

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Proceedings of the 67th Annual Meeting of the General Body
held on Monday, the 1st November, 2021**

The 67th Annual Meeting of the General Body of the Institute was held on Monday, the 1st November, 2021 at 4.00 p.m. through virtual/online mode. Shri M. Venkaiah Naidu, Hon'ble Vice President of India and President of IIPA presided over the General Body Meeting.

The meeting was attended online by 89 members of the Institute against the minimum quorum of 50 members. List of members who attended the online meeting is annexed.

With the permission of the Presiding Officer, the proceedings of the 67th Annual Meeting of the General Body for the year 2020-21 commenced.

SHRI M. VENKAIAH NAIDU: Please start the meeting.

Item No.1: Condolence Resolution to mourn the demise of Members who expired since last AGM

DIRECTOR GENERAL: Condolence Resolution to mourn the demise of the 14 Life Members who expired since the last AGM.

List of Expired Life Members

<u>Sl. No.</u>	<u>Name of the Member</u>	<u>Membership No.</u>
1.	Dr. Ajit Singh Rishi	L-8410
2.	Shri V.S. Jafa	L-5874
3.	Dr. David C. Potter	L-2441
4.	Prof. S.K. Chandhoke	L-1571
5.	Shri S.S. Velautham	L-2342
6.	Dr. Nandkumar N. Naik	L-9163
7.	Shri Haribhau M. Borde	L-7567
8.	Er. B.K. Suri	L-8261
9.	Shri Jai Ram Tiwari	L-9961
10.	Shri Jag Mohan	L-3677
11.	Dr. K.N. Srivastava	L-6767
12.	Prof. R.V. Dhanapalan	L-1811
13.	Shri Bhal Singh Malik	L-2925
14.	Shri C.J. Mathew	L-6332

I request the Hon'ble members to stand in silence for 30 seconds.

(THE MEMBERS THEN STOOD IN SILENCE FOR THIRTY SECONDS)

DIRECTOR GENERAL: Thank you, Sir.

SHRI M. VENKAIAH NAIDU: Conferring of Paul H. Appleby Award 2021 for Distinguished Services to IIPA and to the field of Public Administration.

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Item No.2: Conferring of “Paul H. Appleby Award 2021” for distinguished services to IIPA and to the field of Public Administration

DIRECTOR GENERAL: Sir, this year, with the permission of competent authority, we are awarding Paul H. Appleby Award to the following persons who have done distinguished service in area of public administration:

1. Shri Ali Mohd. Watali, IPS (Retd.)
2. Shri D.N. Padhi, IAS (Retd.)
3. Prof. (Dr.) K. Raman Pillai
4. Dr. R.R. Dhanapall
5. Dr. (Mrs.) A. Samanthakamani

The details of the awardees are as follows.

Shri A.M. Watali is a former member of J&K Public Service Commission and a retired senior officer of Jammu and Kashmir.

Shri D.N. Padhi is a former State Information Commissioner, Odisha and former Secretary to the Government of India.

Dr. K. Raman Pillai is Ex-Professor and former Head of the Department of Political Science, University of Kerala.

Dr. Mrs. A. Samanthakamani is a UGC Emeritus Fellow from Sri Venkateswara University – the holiest place in South India – Tirupati.

Dr. R.R. Dhanapall is the Chairman of Puducherry Local Branch, a branch which has the best coordination with any UT Government.

We feel proud in awarding the Paul H. Appleby Award to these five distinguished members of IIPA.

Item No.3: Shri T.N. Chaturvedi Award for the best article in Indian Journal of Public Administration for the year 2020.

Item No.4: Shri T.N. Chaturvedi Award for Excellence in Public Services.

Item No.5: Shri T.N. Chaturvedi Memorial Certificate of Appreciation for the most number of Research Studies completed by an IIPA Faculty.

DIRECTOR GENERAL: Sir, as per the tradition of IIPA, we award Shri T.N. Chaturvedi Award in three categories.

Shri T.N. Chaturvedi has been the ex-Chairman of IIPA and has been serving this institution since 1959 onwards. IIPA was established in 1954 and since 1959, he had been a member, Director and Chairman E.C. He has served in all the areas. IIPA feels proud in instituting these three awards in his memory and one of them is for the best article in Indian Journal of Public Administration, which goes to Parul Jain and Anil Kumar Jain on the theme of

“Reforms in Direct Tax Administration in India (1991-2016)”. This was published in April-June, 2020 issue.

Shri T.N. Chaturvedi Award for Excellence in Public Services in collaboration with IIPA Alumni Association is given to Asian Institute of Transport Development, Dwarka, New Delhi. We feel pride that this institution has accepted our prize.

Shri T.N. Chaturvedi Memorial Certificate of Appreciation is awarded for the most number of research studies done by a faculty of IIPA and I am happy to inform that Dr. Saket Bihari, Associate Professor of IIPA has won this award second time in succession.

Congratulations to all the winners.

Item No.6: Dr. U.C. Agarwal Memorial Certificate of Appreciation for the most number of articles written by an IIPA employee.

Dr. U.C. Agarwal left us last year along with Shri T.N. Chaturvedi. IIPA has instituted an award in the name of Dr. U.C. Agarwal which is for the most number of articles written by an IIPA faculty, This year again, like last year, Dr. Charu Malhotra, Associate Professor of IIPA has won this award second time and we feel pride in congratulating her.

Item No.7: Award of Prizes to the Winners in the Annual Essay Competition

DIRECTOR GENERAL: Award of Prizes to the winners in the Annual Essay Competition

English essay competition: The first prize of Rs.10,000 goes to Ms. Bhawna Mishra for her essay on “Atmanirbhar Bharat”.

No second and third prizes have been awarded because the quality of essay was slightly less than what deserves the prize.

Hindi essay competition: In the second prize, we have given a money of Rs.7,000 to Shri Avdhesh Kuar Mishra for his essay on the same theme, “Atmanirbhar Bharat”.

Item No.8: Award of Prizes to the Winners in the Case Study Competition

DIRECTOR GENERAL: Case study is a prized competition of IIPA. This year, the first prize of Rs.10,000 has gone to Shri Dipayan Pal on a very important topic of Macro-potential of Microchip Manufacturing on the pattern of TSMC (Taiwan Semiconductor Manufacturing Company). It is a very good Paper, Sir. We will share it on our website soon.

The second prize of Rs.6,000 has gone to Dr. Nemi Chand Goliaya on the topic of Fight Against COVID-19: A Case Study from Chandigarh.




Item No.9: Award to IIPA Regional and Local Branches for best performance

DIRECTOR GENERAL: Sir, as desired by the Hon'ble Vice President of India and President of IIPA that Regional and Local branches should also be rewarded, on seven specific criteria we assessed the Regional and Local branches. This year Bihar Regional branch has won the first prize with a cash award of Rs.10,000 and a certificate. Jammu Kashmir Regional branch and Rajasthan Regional branch have won the second and third prize respectively and they will be given Certificate of Appreciation.

Congratulations to all the three.

SHRI M. VENKAIAH NAIDU: Confirmation of the report of proceedings of the 66th AGM and the Action Taken Report.

Item No.10: Confirmation of the report of proceedings of the Annual General Body Meeting held on 31st October, 2020.

DIRECTOR GENERAL: Sir, the last AGM met under the Chairmanship of President, IIPA online. The proceedings were circulated to the members who participated in the AGM. We have not received any comment from the members. In view of this, I seek the approval of all present here, including the Hon'ble Vice President of India, for the minutes of discussion.

SHRI M. VENKAIAH NAIDU: The proceedings of the 66th Annual General Body Meeting are confirmed.

Item No.11: Consideration of the Annual Report for 2020-21.

DIRECTOR GENERAL: Sir, the 66th Annual Meeting of the General Body of IIPA was held on 31st October, 2020. Awards and stipends have already been passed on to the accounts of the awardees. Amended version of Memorandum of Association and Rules of IIPA has been placed on the website and this is given. To energise IIPA branches, as desired by Hon'ble President of IIPA that we should have direct linkages with the Regional and Local Branches, 16 webinars have been held in association with all the Regional and Local Branches in the last year and till now we have done about 45 webinars in association with all the Regional and Local branches. Today morning, we discussed with them for over three to four hours regarding how best we can cooperate further.

Sir this year, with your permission, I would like to highlight certain portions of Annual Report which has been circulated to all the members and the same is available on the website also.




Research and Evaluation

As everybody is aware, IIPA has expertise on research and evaluation of Government programmes, especially of the Central Government, relating to public policy. This year we completed 60 studies and 20 are ongoing. That means 80 studies have been conducted by our faculty, which is slightly higher than last year, which was 43 completed and 23 ongoing. This has happened despite Corona pandemic period.

Publication of books and articles

As you are aware, Sir, IIPA is an academic institution. We published 40 articles this year. It is slightly less than 52 which were published last year.

Capacity building initiative

As capacity building initiative, which we call 'training' in popular term, sixty-six programmes, seminars, workshops and blended programmes were organized for capacity building. This is less than 145 which we reported in the previous year obviously due to Covid-19 pandemic. But in terms of number, because of no movement and low movement restrictions, more people could join online. 8353 officers, including foreign trainees, took benefit of IIPA, which is slightly higher than 7191 achieved in the previous year.

SHRI M. VENKAIAH NAIDU: Appointment of Auditors.

Item No.12: Appointment of Auditors for 2021-22 and fixing their remuneration

DIRECTOR GENERAL: We propose to retain, as admissible under the law, M/s GSA & Associates who have audited our accounts for this year, with a slightly enhanced remuneration of Rs.1,30,000 plus taxes as per the rules.

We place on record our gratitude and appreciation for the constant support provided by the Hon'ble Vice-President of India and President, IIPA, Hon'ble Union Minister and Chairman, IIPA and all the IIPA members who are present and seeing us visibly on the Net. Thank you very much, Sir.

With this, we have completed the presentation from our side. May I take the privilege of requesting the Hon'ble Union Minister and Chairman, IIPA E.C. who is present with us, to give his Welcome Remarks and his observations. Over to you, Sir.

SHRI M. VENKAIAH NAIDU: Dr. Jitendra Singh.




Item No.13: Welcome Remarks and Observations by Dr. Jitendra Singh, Hon'ble Union Minister, DoPT and Chairman, IIPA E.C.

DR. JITENDRA SINGH: Hon'ble Vice-President of India, and President, IIPA, respected Shri Venkaiah Naidu Ji, sitting along with me over here Shri Shekhar Dutt, Director General, Shri S.N. Tipathi, representatives from different chapters who have joined us online. At the outset, it is my privilege to thank and welcome Shri Venkaiah Naidu Ji for having spared his time in spite of being away from the Union capital on a tour in South India. Sir, you have always obliged us, you have always been a source of inspiration and motivation for all of us and on each occasion your scholarly disposition leaves us always wiser than before and your one-liner we keep quoting long after the function is over. Personally to me, you have been a mentor for a long while now, even before I became a part of the Government and was a simple *karyakarta* of the organisation that you headed.

I would also like to place on record over here that to take over the responsibility as Chairman of IIPA was, in fact, an incidental happening for me. Late Shri T.N. Chaturvedi was perhaps the senior-most living IAS officer of his times and, therefore, it was difficult for anybody to step into his shoes. I shared a very affectionate relationship with him for long many years. But when I did take over on the persuasion of all the colleagues, albeit reluctantly, I must admit, I did so with all the humility at my command, and this is possibly the first General Body Meeting happening after I took over this responsibility.

Sir, I would like to place before you that ever since I have been assigned this responsibility and have taken over this task, I have tried to work on a vision, the vision to enable IIPA to live up to the avowed objectives envisaged by its founding fathers, the vision to develop a resource hub for capacity building in the form of IIPA and the vision to evolve IIPA into a nodal agency for the benefit of not only Government and public sector but as much also for the private sector stakeholders. And in order to seek these objectives, over the last one year, we have sought to take some important decisions which include, for example, (a) the opening up of membership to the serving officers because earlier on, it was confined mostly to the retired officers and I did not wish it to go down in the history as a retired officers' club. So, we took a path-breaking decision and from this year onwards, we have opened up the membership of IIPA, and through this medium, I also invite all the serving officers to take up the membership so that they could add to the vibrant character of the institution.

Secondly, we have sought to integrate IIPA with other agencies and institutions with the same merit, having the same mandate or a similar mandate, which include, for example, LBSNAA, Mussoorie, the Capacity Building Commission, ARPG, IITM, NCGG, also academia

at large. We have, in fact, very recently held a meeting which was in a way a joint endeavour with representatives from all these bodies that I have just now mentioned.

Thirdly, while we are coming out of silos, we shall also endeavour to become important stakeholders for others so that other institutions, the agencies and individuals tend to reach out to us for their resource supplementation. And for this, we are actually becoming more active participants in Mission Karmayogi by constituting a Resource Cell under the aegis of IIPA, on which I will dwell at length in a few moments.

Fourthly, our objective would be to generate awareness through new digital modes.

Fifthly, hosting of workshops, conferences, summits in the premises of IIPA.

And last but not the least, to give wider exposure to ourselves as well as to others about us.

Taking just one minute to dwell on Mission Karmayogi because this is a novel experiment conceptualized by none less than the Hon'ble Prime Minister, Shri Narendra Modi, Sir, in a single sentence to be brief, I would say, this is actually motivated by the principle of shifting from rule to role so that each officer, when he takes up a new assignment either as a part of his transfer or empanelment, he does not have to prepare himself because he has to impose the writ of office and sometimes he is not adequately confident enough of the responsibility that he is discharging but he has to appear to be so. But this is a mechanism which would be on real time basis constantly upgrading him, preparing him for every assignment that he takes up. Over the last seven years, you would appreciate, Sir, because of the Hon'ble Prime Minister's conviction and also the courage of conviction, a number of path-breaking decisions have been taken in the Department of Personnel and Training in the Ministry of Personnel at large, of which we wish IIPA to be active partner in carrying them forward. For example, soon after this Government came in 2014, we did away with the practice of getting the documents attested by Gazetted Officers and many of us sent out a message that here is the Government which has the capacity to trust the youth of this country and we also provided a level playing field by abolishing interviews to certain recruitments, and this announcement was made by the Prime Minister from the ramparts of the Red Fort in his Independence Day address. Lateral entries in recruitment have been sought to be encouraged in the last few years and you would be amazed when I tell you, Sir, in the CPGRAMS grievances, we used to receive only two lakh complaints when this Government came in 2014, today, the number is 25 lakhs per annum and it has gone up because of the promptness and also because of the specific disposal which is happening on a time-bound basis. Our e-office has become active. Really, 80 per cent of the work in the Government of India is being conducted through e-office and one of the best evidences of this is presented by this institution of IIPA, of which the DG happens to be sitting beside me. In the last one year of Covid, they could train

successfully more number of officers than they had done in the pre-Covid times, and I am sure, they will maintain this pace. Though wishing that we do not carry on with Covid, even without Covid they would maintain this pace because they have set up a very high benchmark for themselves.

Without taking long, Sir, because we are all there keen to listen to your pearls of wisdom and I know you have also a very few valuable moments to spare for us, I would conclude by congratulating the award winners of the different categories which were announced right now. I am sure, they were selected out of a very religious scrutiny and richly deserved.

Before I end, I would just like to cite what Sardar Patel, the architect of All India Services, had said on the very first Civil Services Day observed on the 21st of April, 1947 when Sardar Saheb summed it up in a single sentence and said: "The role of civil servants is to be committed service in the service of common man". and that, Sir, also sums up the ideology of this Government, the ideology of *Antyodaya*, the ideology of reaching the last man in the queue and the *mantra* spelled out for us by the Hon'ble Prime Minister which is to seek, to bring ease of living for the common man."

Thank you once again, Sir.

SHRI M. VENKAIAH NAIDU: Thank you Jitendra Singh Ji.

DIRECTOR GENERAL: With your permission, Sir, we will take up some legal requirements – some proposer, some seconder. May I request Dr. Ashok Bhan to propose a Resolution.

DR. ASHOK BHAN: Shri Tripathi, ladies and gentlemen. We are honoured to have amidst us today Hon'ble Vice-President of India and President, IIPA, Shri Venkaiah Naidu Ji and Hon'ble Union Minister and Chairman, IIPA Executive Council, Dr. Jitendra Singh Ji. Some path-breaking amendments in the rules of IIPA were made in the last General Body Meeting on 31st October, 2020. I am happy to note from the Annual Report and the Newsletter that these changes have started yielding results. Despite the pandemic, IIPA has progressed on all fronts to achieve our cherished goal of building capacity for good governance.

IIPA is actively contributing to Mission Karmayogi as well as in imparting skills to the public service to make Atmanirbhar Bharat Abhiyan a success. I also notice an increased academic synergy between IIPA and its branches all over the country. I would like to compliment the Director-General of IIPA, Shri Tripathi and the team IIPA for these achievements. I am happy to propose that the proceedings of the last AGM held on 31st October, 2020 be kindly confirmed. Thank you.




DIRECTOR GENERAL: May I request Dr. O.P. Mishra to second the proposal?

SHRI M. VENKAIAH NAIDU: Dr. O.P. Mishra.

DR. O.P. MISHRA: Hon'ble Vice-President of India and President, IIPA, Shri Venkaiah Naidu Ji and Hon'ble Minister and Chairman, IIPA, Dr. Jitendra Singh Ji, Director General, IIPA, Shri Surendra Nath Tripathi Ji and other esteemed dignitaries present today. I greet with a very humble good afternoon to all of you and I wish you a very happy Diwali. It is really a great coincidence that Hon'ble Union Minister is also the Minister of Earth Sciences and I am one of the scientists. I am the Adviser to the Director of National Seismology Centre under the Ministry of Earth Sciences and as such, it is a matter of great honour and privilege for me to share my feelings on gracious projects of Hon'ble Minister, Dr. Jitendra Singh Ji.

Sir, I am a member of IIPA for a long time and of many other institutions. I have not seen any other institution which has so much diversity and academic flavour, and freedom and flair of capacity building, civil servants of IIPA, disaster management and policy planners. IIPA has marched ahead in spite of Covid-19. In fact, it has created a huge digital infrastructure and is repository of digital prudence in these challenging Covid times itself. I can certainly say that no other institution knows the Government better as IIPA does. Particularly in the last five years, IIPA has progressed very much on all fronts.

Sir, I second that the proceedings of the last AGM held on 31st October 2020 be accepted and adopted by the house today. Thank you very much. *Jai Hind*.

DIRECTOR GENERAL: Sir, with your permission, can I request Shri Swadheen Kshatriya Ji, Ex-Chief Secretary and life member of IIPA to propose.

SHRI SWADHEEN KSHATRIYA: Hon'ble Vice-President of India and President, IIPA, Shri Venkaiah Naidu Ji, Hon'ble Union Minister and Chairman, IIPA Executive Council, Dr. Jitendra Singh Ji, and Hon'ble members of the Executive Council. Before I propose the Annual Report of 2020-21, I would seek your permission, Sir, to present a few points about the Maharashtra Regional branch, of which I am the Hony. Chairman.

Sir, Maharashtra Regional branch is one of the oldest branches in our country. Central IIPA was established in 1954, the Maharashtra Regional branch was established in 1955, and since then, it has been regularly conducting training and awareness regarding public administration. The State Government has recognized the branch as a State Training Institute for imparting training. Sir, to give you an example, the last conference we have held was on the Garib Kalyan Yojana of the Government of India and the Hon'ble Prime Minister, and now we are going to hold very soon on Mission Karmayogi. So, these are the kind of activities that we are




undertaking. We also have some regular features like the late B.G. Deshmukh Memorial Lectures and the late Yashwantrao Chavan Memorial Lecture, and essay competition. We have a very good library. We have more than 12,000 books in our library and the library is located in our State secretariat which we call as *Mantralaya*.

Therefore, with your permission, Sir, I propose that the Annual Report for 2020-21 may be accepted and adopted by the house.

DIRECTOR GENERAL: Dr. Lokendra Singh to second the proposal.

SHRI M. VENKAIAH NAIDU: Dr. Lokendra Singh, kindly second the proposal.

PROF. N. LOKENDRA SINGH: Hon'ble Vice-President of India and President of IIPA, Shri Venkaiah Naidu Ji, Hon'ble Union Minister and the Chairman, Executive Council, IIPA, Dr. Jitendra Singh Ji, Director-General of IIPA and the learned members present. I would say very good afternoon to everyone. I have greetings from the people of Manipur and I am really overwhelmed by the gracious presence of the Hon'ble Vice-President of India, Shri Venkaiah Naidu Ji and the Hon'ble Union Minister, Dr. Jitendra Singh Ji. The Covid-19 pandemic has hit us very hard and we are still feeling scared about it. The number of cases has gone down a little bit recently but still there is a threat of the pandemic. However, in spite of this the Manipur Regional branch has kept up its spirits high and carried out academic activities in whatever way it was possible.

IIPA, Manipur Regional branch, in collaboration with IIPA, New Delhi, organized a national webinar on Atmanirbhar Bharat on 17th May, 2021. Prof. Lokendra Singh, the Chairman of the branch also delivered an online lecture on 27th August, 2021 in an ICSSR-sponsored webinar on INA and Subhash Chandra Bose. Now I propose that the Annual Accounts and Balance Sheet for 2020-21 and also second that the Annual Report be accepted and adopted by the house today.

SHRI M. VENKAIAH NAIDU: Thank you very much. Can we also hear other members, if any? If there are any members who want to speak or make any suggestions, they can raise their hands. Do you have any suggestions on the agenda? Thank you Lokendra Singh Ji. If anyone of the members participating in this meeting virtually across the country wants to make some suggestions, he or she can do so.

DIRECTOR-GENERAL: May I request Shri D.N. Padhi to say a few words.

SHRI M. VENKAIAH NAIDU: If they wish, they can raise their hands and then say. Shri D.N. Padhi.

SHRI D.N. PADHI: Esteemed Vice-President of India and the President of IIPA, respected Minister of State for Personnel, Public Grievances and Pensions. Director General, IIPA, fellow awardees, ladies and gentlemen. I have the privilege that IIPA national headquarters has unanimously decided to confer the Paul H. Appleby Award, 2021 for distinguished services, *inter alia* public administration in the country. I feel honoured that the esteemed Hon'ble Vice-President of India, Shri Venkaiah Naidu Ji has presented the award. Since I have received the prestigious award, I convey my gratitude. Thank you very much, Sir.

SHRI M. VENKAIAH NAIDU: Thank you, Mr. Padhi.

DIRECTOR GENERAL: Thank you, Sir. Now, Mr. Jawahar.

SHRI S.S. JAWAHAR: Good afternoon, ladies and gentlemen. It is a great day for me and also for the whole Tamil Nadu Regional branch as the Director General, IIPA, Shri Tripathi Ji has invited me to speak in this august forum in the presence of the most respected and revered Hon'ble Vice-President of India and President, IIPA, Shri Venkaiah Naidu Ji, Hon'ble Union Minister and Chairman, IIPA Executive Council, Dr. Jitendra Singh Ji. It is an honour and privilege for me. I would like to convey that IIPA has been doing a commendable service in the fields of research, publication and training. In fact, the Regional and Local branches of IIPA have been greatly motivated, particularly during the covid-19 pandemic deaths to conduct the programmes online and conduct webinars. We have received quite a lot of good support from IIPA headquarters. Tamil Nadu Regional branch is a vibrant branch conducting seminars, conferences and many other programmes.

Sir, the amendments to the rules of IIPA really are all path-breaking. As you always say, the last meeting held on 31st October, 2020 has been a great catalyst for the IIPA and all its Regional and Local branches and with the Hon'ble Union Minister now being the Chairman, IIPA EC, we are all sure that the IIPA would receive due focus and attention from the Government and also from all Government academic and research institutions.

Sir, very sincerely, I second the confirmation of the proceedings of the last AGM held on 31st October, 2020. Thank you very much, Sir.

SHRI M. VENKAIAH NAIDU: Thank you.

DIRECTOR GENERAL: Dr. A.V. Narasimha Reddy, if you wish to say anything, Sir.

DR. A.V. NARASIMHA REDDY: Good afternoon everyone. It is pride for me to be present before such eminent personalities. Hon'ble Vice-President of India, Shri Venkaiah Naidu Ji,

Hon'ble Union Minister, Dr. Jitendra Singh Ji and all other members. It is a great privilege for me because I am from the native State of Shri Venkaiah Naidu Ji. That is why I feel proud to speak on this occasion.

Seconding all the activities which have been done by the IIPA, I am appreciating the headquarters for continuously supporting our branch. I am always thankful to the headquarters for their continuous support, particularly during the pandemic period, on how to conduct and how to monitor all the activities which were done by the IIPA. Sir, I second that the Annual Accounts and Balance Sheet for 2020-21 be confirmed and accepted by the House.

Thank you very much, Sir, for giving me this opportunity.

SHRI M. VENKAIAH NAIDU: Proposing and seconding is not a problem. If anybody wants to make any comment about the agenda or give any suggestions, the floor is open now.

DR. A.V. NARASIHA REDDY: I request for the same support to monitor the Atmanirbhar Bharat Abhiyan. Please guide the branches how to strengthen themselves for sustainable development. Thank you, Sir.

SHRI M. VENKAIAH NAIDU: Anybody else?

DIRECTOR GENERAL: Dr. Henna has raised her hand, Sir. Dr. Henna, would you like to add something?

DIRECTOR GENERAL: Please go ahead. Please do not waste time in proposing and seconding. Go ahead straightaway to your valuable suggestions.

SHRI M. VENKAIAH NAIDU: No formalities.

DR. HENNA TABASSUM: I wish you all a very happy Diwali. I am Henna Tabassum. I am Professor of Sociology at A.M. College, Patna. I would like to convey my sincere gratitude to the Hon'ble Vice-President of India, Shri Venkaiah Naidu Sir, Hon'ble Union Minister, Dr. Jitendra Singh Ji, Director General, IIPA, Shri S.N. Tripathi Ji and all the awardees and members of IIPA for giving me this rare chance to speak on this august occasion. In the same vein, I would like to thank IIPA and everyone profusely for giving award to the Bihar Regional Branch as the best performing branch of IIPA. This award has added more responsibility to us and I assure you, Sir, that Bihar Regional branch will continue to perform excellently under the able guidance and support of IIPA headquarters.

I second the proposal that M/s GSA & Associates be appointed by the house as auditors for IIPA for the year 2021-22 as proposed in the agenda. That is all, Sir. Thank you so much.

SHRI M. VENKAIAH NAIDU: Once again I will suggest that nobody should go in for sheer formalities of appreciating the Chairman or the President of the Institute. If anyone across the country has some suggestions for the smooth conduct of IIPA, please do that. This is what I am saying.

DIRECTOR GENERAL: I am told, Sir, Mr. Arun Rath wanted to suggest something. He is available online.

SHRI M. VENKAIAH NAIDU: Yes, Arun Rath Ji, No formalities. The issues which you want to raise, flag in.

MR. ARUN RATH: Thank you, Sir. I am honoured to speak to the audience before you, Sir. I am grateful for that. I have just taken over as the elected Chairman of the Odisha Regional Branch, two months back, and we want to make this branch a very vibrant branch of India with your blessings. We are taking a lot of steps. Some of these are—

1. To provide a lot of support to our civil servants and the professionals in the State and also outside
2. To mobilize our own resources.
3. To provide a forum for training and capacity building of young executives.
4. To induct new members. Because most of our members are very senior, so, we want to induct 100 new members after careful scrutiny, as the Hon'ble Minister was advising in the last meeting, and we want to have a synergy not only at the national branch but also with all the State Regional branches.



We seek your blessings in our endeavour and we will live up to your expectations. Thank you very much, Sir.

SHRI M. VENKAIAH NAIDU: Thank you Mr. Arun Rath Ji.

DIRECTOR GENERAL: With your permission, Sir, Mr. Rath has perhaps overlooked that in the morning he was suggesting that young officers should also be persuaded to become member. In fact, I will suggest further that young officers should also be co-opted to the Executive Committees and the governing councils of Regional and Local branches so that they will be encouraged to participate in the affairs at the local level, Sir.

MR. ARUN RATH: We are co-opting, Sir, and we want to get the young officers from all services.

DR. JITENDRA SINGH: I will suggest that you should institutionalise it, keeping at least a minimum two seats mandatory.



MR. ARUN RATH: Young profile is very important, Sir. We have all aged members in the branch. It is like retired people advising retired people how to bring new reforms. We must get young people and young officers and young professors in our branches.

SHRI M. VENKAIAH NAIDU: This is not only for Odisha, this is for the entire country. Young officers should be brought in. They should be encouraged to join in. That is a good suggestion. Anybody else?

DIRECTOR GENERAL: Nobody has raised hand, Sir.

SHRI M. VENKAIAH NAIDU: Does anyone else want to say anything?

DIRECTOR GENERAL: Dr. Padma Iyer is there. She would like to say something. She is from U.P. branch. Dr. Padma Ji, please go ahead.

DR. PADMA IYER: Sir, there is nothing from my side. I think IIPA is doing a marvellous job and there are a number of suggestions which have also been taken on board. They are reinventing themselves in times of this crisis also. So, I think they should continue with the same gusto that they have been doing for a long time.

SHRI M. VENKAIAH NAIDU: Just now someone has raised his hand. What is his name?

DIRECTOR-GENERAL: She is Prof. Ramanjit Johal, Sir. I am requesting her to give her views.

PROF. RAMANJIT JOHAL: Hon'ble Vice-President of India, Hon'ble Minister and other esteemed members. I am a Professor of public administration from Punjab University and doubly honoured to be able to bring my point up before you. You are Chancellor of Punjab University as well. I just want to say that we need to work towards bringing about a deeper academia-practitioner interface, if we have more members from academia also. The IIPA work is expanding tremendously and impressively. In fact, there are so many wonderful departments of public administration all over the country. So, with the Regional branches if the academic departments can be associated in policy implementation, monitoring studies and all, not only will it reach IIPA's long arms and the Governments long arms all across the country but also build a great capacity amongst young researchers, Ph.Ds., faculty or research scholars. I think it will be a win-win situation. Thank you, Sir.

SHRI M. VENKAIAH NAIDU: Thank you. I think it is over Tripathi Ji?



Dr. Ghanshyam N. Singh, Chairman, IIPA Patliputra Local Branch (sent by e-mail)




This is to request you to kindly record my presence at its General Body Meeting as I am not getting Net connection, may be, because of some technical problems. My submission being:

Esteemed Mr. Chairman, Director General of the IIPA, Registrar, Esteemed our other friends connected in its deliberation both online or offline. It gives me great pleasure to express my views in the deliberation of this Esteemed Body through different mode in which I am actively associated, precisely for more than Five decades. The record of the proceedings will show that all during the years, I have not only showed my interest just by attending its various programmes but also actively participated in its deliberations with a positive state of mind. Yes, there had been occasions, when I found something out of track then get our Esteemed friends of this august Body together to bring it back on track. To site a case, when we found that some of our friends of this great Institute misusing the Electoral Practices to get control over its management, we put the hands of right and positive thinking Members together and set things right at a time when it was needed most. I was one of the initiators of moving for a committee to probe the derailed democratic system and its Report is on record to show how things were corrected and such disgruntled Members were shown the doors without any tear from any corners. That apart, let me come to present situation which is like this.

For last two years, the Nation, the whole world is facing terrible situation due to Pandemic covid-19 which created unprecedented catastrophic situation and we are happy to note that our Nation under the visionary Prime Minister Shri Narendra Modi with his Team worked hard to face it with success. We remember how our leadership without caring one adverse comments by some Political outfits, initiated novel ideas of burning lights as also gave ovation to Health Workers. Not only this the production, monitoring, transportation the present dispensation made it possible to reach to all with its vaccination programme and achieved more than a Billion dose landmark which has been well acclaimed by one and all at the Global Level. The Nation remembers how Prime Minister Shri Narendra Modi personally monitored the production process both at Pune and Hyderabad, number of times and after getting its success, the leadership showed its large heartedness in providing the vaccines to needy nation. An unique indeed. It showed our Nation is moving fast towards Atmanirbhar Bharat, which is the topic chosen by our IIPA on which we deliberated in details. Not only this the launching of Rs.64K cr. Nationwide health infra project to strengthen the Health sector. Is it not an occasion to express thanks and appreciation to our visionary 24x7 hrs. hard working visionary leader like Prime Minister Shri Modi and his dedicated Team with Shri Amit Shah and all others ? Was it possible, earlier by any dispensation to abrogate Article 370,3 5 A and made possible to integrate J&K to the main stream of the nation? Nation owes, a great P.M. Shri Modi and Shri Amit shah for determined efforts with



dedication to made UTs J&K and Ladakh an integral part of India. Now, let me turn to our own IIPA, New Delhi.

During this Covid-19 catastrophic situation, our IIPA, New Delhi with its able team of Shri Surendra Nath Tripathi, Director General and Shri Amitabh Ranjan, Registrar did not made it a dormant rather created a team at its office and let the academic activities go as ever before. All the time we find the programmes of various academic online programme going on even though, may be, because Internet inaccessibility or practices, many of us could not actively participated. Nevertheless, its benefit reached all over and for this Shri Surendra Nath Tripathi and Shri Amitabh Ranjan and whole of the IIPA staff and Faculties need to be applauded. Thanks for sharing my views and Good Wishes to each one of us.

DIRECTOR GENERAL: May I request the Hon'ble Minister to say a few words, Sir.

DR. JITENDRA SINGH: I think adding to what was being said by Prof. Johal, we have already started working on that. So, it is going to be integration at a very wider scale, academia, of course, also at a later stage the private sector, and to begin with, we had recently conducted, I think about two weeks back, a joint meeting of all the like-minded agencies/institutions, including universities and also the Capacity Building Commission which has recently been constituted by the Government of India. With the permission of the Hon'ble Vice-President of India, I was just suggesting, which I did in the last meeting. I said, could we have a membership drive for a year to be undertaken by each of the State chapters which would ensure that we also consciously try to include (1) the serving officers; (2) the categories of members that was being referred to by Prof. Johal; and (3) those who have some relevance to public administration, maybe, by virtue of being researchers or media persons or opinion writers, so that we have a wider platform and we are integrated in the larger spectrum, rather than working in silos, and could we also, out of the average 15 members that we have in each of the State chapters, at least make sure that three or two, or maybe three possibly, have to be mandatory serving officers. So, that will also address the problem of having all the experienced persons because normally what has also been seen is, earlier on, of course, the membership was not open to the serving officers but when it is open, many serving officers do not show much of interest or inclination to become members of IIPA because they are so much preoccupied with their professional work and also they feel that maybe, it might sometimes end up in a tendency to violate the decorum and the protocol. So, if we could do that, I think we could actually change the face of the IPA in the next two years.

DIRECTOR-GENEAL: Thank you, sir. It is a unique privilege for me to request Hon'ble Vice-President of India to give his fifth presiding address to the IIPA. Very few Vice-Presidents have

come to IIPA, Sir. You have come in person three times and this is the second time you are joining online. It is my very very unique privilege to request you for your blessings. Over to you, Sir

Item No.14: Address by the President of the Institute

SHRI M. VENKAIAH NAIDU: Thank you, Mr. Tripathi. I would have been more happy to be with you actually, rather than in this virtual meeting.

Dr. Jitendra Singh Ji, Shri Shekhar Dutt Ji, other members of the IIPA, Director General, Shri Tripathi Ji. I take immense pleasure in presiding over this 67th Annual Meeting of the General Body of this Institute. I welcome all the eminent members present and also the various awardees and the other guests.

Friends, yesterday the country has celebrated the 147th birth anniversary of Sardar Vallabhbhai Patel, a visionary leader who envisaged a key role for the civil servants in shaping the India of tomorrow. The country is grateful to innumerable civil servants who are making this vision a reality by transforming governance, to the medical professionals combating the current pandemic, to the Defence Forces securing our borders, to the security personnel who are ensuring our safety, to the farmers ensuring our food security and to the teaching faculty shaping young minds. They are all translating the progressive legislations enacted by the Parliament, proposed by the Government to tangible outcomes touching the lives of the people.

We are all aware that India has passed through difficult times. As everybody is aware, the healthcare infrastructure has been ramped up, production of medicines and vaccines stepped up and we have achieved the milestone of 100 crore vaccination. Still we have a long way to go. Everybody should take more interest in vaccination. This clearly shows what sound, strategic visionary leadership and a competent, dedicated implementation machinery can achieve even under difficult circumstances.

I am happy to note that under the leadership of Dr. Jitendra Singh, Chairman, IIPA Executive Council, the Institute has marched ahead during the last one year. Several wide-ranging amendments have been made in the IIPA Memorandum of Association last year to make IIPA Executive Council leaner, effective, efficient and more representative. I am sure that IIPA will further achieve new heights under the able and aspiring leadership of Dr. Jitendra Singh. He being a Minister, I hope that he will take more interest in solving the problems and try to extend support of the Government. I am told that more than 250 members have been inducted as life members by IIPA since IIPA membership was reopened on 1st January, 2021. IIPA is now the leading institution in the field of digital training and a very important part of Mission Karmayogi. Mission Karmayogi is the brainchild of Hon'ble Prime Minister, Shri Narendra Bhai Modi. With

additional grants from DoPT, new infrastructure is being created and construction of new IIPA Bhawan has already started. I am happy to know that IIPA has been able to construct Shri T.N. Chaurvedi Memorial Hall during this Covid and lockdown period. It is heartening that even this Covid-19 pandemic situation, IIPA has successfully conducted 66 online training programmes and trained 8,353 officials, which is a testimony to the commitment of this organization towards capacity building. In addition, I am told, IIPA has completed 60 research studies and conducted 46 webinars on topics of current relevance. These are no mean achievements in these trying times. It shows the inherent resilience of IIPA and the firm commitment of its dedicated faculty and other staff members. I sincerely appreciate your untiring efforts.

In the six decades long journey of being a think-tank, I am glad to note that IIPA is repositioning itself in the light of current and emerging challenges. I am glad that the IIPA has a strong network of institutions at the State and local level and it is strengthening this network further. I am also happy to know that IIPA is actively collaborating with the Capacity Building Commission (CBC), Lal Bahadur Shastri National Academy and other CTIs under the Mission Karmayogi programme of Government of India.

The Government succeeds if the good governance percolates down to the lowest level. The vision of Prime Minister Narendrabhai Modi is 'minimum government and maximum governance'. The Government has been making policies and designing programmes that are intended to improve the quality of life of people but the delivery is the most important thing. Indian economy has started reviving. IMF has projected that Indian economy would grow by 9.5 per cent in 2021 and 8.5 per cent in 2022. This growth rate includes the vision of inclusive development of India by improving the livelihood of the people. The Government of India's schemes like Pradhan Mantri Jan Dhan Yojana are the biggest financial inclusion initiative in the world. With the financial inclusion of citizens and nearly 44 new beneficiaries having opened their bank accounts, the benefits are reaching the poorest section of the society directly. I always say that there should not be any need for them to stand in line. Everything should be available to them directly. The benefits should reach the people directly. They should not wait and come and stand in the line. In the offices concerned, they should get the benefits directly. Then only people will have more happiness and their faith in the system will improve further, without any middlemen.

Suraj is clearly a priority of the Government. There are a number of large ambitious programmes that have been taken up. Ayushman Bharat Infrastructure Mission has the potential to transform the healthcare landscape in the country. Along with upgrading the health infrastructure, Ayushman Bharat Digital Mission will facilitate the ease of living along with simplifying the procedures in hospitals



Clearly we are on a transformative path. We are focusing on people, their hopes, their aspirations, their needs, their entitlements, their duties and responsibilities. We are making each Indian an active agent of social change. *Sabka saath, sabka vikas, sabka vishwas through sabka prayas* . is our constant effort. By making steady progress towards Atmanirbhar Bharat, we are enhancing our manufacturing capabilities. The recently announced Rs.100 lakh crore National Infrastructure Master Plan 'Gati Shakti' is expected to be a game-change for Atmanirbhar Bharat.

Our atmanirbhar spirit has started to reflect in the sports also. Our sportspersons have displayed outstanding performance in the recent Olympic Games and Paralympic games. The Khelo India National Programme for Development of Sports of Government of India is helping in identification of potential talent and development of sporting infrastructure. The Government has planned to establish 1,000 Khelo India Centres across the country and decided to establish Deen Dayal Upadhyay National Sports Welfare Fund and National Sports Development Fund for the promotion of sports and sporting talent in urban, rural, tribal and backward areas. I am so happy to learn that it was IIPA which has evaluated the Khelo India scheme and submitted their report to the Ministry of Sports and Youth Affairs. The Government headed by Prime Minister has been making policies and designing programmes that are intended to improve the quality of life of people and make people's life happy and comfortable. People's life should be happy and comfortable.

Government is emphasizing on technology to achieve minimum government, maximum governance bridging the gap between the Government and the people, systems and facilities, problems and solutions, eliminating the difficulties and increasing the convenience of the general public. It has made many programmes citizen-owned and citizen-driven, like cleanliness and sanitation, for example. It is involving the private sector and the civil society in a big way as partners in shaping the India of tomorrow.

Against the backdrop of this transformative thrust in policy making, the IIPA needs to be agile enough to quickly respond to the emerging needs of public administration.

The good practices experienced should be shared with IIPA members. Thrust should be on the need to ensure that the benefits and entitlements reach the people. We must come up with sound strategy for institutional reforms and make IIPA a fit organization to catalyse the new wave of governance reforms in the country. What is happening across the country by various administrations, that should be brought in with the IIPA's governance network and communication so that others will get benefited.

The organisation should be strengthened further. It has a number of distinguished alumni in the form of civil servants who have been trained at IIPA. We must fully utilize their vast experience and expertise. The State Governments must be brought on board and be encouraged to

become active participants so that the State directly interacts and implements the programmes through finances provided by the Central Government. The local bodies in cities and other development bodies also play an important role. We must learn from various experiences across the globe. We must collect and widely share these case studies.

As the President of IIPA, I take immense pleasure in presiding over today's meeting. I congratulate all the awardees and others for their awards and achievements.

I hope that in the coming days, IIPA will achieve new heights.

I look forward to seeing it grow in stature and competence meeting the felt needs of an aspirational India that we all are trying to shape. Under the leadership of Shri Surendra Nath Tripathi who is the Director General, and other esteemed members, I hope, the Institute will make further progress.

Thank you. *Jai Hind.*

DIRECTOR GENERAL: Thank you, Sir. May I request Shri Shekhar Dutt, Hon'ble former Governor of Chhattisgarh to propose a formal word of thanks, Sir.

Item No.15: Words of Thanks

SHRI SHEKHAR DUTT, EC MEMBER, IIPA: Respected most honourable, Shri Venkaiah Naidu Ji, Hon'ble Vice-President of India, respected Dr. Jitendra Singh Ji, Hon'ble Union Minister and Chairman of the IIPA Executive Council, Shri S.N. Tripathi, Director General, IIPA, Shri Amitabh Ranjan, Registrar, IIPA, and all other dignitaries, awardees and members of IIPA present at all different places.

Firstly, I must express my sincere thanks to the Hon'ble Vice-President for having spared his valuable time here and enlightening us with a superb oration. One thing which is very very clear, not only from this oration but before that also, when he interjected, is that he wants quality to improve, he wants participation of people who are doers from different fields and thereby raising the standard of IIPA. This is an extremely laudable target which, I am sure, everyone of us working in the IIPA and outside would like to achieve. I am absolutely sure that it has touched every nook and corner of the subject that we have been dealing in the whole gamut of public administration and governance. It is a great honour that Hon'ble Vice-President, in his own personal capacity as well as in the capacity of the President of IIPA, has encouraged us all the time to better our performance.

Sir, IIPA has been doing a wonderful work under your able guidance. In fact, the Covid-19 pandemic and subsequent lockdowns have not deterred IIPA from carrying out the research, publication, capacity building works that it has been taking with new institutions and with new

initiatives like doing online training programmes, evaluation of Government of India's schemes, starting webinar series in partnership with branches amongst others. I, on behalf of IIPA, extend my sincere thanks and gratitude to you, Sir, for having taken time out of your busy schedule and motivating us.

I am also highly grateful to Hon'ble Union Minister and the Chairman of IIPA, Dr. Jitendra Singh Ji who has made it a point to attend this meeting in spite of his hectic Monday schedule. Hon'ble Minister has always guided IIPA in the past and I am sure that he will take IIPA to new heights with his vision. The Hon'ble Minister has been instrumental in putting IIPA in the great scheme of capacity building plans of the Government of India, like Mission Karmayogi and the iGOT. I express my sincere thanks and gratitude for honouring IIPA with your presence today, Hon'ble Minister, Sir.

I also thank the dignitaries who have received the Paul H. Appleby Award today and the other awardees.

I extend my sincere thanks to Shri S.N. Tripathi, Director General, IIPA who has provided valuable guidance and also taken IIPA through various difficult situations, especially in the Covid, and we have all heard that how in a lot of things IIPA has been doing better than what was in pre-Covid period.

I thank all the esteemed members of IIPA who have connected online from different places of India to participate in this meeting and also given their suggestions in this meeting itself.

My heartfelt thanks are also reserved for the faculty, officers and staff of IIPA who have worked so hard to make this event successful and who have been carrying out all the activities of IIPA, specially in the field of training and research so that the IIPA has come out much stronger despite Covid.

Thank you very much and wish everybody a very Happy Diwali.

SHRI M. VENKAIAH NAIDU: Thank you, Shekhar Dutt Ji. A Happy Diwali to all of you.



(Surendra Nath Tripathi)
Director General

Annexure-A

List of Members attended the 67th A.G.M. held on 1st November, 2021 (through virtual/online)

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