

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**Proceedings of the 66<sup>th</sup> Annual Meeting of the General  
held on Saturday, the 31<sup>st</sup> October, 2020**

The 66<sup>th</sup> Annual Meeting of the General Body of the Institute was held on Saturday, the 31<sup>st</sup> October, 2020 at 4.00 p.m. through virtual/online. Shri M. Venkaiah Naidu, Hon'ble Vice President of India and President of IIPA presided over the inaugural session and Dr. Jitendra Singh, Hon'ble Minister of State for Personnel, Public Grievances & Pensions, Govt. of India and Chairman IIPA presided over the second part of the General Body Meeting.

The meeting was attended online by 130 members of the Institute against the minimum quorum of 50 members. List of members who attended the online meeting is annexed.

With the permission of the Presiding Officer, the proceedings of the 66<sup>th</sup> Annual Meeting of the General Body for the year 2019-20 commenced.

DIRECTOR: I seek permission of the Hon'ble Vice-President of India and President, IIPA to start the proceedings.

It is my unique privilege to welcome Hon'ble Vice-President of India and President IIPA, Shri M. Venkaiah Naidu Garu to this 66<sup>th</sup> Annual Meeting of the General Body of IIPA. I feel privileged once again to take this opportunity to welcome the Hon'ble Union Minister and Chairman, Executive Council, Dr. Jitendra Singh Ji. It is my unique honour to welcome Shri Shekhar Dutt Ji, Members of the Executive Council, Members of the General Body, my respected Faculty and Officers of IIPA. I also welcome all others who have contributed to intellectual and academic growth and excellence of Indian Institute of Public Administration.

I join the Hon'ble Vice-President of India and the Hon'ble Minister to render our heartfelt condolences and tributes to the deceased members of the IIPA.

Sr. No.	Members Name	Membership No.
1.	Shri T.N. Chaturvedi (Former Chairman, IIPA)	L-1607
2.	Dr. U.C. Agarwal	L-1121
3.	Prof. G.R. Kamath	L-1932
4.	Shri Vinod Dubey	L-1865



5.	Dr. Agarala Eswara Reddi	L-6227
6.	Shri B.P. Shaligram	L-7933
7.	Dr. Brij Bhushan Khare	L-5724
8.	Prof. V.S. Sampath Kumar	L-58
9.	Shri S.K. Gupta	L-7605
10.	Shri Brahm Dev Gupta	L-9475
11.	Dr. Symal Kumar Ray	L-5067
12.	Shri Jamsheed G. Kanga	L-1942
13.	Shri R.D. Pradhan	L-2453

May I request His Excellency the Vice-President of India, Chairman, IIPA and all others to join us in paying our condolences.

**(A MINUTE'S SILENCE WAS OBSERVED)**

**Welcome Address and brief Report on Agenda Items by Shri Surendra Nath Tripathi, Director, IIPA**

With the permission of Hon'ble Vice-President of India and President, IIPA, and the Chairman, I take the privilege of taking this meeting further.

Notwithstanding this Covid pandemic, IIPA has moved on and the regular activities are returning to normal now. IIPA has created the entire required digital infrastructure and prepared the digital contents for online training. It is doing the online trainings for various departments as well as Webinars quite regularly. IIPA faculties are doing the research and evaluation studies during the pandemic also.

Every year, IIPA presents the prestigious **Paul H. Appleby Award** to some of the illustrious members who have made outstanding contributions to IIPA and to the field of Public Administration. This year, I am honoured to announce their names.

1. Shri Ishwar Chandra Dwivedi, IPS (Retd.)
2. Prof. K. Munirathnam Naidu
3. Shri Sarat Chandra Misra, IPS (Retd.)
4. Shri B.N. Makhija, IAS (Retd.)

Due to Covid pandemic, we are announcing these awards virtually this year. The Awards will be presented to the recipients at their respective location.

I have the unique privilege of announcing the details of Shri T.N. Chaturvedi Award for the best article in IIPA which has been given to Ms. Abhilasha Bahugna and Mr. G. Prasanna Ramaswamy for their article on "*Highland to High Fashion: The Development of a Women Cooperative in Laddakh*" published in IIPA (Jan.-March, 2019).

Shri T.N. Chaturvedi Award for Excellence in Public Services, in association with IIPA Alumni Association, has been given to DEL-NET, Developing Library Network.

Shri T.N. Chaturvedi Memorial Certificate of Appreciation for the most number of Research Studies in 2019-20 has been given to Dr. Saket Bihari Associate Professor, IIPA. This carries a Certificate and Cash award of Rs.5000/-.

Dr. U.C. Agarwal Memorial Certificate of Appreciation for most number of articles written by an IIPA employee for the year 2019-20 has been given to Dr. Charru Malhotra, Associate Professor, IIPA. This carries a Certificate and Cash award of Rs.5000/-.

**Award to IIPA Branches:** As desired by President, IIPA, to have a better network with 24 regional and 43 local branches and to motivate them, the first ever award for best performance in 2019-20 has gone to IIPA Puducherry Local Branch. It carries a cash award of Rs.10,000 to the branch and a certificate. Jammu and Kashmir Regional Branch and Bihar Regional Branch have been awarded Certificate of Appreciation for their outstanding performance as number 2 and number 3 best performing branches.

Award of prizes to the winners of Annual Essay Prize Competition have been given to Dr. Vivek Dixit, New Delhi for his essay on "Covid and Public Health System", Shri Harish Kumar, Delhi for his essay on "Migration and Job Creation", and Shri Sandip Bhatt on "*Ek Rashtra Ek Ration Card*".

Award of Case Study Competition has been given to Ms. Kanchan Gupta and Ms. Smita Nimsarkar, for their Case Study "Naina Town Planning Schemes – Land Owner's Meet in Pre-Covid and Post-Covid Times".

Every year, some publications of IIPA are released in the AGM. Due to Covid pandemic, over a dozen publications are being released virtually. The following publications were released during the AGM:

- i) IIPA Digest (July-Sept 2020) by Shri S.N. Tripathi, Shri Amitabh Ranjan and Ms Meghna Chukkath
- ii) Indian Journal of Public Administration, Special Edition (July – September) by Shri S.N. Tripathi and Prof. C. Sheela Reddy
- iii) Lok Prashasan, Special Edition (July – December 2020) by Prof. S.N. Mishra and Dr. Saket Bihari
- iv) Nagarlok (July-September 2020) by Shri S.N. Tripathi and Dr. V.N. Alok
- v) Prashashak Prashasika of Madhya Pradesh and Chhattisgarh branch by Shri Kewal Krishan Sethi
- vi) T.N. Chaturvedi Memorial (Research - Evaluation) by Shri S.N. Tripathi
- vii) Dr. U.C. Agarwal Memorial (Articles - Papers) by Shri S.N. Tripathi

- viii) Dr Ambedkar Memorial by Prof. C. Sheela Reddy
- ix) Dr Rakesh Hooja Memorial by Prof. C. Sheela Reddy
- x) Report of study on the impact of inter- caste marriage scheme of Dr Ambedkar Foundation on the lives of beneficiaries by Prof .C. Sheela Reddy
- xi) NBCFDC (PGB) Report by Prof. C. Sheela Reddy
- xii) NBCFDC (PBCLDFC) Report by Prof. C. Sheela Reddy
- xiii) Capacity Building for Judicial Officers of Uttar Pradesh by Dr. Surabhi Pandey.

Next in the agenda is the proposed amendments to the Memorandum of Association and Rules of Indian Institute of Public Administration, which have been circulated widely in time, including Supplementary Resolutions. I would like to highlight some of them for the sake of clarity.

- To amplify the role of President, including the election, Rule 8 is being amended.
- To amplify the role of Hon'ble Chairman, IIPA Executive Council, Rule 9 is being amended to make it ex-officio.
- Executive Council, Rule 13(1) is being rationalized to 16 Members because 21 members academic faculty need not be governed by 43 Members Executive Council. So, we have considered to rationalize it.

In addition to above, Rule 13(2) – E.C. meeting; Rule 13(3) – Quorum, Rule 17(2)(viii) – Power of E.C.; Rule 21 – Special Meeting of the General Body; Rule 22 – meeting of AGM; Rule 36(1) – Power to amend the MoA; Rule relating to Director as CEO or Director-General are also being amended. In fact, we will be calling it Director-General, as has been conveyed to us.

In addition, some clauses have also been proposed for deletion to make the above things happen, like Rule 19(a), 10, 10A, 11, 14, 15, 18(a) & (b) and 30(2), relating to Standing Committee, Academic Committee, elections and many other things. 'Director' shall be replaced with 'Chief Executive Officer' or 'Director-General' in the relevant clauses.

We may also be further allowed to renumber the rules, including editing sentences for grammatical correction, without losing the spirit of the amendment and do the needful things.

The amendments to the rules have been necessitated for making the Executive Council leaner, cost-effective and efficient along with maintaining regional representation. The new amendments will help reorient IIPA in the changing world of 21<sup>st</sup> century and strengthen it.

Next in the agenda is '**Confirmation of the Proceedings of the 65<sup>th</sup> AGM held on 18<sup>th</sup> October, 2019**' under the Chairmanship of Hon'ble Vice-President of India.



I also propose for approval of the **Annual Report for the year 2019-20 along with the Balance Sheet and Audited Accounts for the financial year 2019-20.**

I also propose for appointment of **M/s GSA & Associates as the Auditor** for the next financial year 2020-21 at a fee of Rs.1.20 lakh plus taxes, for the next year.

We have a lot of plans to strengthen IIPA but for paucity of time, may I conclude at this level. On behalf of IIPA and on my own behalf, may I have the privilege of requesting the Hon'ble Union Minister and Chairman, IIPA Executive Council, Dr. Jitendra Singh Ji for his blessings and Opening Remarks.

**Opening Remarks by Dr. Jitendra Singh, Hon'ble Union Minister, DoPT and Chairman, IIPA**

**DR. JITENDRA SINGH, CHAIRMAN, IIPA:** A very good afternoon. Hon'ble Vice-President of India, a veteran statesman and our very dear leader, Shri Venkaiah Naidu Ji, whom we are lucky to have as the President of Indian Institute of Public Administration, senior former bureaucrat and former Governor, Shri Shekhar Dutt Ji, former Secretary, Government of India, and presently the Chief Executive Officer (CEO) of IIPA Shri S.N. Tripathi Ji, Registrar IIPA Shri Amitabh Ranjan Ji, Senior Officers and Faculty members of IIPA and all those friends and participants who have joined us through this virtual medium. At the outset, I must confess, it is my great honour and privilege to address this 66<sup>th</sup> Annual Meeting of the General Body as the new Chairman of Indian Institute of Public Administration Executive Council. With all the humility at my command, I must admit, I am absolutely humbled to take over this responsibility of Chairmanship from late Shri T.N. Chaturvedi, an illustrious, versatile personality, one of the first occupants to have joined Indian Administrative Services soon after India became independent, a giant of a man and a human being, a former CAG of India, former Governor who took over as Chairman of IIPA in 2004 and continued in this position for as many as sixteen years till his demise in January this year. I am conscious, Sir, that his shoes are too big for me but I hope, with your guidance and your blessings, I will be able to discharge my responsibility to your expectation.

The legacy of IIPA, as we all know, before the illustrious leader Shri Chaturvedi Ji, for many years after independence, the Prime Minister of India was the President of IIPA and now we have the honour of having the Hon'ble Vice-President of India as its President, which itself is a reflection of the stature and aura of this body. It also gives me an added pleasure to note that today happens to be the 146<sup>th</sup> birth anniversary of Sardar Patel, which is observed by the country as *Rashtriya Ekta Divas*, and on this occasion, Hon'ble Vice-

President of India, our very revered Shri Venkaiah Naidu Ji will unveil the statue of Sardar Patel created by the renowned sculptor Padmabhushan Ram Sutar Ji, who, I may share with you, is also the same sculptor who created the world's tallest statue of Sardar Saheb at Kevadia in Gujarat. May I also use this opportunity to say that Sardar Patel is known as the architect of the Indian Administrative Services. He was the one, who addressed the first Civil Services Day on the 21<sup>st</sup> of April, 1948. He was also the person who envisaged the responsibilities and mandates of civil servants by defining the All-India Services as the steel frame of India. I can say with all the confidence at my command that ever since this Government took over in 2014, Prime Minister Shri Narendra Modi with his special focus and aptitude for good governance, has successfully carried forward the legacy of Sardar Patel in civil services and in matters of governance. Soon after this Government took over, Prime Minister Shri Modi gave us the *mantra* of 'maximum governance, minimum government' which is in tune with Sardar Patel's vision of having governance with least intimidation from other quarters. He gave us the *mantra* of 'zero tolerance towards corruption' which also is in line with Sardar Patel's emphasis on corruption-free governance to be effective in its true sense. Not only this, a number of path-breaking decisions have been taken in the last 6-7 years in the matter of governance, in the matter of civil services, which could have been taken only with the inspiration, will power and the iron grip which Sardar Patel represented and which Prime Minister Shri Modi displayed. For example, it was during these six or seven years that one of the first things that happened was that the Government abolished the time-old practice of getting the certificates attested by the Gazetted Officers, which was the legacy of the British Raj. It could have been done 70 years ago but possibly the will was lacking. It was again this Government which, on the intervention of Prime Minister Shri Modi, took a bold decision to abolish the practice of interviews in selection to Group B and C Government jobs in order to have the best of transparency.

Without taking long, because I can go on and on, it was again this Government which has, very recently, come out with two historic decisions which, I am sure, will be remembered for a long time to come. One is the introduction of Mission Karmayogi. As I said, Sardar defined it as a steel frame and Mission Karmayogi lives up to that vision to reorient our Services from time to time, depending upon the needs of the nation, the priorities of India, and Karmayogi indeed is an endeavour to shift from the practice of rule to the practice of role so that any job that a civil servant takes up, there could be a provision for capacity building and that too, using the most modern technological modes online and through Apps.



The other decision which happened almost around the same time was the setting up of National Recruitment Agency for conducting a common eligibility test so that the merit does not get sacrificed at the altar of socio-economic constraints. Three groups we have included in these tests. There are now 2.5 crore jobs and vacancies arising every year and it was difficult for an economically deprived person or a candidate to move from one centre to another centre and to appear in all the exams, and in the bargain, he or she would compromise. Here, we have now a common eligibility test with more than one centre in some of the district headquarters and essentially one centre always in the headquarters of the district so that the most deprived of the candidates will be able to avail of their merit and the civil services would not be deprived of utilizing their merit.

Coming back to the IIPA, I must compliment Shri Tripathi Ji and his team for undertaking a huge digital transformation in the working of IIPA. We have today online mechanism which functions without interruption and the evidence of this came out during these Covid times when the show went on even when all other activities under other organizations had been badly disrupted. And I am myself a testimony to this because the APPPA course conducted by the IIPA was incidentally inaugurated by me on the 1st of July this year, which was during the thick of this catastrophe. Similarly, a large number of research studies and other courses have carried on.

I may also take the opportunity to mention over here that soon after I was handed over this responsibility of Chairman, there have been two-three very important and out-of-the-box decisions taken which, I am sure, will be appreciated in all the concerned quarters. We have the Executive Council which decided to open the life membership from the first of January next year, that is, the 1<sup>st</sup> of January, 2021, which had been closed down for a variety of reasons. Therefore, I use this platform to earnestly appeal and advise the bureaucrats, both serving and former, the academicians and others to join IIPA. I also clarify over here that the DoPT rules do not forbid a serving bureaucrat from joining the IIPA which is sometimes an apprehension in the minds of some of them.

Besides these, a decision has also been taken to increase the annual grant of the State branches of the IIPA and an annual award has been instituted for the Regional and Local Chapters.

Besides this, there is also an award for the outstanding performance by the branches and for the best performing employees and functionaries in IIPA and these awards have very perfectly been named after late Shri T.N. Chaturvedi Ji, the former CAG of India and Dr. U.C. Agarwal, the former CVC.

I would also, in a single sentence, mention the new National Policy on Education which aims at improving upon the education system, 2014, and since IIPA also carries the mandate of capacity building, of refreshing our skills, of building our knowledge and keeping us in tune with the emerging priorities of evolving India, I am sure, IIPA will play an important role in partnering itself in various new initiatives taken by the Modi Government, including the Mission Karmayogi and NRA, and would help creating an atmosphere for the successful implementation of these initiatives and these policies because IIPA, with its expertise and experience, has a significant role and a valuable role to play.

Without taking long, I close over here because all of us are keenly looking forward to listen to the words of wisdom from our very revered, respected Hon'ble Vice-President of India. Thank you.

**Unveiling of the Statue of Sardar Vallabhbhai Patel by Hon'ble Vice-President of India and President, IIPA**

DIRECTOR: Thank you, Sir. I am thankful to our Chairman, IIPA for his kind remarks. I would like to request the Chairman, IIPA to permit me to request the Hon'ble Vice-President of India to kindly unveil the statue of Sardar Vallabhbhai Patel, the Iron Man of India.

**(THE STATUE WAS UNVEILED BY THE  
HON'BLE VICE-PRESIDENT OF INDIA VIRTUALLY)**

DIRECTOR: May I request for the blessings of the Hon'ble Vice-President of India.

**Address by Shri M. Venkaiah Naidu, Hon'ble Vice-President of India and President, IIPA**

SHRI M. VENKAIAH NAIDU: Dr. Jitendra Singh Ji, Shri Shekhar Dutt Ji, Shri S.N. Tripathi Ji and the others who are all present here, academicians, members of the IIPA and others who are all part of this today's Annual General Body Meeting. As the President of IIPA, I take immense pleasure in presiding over the 66<sup>th</sup> Annual Meeting of the General Body of the Institute.

There is a tinge of sadness in today's General Body Meeting because of the absence of Shri T.N. Chaturvedi Ji, the eminent and erudite Chairman who passed away on 5<sup>th</sup> January, 2020. An IAS officer of 1950 batch, he had adorned some very important positions like CAG of India, twice Member of Rajya Sabha, and Governor of Karnataka and Kerala. He gave a new direction and energy to this body by being associated with this since 1959. He was a



voracious reader and a keen observer. I offer my humble tributes to Shri Chaturvedi Ji and hope that IIPA will cherish and build on his illustrious legacy.

I welcome the new Chairman, Dr. Jitendra Singh, a dynamic Hon'ble Union Minister who, I am sure, will lead this institute to a new height and facilitate its journey towards excellence.

The year 2020 has witnessed the emergence of a new virus and it deadly affects in the form of Covid-19 pandemic. The entire world is fighting this pandemic even now. However, India, under the leadership of Hon'ble Prime Minister, Shri Narendrabhai Modi, is fighting this pandemic with strategic alertness and prompt appropriate action. The international agencies like United Nations and the World Health Organisation etc. have appreciated India's response to the pandemic as comprehensive and robust. The entire country is galvanized and is taking all measures required to contain this virus. India is turning this disruptive moment into a creative opportunity. It is tapping into inner strength by stepping up production of masks, ventilators, sanitizers and essential drugs. It has been adding additional facilities for hospitalization and treatment of patients. It has ramped up the process of upgrading public health infrastructure. It has also cautiously opened up the economic windows to gradually restore livelihood. It has made self-reliance, the overreaching credo to boost local industries. Against this background, the practitioners of public administration and public policy analysts have a great role to play in sharing insights on what has worked well and what has not, so that the implementation can be made more effective on ground. Ultimately, it is the implementation and delivery system that needs to be refined and streamlined to make the policy changes a reality. This is the change India is looking for today, change in the delivery of services, change in the delivery of justice, change in the way governance structures respond to the felt needs of the common people. That is the need of the hour. The Government, led by Prime Minister Shri Narendra Modi has been making policies and designing programmes that are intended to improve the quality of life of people and make people's life happy and comfortable by fast tracking India's development. However, the effective implementation of these policies and programmes by administrative leaders and professionals is very critical. The country is grateful to innumerable civil servants who are making this transformation possible, to the medical professionals combating the current pandemic, to the defense forces securing our borders, to the security personnel who are ensuring our safety, and to the teaching faculty shaping young minds. They are all translating the progressive legislations enacted by the Government and Parliament to visible outcomes touching the lives of the people. The Indian Institute of Public Administration, as a premier

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institution dedicated to the theory and practice of public administration, must, in my view, play a pivotal role in bringing about this change. I am happy to note that even in this Covid-19 pandemic and lockdown, IIPA has continued its activities by transforming itself into a digital institute by creating digital infrastructure, such as seven VC and Digital Classrooms for the conduct of online training programmes. I am happy that since May, 2020, IIPA has conducted 14 online training programmes for various departments and conducted over 30 *Webinars*. It is heartening that IIPA has now launched its new website which is more comprehensive, dynamic and having interactive features. I also compliment the Director, the IIPA employees who have conducted 62 research projects sponsored by various Ministries in the last 12 months.

My dear sisters and brothers, India is celebrating the 146<sup>th</sup> birth anniversary of Sardar Vallabhbhai Patel this year and we are fortunate that this online AGM is being held on the birth anniversary of this legendary leader, the unifier of India, celebrated as *Ekta Divas*. Just now I have inaugurated the statue of Sardar Vallabhbhai Patel at the IIPA Library before the start of the AGM. I want to congratulate the Director, Shri Tripathi, and the staff who have made this possible. The statue should serve as a perennial fountain of inspiration to all of us working for improving India's governance. Sardar Patel was a real *karmayogi*, a quintessential visionary administrator, one who had dreamed of united India and worked tirelessly to achieve this dream. His life is a timeless lesson for all of us in public service. He is an example of selfless dedication to national unity and integrity, to good governance and public welfare, to an effective implementation of a sound policy. I am glad that the Government have launched a new programme for civil services' capacity building called 'Mission Karmayogi'. I understand that this will be the largest civil service reform in the world in terms of depth and spread, aiming at professional delivery of services at all levels of Government of India. I am happy that the Indian Institute of Public Administration will be utilizing this initiative to offer various digitally-enabled capacity building programmes to the civil servants.

I note with satisfaction that the financial condition of IIPA has improved in the last five years and it must improve further. I am happy that now since the concerned Minister is going to be the Chairman, it will get additional resources. The IIPA has conducted 145 training programmes in 2019-20 and earned a fee of Rs.20.79 crore. However, quite prudently it is reducing its expenditure, without making any compromises with the quality and delivery of the services.

The Institute has over six decades long journey of being a think-tank. I suggest that we should look at the way we reposition it in the light of current and emerging challenges. I notice that some steps have already been initiated by the Executive Council in the last meeting but we must do more. We have to come up with sound strategy for institutional reforms and make IIPA a fit organisation to catalyze the new wave of governance reforms in the country. I am glad that the IIPA has a strong network of institutions at the State and local level. They should be strengthened further. It also has a number of distinguished alumni. I suggest that we should strengthen this network and collaboration. The State Governments must be brought on board and be active participants and also the local bodies in cities and the rural areas.

Good governance must percolate down to the lowest level. It should become a way of life for the institutions we have established for our country's governance. I wish to see the Indian Institute of Public Administration set new ambitious goals in the next few months, benchmarking itself against the best institutions with similar mandate around the globe.

I welcome Dr. Jitendra Singh Ji, Hon'ble Union Minister who is holding a number of portfolios, who took over as the Chairman of the Executive Council of IIPA recently, has all the experience and expertise, capability and capacity to further enhance the stature of the IIPA.

I am happy to note that the IIPA has made changes in its rules, making its Executive Council more effective, leaner and cost-efficient. I am sure that these changes will do a word of good to the functioning, standing and image of IIPA.

I also congratulate Dr. Singh and his team for taking the important decision of opening up of Life Membership of IIPA with effect from 1<sup>st</sup> January, 2021. As experienced civil servants and academicians will now be able to join this Institute as members, the strengthen and capability of this Institute will increase substantially. The Regional and local Branches of IIPA will also be able to prosper and develop now with this new initiative. I extend my warm greetings. I would like to tell the officers at every level that ours is a huge country. We have many challenges. In spite of the good progress made in the last about seventy years, we have many challenges in the education field, in the social field, in the economic field, in the health sector, even in the climate change that is happening. We have a lot of challenges and we have potential in this country and we have talent and hardworking professionals. What is required is the necessary guidance. The Government of the day, under the leadership of Shri Narendrabhai Modi is trying to bring as many reforms as possible. He said, 'Reform, Perform and Transform'- transformation for the betterment of the people's



lives. As I said earlier, the Prime Minister, the Government at the Centre and the Chief Ministers and the Governments in the States bring a number of policy changes, take a lot of initiatives, but the initiatives have to be implemented at the ground level by the administrators. That is why you have a greater responsibility to the officers of the Indian Administrative Service, State Public Service, the Police Service and also the Foreign Service and all other Services. You have a huge task in front of you. All of us must join together, work together and see and understand the spirit of the legislations passed by the Parliament, the spirit of decisions taken by the Government and try to translate them into actions, the *Jan Dhan Yojana*, the Adhaar, opening of bank account and also online because in future online should become our main line so that there is no line for the people to stand and wait. You see that the common people who come to your Revenue Offices or, for that matter, any office, they should go back with satisfaction. And I say, in the coming days, there should not be any need to come at all. You apply from your home and you will get the reply. That should be the policy so that nobody needs to stand in line, nobody needs to meet any officer, meet and greet, shake hand and do something else. There should not be any such requirement. This is a huge challenge. Ultimately, the service delivery is very important and the administrators play a great role. As I always say in my address to the civil servants, the Collectors are the face of the Government at the local level. So, they should be trained properly, and also periodically they must update their knowledge. They must have exchange of views. They must get the success stories, and it is the duty of institutes like this to identify such practices and convey to the people at various levels of administration so that they can implement it.

My dear friends and youngsters in the civil service, please be motivated by the advice of Sardar Vallabhbhai Patel. We are celebrating his *jayanti* today. I have also written and shared my views with my countrymen today through *Facebook*. I wish that everyone goes through the life of Sardar Vallabhbhai Patel and every civil servant goes through his speeches, great speeches, very motivating, and every politician tries to imbibe certain qualities of this great man so that we can take the country forward.

My dear friends, the social cohesion, the unity of the people, the integrity and sovereignty of the country, is very vital for the progress of the country. Peace is the prerequisite for progress. If you have tension, you cannot pay attention. So, we must see to it that we provide peace. All of us in public life must take a pledge and people in the administration and the Government should not encourage fissiparous tendencies. We are seeing certain statements that are being made by people in an irresponsible manner, certain divisive statements that are being made, and also certain political forces trying to go

populistic, utilizing caste, community, religion, region to further their progress. This is not good at all. This is not expected. As we grow, as we develop, as we move on, we must be more cohesive, we must be united. I would like to quote the last Independence Day message of Sardar Patel in 1950. He said:

“Certain tendencies and developments in our administrative and public affairs fill me with some disquiet and sadness of heart within three years of Independence. The country can realize the feelings of one who has spent a major part of his public life witnessing epics of sacrifice and selfless endeavour and feats of discipline and unity who now finds enacted before him scenes which mock at the past. Our public life seems to be degenerating into a fen of stagnating waters.”

This is in 1950.

“Our conscience is troubled with doubts and despair about the possibilities of improvement. We do not seem to be profiting either from history or experience. We appear helplessly to be watching the sickle of time, taking away the rich corn, leaving behind the bare and withered stalks. Yet, the tasks that confront us are very complex and taxing as ever. They demand the best of us while we face them with indifferent resources. We seem to devote too much time to things that hardly matter.”

Too much time! We are seeing now how the newspapers try to focus more on sensationalizing. Sensation without sense is not in the interest of the nation. One has to understand this - the eagerness to make news or break news. They should not create news; they should pass on the news. Patel Ji said:

“We seem to devote too much time to things that hardly matter and too little to those that count. We talk while the paramount need is that of action. We are critical of other people’s exertions but lack the will to contribute our own. We are trying to overtake others by giant strides while we have hardly land to walk.”

These lines written by Sardar Vallabhbhai Patel within three years of Independence – just three years after attaining independence! – underline the importance of remaining grateful to the sacrifice made by our leaders, maintaining unity, discipline and learning from past experience among other things.

My dear brothers and sisters, as we move forward, let all of us take a pledge for unity of the country, for determination, dedication and devotion, for further promotion of the welfare of the people. That is what is required today.

As I told you, as the President of IIPA, I take immense pleasure in attending and presiding over today’s meeting. The changes that are proposed are to make this a leaner body.

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We are not an organization like others. We are a think-tank. We have to collect information with confirmation and then pass it on to the younger generation and also to people in the field, give them the needed guidance from time to time. We must learn from various experiences across the globe and also within the country. There are great examples by many of the youngsters who are in the Administrative Service. We must pass on those great examples to the people. We know how *Swachh Bharat* Mission was taken up by people. Similarly, *Sakshar Bharat* Mission, *Beti Bachao Beti Pado*, Rain Water Harvesting. As I told you, even *Jana Dhana* is such a transformation that has taken place in the country. All these are ideas that have come up. Of course these ideas are being implemented by the Government but the ideas have come. We must always think about the people, about their welfare. We must have that burning desire to make life of the people more comfortable and happy. That should be the motto of all the people who are in service. I hope, in the coming days, the IIPA will try to reach further heights and then move on. Thank you very much. *Namaskar, Jai Hind.*

DIRECTOR: May I take the unique privilege to request Shri Shekhar Dutt Ji, former Governor of Chhattisgarh and Member of the Executive Council and a continuing well-wisher of IIPA to propose the Words of Thanks.

**Words of thanks by Shri Shekhar Dutt, Vice-President, IIPA & former Governor of Chhattisgarh**

SHRI SHEKHAR DUTT: *Namaskar.* Respected most Hon'ble Shri Venkaiah Naidu Ji, Vice-President of India and President of IIPA, respected Dr. Jitendra Singh Ji, Hon'ble Union Minister and Chairman of IIPA Executive Council, Shri S.N. Tripathi, Director, IIPA, and all dignitaries, awardees and members present. Firstly, I must express my sincere thanks to the Hon'ble Vice-President of India for having spared his valuable time here and enlightening us with a superb oration. I am absolutely sure that it has touched every nook and corner of the subject that IIPA has been dealing in the whole gamut of public administration and governance today. On the birth anniversary of Sardar Vallabhbhai Patel, we are privileged that he has unveiled the statue of the Sardar in IIPA premises. It is a great honour, Sir.

The Hon'ble Vice-President, in his own personal capacity as well as the capacity of the President, IIPA, has encouraged us all the time to better our performance. Sir, IIPA has been doing a wonderful work under your able guidance. You have constantly given us food for thought. In fact, in your speech itself, I have noted two of these items and I think they are





very important. You said, good governance must trickle down to the last people of India, and then you said also, online will become the mainline and how apt it is because for the last so many months, we have been doing a massive amount of work in all sectors of governance through online.

I am highly grateful to the Hon'ble Union Minister and Chairman, IIPA, Dr. Jitendra Singh Ji who has made it a point to attend this meeting in spite of his hectic schedule. The Hon'ble Minister has always guided IIPA in the past and I am sure that he will take IIPA to the new heights with his great vision. Kindly accept our sincere thanks and gratitude for honouring IIPA with your presence today.

I also thank the dignitaries who have received the Paul H. Appleby Award today, and other awardees.

I extend my sincere thanks to Shri S.N. Tripathi, Director, IIPA who has provided valuable guidance to the Institute and all the employees and I am sure that IIPA will scale new heights under his dynamic leadership.

I thank all the esteemed members of IIPA who have connected online from different parts of India to participate in this meeting.

My heartfelt thanks are also reserved for the faculty, officers and staff of IIPA who have worked so hard to make this event successful and install the statue of Sardar Vallabhbhai Patel on this day of *Ekta Divas*. Congratulations to the team of IIPA.

Thank you very much and I take this opportunity for wishing everybody a very happy Deepawali. Thank you very much. *Jai Hind*.

DIRECTOR: Thank you, Sir.

**(DEPARTURE OF THE HON'BLE VICE-PRESIDENT OF INDIA)**

DIRECTOR: Friends, with the permission of the Hon'ble Chairman, Executive Council and Shri Shekhar Dutt Ji, I would like to request the Hon'ble Minister to stay put with us for a while Sir, I would like to be guided by you.

CHAIRMAN: Actually, my routine has no slot for break. So, either I quit and go for something else, I can be here for a while, if you feel it is so essential.

DIRECTOR: Most welcome, Sir. We have received some requests from some prominent members, Sir. I am requesting Dr. Ashok Bhan to go ahead with his remarks.

CHAIRMAN: I will be there for about ten minutes because five o'clock I have to go for another meeting.

DIRECTOR: Ten minutes is okay for us, Sir. Dr. Bhan, please go ahead.

### **Discussion on agenda items**

DR. AHOK BHAN, FORMER D.G.P. JAMMU & KASHMIR: Hon'ble Chairman of the IIPA, Dr. Jitendra Singh Ji, Shri Shekhar Dutt Ji, respected Director, Shri S.N. Tripathi Ji, ladies and gentlemen. It is an honour and a matter of privilege for the IIPA family that the Hon'ble Vice-President of India has unveiled a statue of Sardar Vallabhbhai Patel in the IIPA premises and our AGM coinciding with Sardar Patel's birth anniversary. As stated by the Hon'ble Vice-President, it will serve as a motivation for public administration. I am happy that the Government has taken certain measures in an attempt to restore the glorious past of the Indian Institute of Public Administration, a principal Institute of the country for capacity building, for good governance. Hon'ble Minister, Dr. Jitendra Singh has accepted the responsibility of steering the IIPA. This itself is a signal that IIPA will soon be more vibrant and will take advantage of Mission *Karmayogi*, that the Government has announced recently. Dr. Jitendra Singh Ji is a man of action and we have seen him in our State and now Union Territories for the last many decades. His patronage will give both speed and direction in our future endeavors.

I would urge our Chairman, Dr. Jitendra Singh Ji, to consider making IIPA the nodal Institute for implementing Mission *Karmayogi* and, in due course, consider nominating the Director of the IIPA as an ex-officio Secretary to the Government of India to give teeth to the Mission *Karmayogi*. The amendments to the IIPA Rules proposed are path-breaking and necessary. The institution has to move on and not get bogged down in trifle matters impacting the vision of the founding fathers. Structural changes, as proposed, will pave way for the IIPA to work to its capacity. I support the amendments proposed and urge you all to pass them for a better future.

I would like to thank the IIPA for honouring Jammu and Kashmir Regional Branch for being the second best Regional Branch in the country during the last year. Thank you very much. God bless us.

DIRECTOR: Thank you, Sir. May I request Dr. O.P. Mishra to speak a few words.

DR. O.P. MISHRA, SENIOR SCIENTIST, GOVT. OF INDIA: Very good evening, Sir. First of all, I most humbly extend my hearty congratulations to our beloved and most dynamic

Hon'ble Minister, Dr. Jitendra Singh Ji for accepting the responsibility as the new Chairman of Indian Institute of Public Administration. Thank you, Sir.

Today is a great day for the Indian Institute of Public Administration. IIPA has already installed the statue of Rashtrapita Mahatma Gandhi at IIPA, but the statue of the actual nation builder and father of Indian democracy, Sardar Vallabhbhai Patel was missing so far. Indeed, with this installation, one of the missions of IIPA is now complete.

My sincere thanks to the Hon'ble Vice-President of India and President, IIPA along with the Hon'ble Minister and Chairman, IIPA for this great achievement. I strongly feel that the proposed amendments in MoA and Rules of IIPA are the need of the time and these will be leading the IIPA in the changing world of the 21<sup>st</sup> century. I second this resolution and propose that the amendments, along with the supplementary agenda, be accepted and passed in this Annual General Body meeting today. Thank you very much, Sir.

DIRECTOR: May I request Shri Kewal Sethi Ji, a respected member, to say a few words.

SHRI KEWAL K. SETHI, CHAIRMAN, MADHYA PRADESH REGIONAL BRANCH: Thank you very much, Sir. Regarding the amendments, the only point that I had raised in my letter to the Director was whether we can really pass them through online mode because voting is a necessary thing because two-thirds of votes must be in favour of the amendments. So, that is one thing that I have to point out. I think it should be considered whether it will be logical for this online AGM to pass such a resolution. Thank you.

DIRECTOR: Thank you, Sir. Now Dr. R.R. Dhanapall.

DR. R.R. DHANAPALL, CHAIRMAN, PUDUCHERRY LOCAL BRANCH: Thank you, Sir, for giving me this opportunity. We are very happy that you have selected our Branch as the best Branch. Thank you everybody. Also, we are very happy that today the IIPA is conducting this programme with our Hon'ble Minister becoming the Chairman of IIPA.

About the proposal that you are going to pass, the IIPA Puducherry Branch and myself second it and accept everything for the benefit of the IIPA. Thank you, Sir.

DIRECTOR: Because of paucity of time, we will not be able to take up any other member today. Hon'ble Minister has already agreed to spare another ten minutes. In fact, of that, seven minutes have already passed. May I share the vision that we have for the remaining



period, now that the amendment has already been considered and passed, there are many more things, we have to move on.

Sir, with your permission, I would like to share with our Hon'ble Members before I ask you to conclude, that I always believe that your company or organization may not be in software business but eventually, a software company will be in your business soon, unless you improve upon yourself. Mission *Karmayogi* has changed the training landscape, including research, forever as NITI Aayog initiative has evolved as a think tank of ideas for national transformation. Sir, we in IIPA propose to take up in addition to these amendments, following also:

- Proposal for starting the 2<sup>nd</sup> APPPA with the approval of the Department of Personnel and Training, Govt. of India
- Induction Course for lateral entrants and CSS
- With the Ministry of Tribal Affairs, Centre of Excellence with tribal talent pool of about 5,000 researchers and network of 1,250 teachers and over 200 institutions, we can create case studies and other things.
- We also propose to take advantage of Mission *Karmayogi*, Sir. Ministry of Jal Shakti has already chosen IIPA to design Mission *Karmayogi* initiative for them. Perhaps if this exercise becomes successful, we will be able to take business of other Ministries also.
- We would like to strengthen our linkage with the Branches in an organic manner, as desired by the Hon'ble Minister.
- A few faculties deserve promotion for their hard work while a few who are hardly working, need to pull up their socks and we would like to work together for this.

With this, I request the Hon'ble Chairman, Dr. Jitendra Singh Ji to make his concluding remarks, and with this we will be over, Sir.

#### **Concluding Remarks by the Chairman, IIPA.**

CHAIRMAN: Thank you, Tripathi Ji. I wish, next time we will be able to have a physical meeting so that we are able to exchange the thoughts because it has its own advantage. Covid has taught us to get connected online but the fellowship part of it is missing sometimes. So, that could be made up and also most of you, including me, miss the cup of tea which otherwise Shri Tripathi Ji would have to offer to us. He is getting away very easily without a banquet and without a tea. But nevertheless, this you keep in the agenda of the next meeting.

This is the first meeting which I am attending in the present capacity. I hope we will be able to move forward not only qualitatively but also quantitatively because I feel we have to make our presence larger. In many States and many UTs, IIPA is not very much visible and not at least visible to the extent it deserves to. It could be a nodal academic agency not only confined to a few individuals or a few Services, it could be actually a kind of a think tank or a resource tank for different spheres of activity because all of us, in one way or the other, are involved in public administration, some of us though may not be part of the civil services. So, I think we would, in the days to come, also try to work on that and I request all the seniors who have joined us from different States and different UTs also to give us their views, their inputs about how best to enlarge the spectrum and extent of work potential and explore it to the maximum possible. At the same time, as a part of governance, whatever new is happening in the Government of India or the various steps taken by the Modi Government also, I think, need to be further percolated down the line, as Shri Tripahi Ji and before that the Hon'ble Vice-President Ji also mentioned, Mission *Karmayogi*. But we have taken a number of other decisions also which have a direct bearing on the bureaucrats and on the civil servants. For example, we had the Prevention of Corruption Act which came into being in 1988 and it was after 30 years that for the first time an amendment was brought in 2018, and a number of provisions, depending on our experience of the last few years were made. For example, now the bribe giver is also to be held guilty, otherwise many of the officers and civil servants would be facing unwarranted harassment because of frivolous complaints. So, now whoever makes a complaint against an officer for taking a bribe would also carry the onus of proving that he has given it. Similarly, we have also brought in certain protections and safeguards for honest, performing officers. We have made timelines so that there is no undue hardship for an officer. So, while, on the one hand, the Modi Government is following its objective of working to eliminate corruption, at the same time, we also take upon ourselves the task of ensuring that an honest, performing officer does not suffer undue intimidation and is able to perform to the best of his potential. So, in that changing scenario, I think IIPA needs to step in on par with the Government in causing awareness not among only the civil servants and Government offices but also in the common masses because whatever is done by a Government functionary is for the common masses and this Government has been repeatedly reiterating the importance of citizen-centricity and citizen partnership. Therefore, in times to come, we could have a kind of larger meet where we could also keep a provision for interaction for some of the opinion makers and some of the better informed persons from the civil society. I think this is a thought I am floating. We could work on it in



the times to come. I am sure that the kind of amendments brought in today, this will serve as a great motivation for all of us.

I am not going to take long because in a *webinar*, the culture is to speak briefly because you do not know when others have gone to sleep because you cannot see the audience. Thank you very much Tripathi Ji. Thank you.

DIRECTOR: Generally, we would have allowed our Chairman to be the last person to speak but there is a tradition of proposing a vote of thanks. Registrar will propose the Words of Thanks.

### **Words of Thanks by Registrar, IIPA**

SHRI AMITABH RANJAN, REGISTRAR: Good evening, ladies and gentlemen. Today, it has been a great day at IIPA when the Hon'ble Vice-President of India and President, IIPA has unveiled the statue of Sardar Vallabhbhai Patel on his 126<sup>th</sup> birth anniversary. Hon'ble Vice-President of India and President IIPA has made it a point to attend all the AGMs since 2017, after he became the Vice-President of India. Thank you very much, Sir, for taking time out of your busy schedule and attending the AGM.

I have no words to thank Dr. Jitendra Singh Ji, Hon'ble Union Minister and Chairman of IIPA. Thank you, Sir. Thank you very much, Sir, for your guidance to IIPA. You have always guided the IIPA in the past also, Sir, and now, as valued Chairman of IIPA, I am sure that you will take IIPA to greater heights. Thank you very much, Sir, for attending the AGM.

My heartfelt thanks are due to Shri Shekhar Dutt Ji who has made it a point to come to attend this AGM in spite of his far off residence at Faridabad. So, thank you very much, Sir.

Shri S.N. Tripathi Ji, our new Director General has always guided IIPA since he has taken over as Director of IIPA. Thank you very much, Sir, for anchoring this AGM so beautifully and so handsomely.

Our esteemed E.C. member, Prof. K.K. Pandey is here. Thank you Sir, for being here.

My thanks to all Paul H. Appleby and other awardees who have joined us online. We could not present them the awards physically this time but we will send the awards to them in due course. Thank you all the awardees for attending and joining.

My heartfelt thanks are due to our esteemed members who have joined online from across India and I have seen one member who has joined from Australia also. Thank you very much for taking time out of your busy schedules and being present at this AGM.



My heartfelt thanks are due to all our faculty members, officers of IIPA, our Computer Centre for marshalling all these digital resources beautifully about this whole programme, Maintenance Section, Membership Section and everyone whom I may have missed. Thank you very much. Thank you all.

DIRECTOR: With this we come to an end, Sir. I would like to conclude with a couplet which the Hon'ble Minister likes very much

जिसकी खुशबू से महक जाए पड़ोसी का भी घर  
फूल इस किस्म का हरसिमत खिलाया जाए

With this, we come to an end.



**(Surendra Nath Tripathi)**  
**Director General**

**List of Members attended the 66<sup>th</sup> A.G.M. held on 31<sup>st</sup> October, 2020 (through Virtual/Online)**

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