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APPPA Programme, running uninterrupted since 1975 including during the COVID-19 pandemic, has consistently served as a premier mid-career capacity building initiative for senior officers. The 51st edition has been redesigned under Mission Karmayogi, focusing on role-based, competency-based learning and includes innovative modules such as Design Thinking, District Administration Exposure, and integration of iGOT Karmayogi modules.

HIGHLIGHTS

- Institute News
- IIPA Faculty/
Campus News
- News from Branches

-Hon'ble Union Minister & Chairman of IIPA -
Dr Jitendra Singh

(at the 51st APPPA Inauguration Ceremony, IIPA on July 04,, 2025)

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INSTITUTE NEWS

Fifty-first APPPA Course Inaugurated

The fifty-first Advanced Professional Programme in Public Administration (APPPA) programme commenced on July 1, 2025. IIPA has been conducting the APPPA for middle level Civil Servants and Defence Forces Officers conducted since 1975. This ten months programme is under the aegis of the Department of Personnel and Training (DoPT), Government of India. Ms Chavvi Bhardwaj, IAS, Joint Secretary (Trg), DoPT inaugurated the programme. Shri Amitabh Ranjan, Registrar, IIPA anchored the Ceremony. Dr Sachin Chowdhary gave a brief overview of 51st APPPA and Co-Director Dr Surabhi Pandey proposed the Vote of Thanks. Shri S. N. Tripathi, IAS (R), Director General IIPA presided over the ceremony. The event was attended by the 51st APPPA participants, IIPA faculty and Senior Officers.

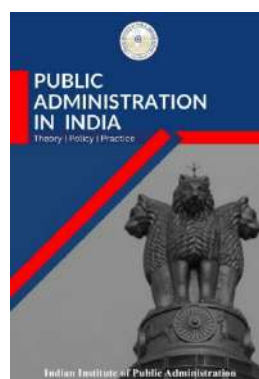
"Arise! Awake! And stop not until the goal is reached." – Swami Vivekanand

On July 4, 2025, Hon'ble Union Minister and Chairman of IIPA, Dr Jitendra Singh graced the inaugural event of 51st APPPA. While interacting with the participants of the programme, the Hon'ble Minister made a clarion call for "greater synergy and convergence between military officers and the civil administration", stating that working in silos is no longer an option but a liability in today's dynamic governance landscape.



During his visit, the Hon'ble Chairman of IIPA inaugurated a new tea lounge 'Sahkar' for the trainee participants of IIPA and state-of-the-art digital production studio 'Shrishti' of IIPA. 'Shrishti' is a pioneering initiative to enhance digital content creation, capacity building and knowledge dissemination for government functionaries and scholars.

The Hon'ble Union Minister also released IIPA Publications - Public Administration in India - Theory | Policy | Practice by Shri SN Tripathi, Prof Ashok Vishandass, Prof Suresh Misra and Dr Mamta Pathania.



Programme on generation of own source revenue by Gram Panchayats



A three-day training of trainers on generation of own source revenue by Gram Panchayats was organised from July 9-11, 2025. It was sponsored by the Ministry of Panchayati Raj, Government of India. Hon'ble Union Minister and Chairman of IIPA Dr Jitendra Singh inaugurated the programme.

The objective of the programme was to make participants understand the policy frameworks and implement capacity-building initiatives to enhance the financial autonomy of Panchayats. During the training, the participants were able to learn about: Foundations of Own Source Revenue (OSR); Strategic Approaches to Enhance OSR; Behavioural Science for Better Tax Collection; Utilization of OSR for Village Development; Behavioral Science and Innovative Financing; Exploring Innovative Project Financing Options; Revenue Forecasting and Planning for Sustainability; Using SWOT Analysis for Revenue Growth; and Project Management for Effective GPDP Implementation. Around 71 participants attended the programme. Programme coordinator was Dr Saket Bihari.

Programme for Stenographers of the Indian Coast Guard

A five-week induction course for stenographers of the Indian Coast Guard was organised from July 28, 2025 to August 29, 2025. It was sponsored by Indian Coast Guard, Ministry of Defence, Government of India. The objective of the programme was to make participants understand the fundamentals of stenography, including history, importance and basic techniques. Around 17 participants attended the programme. Dr Saket Bihari and Dr Manan Dwivedi were programme coordinators.



Programme for Championing Change, Empowering Women Leaders in Local Governance



The training of trainers for Championing Change, Empowering Women Leaders in Local Governance for State Level Master Trainers (SLMTs) under Rashtriya Gram Swaraj Abhiyan (RGSA) was organised from July 28, 2025 to August 1, 2025. It was sponsored by the Ministry of Panchayati Raj, Government of India. During the programme, the participants were able to learn about: Panchayati Raj System; Constitutional Amendments; Gender Sensitivity and Awareness; etc. Around 24

participants attended the programme. Programme coordinator was Dr Saket Bihari.

Programme for Assistant Architects, Govt. of Bihar

The *Foundation Training Programmes* (FTP) for Assistant Architects, Govt. of Bihar was organised from July 28, 2025 to August 1, 2025. It was sponsored by Bihar Institute of Public Administration and Rural Development, Gaya, Bihar (BIPAD). The objective of the programme was to familiarize the participants with the critical issues in governance with national perspective. Around 41



"In a democratic set-up we must have freedom of the Press, freedom of speech, freedom of expression and freedom of association and all kinds of freedom." – Sardar Vallabhbhai Patel

participants attended the programme. Programme coordinators were Dr. Mamta Pathania and Dr. Amit Kumar Singh.

Programmes (FTP) for Assistant Directors of Agronomy, Plant Protection and Agricultural Engineering, Govt. of Bihar



Singh coordinated the programme.

The *Foundation Training Programmes* (FTP) for Assistant Directors of Agronomy, Plant Protection and Agricultural Engineering, Govt. of Bihar was organised from July 21-25, 2025. It was sponsored by association Bihar Institute of Public Administration and Rural Development (BIPARD), Gaya, Bihar. The objective of the programme was to familiarize the participants with the critical issues in governance with national perspective. Dr Mamta Pathania and Dr Amit Kumar

Programme for Municipal Elected Representative from ULBs

The Centre for Urban Studies, IIPA organised a training programme on July 18, 2025 for 48 Municipal Elected Representative from ULBs in Palwal district along with a round table discussion with municipal officials on July 17, 2025 as prelude to training. The programme provided a platform to identify grass root issues and the approaches used by different cities. Prof KK Pandey and Dr Kusum Lata coordinated the programme.



Programme on Optimising Land Use :Smart Solutions for India's Growing Urban Landscape



The Centre for Urban Studies, IIPA organised a three day programme on Optimising Land Use: Smart Solutions for India's Growing Urban Landscape from July 30 to August 1, 2025 for seventeen Planners, Engineers, Finance Officers and Executive officers from State Governments, Development Authorities, Urban Shelter boards, TCPO and Urban Local bodies. Options of land use management were discussed for adaptation by participants at their workplace. Prof KK Pandey and Dr Amit Singh coordinated the programme.

NAMAMI GANGE

IIPA under the project "Blended Capacity Building Programme for the Stakeholders of River Ganga" Phase II successfully organized Ganga Samvad and an Exhibition a day of dialogue, awareness and innovation for the rejuvenation of the sacred river Ganga at National P.G. College Bhogaon, Uttar Pradesh on July 29, 2025. The event was graced by Prof. Aashu Rani, Hon'ble Vice Chancellor of Dr. B.R. Ambedkar University, Agra. The Exhibition featured posters and success stories from citizen-led efforts for the protection of the Ganga ecosystem. Prof VK Sharma and Dr Saket Bihari were the programme coordinators.



FACULTY/CAMPUS NEWS



❖ A one-day conference titled "Viksit Bihar: Envisioning a Developed Bihar through Women's Participation" was jointly organized by JEEVIKA (Bihar State Rural Livelihood Mission) in collaboration with IIPA on July 19, 2025. Hon'ble Union Minister Dr Jitendra Singh graced the occasion along with Shri Giriraj Singh, Hon'ble Union

Minister for Textiles; Shri Rajiv Ranjan Singh, Hon'ble Union Minister for Panchayati Raj and Fisheries, Animal Husbandry and Dairying; Shri Shravan Kumar, Hon'ble Minister for Rural Development, Govt. of Bihar; Shri Pratyay Amrit, IAS, Development Commissioner, Bihar, Shri Lokesh Kumar Singh, IAS, Secretary, Rural Development, Bihar; Shri Himanshu Sharma, IAS, CEO, Jeevika Mission, Bihar, Shri S. N. Tripathi, DG, IIPA; Shri Amitabh Ranjan, Registrar, IIPA along with other senior officials. IIPA's Hindi journal 'Lok Prashasan' was also released during the occasion.

❖ Shri SN Tripathi, DG, IIPA and Shri Amitabh Ranjan, Registrar, IIPA made a courtesy call to Hon'ble Raksha Mantri Shri Rajnath Singh on July 9, 2025. They shared a copy of IIPA publication Viksit Bharat- Vision and Reality by IIPA Faculty.



"God lives, feels, and suffers in every one of us, and in the course of time, His attributes, knowledge, beauty and love will be revealed in each of us." - Dr. Sarvepalli Radhakrishnan



❖ Shri SN Tripathi, DG, IIPA met the Chief Secretary of Odisha, Shri Manoj Ahuja, IAS, and other dignitaries on July 16, 2025 and discussed the issues relating to Regional Conferences on Good Governance.

❖ Shri SN Tripathi, DG, IIPA welcomed Hon'ble Chief Minister of Odisha, Shri Mohan Charan Majhi and shared the dias with other dignitaries and achievers who have earned PM Award for excellence in public service delivery on July 18, 2025.



❖ Shri SN Tripathi, DG, IIPA chaired the Session III of the National Conference on Good Governance Practices at Bhubaneswar, Odisha on July 17, 2025. The session brought together Smt Sanyukta Samaddar, Principal Secretary, Department of Administrative Reforms, Government of Uttar Pradesh, along with Ms. Vishakha Yadav, DM, Kurung Kumey & Shri Durgesh Pant, Dr Gajendra Singh and Dr Shashank Lingwal from UK-GAMS. They shared

transformative innovations that have significantly improved administrative efficiency and strengthened grassroots public service outcomes, underscoring the power of data, technology, and local participation in governance reform.

❖ Dr. Chandra Shekhar Kumar, Secretary, Ministry of Minority Affairs on July 3, 2025 chaired a meeting with IIPA team to review the progress of the ongoing impact evaluation study of Pradhan Mantri Jan Vikas Karyakram (PMJVK) projects undertaken by IIPA faculty Dr Gadhadhar Mohapatra.





❖ Shri Rajesh Kumar Singh, IAS, Secretary, Defence, Govt. of India visited IIPA to address the participants of the APPPA course on "Aatmanirbharta in Defence Sector" (Self-reliance in Defence).

❖ Shri Arun Arya, former IAS Officer and former PFM Task Team Leader for Indonesia, World Bank, MPA candidate, London School of Economics visited IIPA and delivered a lecture to 51st APPPA participants on Driving Growth through Better Capital Budget Execution: Lessons from Indonesia.



NEWS FROM BRANCHES

Karnataka Regional Branch



▪ The branch in collaboration with the Kalaburagi Local Branch organized a day-long Training Programme for Taluk Nodal Officers of the Karnataka Administrative Service on the theme, "Resolving Public Grievances and Increasing District Gross Domestic Product" at the Zilla Panchayat Hall, Kalaburagi on July 10, 2025. Shri T.M.

Vijay Bhaskar, IAS (Retd.), former Chief Secretary of Karnataka and Chairperson of the Branch welcomed the participants and made introductory remarks. The programme was inaugurated online by the Chief Secretary of Karnataka, Dr. Shalini Rajneesh, IAS. Five Resource Persons delivered lectures on the topics indicated: *Resolving Public Grievances, Janaspandana and Integrated Public Grievance Redressal System (IPGRS)*: Smt. Rashmi, KAS, Project Director, IPGRS, Govt. of Karnataka; *E-Procurement*: Smt. Suma, Project Director, E-Procurement, GoK; *Role of Administrators in Promotion of Micro, Small and Medium Enterprises at Taluk Level*: Shri Shri Sandy T. S., Director, KPMG State Lead, RAMP MSME; *Role of Administrators in Promoting Skill Development and Increasing Gross Enrolment Ratio in Secondary Education*: Shri Rubnawas N, Research Associate, Karnataka Skill Development Authority; and *Role of Administrators in Increasing Women's Participation in the Labour Force at the Taluk Level*: Dr. Chaya Degaonkar, Dean and Head (Retd) Gulbarga University, Dept. of Economics, Former ACEO, KEA Planning Dept. Govt. of Karnataka. Smt.

Thulasi Maddineni, IAS, Secretary, DPAR (AR), Govt. of Karnataka concluded the Training Programme. Dr. Gulshetty, Secretary, of Kalaburagi Local Branch proposed a Vote of Thanks.

- The Branch in collaboration with Mysuru Local Branch and ATI organized a day-long 4th Training Programme for Taluk Nodal Officers of the Karnataka Administrative Service on the theme, *"Resolving Public Grievances and Increasing District Gross Domestic Product"* at the Administrative Training Institute, Mysuru on July 18, 2025. The Hon'ble Chief Minister of Karnataka Shri Siddaramaiah inaugurated the training programme and interacted with the participants. Hon'ble Minister for Social Welfare and in-charge Minister of Mysuru district, Shri H.C.Mahadevappa also spoke during the occasion. Chief Secretary Dr Shalini Rajneesh, Shri T.M.Vijay Bhaskar, Chairperson, of the branch; Shri D. Randeep, Secretary, Shri Shivaswamy, President KAS Officers Association and others were present. Around 87 KAS Taluk Nodal Officers from all over the state participated in the programme.



J&K Regional Branch

- The branch in collaboration with the J&K Civil Defence, Home Guards & SDRF, successfully organized an Awareness Programme on "Disaster Management" on July 19, 2025 at the IIPA Complex, Jammu. The programme was aimed at sensitizing stakeholders and community members about disaster preparedness, response mechanisms, and the importance of coordinated efforts in disaster mitigation. Shri B.R. Sharma, IAS (Retd), Chairman of the Branch, and Dr. Ashok Bhan, IPS (Retd), Patron, of the Branch addressed the participants. The welcome address was delivered by Ms. Ansuya Jamwal, JKAS, Additional Deputy Commissioner, Jammu. Shri Imtiaz Hussain Mir, Director, Civil Defence and SDRF, also spoke. The technical sessions featured expert presentations by: - Dr. Anayat Mir, Chief Warden, District Baramulla - DySP Manzoor Hussain, SDRF. Live demonstrations on disaster preparedness and emergency protocols were conducted by the SDRF team under the coordination of DySP Zia Ul Haq, Deputy Controller, Civil Defence, Jammu. Shri Zahid Manhas, Commandant, SDRF, also graced the occasion. The event proceedings were conducted by Prof. Anil Gupta, Joint Secretary of the Branch. The formal Vote of Thanks was presented by Er. M.M. Gupta, Director (Seminars). The programme was further honoured by the esteemed presence of: - Prof. Alka Sharma - Shri Kuldeep Khoda, IPS (Retd) - Dr. S.P. Vaid - Advocate Rameshwar Singh - Er. J.B.S. Johar - Shri K.B. Jandial - Shri Vikrant Kuthiala - Dr. C.M. Seth, among others.



Rajasthan Regional Branch

- The branch conducted an open session on “Millets Movement in India” on July 18, 2025 in which Sri Ashok Sharma, Millet Acharya, focused on the utility of millets for nutrition and the economy. On July 23, 2025, Dr. Kamalini Dravid, Former Project Director, Women Empowerment Department, Government of Rajasthan, addressed the members and students on “Moving Ahead”- a lecture on Success in Life. Dr Mamta Bhatia, Director, IGNOU, presided over the session. On July 24, 2025, Shri Rajendra Bhanawat, IAS (Retd.) gave lecture on “Self Management and Discipline”. Dr. Ramesh K Arora presided over the session. On July 25, 2025, Dr. Kiran Gupta, Professor of Yoga conducted a practical session on Yoga, Pranayam and Meditation. Dr Satish K Batra presided over the session. Finally, on July 26, 2025, Dr. Satish K Batra, Chairman of the branch gave a presentation on “Delightful Success”. Prof. Ramesh K Arora presided. All the five lectures were attended by a large number of members and the young students.

MEMBERS' ANNUAL CONFERENCE

- The 69th Members' Annual Conference of IIPA to be held in October 2025. The theme/subject of the Conference is “**Emerging Trends in Public Policy and Public Administration**”. All the members of the IIPA are eligible to submit their papers on the theme.
- The length of the papers should be between 1500-3000 words in typescript. Papers exceeding this limit will be returned to the authors. All papers must be accompanied by a synopsis of about 300-400 words in typescript, which is intended to be a comprehensive summary of the paper giving in brief the most important issues being emphasized. The synopsis is intended to be read out at the Annual Conference. Papers without a synopsis will be returned to the authors.
- Entries may be sent to the Director General, IIPA or Research Coordination Unit at its email: **rcunitiipa@gmail.com**. The last date for receipt of entries is **21th September, 2025**. Papers received thereafter will not be considered.
- The papers will be scrutinized by a committee of experts. Only those papers which are accepted for presentation will be circulated. However, synopses of all the papers will be circulated.
- As already communicated, all Regional/Local Branches may organize prelude conferences on the theme preceding the Annual Conference. The Regional/Local Branches will make a presentation of synopses/summaries of reports of the regional conference during the Annual Conference.

IIPA will host the 2nd National Conference and Case Study Competition 2025 on September 25, 2025. Interested participants may browse through the brochure for details and submission deadlines. <https://iipa.org.in/cms/public/uploads/155471750747425.pdf...>


About Indian Institute of Public Administration (IIPA)

Indian Institute of Public Administration (IIPA) was established in 1954 to expand knowledge in public policy and governance through applied research, education, and training. Its mission is to prepare administrators to serve the people of India effectively and efficiently. The Institute focuses on enhancing leadership and managerial abilities and fostering a strong service orientation. It aims to equip public servants with the necessary knowledge, skills, and behaviors for governance tasks. Therefore, IIPA collaborates closely with national and international organizations. The Institute has completed over 2,000 research projects in specialized governance areas and has conducted over 7,000 training programs, training over 1,27,305 individuals from various sectors.

The Indian Institute of Public Administration (IIPA) has long championed the use of case studies as an educational tool since its inception. On March 26th, 1961, IIPA established a Committee on Case Studies comprising a senior administrator and a faculty member, which published numerous case studies on topics such as Panchayati Raj, Industrial Administration, Public Administration, Administrative Environment, and Decision Making.

To encourage the writing of case studies, a scheme was launched on April 1st, 1980, which provided honoraria for accepted submissions and annual awards for the most outstanding cases, as chosen by a jury. Building on this tradition, IIPA launched the Bharat Journal of Case Studies in 2024 on its 70th Founder's Day and is now conducting a 2nd National Conference and Case Writing Competition.

The 2nd National Conference and Case Writing Competition (NCCWC) provides a dynamic and enriching experience for case authors and writers. This event invites distinguished faculty, case authors from universities and business schools, and contributors from leading journals and publishers to participate. The competition aims to promote and advance the development of high-quality case studies that tackle issues in public administration, business, society, economy, and emerging global challenges.



About the Conference

Date of Conference and Case Study Competition – 25th September (Hybrid Mode)

The use of case studies is a powerful pedagogical approach that immerses students in real-world scenarios, enhancing their critical thinking and problem-solving abilities. By engaging with complex challenges, evaluating potential solutions, and articulating their findings, students gain valuable practical insights. The case method fosters a rich and impactful learning environment for both students and faculty.

Recognizing the significance of case studies as an effective educational tool, IIPA is organizing the 2nd National Conference and Case Study Competition 2025. This conference aims to provide a dynamic platform for researchers, writers, academicians, and industry professionals to present and refine their case drafts through constructive feedback and collaborative discussion.

The one-day conference will be conducted in a hybrid mode (both physical and virtual modes) and will feature keynote addresses by eminent speakers from academia & industry, and case study presentations from diverse speakers and participants.

FYI

IIPA's journal: Indian Journal of Public Administration (IIPA), Nagarlok and Lok Prashasan (Hindi) are all recognized under the UGC-CARE list under Group –I category.

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Attn. Members

IIPA Members who wish to subscribe to the Indian Journal of Public Administration onwards shall write to the Publication Officer, Publication Section on iipa2012@gmail.com furnishing their membership number along with their name and address. The subscription for 1 year plus postage charges will be Rs 1,500, subject to renewal after each year

Attn. IJPA Subscribers!

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"We must remember all those who have given their lives in the sake of freedom." – Dr Rajendra Prasad

IIPA DIGEST: INVITE FOR CONTRIBUTIONS

IIPA Digest invites contributions for its forthcoming theme specific editions on SDG **SDG 06** – *Clean Water & Sanitation*.

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Contributors may share their writeup to
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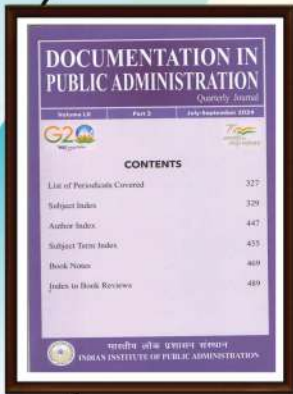


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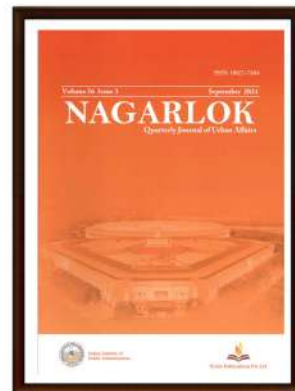
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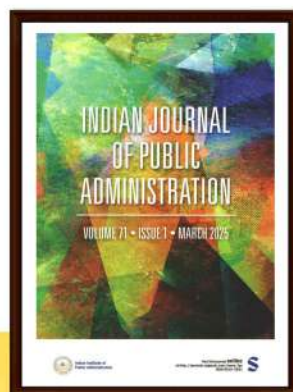
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