Research Associates/Research assistants on short term contract basis. As such, there seems to be no shortage of faculty at IIPA.
- The institute receives grants from Department of Personnel and Training, Ministry of Personnel, Public Grievances and Pensions, Government of India. Apart from grant received from DoPT, the institute also receives funds from Ministry of Housing and Urban Affairs, Ministry of Consumer Affairs, and other ministries/organizations.
- The institute is able to generate substantial income through its own activities that include Fee from various fee-based and sponsored training programmes, user charges, research assignments, membership subscription, sale of publications and others.
- Around 80% of internal revenue is generated from various fee-based and sponsored training programmes, while user charges and net income from research assignments contribute around 16.7% of internal revenue of the institute.
- The financial resources generated by the Institute have seen steady increase from 2017-18 to 2019-20.
- Although the institute uses the revenue generated through internal sources to meet its expenditure, but it is not enough to meet all the expenses leading to a deficit situation.

- The Institute's internal revenue generation as a percent of expenditure was 62.89% in 2017-18, 51.68% in 2018-19 and 57.52% in 2019-20.
- The Academic Centres of IIPA perform a crucial role in research and training activities of the Institute.
- It has been observed that IIPA has achieved 133 % of its target in research activities in 2017-18. The corresponding percentages for 2018-19 and 2019-20 were 114% and 107 % respectively.
- It has been found that IIPA has achieved 132 % of its target in training activities in 2017-18. The corresponding percentages for 2018-19 and 2019-20 were 119% and 121 % respectively.
- The institute had 90 publications during the reference period, with maximum 42.22% books (reports/monographs/handbooks) being printed.
- During the reference period the institute had 12 collaborations with other organizations at national and international level
- The activities of the institute have influenced public policy in Recommendation of Administrative Reform Commission, MSME Policies, Policies of Ministry of Tribal Affairs and Gender Issues of Ministry of Women and Child Development
- Some of the challenges faced by the Institute in performing its responsibilities include Very Old Infrastructure, Building, Small Campus and Lack of space for sporting facilities.
- The institute is involved in capacity development of international and national administrators and policy makers. IIPA's role in the field of public administrations needs to be acknowledged.
- The institute is working towards expanding its activities to strengthen their presence nationally and globally. They are constantly upgrading their infrastructure and skills of faculty in line with changing scenario. Faculty is given opportunities not only to participate in the national events in this field but also visiting abroad on various forums.

#### **4.2: Way Forward**

- As the institute has been able to achieve its objectives and has been keeping up with technological changes, it is recommended to strengthen the existing systems and

processes of the institute so that the institute can continue its activities more efficiently and effectively.

- Apart from the Administrative Staff college in Hyderabad, no other institute is conducting activities similar to the institute. Thus, the institute is a standalone type of institution that cannot be merged with another Institute. Expansion of its activities may be considered.
- More than 55 percent of the regular staff of the institute are non-technical and support staff, however, it is heartening to note that earlier, the percentage of regular staff in non-technical/support category was much high and the institute has taken several measures to reduce this percentage like: Outsourcing of Services like Security, Housekeeping and Campus Maintenance, Strict moratorium on appointment of Group "C" and "D" staff and making only contractual appointments presently.
- Consultancy can be a major source of revenue generation for the Institute. The institute has not undertaken any consultancy during the three-year period under review.
- The institute is able to generate large revenue on its own. However, the major activities of the institute are affected by external factors, for example government has made bidding mandatory for award of research studies, thus despite being technically sound an institute may not get the study due to financial reasons thus, 100% self -sufficiency cannot be reached by the institute. The present system of grant may be continued by DoPT.

## References

Annual Report 2017-18, IIPA

Annual Report 2018-19 IIPA

Annual Report 2019-20, IIPA

<https://www.iipa.org.in/cms/public/page/about-us>

<https://iipa.org.in/upload/MOA%2017%20Dec%202020-R1.pdf>

<https://www.iipa.org.in/cms/public/branch/2>

## Annexure



**National Institute of Labour Economics Research and Development**

**(NITI Aayog, Government of India)  
A-7, Institutional Area, Narela, Delhi - 110040**

**A Study on Peer Review of Indian Institute of Public Administration (IIPA)**

Note: *The review period is 2017-18, 2018-19 and 2019-2020 and provide the information as of March 2020.*

*Please add extra columns/rows//sheet wherever required.*

**I.Details of Human Resources**

1.1: Staff Position in the institute

Category of Staff	Sanctioned	In Position			No of vacant positions for more than 6 months
		Regular	Contractual/ Ad-hoc	Total	
Faculty					
Technical Staff					
Non- technical staff					
Support Staff					
Others (Please specify)					
<b>Total Staff</b>					

1.2 Information about regular employees

Category of Staff	No. of Employees (Regular)		
	2017-18	2018-19	2019-20
Faculty			
Technical Staff			
Non- technical Staff			
Support Staff			
Others (Please specify)			
Total Staff			

1.3 Do you employ project staff?

Yes

No

If yes, please provide the following information:

Sl No.	Category of Staffs	No. of Employees under Project		
		2017-18	2018-19	2019-20
1.	Faculty			
2.	Technical Staff			
3.	Non technical Staff			
4.	Support Staff			
5.	Others (Please specify)			
Total Staff				

1.4 Do you outsource your work? Yes  No

If yes, please provide following details for the last 3 years:

Sl No.	Nature of work outsourced	Organizations to which work is outsourced	Reasons for outsourcing

1.5 Is the technical staff performing non-technical duty: Yes  No

If yes, please specify the reasons –

- a) Non-availability of non-technical staff Yes  No
- b) Inefficiency of non-technical staff Yes  No
- c) Any other

1.6 Please provide further details about manpower available with the Institute in view of changing technology/skill requirements

Sl. No	Staff	Percentage of persons able to cope up with new technology /skill needs			Suggestions
		Fully	Partially	Not at all	
1.	Technical Staff				
2.	Non- technical staff				
3.	Support staff				
4.	Other (please specify)				



3.2 Please list major sources/heads of Revenue Generation (Other than the Grants and Aids) during the 3 years.

Source/Major Heads of Revenue Generation	Revenue Generated during (Rs. In Lakhs)			Remarks
	2017-18	2018-19	2019-20	

#### IV Training Programmes Organised

4.1 Please provide information about National Training Programmes Organized during mentioned years.

Year	Name of Training Programme	Duration of the Programme	No. of Participants proposed	No. of Participants actually attended	Alone/ Collaboration	Sponsor
2017-18						
2018-19						
2019-20						

Note: Please add more rows if required

4.2 Please provide information about the International training programmes organized during mentioned years.

Year	Name of Training Programme	Duration of the Programme	No. of Participants proposed	No. of Participants actually attended	Alone/ Collaboration	Sponsor
2017-18						
2018-19						
2019-20						

4.3 Did you organise **workshops/seminars/conferences** during the reference period?

Yes  No

If yes, provide the details:

S.No.	Title of workshop/seminars/conferences	Year	Duration	Target Group	Number of participants proposed/ attended
01					
02					
03					
04					
05					
06					
07					
08					

Note: Please add more rows if required

4.4 Do you have any mechanism of receiving feedback on training provided by the Institute?

Yes  No

If Yes, please give details of the method used for collecting feedback.

.....

## V. Consultancy details

5.1 Please provide information regarding **consultancy services** provided by the Institute during last 3 years:

Year	Nature of Consultancy	Number	Type and Number of Clients	
2017-18				
2018-19				
2019-2020				

Note: Please add more rows if required

## VI. Information regarding other centers

6.1 Do you have **Extension Centers/Stations**? Yes  No.

If yes, pl furnish the following information:

S. No.	Number of the Centers/Stations	Name of states covered

Note: Please add more rows if required

## VII. Information regarding collaboration with other organizations by the Institute during last 3 years

7.1 Collaboration with agencies/organizations:

Name of the organization	Type of collaboration	National/International

Note: Please add more rows if required

**VIII Information regarding Awards/recognitions**

8.1 Whether any award has been obtained by the Institute? Yes  No

Please provide information regarding any awards received during last 3 years by the Institute:

<b>Title of the award</b>	<b>Name of the Organization /agencies who gave the award</b>	<b>Work for which award was given</b>
2017-18		
2018-19		
2019-20		

Note: Please add more rows if required

**IX Details of similar services/activities provided by other organizations**

9.1 Please list the major activities performed by your institute? (Please attach sheet if required)

1.

2.

3.

9.2 Are you aware of other organizations providing services similar to IIPA?

Yes  No

If yes, please provide the following information:

<b>S.No.</b>	<b>Name of the Organization</b>	<b>Type of ownership of the organization</b>	<b>Type of service</b>			
			<b>Training</b>	<b>Research</b>	<b>Consultancy</b>	<b>Any other (pl. specify)</b>
1						
2						
3						
4						
5						

Note: Please add more rows if required

9.3 Do you have networking/collaboration with them? Yes  No

If yes, what is the nature of such collaboration?

- a.
- b.
- c.
- d.
- e.

## X Research projects undertaken

10.1 Please provide details of research projects undertaken during mentioned years

Projects	2017-18		2018-19		2019-20	
	Own	Sponsored	Own	Sponsored	Own	Sponsored
No. of new projects initiated						
No. of ongoing projects						
No. of projects completed						

## XI Details of publications

11.1 Please provide information regarding research publications

Type of publication	By technical staff			By the Institution		
	2017-18	2018-19	2019-20	2017-18	2018-19	2019-20
Books						
Papers						
Newsletter						
Any other (please specify)						

**XII Please provide information regarding targets and achievements of the Major Activities undertaken by the Institute during the last five years**

12.1 Please provide following information

Activities to be performed by the Institute as per the mandates	2016-17		2018-19		2019-20	
	Target	Achieved	Target	Achieved	Target	Achieved

**XIII. Impact of Activities performed:**

13.1 Have your activities influenced public policy?    Yes             No

If Yes, please list down the changes/modifications brought about.

- 1.
- 2.
- 3.
- 4.
- 5.

13.2 Has there been increase in user base during the reference period?    Yes            

13.3 Do you think that the research activity of the Institute has been able to contribute in strengthening public administration system of the country?

Yes                                     No

If Yes, what are the aspects in which the Institute has contributed through its research activities.

.....  
 .....

**XIV Challenges faced by the Institute in performing its responsibilities:**

14.1 Please list down challenges faced by the institute (if any)

- 1.
- 2.
- 3.

**XV Suggestions and any other information you would like to furnish?**

.....  
 .....



INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
Indraprastha Estate, Ring Road, New Delhi-110002  
भारतीय लोक प्रशासन संस्थान  
इन्द्रप्रस्थ एस्टेट, रिंग रोड, नई दिल्ली-110 002



Date: 27th March, 2021

The Committee consisting of Sh. H.C.Yadav, Acting Librarian; Sh. Mithun Barua, DR(AS); Sh.O.P. Chawla, DR(F&A); Sh. H.O.Goel, Executive Engineer; Sh.R.D.Kardam, OIC(Accounts) visited the site where the unserviceable items were accumulated from Auditorium, Hostel, H-II type quarter stores. The committee was assisted by Sh. Ashok Sharma ES.

The Committee physically verified these items and a list of these items was prepared (List enclosed). Also as the auditorium is to be demolished being in hazardous position the audio visual equipments which were in abandoned position were also included in the list of unserviceable items.

The capital cost of these items as per Asset Register is **Rs.95,40,759/-**. As all these items have been disposed off, the amount as per the list may be decapitalized from the accounts and the items may be written off from the Asset register.

(H.C. Yadav)  
Acting Librarian

(Mithun Barua)  
DR(AS)

(O.P. Chawla)  
DR(F&A)

(H.O. Goel)  
Executive Engineer

(R.D. Kardam)  
OIC(Accounts)

S.No.	Name of items	Qty.		Rate	Amount/p rovisional De- Capitalizat ion cost	Asser register Page no.
1	Auditorium film system	1	no		428162	4
2	Auto lift pump starter	2	nos.		7200	17
		1	no.		3850	
3	Water Purifier	9	nos.		32358	13
		1	no.		14500	
		1	no.		3950	
		2	nos.		31600	
		3	nos.		26970	9new
4	Aquarium	1	no.		5960	old 389
		1	no		32976	
5	Alphabets	136	pieces		43591	old 19
	& Numericals	154	pieces			
6	Bradma Printing machine	1	no.		35439.5	old 35
7	binder Electric lib	1	no.		19688	old 47
8	Battery DG	3	nos.		4500	44
		2	nos.		15100	
9	Cinema projectors Double	1	set		44500	97
		1	set		51000	old 122
10	Current transformer	1	no.		5115	old 121
11	Cycle rikshaw	1	no.		3740	120
12	Desert coolers	125	nos.		218163	139 & old 40
		27	nos.		-57980	
		12	nos.		30168	
		4	nos.		13466	
		20	nos.		48160	
		6	nos.		72936	
		1	no.		4568	
		1	no.		4950	
13	Diesel pump	1	no.		29860	134
14	Drill machine	1	no.		3348	149
15	Exhaust fan	1	no.		550	151,152,153
		4	nos.		4800	
		1	no.		2290	
		1	no.		2290	
		3	nos.		7170	
		1	no.		1135	
		2	nos.		2333	
		3	nos.		3870	
		1	no.		1400	
		113	nos.		72570	
		33	nos.	975	32175	

Giyada

Hama

		3	nos.	975	2925	155
		1	no.	850	850	
16	ceiling fan	1	no.	1150	1150	155
		2	nos.	996	1992	
		4	nos.	1009	4036	161
		8	nos.	1140	9120	
17	Water Pump	1	no.	2000	2000	old 175
		1	no.	6369	6369	
		2	nos.	4450	8900	
		1	no.	6958	6958	old 358
		1	no.	10650	10650	
		2	nos.	3650	7300	
		1	no.	6890	6890	170
		1	no.	9330	9330	
18	fly catcher	3	nos.	3463.33	10390	
		1	no.	3577	3577	old 176
		3	no.	3129	9387	
		1	no.	4980	4980	171
19	Geyser	41	nos.		43861	old 178
20	Heater	35	nos.		8400	
		7	nos.		888	old 189,190
		3	nos.		660	
21	Heat Convector	24	nos.		12655	old 198
		2	nos.		2750	
		8	nos.		9200	
		2	nos.		2658	old 199
		1	no.		3360	
		4	nos.	1500	6000	185
		3	nos.	1521	4563	
		4	nos.	1403	5622	
		1	no.	1403	1403	
		4	nos.	1403	5612	186
		1	nos.	1501	1501	
		1	no.	1450	1450	
		2	nos.	1592	3184	380
		1	no.	1656	1656	
		1	no.	2000	2000	
		6	nos.	1881	11286	407
		10	nos.	19500	195000	
		30	nos.	1881	56430	199 old
22	Hose reel	2	nos.	1678	3356	old 201
23	Ladder	5	nos.		6402	old 208
		1	no.		2419	391
		1	no.		2357	198
24	Electric meter	27	nos.		12960	218
25	Pressure pump and accessories	1	no.		18367	229
		1	no.		4356	229

		1	no.		10972	229		
26	TV	10	nos.	1600	16000	244		
		5	nos.	5600	44800	258		
		7	nos.		27800	258		
		3	nos.		13950	258		
27	Lift transformer	1	no.		31900	293		
28	Voltage stabilizer	1	no.		2400	297		
		1	no.		2200			
		4	nos.	3650	14600			
		2	nos.	3150	6300			
29	PA System and accessories	1	no.		107000	300		
		1	no.		147856	401		
		1	no.		123700	old 336-337		
		1	no.		4500	301		
		1	no.		4400			
		1	system		16065	302		
		2	mikes		8590			
		1	system		46800	303		
		1	Amplifier		7350			
		1	cordless mikes		9980			
				2	collar mikes		20550	330
				2	mikes		9100	331
30	crockery and cutlery for mess	1	Complete set		245750	334		
	hailing system	1	no.		13490	340		
	Cycle rikshaw	1	no.		1650	351		
	canteen items (water cooler)	1	no.		19500	353		
	table horse shoe dst	1	no.		30150	365		
31	projektor screen	2	nos.		18400	447		
		1	no.		13150			
32	submersible pump wit accessories	1	no.		8059	481		
33	Vaccum Cleaner	2		6490	12980	old293		
34	Yoga Instruments	1	set		5680	348		
35	photo camera	8	nos.		100500	373		
36	Carpet for auditorium	1	no.		160312	4new 2		
37	AC Window	1	no.	18000	18000	9		
		1	no.	17400	17400	9		
38	AC Window with stabilizer	3	nos.		64385	370		
		1	no.		18723	12		
		3	nos.		52653	12		
39	Split AC with stabilizer	1	no.	31722	31722	11		
		1	no.	35670	35670	156		
		2	nos.		62500	156		
		1	no.		61571	156		
		2	nos.		88000	370		

		2	nos.		78000	372
		1	no.		38400	
		3	nos.		126000	374
		8	nos.		290400	377
40	CPU	11	nos.	25000	275000	
41	Cutter Machine	1	nos.	1199	1199	
42	Fax Machine	3	nos.	16000	48000	
43	IBM Server Lib	1	No.	225000	225000	
44	LCD	4	nos.	150000	600000	
45	Monitor	10	nos.	8000	80000	
46	Network Printer	1	No.	50000	50000	
47	O.H. Projector Box (Wooden)	1	nos.	6000	6000	
48	OHP	1	nos.	16960	16960	old 224
49	Photo Copy Machine	1	nos.	249523	249523	
50	Printer Machine	13	nos.	8000	104000	
51	Projector	3	nos.	50000	150000	
52	TV	1	nos.	23500	23500	old 289
53	UPS	9	nos.	100000	900000	
54	VCP	2	nos.	12000	24000	
55	VCR	2	nos.	20000	40000	
56	Battery Tray	1	Nos.	750	750	
57	Ceiling Fan	15	Nos.	1200	18000	
58	Geyser	4	Nos.	5100	20400	
59	Hotcase	1	Nos.	1600	1600	
60	Panel	3	Nos.	60000	180000	
61	Speaker	2	nos.	4000	8000	
62	Tube light fitting	1	Lot	80000	80000	
63	Wall fan	6	Nos.	1414.667	8488	
64	Water Dispensar	2	Nos.	6600	13200	
65	Almirah Big	9	nos.	6862	61758	pg1
		4	nos.	8268	33072	pg1
66	Almirah iron small	9	nos.	3719	33471	old page5
67	Book cases (glass door steel)	13	nos.	5311	69043	38
68	Book cases (glass door steel)	2	nos.	6500	13000	38
69	Book stand ( Lib.)	2	nos.	30000	60000	
70	Centre tables	4	nos.	1848	7392	old 127
71	chair	7	nos.	1012	7084	310
72	chairs cushioned armed/armless	96	nos.	2346	225216	55
73	chair easy	2	nos.	2531	5062	60
74	Computer chair	101	nos.	2128	214928	109
75	Computer tables	4	nos.	2732	10928	99&101
76	Conference Hall chair	60	nos.	5500	330000	
77	Dias table	3	nos.	7529	22587	
78	DST Hall round tables	1	nos.	2000	2000	
79	Dust bin ( Big)	1	nos.	1800	1800	
80	Dust bin ( small)	5	nos.	336	1680	
81	Executive chair	21	nos.	5500	115500	2

82	File cabinet Iron	2	nos.	5000	10000	
83	File rack ( wooden)	11	nos.	1800	19800	
84	File rack iron	10	nos.	3500	35000	313
85	Glass Door almirah	6	nos.	9500	57000	38
86	Godrej file drawer ( 3 Portion)	1	nos.	5000	5000	
87	Godrej file drawer ( Single portion)	2	nos.	3400	6800	
88	Iron rack for M/ship Plats	4	nos.	3500	14000	
89	Name board	1	nos.	2000	2000	
90	Office table ( Iron)	1	nos.	4809	4809	416
91	Office table ( Iron)	1	nos.	8500	8500	
92	Office table Iron	1	nos.	5500	5500	
93	Office table wooden	1	nos.	3000	3000	
94	Pin Board	1	nos.	4668	4668	30
95	Planter (wooden)	1	nos.	2000	2000	
96	Sofa 2 Seater wooden ( Cane)	1	nos.	5000	5000	225
97	sofa 5 seater	4	nos.	9000	36000	225
98	Sofa 5 Seater	1	nos.	56333	56333	225
99	Sofa chair Single	9	nos.	2000	18000	
100	Tea table	3	nos.	1300	3900	235
101	Tea table	2	nos.	4000	8000	
102	TV Trolley	1	nos.	5000	5000	
103	Wheel borrow	4	nos.	5800	23200	468
104	White board Big	8	nos.	10000	80000	
105	White board Small	12	nos.	1023	12276	288
106	Wooden chair (armless)	10	nos.	1435	14350	48
107	Wooden chairs cane	13	nos.	100	1300	
108	Wooden partition ( curtain)	2	nos.	8500	17000	
109	Wooden table office	3	nos.	7735	23205	
110	Work station wooden	2	nos.	4700	9400	466
111	Bradma printing machine	1	nos.	35439	35439	33
112	Type writer	2	nos.	3000	6000	
113	CompactorCil model	1	No.	68013	68013	old380,123
114	Stapler Machine	6	nos.	1450	8700	
115		9	nos.		173244	304
116	Water cooler	1	No.		24131	305
		1	No.		36808	305
		2	Nos.		56228	306
		1	No.		43801	8 new
		1	No.		42256	8 new
		1	No.		32677	304
117	Water Cooler with stabilizer & water purifier	1	No.		32677	304
Total					48840	305
					9540759	