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IIPA NEWSLETTER



INSTITUTE NEWS

Hon'ble Vice President of India and President of IIPA, Shri Jagdeep Dhankhar addressed the participants of the 49th APPPA at Upa-Rashtrapati Nivas on December 1, 2023.



"

When you started your career, the nation had a fragile economy.

There was hardly any foreign exchange balance.

The world ignored one-sixth of humanity.

We did not have a global voice.

And now, look at the distance we have traversed!

"

Hon'ble Vice President of India Shri Jagdeep Dhankhar

At the Upa-Rashrapati Nivas white addressing the participants of 49th APPPA, a flagably training programme of IPA

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HIGHLIGHTS

- Institute News
- IIPA Faculty/Campus
- News from Branches
- IIPA on Social Media

Shri S. N. Tripathi, DG IIPA, Shri Amitabh Ranjan, Registrar IIPA along with the 49th APPPA Course Directors Dr. Sachin Chowdhry and Dr. Sapna Chadah accompanied the participants.





Dr Rajendra Prasad National Convention –III on G20

Dr Rajendra Prasad National Convention -III on G20: People Centric Governance & Public Policy was organised from December 21-22, 2023. The objective of the Convention was to provide better insights on the

global issues and challenges faced by the different countries. Honbl'e Union Minister and Chairman of IIPA EC Dr Jitendra Singh addressed the National Convention-III and released a series of publication including a book on "Revisiting SDG for nation Building- Repositioning India as a VishwaMitra with a VishwaMantra by SN Tripathi and Neetu Jain. Prof Neetu Jain coordinated the programme.

Foundation Training Programme for Scientists and Technologists

The twenty-second Foundation Training Programme for Scientists and Technologists was organised by IIPA. It was sponsored by Department of Science and Technology, Government of India.



Hon'ble Union Minister and Chairman of IIPA EC Dr Jitendra Singh graced the occasion and interacted with the participants. Prof VK Sharma and Dr Shyamli Singh coordinated the programme.



CISO's Deep Dive Training on Cyber Security

A Chief Information Security Officers' Deep Dive Training on Cyber Security for CISOs, CTOs & members of technical/PMU teams and officers responsible to observe

security of IT systems in their organisations under the Cyber Surakshit Bharat Initiative was organised from December 4-8, 2023. It was sponsored by NeGD. Prof Charru Malhotra coordinated the programme.

Capacity Building
Programme on Cyber
Security and Digital
Forensics Investigation

A Capacity Building Programme on Cyber Security and Digital Forensics Investigation for Judicial Officers of



India and Senior LEA officers was organised from December 4-8, 2023 and 18-22, 2023 respectively. It was sponsored by Indian Cyber Crime Coordination Centre (I4C) Ministry of Home Affairs, Govt. of India. The objective of the programme was to ensure the attainment and maintenance of the security properties of the organization and user's assets against relevant security risks in the cyber environment. Hon'ble Union Minister and Chairman of IIPA EC Dr Jitendra Singh graced the occasion and interacted with the participants. Dr Surabhi Pandey was the programme coordinator.



CIC for officers of Govt. of Bihar (Phase-II)

A Combined Induction Course (CIC) for officers of Govt. of Bihar (Phase-II) was organised from December 25-29, 2023 in association with

the Bihar Institute of Public Administration and Rural Development (BIPARD) Gaya, Bihar. The

objective of the programme was to familiarize with the critical issues in rural governance with national perceptive. Dr. Mamta Pathania and Dr. Amit Kumar Singh were programme coordinators.

Training of Gazetted Officers of the Gujarat State

A five-day Foundational Training of Gazetted Officers of the Gujarat State was organised from December 11 - 15, 2023. It was sponsored by the Sardar Patel Institute of Public Administration, Govt. of Gujarat. The objective of the programme was



to understand critical issues in governance with a national perspective. Dr Surabhi Pandey was the programme coordinator.



MCTP on Higher Management for Group A officers of CPWD

A Mid-Career Training Programme (MCTP) on 'Higher Management' for IES Group A Officers Superintendent Engineers (Civil and E/M) of CPWD was organised by IIPA from December

11-22, 2023. Hon'ble Union Minister and Chairman of IIPA EC Dr Jitendra Singh graced the occasion and interacted with the participants. Dr. Roma Debnath and Dr. Pawan Taneja were programme coordinators.

Orientation Workshop on Urban Governance

Orientation Workshop on *Urban Governance* was organised by Centre for Urban Studies, IIPA was organised from December 11-13, 2023. The programme was



attended by 19 senior officers from select cities and states to deliberate on the subject and prepare

agenda for urban sector training for 2023-24. Prof KK Pandey, Dr Kusum Lata and Dr Amit Singh were the programme coordinators.



Programme for Provincial Civil Service Officers Govt. of Maharashtra

A training programme cum exposure visit for Provincial Civil Service Officers Govt. of Maharashtra was

organised from December 11-15, 2023 and 18-22, 2023 respectively. It was sponsored by Vasantrao Naik State Agriculture Extension Management Training Institute (VANAMATI), Govt. of Maharashtra. The objective of the programme was to understand critical issues in governance with national perspective. Dr. Sachin Chowdhry and Dr. Manan Dwivedi were programme coordinators.

FACULTY/CAMPUS NEWS

❖ IIPA exchanged Memorandum of Understanding document with Mrs Kalpana Awasthi, Director General, Uttar Pradesh Academy of Administration and Management for capacity building of civil servants on December 22, 2023.





Shri SN Tripathi, DG, IIPA attended Global Partnership on Artificial Intelligence Summit 2024 at Bharat Mandapam addressed by Hon'ble Prime Minister of India on December 12, 2023.

Shri SN Tripathi, DG, IIPA delivered a talk on Public Policy and Implementation as part of Capacity Building Program of Civil Servants of Maldives organised by National Center for Good Governance, GoI on December 14, 2023.



❖ Shri SN Tripathi, DG, IIPA participated in the discussion on "Elections in Cyber Age Cyber Diplomacy and Cyber Sovereignty" and hosted other sessions on December 1, 2023 during the International Conference on Cyber law, Cyber crime and Cyber security.



❖ IIPA welcomed Prof. Christine Kaddous, University of Geneva and Dr Philipp Hahn Collaborateur scientifique / Research Associate Coordinateur de Programme (MEIG)/ Programme Coordinator (MEIG) Centre d'études juridiques européennes (CEJE) Master of Advanced Studies in European and International Governance (MEIG) on December 14, 2023.

Professor Nupur Tiwary delivered a lecture on the "Dr. Ambedkar and his Quest for Social Justice" at the Indira Gandhi Rashtriya Manav Sangrahalaya, Bhopal on December 6, 2023.





❖ Dr. Shyamli Singh, faculty IIPA and Team IIPA met Pramod Majhi, President of Maa Ganga Nishadraj Seva Nyas and discussed the transformative impact of Namami Gange on December 1, 2023.

❖ The IIPA team (under Namami Gange Project) met with Shri Ramji Yadav, Lok Patrika Sampadak and Arpana Yadav, Writer dedicated to documenting the lives of riverside marginalized communities on December 8, 2023.





❖ IIPA conducted its 17th capacity building programme for stakeholders of River Ganga Phase-II on December 7, 2023 at the Mother's International School, New Delhi. The training programme was attended by more than 100 enthusiastic students and three passionate master trainers.

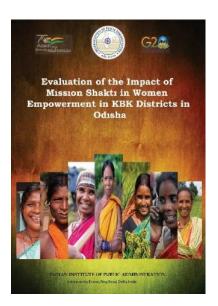
❖ The 19th Capacity Building Programme for Stakeholders of River Ganga - Phase II was organised from 26-28th December, 2023. The programme included more than 50 students and 10 master trainers from Central Hindu Boys School, Varanasi, Uttar Pradesh.





❖ Participants of Advanced Professional Programme in Public Administration (APPPA) at Indian Institute of Public Administration (IIPA) visited Vikrant during a field trip on December 16, 2023.

❖ In association with the Mission Shakti Department, Government of Odisha, 'Evaluating the Impact of the Mission Shakti in Women Empowerment in KBK Districts in Odisha' - A recent research study was conducted by IIPA faculty Dr. Gadadhara Mohapatra under the overall supervision of DG IIPA Shri SN Tripathi. Access the report on our KMS platform (iipa.org.in). Dr G Mohapatra attended the Odisha Vikash Conclave 2023 Odisha@2036 Demography and Development organised by CYSD on December 6, 2023 and presented his findings. Shri SN Tripathi, DG, IIPA presented the opening remark on "Dialogue on Building Resilient Gram Panchayats" as well as "Way Forward" Session during the Conclave.



NEWS FROM BRANCHES



Karnataka Regional Branch

• The branch in association with the Department of Political Science of Bangalore University organized a lecture by Mr. Sanjay Kaul on his recent book, 'An Alternative Development Agenda for India' on

December 15, 2023. Mr. Kaul is a development policy analyst, author, and former IAS officer. Mr. T.M. Vijay Bhaskar, IAS (Retd.), Chairman of the branch gave the opening remarks. Mr. S. Ramanathan, IAS (Retd.), Chairman-Emeritus of the branch also spoke during the occasion. Dr. S.M. Jayakar, Vice-Chancellor of Bangalore University gave the Presidential Remarks. Prof. S.Y.

Surendra Kumar, Chairman of the Department of Political Science of BU welcomed the dignitaries and gathering. Dr. D. Jeevan Kumar, Secretary, IIPA_KRB proposed a vote of thanks. The event was ably compered by doctoral student, Ms. Vincy.

The Branch in collaboration with the University Law College (ULC) and Department of Studies in Law of Bangalore University organized a Capacity-Building Programme on the theme, 'Legal Regime of Anti-Corruption in India' on



December 21, 2023 in the premises of the college. The keynote address was delivered by Hon'ble Justice Subhash Adi, Chairman, NGT State-Level Committee (Karnataka), former Upa Lokayukta and former Judge of the High Court of Karnataka. The Chief Guests at the programme were Mr. T.M. Vijay Bhaskar, IAS (Retd.), former Chief Secretary of Karnataka, former Chairman, Karnataka Administrative Reforms Commission-2 and the current Chairman of the branch, and Dr. S.M. Jayakar, Vice-Chancellor of Bangalore University. The Guest of Honour was Prof. Dr. N. Dasharath, former Chairman and Dean of ULC. Prof. Dr. V. Sudesh, Principal, Chairman and Dean, ULC presided over the programme. Prof. Jyothi Vishwanath welcomed the guests and gathering. Dr. D. Jeevan Kumar proposed a vote of thanks. Present on the occasion were Prof. Satish Gowda, Prof. Chandrakanti and Guest Faculty of ULC, Prof. Madhwaraj, Treasurer of the branch and others. Mr. Rohit Sharma compered the programme.



J&K Regional Branch

• The branch in collaboration with J&K Police and Department of Students Welfare, University of Jammu organized the 22ndAnnual Veeranna Aivalli Memorial Debate Competition on the topic "In the opinion of the

house, unchecked development and widespread use of Artificial Intelligence poses significant risks to the humanity" on December 20, 2023. A total of 24 teams from various affiliated colleges and University teaching departments and other Universities and Institutions of the region participated in the competition. Sh. R.R,Swain, IPS, Director General of Police, J&K Police was the Chief Guest. Dr. Ashok Bhan, IPS (R), Patron of the branch; Sh B R Sharma, IAS (Retd), State Election Commissioner and Chairman of the branch also spoke on the occasion. Prof.

Meena Sharma, Dean Planning and Development, University of Jammu was the Guest of Honor. Prof Alka Sharma, Hony Secretary of the branch presented the formal welcome address. Dr. Anil Gupta, Joint Secretary, IIPA conducted the proceedings and presented the formal vote of thanks. The family members of Sh Veerana Aivalli including Mr. Girish Aivalli and Mrs Kanmani Aivalli also joined the event. The event was attended by serving and retired police officers, office bearers & executive committee of IIPA, teaching fraternity of University of Jammu, students and members of civil society.

• The branch organized first ever Members' Conclave to commemorate the conferment of Award of Best Performing Regional Branch in the country this year on December 24, 2023. The Conclave was attended by a mix of galaxy of veterans & young members, the 45 years' momentous



journey of the branch was made live in seminar hall by Dr. C M Seth through a PowerPoint Presentation. Dr. Ashok Bhan, Patron of the branch; B R Sharma, Chairman of the branch; Dr. S. S. Bloeria, past patron of the branch; A M Watali, veteran member from Srinagar; Arun Manhas, Director Industry & Commerce; Manoj Pandita, SSP also spoke during the occasion. Earlier, the Hony Secretary, Prof Alka Sharma welcomed the veterans & members to the first Members' Conclave. Among the veterans present on the occasion included 96-year-old Gen. Govindan Singh Jamwal. Col. Karan Singh and Dr Anil Gupta conducted the conclave.

Odisha Regional Branch

- The branch organised an Annual Essay and Debate Competition on December 10, 2023 in Bhubaneswar Law College. The topic for the Essay Competition was *Role of value Education for Building good leaders*. Around 37 students participated from different Colleges, Universities and other Institute of the state. There was a participation of sixteen enthusiastic students from the state.
- The branch observed World Human Rights Day in collaboration with Biju Patnaik State Police Academy on December 11, 2023 on the theme "Freedom Equality, Justice for All". Shri Amiya Bhusan Tripathy former D.G.P, Odisha introduced the subject. Other Hon'ble Speakers were Director of BPSPA, Shri Arun Sarangi, IPS; Shri M. Akhaya, former D.G.P, Odisha; Shri Lalit Das, Addl. DGP and Ms. S. Shyni, IPS IG Police, Shri Damodar Pradhani, Director Centre for Human Rights IIPA R.B. Odisha co-ordinated the programme. Shri Karunakar Patnaik, Chairman and Shri Sanjib Chandra Hota, Former Chairman of the branch addressed the gathering. All the trainee Police officers of the Academy about 180 in numbers interacted on the subject.

Attn. Members

IIPA Members who wish to subscribe to the Indian Journal of Public Administration onwards shall write to the Assistant Publication Officer, Publication Section on ijpa2012@gmail.com furnishing their membership number along with their name and address. The subscription for 1 year plus postage charges will be Rs 1,500, subject to renewal after each year.

The subscription for 1 year plus postage charges will be Rs 1,500, subject to renewal after each year.

Attn. IJPA Subscribers of IJPA!

It is for information to all concerned that IIPA has collaborated with M/s. SAGE Publications for printing and subscription of the *Indian Journal of Public administration* (*IJPA*) since January-March 2017 issue. Those interested to subscribe *IJPA* print version, digital version or both are advised to contact: Ms. Komal Mathur, email ID: komal.mathur@sagepub.in (Tel; 011-40539222 Extn. 405), SAGE Publications for subscription/circulation related queries.

Important Announcement (Journals)

- ❖ IIPA has signed a MoU with M/s Prints Publications Pvt Ltd, New Delhi for printing and circulation of Nagarlok and Lok Prashasan. All distribution/subscription related matters will be handled by the Publisher hereon. Those interested to subscribe the print version, digital version or both are advised to contact email ID: contact@printspublications.com (Tel; +91-11-45355555).
- Indian Journal of Public Administration, Nagarlok and Lok Prashasan (Hindi) are all recognized under the UGC-CARE list under Group -I category.

Inviting contributions for the special issue of Lok Prashasan (Hindi) journal. (July-Sept 2024)

भारत सरकार में साइबर सुरक्षा और डेटा गोपनीयता द्वारा डिजिटल सम्पतियों की सुरक्षा

भूमंडलीकरण के इस दौर में जहाँ दुनिया के देशों में उत्तरोतर संपर्क ने उनके अंतर्संबंधों को संबल दिया है वहीं इन्टरनेट के माध्यम से डेटा अंतरण ने महत्वपूर्ण विषयों की सुरक्षा को संवेदनशील बनाया है। इससे छुटकारा पाने में साइबर सुरक्षा एक महत्वपूर्ण विषय के रूप में उभर कर सामने आया है जिसके औपचारिक और अनौपचारिक आयाम विचारणीय हैं। साइबर सुरक्ष में सिस्टम, नेटवर्क और प्रोग्राम को डिजिटल हमलों से बचाने के लिए प्रौद्योगिकियों और प्रक्रियाओं का उपयोग करता है जिससे डेटा की गोपनीयता और सुरक्षा बरकरार रहे। साइबर सुरक्षा मुख्य रूप से कंप्यूटर, सर्वर, मोबाइल डिवाइस, इलेक्ट्रॉनिक सिस्टम, नेटवर्क और डेटा को शत्रुतापूर्ण हमलों से बचाने की एक प्राविधि भी है। समकालीन समाज में लोगों, उपकरणों और कार्यक्रमों की बढ़ती संख्या के साथ साथ डेटा की बढ़ती बाढ़ ने साइबर सुरक्षा के महत्त्व को स्वीकार किया है। सम्प्रति ,साइबर सुरक्षा का महत्व इसलिए भी बढ़ गया है क्योंकि लोक कल्याणकारी योजनाओं में लोगों के व्यक्तिगत और निजी आकड़ों को डिजिटिल माध्यमों में संग्रहित किया जाने लगा है ताकि सरकारी नीतियों को अधिक जनोपयोगी बनाया जा सके। साथ ही साथ ,डिजिटलीकरण के माध्यम से सरकारी रिकार्ड्स भी डिजिटलकृत किए जा रहें हैं। डिजिटलकृत आकड़ों का इतना महत्त्व बढ़ गया है कि इन्हें 21 शताब्दी की मुद्रा भी कहा जाने लगा है। वस्तुतः हमारे दैनिक जीवन के उपयोग में लाए जाने वाले मोबाइल फोन एप्स ने उपभोग और उत्पादन के क्षेत्र में उपभोक्ताओं के मनोवृतियों का विश्लेषण भी सुलभ कर लिया है। गूगल ,फेसबुक तथा अमेज़न जैसी ऑनलाइन सेवा प्रदान करने वाली कंपनियों ने डेटा अर्थव्यवस्था के माध्यम से अपने महत्त्व को बढ़ा लिया है।

आज के समय में डेटा का चलन मुद्रा के समतुल्य माना जाने लगा है अतः डेटा की चोरी या उसके साथ छेड़-छाड़ डेटा अपराधी करने लगें हैं। इन अपराधियों से डेटा को बचाना ही साइबर सुरक्षा है। साइबर सुरक्षा)Cyber Security) वह तकनीकी सुरक्षा है जिसे इंटरनेट, कंप्यूटर सिस्टम, नेटवर्क और डेटा को सुरक्षित रखने के लिए डिज़ाइन की जाती है। इसका मुख्य उद्देश्य अनाधिकृत एक्सेस, डेटा चोरी, नुकसान, डेटा असुरक्षा के खिलाफ सुरक्षा उपायों का अनुसरण करना है। साइबर सुरक्षा के क्षेत्र में कई तरह के हमले होते रहते हैं जैसे मैलवेयर, फिशिंग, डिनायल ऑफ सर्विस)DoS), डेटा ब्रीच, और डेटा थेफ़्ट आदि। इन हमलों से बचाव के लिए विभिन्न सुरक्षा उपकरणों को प्रयोग में लाया जाता है, जैसे कि फ़ायरवॉल, एंटीवायरस सॉफ़्टवेयर, एंटीस्पैम फ़िल्टर-, तथा नवीन सुजित प्रविधियां।

'सामान्य डेटा संरक्षण अधिनियम 2016' (General Data Protection Regulation, GDPR) यूरोपीय संघ द्वारा बनाई गई एक महत्वपूर्ण नीति है जो 25मई 2018 से पूरे यूरोपीय संघ में लागू की गयी है। यह नीति उपयोगकर्ताओं के व्यक्तिगत डेटा की सुरक्षा और उनकी गोपनीयता को सुनिश्चित करने के लिए संकल्पित है। उपयोगकर्ताओं को उनके व्यक्तिगत डेटा पर नियंत्रण का अधिकार, डेटा की सुरक्षा में लापरवाही करने पर कठोर दंड का प्रावधान ,डेटा ब्रीच की स्थिति में ग्राहकों और नियामक संगठनों को सूचना देने का अधिकार आदि मुख्य हैं। भारत सरकार ने भी साइबर सुरक्षा नीति 2013 को लागू किया है जिसमे साइबर सुरक्षा के क्षेत्र में राष्ट्रीय नीतियों और दिशानिदेंशों को संज्ञान में लिया गया है। इसके अंतर्गत साइबर हमलों की पहचान और उनकी रोकथाम के लिए उपायों को भी अभिदार्शित किया गया है। राष्ट्रीय साइबर सुरक्षा नीति (National Cyber Security Policy) का उद्देश्य एक सुरक्षित कंप्यूटर वातावरण के निर्माण की सुविधा प्रदान करना और इलेक्ट्रॉनिक लेन -देन में पर्याप्त विश्वास और विश्वास को सक्षम करने के साथसाथ साइबर स्पेस सुरक्षा के लिए हितधारकों की गतिविधियों का मार्गदर्शन करना है-

साइबर सुरक्षा और डेटा गोपनीयता के सन्दर्भ में मुख्य घटक (1) साइबर धोखाधड़ी की रोकथाम (2) डिजिटल सार्वजनिक बुनियादी ढांचा (3) डेटा स्थानीयकरण (4) डिजिटल सुरक्षा और ब्लाकचेन सुरक्षा (5) गोपनीयता (6) घटना प्रतिक्रिया योजना सम्बन्धी नियम व प्रावधान (7) अंतर्राष्ट्रीय सहयोग (8) जागरूकता और शिक्षा ,तथा (9) निरंतर निगरानी और अनुकूलन हैं।

भारत में सरकारी तथा निजी कंपनियां बैंकिंग और बाज़ार सहित लगभग हर क्षेत्र में जिसमें डिजिटल क्षेत्र भी शामिल है आगे बढ़, रहीं हैं। वर्त्तमान में आर्टिफिशियल इंटेलिजेंस(AI) ने भी तेजी से पांव फैलाना शुरू किया है। इसके परिणामस्वरूप डेटा ऑनलाइन गतिविधियाँ भी रिकॉर्ड होने लगीं हैं। इस सन्दर्भ में कुछ प्रमुख विन्दुओं पर ध्यान दिया जाना आपेक्षित है, जैसे:

- 1. क्या साइबर सुरक्षा उपभोक्ताओं के हितों की पूर्ण रक्षा कर पा रहें हैं ?
- 2. क्या डेटा का उपयोग विवेकपूर्ण ढंग से केवल उसी उद्देश्य से किया जा रहा है जिसके लिए एकत्र किया गया था?
- 3. क्या उपभोक्ता आर्टिफिशियल इंटेलिजेंस और डेटा एनालिटिक्स के अवसर और चुनौतियों से पूर्ण रूप से अवगत है ?
- 4. व्यक्तिगत निजता और राष्ट्रीय सुरक्षा पर अंतरराष्ट्रीय खतरा क्या है ?
- 5. साइबर युद्ध में राज्य और गैर राज्य अभिकरणों की क्या भूमिका है ?

विदित हो कि भारत ने पिछले वर्षों की तुलना में 2022 में रिपोर्ट किए गए साइबर अपराधों में उल्लेखनीय उछाल देखा है। इस वर्ष साइबर अपराध की 65 हजार से अधिक घटनाएं दर्ज की गई थीं। मापी गई समयाविध के दौरान कर्नाटक और तेलंगाना की हिस्सेदारी सबसे अधिक रही। भारत के राज्य कर्नाटक में साइबर अपराध के क्षेत्र में आईटी अधिनियम के तहत धोखाधड़ी और पीड़ितों का यौन शोषण पाया गया। वर्ष 2022 में, तेलंगाना राज्य में देश के बाकी हिस्सों की तुलना में साइबर अपराधों की सबसे अधिक संख्या दर्ज की गई थी, जिसमें औपचारिक रूप से 15 हजार से अधिक मामले दर्ज किए गए थे।

बढ़ती डिजिटल अर्थव्यवस्था ने हमारे दैनिक जीवन में उच्च जिटलता या डिजिटल पहलुओं के दायरे को बढ़ा कर साइबर अपराधियों के लिए नए अवसर पैदा किए हैं। उदाहरण के लिए, 2021 में पूरे भारत में साइबर अपराध के लिए गिरफ्तार किए गए और आरोपित किए गए लोगों की संख्या ने अपराधिक आरोपों की एक विस्तृत स्पेक्ट्रम दिखाई, जिसमें ब्लैकमेलिंग, जालसाजी, यौन शोषण तथा जालसाजी प्रमुख थे।

ऐसी स्थिति में डिजिटल सुरक्षा एवं गोपनीयता यक्ष प्रश्न के रूप में सामने खड़े हैं। लोक प्रशासन के इस विशेषांक में उपर्युक्त के आलोक में शोध पत्र आमंत्रित किए जातें हैं।

Deadline: March 1, 2024.

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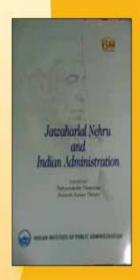


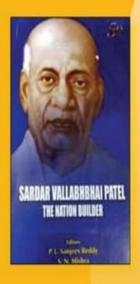
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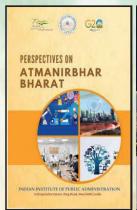
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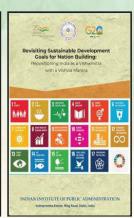
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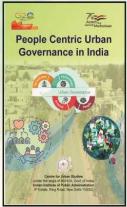


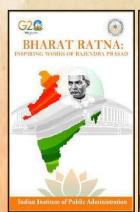
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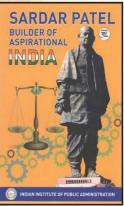


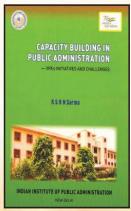


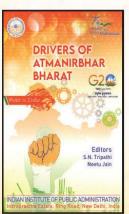












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