

भारतीय लोक प्रशासन संस्थान
INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

ANNUAL REPORT

2024 - 2025



INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
INDRAPRASTHA ESTATE, RING ROAD,
NEW DELHI-110002**



**The 71st
ANNUAL REPORT
2024-2025**

**PRESENTED AT THE ANNUAL MEETING OF
THE GENERAL BODY ON 31st October, 2025**

Indian Institute of Public Administration (IIPA) was set up to build capacity among public servants through training and research with knowledge, skills and behaviour required for managing the tasks of governance at the Centre and state level. In its efforts to enhance the leadership, management and administrative capability of the executive in government and public sector enterprises, the Institute works in close collaboration with national and international organisations. The Institute's training and research programmes link with its vast information management and experience- sharing activities.

Building upon the vision of its founding fathers, IIPA aims to be one of the world's leading academic centres of thought and influence on public governance, policy making and implementation to enable governance systems to become more responsive to the needs and aspirations of citizens and be aligned to human values in a democratic society.

EXECUTIVE COUNCIL

(01.04.2023 to 31.03.2024)

President

Shri Jagdeep Dhankhar
Hon'ble Vice President of India
6, Maulana Azad Road
New Delhi-110011

Chairman

Dr. Jitendra Singh
Hon'ble Minister of State
Ministry of Personnel, Public Grievances & Pensions,
Govt. of India, North Block
New Delhi-110001

Members of Executive Council

Shri Shekhar Dutt
(Former Governor of Chhattisgarh)
Flat No.C-805, 8th Floor,
Keenwood Tower
Charmwood Village, Surajkund Road
Faridabad-121009 (Haryana)

Ms. Rachna Shah, IAS
Secretary (Personnel)
Department of Personnel & Training
Ministry of Personnel, Public Grievances &
Pensions, Govt. of India, Room No.112,
North Block, New Delhi-110001

Shri B.V.R. Subrahmanyam, IAS (Retd.)
Chief Executive Officer
NITI Aayog, Govt. of India
NITI Bhavan, Sansad Marg
New Delhi-110001

Prof. Renu Vig
Vice Chancellor
Panjab University
Chandigarh-160014

Shri S.K. Misra, IAS (Retd.)
Chairman
IIPA Chhattisgarh Regional Branch
37, Moulshree Vihar, Purena
Raipur-492001 (Chhattisgarh)

Shri S.S. Kshatriya, IAS (Retd.)
(Former Chief Secretary of Maharashtra)
Chairman, Maharashtra Regional Branch
Mantralaya Main, Ground Floor
Hutatma Rajguru Chowk,
Madame Cama Road, Mumbai-400032

Dr. Manoj Govil, IAS
Secretary
Department of Expenditure
Ministry of Finance, Govt. of India
Room No.129 A, North Block
New Delhi-110001

Shri Sriram Taranikanti, IAS
Director
Lal Bahadur Shastri National Academy of
Administration,
Mussoorie-248179 (Uttarakhand)

Shri Dipak Kumar Sarma, IAS (Retd.)
Chairman, IIPA Assam Regional Branch
H.No.19, Rupkonwar Path
Near Nabajyoti Club, Hengrabari
Guwahati-781036 (Assam)

Dr. Rajvir Sharma
Chairman
IIPA Delhi Regional Branch
B-91, First Floor, Malviya Nagar
New Delhi-110017

Dr. R.R. Dhanapall
Chairman
IIPA Puducherry Regional Branch
No.3, 4th Floor, P.W.D. Building,
Le Eveche Street,
Puducherry-605001

Prof. Neetu Jain
I.I.P.A.
New Delhi-110002

Dr. Satish K. Batra
Chairman
IIPA Rajasthan Regional Branch
7-NA 8, Jawahar Nagar,
Jaipur-302004 (Rajasthan)

Member-Secretary

Shri Surendra Nath Tripathi
Director General
Indian Institute of Public Administration
I.P. Estate, Ring Road
New Delhi-110002

डॉ जितेन्द्र सिंह

राज्यमंत्री (स्वतंत्र प्रभार)
विज्ञान और प्रौद्योगिकी मंत्रालय,
पृथ्वी विज्ञान मंत्रालय,
राज्य मंत्री, प्रधानमंत्री कार्यालय,
कार्मिक लोक शिकायत तथा पेंशन मंत्रालय,
परमाणु उर्जा विभाग तथा अंतरिक्ष विभाग,
भारत सरकार



Dr. Jitendra Singh
Minister of State (Independent Charge),
Ministry of Science & Technology,
Ministry of Earth Sciences,
Minister of State, Prime Minister's Office,
Ministry of Personnel, Public Grievances and Pensions,
Department of Atomic Energy & Department of Space
Government of India



I feel privileged to write this message for the 71-year-old prestigious publication of IIPA, its Annual Report which is the summarized version of the year-long activities of the Institute for 2024-25.

IIPA is not only imparting Capacity Building to the 'Selected Officers' of the Government of India but also to the 'Elected Representatives, officials of State and District & Local Level of Government. It has now reached the lowest level of Developmental Administration by augmenting the capacities of 'Aspirational Block Fellows (ABFs)' and conducting brainstorming meeting with Block Officials in collaboration with NITI Aayog. Along with the Mid-Career Training Programme (MCTP) of the Indian Telecommunication Service (ITS), CPWD officers, IIPA conducted many other training programmes.

IIPA has widened its outreach and now imparting training to the probationers, middle and senior-level officers of the State Governments like Bihar, Maharashtra, Odisha, Gujarat, Mizoram, Assam, Sikkim, Jammu & Kashmir, Ladakh, Himachal Pradesh etc. I am also happy to find out that IIPA conducted training for the senior officials of the Tata Motors, Muruti Udyog and it is reaching out to the corporate/private sector as well.

With the guidance of the Hon'ble Prime Minister, Shri Narendra Modi Ji, regarding Mission Karmayogi and moving from 'Rule to Role', IIPA has quickly integrated itself with Mission Karmayogi and collaborating with Capacity Building Commission and Karmayogi Bharat for courses on iGOT. IIPA has now become a Powerhouse in Digital Training also.

I am really pleased to know that IIPA Membership is growing handsomely since its reopening w.e.f 1st January 2021. IIPA inducted 141 Life Members in 2024-25, most of them are Civil Servants and Academicians. Due to the expansion of IIPA's academic activities in States, a number of State Civil Servants are also applying for its membership which would further consolidate its outreach and reputation at grassroot levels of Bharat.

Amongst many of its novel activities, several IIPA Regional Branches have documented District Level Governance by selecting one District in their area. This activity will not only start a process of reinventing district administration but will also strengthen the Regional Branches. Along with that, IIPA has started its new initiative of Zonal Conferences along with Regional Branches which will not only strengthen the branches but also familiarize IIPA with local Administration and Governance challenges.

I would like to congratulate the whole team of IIPA led by its dynamic Director General Shri Surendra Nath Tripathi and profusely appreciate their efforts for taking IIPA to greater heights.

(Dr. Jitendra Singh)
Chairman, IIPA Executive Council

FROM THE DIRECTOR GENERAL

Under the guidance of Hon'ble Vice President of India and President IIPA Shri Jagdeep Dhankhar ji and Hon'ble Union Minister and Chairman IIPA Executive Council Dr. Jitendra Singh ji, IIPA has excelled in all spheres in 2024-25.

In 2024-25, IIPA completed 24 research projects and conducted 162 training programmes. Around 10000 officials of Government of India, State Governments, Defence Forces, PSUs and Foreign Governments have been imparted Capacity Building programs by IIPA in 2024-25. IIPA conducted forty-four training programs of State Government officials including District and Local Level and trained around 3500 officials. IIPA also conducted one-week training of the senior officials of TATA Motors, Maruti Udyog on Public Policy and in this way, IIPA has started to expand its outreach to the private sector as well, as per the vision and guidance of our Hon'ble Union Minister and Chairman IIPA Executive Council, Dr Jitendra Singh Ji. IIPA conducted Mid-Career Training Programme (MCTP) for the officers of Indian Telecommunication Services (ITS), CPWD and also conducted training for various ministries and departments such as MHA, DoPT, ESIC, KVS, CBSE, Indian Statistical Service, NITI Aayog, Indian Coast Guard, Indian Revenue Service (C&IT), Ministry of Panchayati Raj, Department of Atomic Energy, DST etc. IIPA did many evaluation studies of Land Records, Bhoomi Samman Districts, Social Impact Assessments, Restructuring of BPR&D, Impact Assessment of National Supercomputing Mission, CSR Projects of PSUs, Audit of Women Safety in different cities of India such as Agra, Gurugram, Agartala etc.

The Golden Jubilee APPPA, 50th Advanced Professional Programme in Public Administration (APPPA) commenced on 1st July 2024. They got the privilege of listening and interacting with the Hon'ble Union Minister Dr. Jitendra Singh ji. Like previous years, this year also APPPA participants had the honour to listen to the Chief of Defence Staff (CDS) along with the Tri-services Chiefs and several Secretaries to Govt. of India, eminent persons and subject Matter Experts.

IIPA has taken special initiative on the advice of Hon'ble Union Minister Dr Jitendra Singh, to expand the outreach of IIPA and collaborate with other training and academic institutions. In 2024-25, IIPA had entered into MOU with Indian and Foreign Institutions such as O.P Jindal University, Arun Jaitley National Institutional of Financial Management (AJNIFM), National Institute of Rural Development & Panchayati Raj, National Academy of Governance Mongolia, Ho Chi Minh National Academy of Politics Vietnam, ENSA Morocco etc. These collaborations will result into more opportunities in the capacity building and research projects in future.

IIPA opened its Life Membership also w.e.f. 1st January 2021 after a long moratorium in view of several requests from Regional and Local Branches and aspiring Members all over India. Since then, IIPA has scrutinized all the pending applications and granted membership to eligible applicants. IIPA has also launched the membership drive and invited applications from all Regional and Local branches. In 2024-25, IIPA inducted 141 Life Members, 1 Corporate Member, 7 Associate Members and 23 Student Members.

On knowledge dissemination front, the operationalization of Digital Repository of IIPA library giving access to huge resources of IIPA library from remote locations has helped IIPA spread its wings to far nooks and corners of academic worlds now. IIPA has come out with several publications in 2024-25. Along with its flagship journal IJPA and other journals like Lok Prashasan, Nagarlok, DPA and IIPA Digest, IIPA published notable books on Dr B R Ambedkar and His Quest for Social Justice, Mapping Ambedkar's Thoughts and Ideas on Social Justice, Public Administration in India: Towards a Citizen

Centric Governance, People Centric Governance: An Indian Perspective, AI for Susahan (Governance), Public Administration – Traditions and Reforms and Antyodaya Se Sarvodaya.

Among the memorable events, IIPA held its Annual Meeting of the General Body on 4th November 2024 presided over by the Hon'ble Vice President of India and President IIPA Shri Jagdeep Dhankhar ji as the Chief Guest. IIPA celebrated its 71st Founders' Day with the Keynote address by none other than the Hon'ble Union Minister and Chairman IIPA Executive Council Dr. Jitendra Singh ji on 'Antyodaya Se Sarvodaya- A Highway to Equality'.

IIPA has been an active partner of DARPG, Govt. of India in its various Conferences on Good Governance and e-Governance organized all over India.

The Institute conveys its gratitude to the DoPT and other Ministries and Departments at the Centre and States and to all other agencies for their support for the training, research, workshops and seminars and other activities at IIPA assisting the Government efforts to continuously upgrade knowledge base and improve quality of delivery of public services. We place on record our gratitude and appreciation for the constant support provided by the Hon'ble Vice President of India and President IIPA, the Hon'ble Union Minister and Chairman IIPA EC and the members of the Executive Council.

The Institute also thanks all the office-bearers of the Regional and Local branches, faculty members, Officers and staff of the Institute for their sincere efforts in the overall development of the Institute. We are grateful to all those within and outside IIPA who have assisted us and contributed to the success of our activities and efforts during the year and look forward to more of the same.



(Surendra Nath Tripathi)
Director General

CONTENTS

MESSAGE FROM THE HON'BLE UNION MINISTER AND CHAIRMAN IIPA EXECUTIVE COUNCIL		v
From the Director General		vii
AN OVERVIEW		1
	Training/Educational Programmes	1
	Publications	6
	Library	9
ASSOCIATIONAL ACTIVITIES		10
	Seventieth Annual Meeting of the General Body	10
	Sixty- Eighth Members' Annual Conference	11
	Executive Council	11
	Membership	11
	Distinguished Member of IIPA Honoured with Paul H. Appleby Award and Dr. Rajendra Prasad Award for Academic Excellence	12
	Shri T.N. Chaturvedi award for the best article in the Indian Journal of Public Administration (IIPA) and Lok Prashashan	12
	Regional and Local Branches and Members Activities	12
OUTREACH ACTIVITIES		13
	Essay Competition	18
	Case Study Programme	19
	Infrastructural Improvement	19
	Institute's Finances	19
IMPORTANT EVENTS		19
	Seminars/Conferences/Workshops/Lectures	19
	Distinguished Visitors to the Institute	24
ACADEMIC CENTRES/CHAIRS		24
ADMINISTRATIVE & PERSONNEL MATTERS		28
DETAILS OF TA/DA AND HONORARIUM PAID DURING 2024-25		29
	Details of TA/DA in r/o E.C. and Other Committee Meetings/Office Bearers of Branches during 2024-2025	29
	Details of Honorarium and Salary paid to Faculty Members during 2024-2025	29
ACKNOWLEDGEMENTS		30
FINANCE AND ACCOUNTS		31
ANNEXURES		34
F.1 (A)	Completed Research Projects from April 2024 - March 2025	34

F.1 (B)	On- Going Research Projects from April 2024 - March 2025	36
F.2	Training Programme/Workshops conducted during the period from April 2024 - March 2025	37
F.3	Activities of the Branches (2024-2025)	52
F.3.1	List of the Chairmen and Hony. Secretaries of the Regional and Local Branches (As on 31-03-2025)	69
F.3.2	List of Members attached with Regional and Local Branches as on 31-03-2025	85
F.4	Academic Centres 2024-2025	88
F.5	Academic Contributions (Other than Training and Research Studies) of IIPA Faculty and Others	89
F.6	Statement showing details of Financial Assistance given to Branches during the year 2024-2025	130
F.7	Faculty Members attached with IIPA Regional Branches as on 31.03.2025	133
F.8	Faculty and other Senior Officers (As on 31.03.2025)	134
F.9	Activities of Centre for Urban Studies	136
F.10	Details of Honorarium and Salary paid to Faculty Members during 2024-2025	141
	Balance Sheet and the Audited Statements of Accounts for the year 2024-2025	142

REPORT ON THE ACTIVITIES OF THE INSTITUTE

2024-2025

AN OVERVIEW

This Report of Indian Institute of Public Administration pertains to the year 2024-2025. The Institute undertakes research studies on substantive and contemporary issues as well as in specific areas as sponsored by the governments, national organisations and international agencies. It also offers advisory services in operational areas to government and public sector enterprises. It conducts a large number of training programmes on various aspects and facets of the study and practice of public administration and management and trains over 10000 officers and civil society members every year from India and abroad. It also publishes and disseminates literature on public administration through special publications and journals.

The Report presents the activities of the Institute under the following four major heads:

- Training
- Research Activities
- Information Management
- Associational and Outreach Activities.

The Report includes information about the:

- Institute's Finances
- Academic Events like Seminars, Conferences, Lectures, Visits, Book Releases, etc.
- Activity Reports of various Committees and Centres of IIPA
- Academic Activities of Faculty
- Administrative and Personnel Matters.

TRAINING/EDUCATIONAL PROGRAMMES

The Institute organised a large number of training programmes which broadly fall into the following categories:

1. **Long-term Programmes:** Includes Advanced Professional Programme in Public

Administration (APPPA) for senior officers which is conducted for the Training Division of the Department of Personnel and Training (DoPT), Government of India.

2. **Sponsored Programmes:** Mainly those sponsored by (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs (e) the Ministry of External Affairs (ITEC), and (f) other Ministries/ Departments, Public Sector Undertakings, etc.
3. **Fee-based Programmes:** Designed and offered by the Institute at the behest of user organisation as well as at its own initiative.

50th Advanced Professional Programme in Public Administration (2024-2025)

Brief Report

The 50th Advanced Professional Programme in Public Administration (APPPA), a customized ten months programme for senior officers of the All India and Central Services including the Armed Forces was conducted by the Indian Institute of Public Administration (IIPA) from July 01, 2024 to April 30, 2025. Twenty-four participants participated in the programme. The programme was sponsored by the Ministry of Personnel, Public Grievances and Pensions, and was run in collaboration with the Panjab University, Chandigarh leading to Master of Arts degree of the University.

Inaugural Session

The Golden Jubilee (fiftieth) Advanced Professional Programme in Public Administration (APPPA) was inaugurated on July 1, 2024. The APPPA course is a 10-month long programme for middle level Civil Servants and Defence Forces

Officers conducted by IIPA. The batch comprised Brigadiers, Air and Navy Commodores and other Civil Services Officers. The fiftieth APPPA course Director Prof. Neetu Jain gave a brief overview of 50th APPPA Shri Amitabh Ranjan, Registrar, IIPA gave a brief overview of IIPA. Programme Co-Director, Dr Saket Bihari proposed vote of thanks. The event was attended by the 50th APPPA participants, IIPA faculty and officers.

Hon'ble Union Minister of State (Independent Charge) for Science and Technology, Earth Sciences, MoS PMO, Department of Atomic Energy and Department of Space and MoS Personnel, Public Grievances and Pensions and Chairman of IIPA EC, Dr. Jitendra Singh also visited IIPA and interacted with the newly inducted participants of the 50th APPPA.

This interaction marked a significant milestone as the APPPA celebrated the 50th year of the flagship programme APPPA which has been running at IIPA since 1975 without a break. During the event, the Minister expressed his happiness of being a part of the Golden Jubilee APPPA. He said the advanced courses imparted to the officers serving the government were crucial to make them future ready as envisioned by the Hon'ble Prime Minister Modi. Highlighting the government's commitment for capacity building of civil servants, the minister said, we have initiated 'Mission Karmayogi' to transform the personnel and increase their efficiency and contribution to nation building. While performing his duties, the learning should not be restricted and he/she should keep increasing the learning curve and encourage peer learning, he said. He shared that personally he himself tries to learn something new every day.

During his visit to IIPA, the Hon'ble Union Minister planted a sapling of 'Parijaat tree' in IIPA Premises.

Shri S.N. Tripathi, Director General, IIPA expressed gratitude to the minister for his continuous guidance and active leadership. Dr. Nila Mohanan, IAS, Joint Secretary (Training), Department of Personnel and Training (DoP&T) also graced the occasion. Shri Amitabh Ranjan, Registrar IIPA welcomed the dignitaries and highlighted the prologue of the Programme.

The Programme

Indian Institute of Public Administration has been conducting the Advanced Professional Programme in Public Administration (APPPA) since 1975. The ten months long programme is sponsored by Department of Personnel and Training (DoPT), Government of India. The participants consist of senior officers of all India Services, Central Services, Defence Services, Technical Services and State Government Services. The officers are of considerable seniority, in the rank of Deputy Secretary/ Director or above in the Government of India or an equivalent position.

The programme has been designed keeping in view the Mission Karmayogi framework of Government of India, to equip the trainee officers with the competencies required for them to respond to the challenges of the mission of AtmaNirbhar Bharat in the Amrit Kaal. The vision for Amrit Kaal includes knowledge based and technology driven interventions for citizen centric governance, which are rooted in Indian ethos. The significance of the programme lies in the fact that it has been incorporating rapid advancements in the knowledge in every area of governance on a continuous basis "to prepare the participants to make greater contribution to governance and to meet the emerging challenges by leveraging technology".

The Programme is a unique blend of theory and practice that gives the participants exposure to the associated concepts, skills and techniques. It also provides an opportunity for peer-group learning. The purpose is to enhance the sensibilities, sensitivities, and capabilities of the participants to explore innovative options and choices.

So far, 1676 administrators/officers from All-India and Central Services including those from the armed forces and a few foreign countries, teachers of Indian Universities and officers of State Civil Services have participated in the programme since 1975. A good number of APPPA participants have subsequently excelled in their respective services and many of them have moved on to occupy important positions in the Government of India and the state governments. A vibrant

IIPA Alumni Association ensures a permanent association between the IIPA and its participants.

Aim

The programme aims at equipping the participants with the right attitude, skills and knowledge to enable them to respond to future challenges in making India a Developed Country and providing Citizen Centric Governance. It seeks to build a competent and goal-driven cadre of officials whose actions are global in standards and rooted in Indian ethos and ethics at the same time.

Objectives

APPPA seeks to enable the participants to:

- Understand the basic concepts of Social and Behavioural Science, Public Policy Governance;
- develop their views on topical issues of Public Administration and Governance ethics in India;
- analyze the factors that impact the application of policies and modalities thereon;
- apply analytical skills in decision-making;
- design a framework for administrative reforms and good governance; and
- develop interpersonal skills and sensitivity towards the needs of the people.

Expected Outcomes

The overarching goal of the Programme is to provide a dynamic and integrated approach to the study of public policy and management. As such, it is uniquely designed to help participants prepare for the challenges and opportunities of public administration as they move up the ladder and contribute to nation building. It is expected that participants will be endowed with critical competencies and creative skills to produce innovative solutions to problems upon successful completion of this course.

Structure of the Programme

As envisaged in the Mission Karmayogi,

modules of the programme focus on role that the participants would be playing in their future endeavours. The participants are mid-career public servants and very soon likely to hold senior positions, wherein they would play a critical role in policy making and implementation. To be effective in this role, they would need to 'Think, Communicate, Collaborate, Empathize, Lead and Solve' policy problems and governance issues. Therefore, the programme is structured around:

- A. Four academic-cum-training modules with various streams;
- B. Experiential Learning;
- C. Dissertation and viva-voce; and
- D. Co-curricular activities

A. Academic Modules

The focus is on comprehending concepts and applications. The streams have been identified based on their relevance to the issues of governance eco-system and capacities to respond. They incorporate recent developments in the respective areas of study. These streams have been divided into four parts, consisting of:

A.I: Setting the Context

A.II- People Centric Governance

A.III- Viksit Bharat: Enhancing Competitiveness

A.IV- Sector specific Interventions

B. Learning through Experience

During the programme, participants learnt from each other's rich and varied professional experiences as well as through visits to different places. The classroom learning was supplemented by field visits in rural, urban areas and forward areas to provide insights into governance innovations in various states. The objectives of these visits were to expose them to the ground realities concerning the implementation and delivery of various developmental government schemes and programmes through guided study tours in industry and selected rural and urban centres/ facilities. The details of the these during the 50th APPPA were presented as follows:

B.1 Experiential Presentations: Experiential presentations are meant to promote mutual sharing of experiences and expertise among the participants. Each participant is expected to make a presentation, focused on a specific situation the officer has faced at some point in his/her career. These presentations aimed at highlighting innovations in internal administration or field situations, best practices in organizational leadership or important lessons learned in project planning and implementation. To make it more relevant and meaningful, the participants would be expected to identify the competency value and weave the presentation around it.

B.2 District Visit: Understanding micro level governance: Visits to aspirational districts were instrumental for participants to learn about the nuances of governance. One district was to be selected and visited keeping in view the significant socio-economic challenges. The visit provided participants an understanding of both tangible and intangible aspects of governance. Learnings and insights gained from this visit was crucial for boosting citizen-centric administration.

B.3 Exposure Visit to Rural Areas: This component was intended to sensitize the participants with the socio-economic realities of rural landscape of our country. The participants were assigned theme-based study focusing on various aspects of rural development and they were expected to examine the effectiveness of the delivery mechanism. The participants visited identified rural area in the country and interacted with the village level functionaries and Panchayat members under the over-all guidance of faculty members. The participants were also expected to make presentations thereof. The villages were selected from the following states/districts:

1. Hyderabad (Sardarnagar Village)
2. Bangalore (Hemmanahalli & Bharatinagar Village)

B.4 Understanding Urban Governance: Under this component, participants were to studied various urban development schemes and their impact on the socio-economic conditions of the people, especially those living below the poverty line. The exposure visit to urban settings

included interaction with the functionaries of the municipalities and other development agencies. It therefore, provided the participants an opportunity to understand the problems and challenges in urban administration and management. For this purpose, two cities were selected.

1. Hyderabad
2. Bangalore

B.5 Understanding Defence Institutions: Participants visited some reputed defence institutions such as Bharat Dynamics, DRDO and BEL. The purpose was to provide participants with an understanding of defence research and development allowing them to learn the science behind various cutting-edge defence technologies.

B.6 Visit to the Forward Areas: The visit to 'Forward Areas' enabled the participants to experience individual, institutional and infrastructure preparedness of the Armed Forces in the areas. The visit also provided an opportunity to interact with the officials of the Armed Forces and appreciate the dynamics of Civil- military relations.

Dissertation

Dissertation was an integral and valuable component of the Programme and a necessary condition for 'Masters of Arts in the subject of Public Administration and Public Policy' of Panjab University. The participants were expected to choose a topic of their interest from the list given in Viksit Bharat: PEEK Model which incorporates Physical Infrastructure, Economic Drivers, Electronics & Digital Public Infrastructure and Knowledge (PEEK) Economy. The rationale behind selection of the topics from this model was to generate comprehensive empirical information about the sector specific dynamics and provided government the inputs to government for scaling up and enhancing service delivery.

Convocation Function

The convocation ceremony for the participants of the 50th Advanced Professional Programme on Public Administration (APPPA) was organized on April 30, 2025 at TNC Memorial Hall of IIPA.

Hon'ble Union Minister and Chairman of IIPA Dr Jitendra Singh was the chief guest for the event. In a candid and wide-ranging address, the Hon'ble Minister emphasized the need for continuous learning and adaptive policy-making in the face of exponential technological advancements. Lauding IIPA's initiative to organize APPPA's golden jubilee programme, he underscored the importance of civil-military synergy. "Today's army officers don't just stay in isolation; they are expected to brief the media, interact with civilians and respond jointly in disaster-affected regions," he noted, calling for greater focus on communication skills in future iterations of the course.

Prof Neetu Jain and Dr. Saket Bihari were the Programme Director and Programme Co-Director, respectively of the 50th APPPA. During the occasion, the Hon'ble Union Minister along with Ms Chhavi Bhardwaj, IAS, Joint Secretary, DoPT conferred the degree of Master of Arts in Public Policy and Public Administration of Panjab University and Diploma in Public Administration to participants of 49th and 50th APPPA respectively. A book on Excellence in Administration by Shri SN Tripathi and Dr Sachin Chowdhry; and the 2025

APPPA Chronicles (Editor: Brig Pranaya Dangwal) were released on the occasion.

Shri S. N. Tripathi, Director General, IIPA, Shri Amitabh Ranjan, Registrar, IIPA, Dr Sachin Chowdhry, Dr Sapna Chadah, IIPA faculty and officers of IIPA along with the participants of APPPA were an integral part of the convocation ceremony. Sponsored by the Department of Personnel and Training, Ministry of Personnel, Public Grievances and Pensions, Government of India. Shri Amitabh Ranjan, Registrar, IIPA compered and hosted the programme.

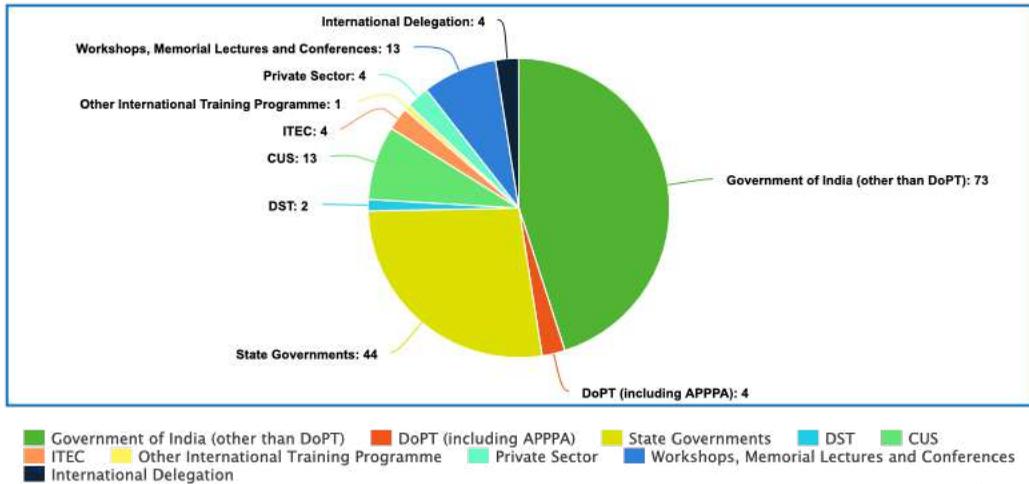
Other Training Programmes

Apart from the long-term APPPA Programme, the Institute organized 161 other training programmes and training workshops during 2024-2025. The breakup is as follows:

Thus, total number of courses conducted was 162 including APPPA. In all, 9850 officers were trained during the year including the 24 participants of APPPA. The details of the training programme are given at F.2

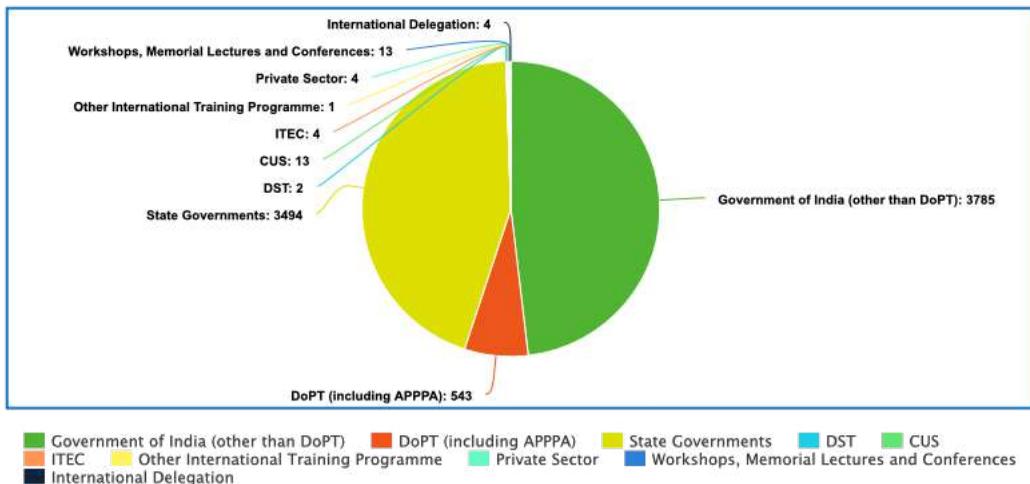
Course	No. of Programmes	No. of Participants
Government of India (other than DoPT)	73	3785
Department of Personnel & Training (Including APPPA) 10 Month	04	543
State Governments	44	3494
Department of Science & Technology (DST)	02	46
Centre for Urban Studies (CUS) (Ministry of Housing and Urban Affairs, Government of India)	13	446
International Programme (ITEC)	04	116
Other International Training Programme	01	20
Private Sector	04	187
Workshops, Memorial Lectures, Conferences	13	1157
International Delegation	4	56
Total	162	9850

No. of Training Programme



meta-chart.com

No. of Participants



meta-chart.com

Information Dissemination (2024-25)

PUBLICATIONS

Indian Institute of Public Administration (IIPA) has continued its mission to disseminate information, analyses, viewpoints, and knowledge related to public administration, governance,

bureaucracy, public policy, social welfare and development through a variety of regular publications. Our portfolio includes: IIPA digital Newsletter, Indian Journal of Public Administration (IIPA), Nagarlok, Documentation in Public Administration (DPA), Lok Prashashan, Bharat Journal of Case Studies (BJCS) and IIPA Digest.

Sl. No.	Periodicals	Frequency	Volume 2024	Manuscripts received (2024) (approx)	Manuscripts Published (2024)	Theme of the special issue (2024)
1.	IJPA	Quarterly	70	380	83	Cyber security and data privacy in the Indian Government: Protecting Digital Assets
2.	Nagarlok	Quarterly	56	76	35	---
3.	Lok Prashasan	Quarterly	16	82	44	भारत सरकार में साइबर सुरक्षा और डेटा गोपनीयता द्वारा डिजिटल सम्पत्तियों की सुरक्षा
4.	DPA	Quarterly	52	NA	NA	NA
5.	IIPA Digest	Quarterly	06	40	34	SDG-1, 2, 3 & 4
6.	BJCS	Biannually	01	10	06	NA
7.	Newsletter	Monthly	70	NA	NA	NA

Recognition & Royalty

IIPA received a royalty of Rs 6,15,613 for the year 2024 from Sage Publications for Indian Journal of Public Administration and Rs 46550 from Law & Justice Publication for the book Framing of India's Constitution – B Shiva Rao

Publishing and Release

The following 27 publications titles were published during the year 2023-2024:

Sl. No.	Title	Author	Type
1.	Indian Journal of Public Administration (04 editions)	IIPA	Journal
2.	Lok Prashasan (04 editions)	IIPA	Journal
3.	Nagarlok(04 editions)	IIPA	Journal
4.	Documentation in Public Administration (04 editions)	IIPA	Journal
5.	IIPA Digest (04 editions)	IIPA	Magazine
6.	Newsletter (12 editions)	IIPA	e-booklet
7.	Dr. B.R. Ambedkar and his Quest for Social Justice: An Annotation	Nupur Tiwary	Book
8.	Mapping Ambedkar's thoughts and ideas of social justice: a handbook of quotes and statements	Nupur Tiwary	Book
9.	50 th APPPA Brochure	APPPA	Booklet
10.	Application of 4IR in urban Governance in India (Working Paper 01)	K.K. Pandey	Report
11.	Public Administration in India: Towards a Citizen Centric Governance	Suresh Misra, Sapna Chadah & Mamta Pathania	Book

12.	One Nation One Election (Theme Paper)	Sapna Chadah	Booklet
13.	Viksit Bharat: Vision and Reality	S.N. Tripathi & all faculty	Book
14.	People Centric Governance: An Indian Perspective	S.N. Tripathi & Neetu Jain	Book
15.	Members Annual Conference Papers 2024	IIPA	Booklet
16.	Blue Green Infrastructure - A journey from opportunities to necessity. (Working Paper 02)	Kusum Lata	Report
17.	Impact Assessment Report National Supercomputing Mission	Charru Malhotra	Report
18.	AI for Sushasan (Governance)	Surabhi Pandey & Syed Mohammad Raghbi	Book
19.	Study on Veracity of Swachh Survekshan (Working Paper 03)	K.K Pandey, Kusum Lata & Amit Kumar Singh	Report
20.	Public Administration - Traditions and Reforms Book	S.N. Tripathi & Vinod Kumar Sharma	Book
21.	Status of Devolution to Panchayats in States	V.N Alok	Report
22.	Annual Report 2023-24 & Summary of Annual Report (English)	IIPA	Report
23.	AGM Booklet	IIPA	Booklet
24.	C-DAC's Training on Public Infrastructure & Digital Signatures Impact Assessment Report	Charru Malhotra	Report
25.	Book of Abstract	Shyamli Singh	Book
26.	Antyodaya Se Sarvodaya	S.N. Tripathi & Saket Bihari	Book

The Institute remains dedicated to contributing to the fields of public administration, governance, policy, and development through these publications, ensuring that our insights and knowledge are accessible to scholars, academicians, practitioners, and the general public.

PROMOTION THROUGH SOCIAL MEDIA

Indian Institute of Public Administration strategically leverages the immense potential of social media platforms to effectively promote its activities, training programmes, events, and publications. Our dynamic and engaging presence across various social media channels ensures that our stakeholders stay well-informed and connected with our latest endeavours.

For a comprehensive view of our past and upcoming training programmes, we regularly update the information on our official website: iipa.org.in

Additionally, our social media presence includes:

- Twitter: Our handle (@iipa9) has an organic following of 3112 users up from 2,664 followers in 2023-24.
- LinkedIn: Our page (@IIPAOOfficial) has organically garnered 11,455 followers up from 2,163 followers in 2023-24.
- YouTube channel (@iipaofficial) - has organic 4,620 subscribers up from 3,049 subscribers in 2023-24.

These platforms are updated daily with the latest updates and achievements of the Institute, enabling us to reach a diverse audience and foster meaningful interactions. Our thriving YouTube channel with nearly 810 uploaded videos covers a wide range of topics. These videos include insightful interviews conducted by IIPA faculty with prominent figures such as Secretaries in the Government of India, policymakers, and UPSC toppers. Moreover, our channel features course lectures delivered by our esteemed faculty members, including UPSC syllabus/course lectures/MCQs for aspirants, and a dedicated series of videos on Competency-Based Training

under the Mission Karmayogi scheme for government officials, as well as videos on public policy, book review videos and other relevant subjects. Short videos on training of government officials and other activities of IIPA are also uploaded on our channels.

Through our active presence on social media platforms, we aim to disseminate valuable knowledge, foster dialogue, and create a vibrant community passionate about advancing public administration, governance, and policy matters

LIBRARY

The following activities were carried out during the period under review.

Collection Development

During the year 2024-25, the Library expanded its collection significantly. We focused on acquiring books that align with our user's interest and the institute's academic focus. The library added 706 new books and 226 bound volumes of periodicals across various disciplines. Out of these, 165 books were purchased, 505 were received as gratis. Around 36 documents were added to the Public Document section. As of March 31, 2025 the library had 2,31,729 volumes of books and bound journals.

To ensure our users have access to the latest research and developments in various fields, the Library received 192 periodicals including 19 newspapers during the year. This diverse collection covers a wide range of subjects. Among the key journals subscribed are "Public Administration Review," "Public Administration," "American Review of Public Administration," "Journal of Political Science," "Economic and Political Weekly," "Harvard Business Review," and "American Sociological Review." These journals are instrumental in providing our users with the latest academic insights and research findings.

Online Services

- **Subscribed online databases**

The On-line access to over 18 journals including Harvard Business Review, Economist,

Time, Economic and Political Weekly, Foreign Affairs etc. is being facilitated that can be reached through IIPA Library website. Besides this, the library subscribed to several essential databases that are crucial for academic research and study. Key databases include JSTOR and Economic and Political Weekly database facilitating access to around 4000 journals, out of which 2500 journals are in full text.

- **In-house Library Online Databases**

The computerized library database has 1,38,801 records relating to books and reports and 1,34,327 records relating to periodical articles.

- **Remote Access to digital resources**

Understanding the need for flexibility and accessibility, the Library has significantly enhanced its remote access services. We provided remote access to our digital resources, allowing members to access e-books, journals, and databases from anywhere.

Digital Knowledge Repository:

Library has created Digital Knowledge Repository (DKR) showcasing the research output and published resources of the Institute. DKR plays a fundamental role in making accessible the intellectual capital, research output and published resources of the Institute. The objective is to archive and preserve the intellectual work resulting from the academic and research activity of the Institute, in order to disseminate it in the same via open access. The resources are represented in the form of communities created for various types, such as – Annual General Body Meeting-Presidential Addresses, Faculty Publications, Rare Books, Annual Reports, Special Reports, Thematic Papers, Working Papers and the like. It also includes Theses and Dissertations submitted by APPPA participants for their degree. So far 4574 documents have been uploaded in the repository including the full text top ten APPPA dissertations from 2008-09 till 2024-25.

Library Services:

As on March 31, 2025, 960 documents were loaned out and 910 volume of documents were received back by the library. In addition to the members of the Institute's Faculty, IIPA members,

participants to various training programmes including the Advanced Professional Programme in Public Administration (APPPA), around 4957 bonafide researchers made use of the library resources under fee-based consultation programme. The library remains a vibrant center for learning and research, attracting a significant number of visitors throughout the year. In 2024-25, the Library welcomed a total of 9085 visitors. The Library continued to provide photocopying and internet facility to the members.

Value added services:

The Library facilitates Current Awareness, Indexing and Abstracting services. The Library regularly brings out Book Alert: a monthly list of additions, Article Alert: a list of significant articles, Weekly News Alert, and Current Contents, to keep its readers informed of the incoming documents and latest information. A quarterly Indexing and Abstracting Journal titled "Documentation in Public Administration (DIPA)" is being brought out by the Library. It contains indexing of periodical articles, abstracts, book reviews and book notes. During the year 1669 Periodical Articles, 168 Book Reviews and 202 Books Notes were added to DIPA. All the four issues of DIPA for the year 2024 were brought out on time. Further the library provides bibliographical services to its members and participants of various courses on demand.

Participation in National Library Networks:

IIPA Library is an active member of the Developing Library Network (DELNET) and has been making considerable use of the network's facilities for inter-library lending, compilation of bibliographies and literature search. As part of this networking endeavour, IIPA Library is also reciprocating in use of its rich resources to other participating network members. During the year, 67 documents were borrowed on inter library loan for the IIPA Library users and 64 documents were borrowed by other libraries through DELNET facility.

Modernization and Up gradation of IIPA Library Infrastructure:

- (i) Wi-Fi facilities are continued to be provided in the library premises for the use of Library members.

- (ii) Two new computers have been provided for the users in the Library's Reference & Circulation area on the ground floor for resource discovery.

ASSOCIATIONAL ACTIVITIES

SEVENTIETH ANNUAL MEETING OF THE GENERAL BODY

The 70th Annual Meeting of the General Body of the Institute was held on 4th November, 2024 at 11:00 a.m. at IIPA, New Delhi through physical as well as virtual mode. The AGM was graced with the august presence of Shri Jagdeep Dhankhar, Hon'ble Vice President of India and President IIPA as the Chief Guest who presided over the inaugural part of the meeting. Shri Surendra Nath Tripathi, Director General IIPA presided over the second part of the AGM.

Shri Jagdeep Dhankhar, Hon'ble Vice President of India and President of IIPA said that over the last decade, spurred by a series of people-centric policies and initiatives, there has been in place a mood of hope and possibility, high expectancy, and aspirations. Institutions such as the IIPA, with a rich canvas of experienced human resource have to be in a high state of proactive role. Undoubtedly, IIPA has advanced governance, domestically and championed international cooperation and knowledge exchange. He also added that this Institution has enriched the discourse around public administration, ensuring that our civil servants are equipped with a broad, forward-looking outlook that encompasses both national and international best practices.

The Director General IIPA, Shri Surendra Nath Tripathi, IAS (R) gave the Welcome Address. Several awards were distributed during the event and IIPA Publications were also released. Shri Amitabh Ranjan, Registrar coordinated and compered the Event.

The Meeting was attended by 97 members of the Institute against the minimum quorum of 50 members. The House approved the Proceedings of Sixty-ninth Annual Meeting of the General Body held on 31st October 2023, the Annual Report and the Annual Accounts for the year 2023-24.

SIXTY-EIGHTH MEMBERS' ANNUAL CONFERENCE

Sixty-eighth Members' Annual Conference of the Institute was held on 5th November, 2024 at 9:30 a.m. at IIPA, New Delhi through physical as well as virtual mode.

The theme of the conference was "One Nation One Election". Dr. Sapna Chadah presented the theme paper in which she highlighted the concept. In his welcome address, Shri S.N. Tripathi, Director General of IIPA, highlighted the significance of the theme. Representatives of the Regional and Local Branches expressed their views on the theme. Besides the discussion, papers on the theme were presented during the conference.

Prior to holding of the Annual Conference, prelude Conferences/Seminars on the Theme were organized by IIPA's Regional and Local

Branches at their respective headquarters. The recommendations and observations of the Conferences/Seminars held at Regional and Local Branches were also presented at the Conference.

EXECUTIVE COUNCIL

Executive Council Meetings

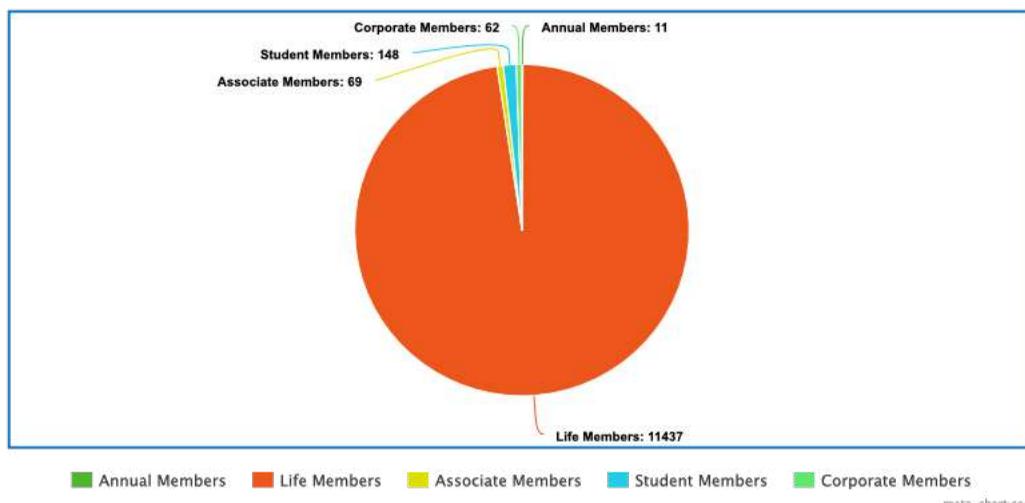
During the year, two meetings of the Executive Council were held 31st May, 2024 and 7th October, 2024.

MEMBERSHIP

During the year, 141 Life Members, 1 Corporate Member, 7 Associate Members and 23 Student Members were admitted. Sixteen Life Members have expired during the year.

The category-wise details of membership in tabular form are given below:

	Annual Members	Life Members	Associate Members	Student Members	Corporate Members	Total
1. Membership as on 31.3.2024	11	11312	68	132	62	11585
2. Members admitted during 2024-25	--	141	7	23	1	172
3. Members removed during 2024-25	--	--	(-) 6	(-) 7	--	(-) 13
3. Members expired during 2024-25	--	(-) 16	--	--	--	(-) 16
Total membership as on 31.3.2025	11	11437	69	148	63	11728



meta-chart.com

Distinguished Member of IIPA Honoured with Paul H. Appleby Award

The Paul H. Appleby Award for 2024 was conferred on Shri Jalil Ahmad Khan, IAS (Retd.) at the AGM for his distinguished services to IIPA and to the field of public administration. Shri Jalil Ahmad Khan has been an IAS officer of erstwhile Jammu & Kashmir cadre. He held very important portfolios in J & K Government and was actively involved in establishment and promotion of J & K Regional Branch of IIPA.

Dr. Rajendra Prasad Award for Academic Excellence

Dr. Rajendra Prasad Award for Academic Excellence for 2024 was conferred on Prof. M.P. Singh an eminent educationist, academicians, writer and editor in academic discipline. He has been active in academic field for over 60 years and contributed very handsomely in the academic field. He has also been a Life Member of IIPA from over 44 years. Also, he has been editing the flagship journal of IIPA, Indian Journal of Public Administration (IJPA) for over 10 years now.

SHRI T.N. CHATURVEDI AWARD FOR THE BEST ARTICLE IN THE INDIAN JOURNAL OF PUBLIC ADMINISTRATION (IJPA) AND LOK PRASHASHAN (HINDI JOURNAL)

Shri T.N. Chaturvedi Award for the best article published in the IJPA for the year 2023-24 was conferred to Dr Chandra Shekhar Kumar and Shri Manoj Sharma for their article *“Realisation of Sustainable Development Goals through Panchayati Raj Institutions”*.

Shri T.N. Chaturvedi Award for the best Article in Lok Prashashan (Hindi Journal) for the year 2023-24 was conferred to Dr Sonam for her article on भारत में कारपोरेट सामाजिक उत्तरदायित्व: बदलता स्वरूप एवं प्रभाव।

Award to IIPA Branches

As desired by President IIPA to have a better network with 26 Regional and 42 Local

Branches and to motivate them, The Maharashtra Regional Branch was awarded first prize carrying a Certificate and Cash Award of Rs.10,000/-, Madhya Pradesh Regional Branch was given a second prize carrying certificate of appreciation and Kerala Regional Branch was given a third prize carrying certificate of appreciation.

REGIONAL AND LOCAL BRANCHES AND MEMBERS ACTIVITIES

IIPA have 26 Regional and 42 Local Branches as on 31st March 2025. Name of the Regional and Local Branches and their Office Bearers, activities conducted by them and number of members attached with them during the year under review are shown at Annexure F-3.

Many activities of the Branches have also been reported in the monthly IIPA Newsletters.

A Meeting of the Chairmen of the Regional and Local Branches held on 4th November, 2024 at IIPA as well as via online mode presided over by Shri Surendra Nath Tripathi, Director General IIPA. A large number of issues pertaining to strengthening of the IIPA activities and development of Branches were discussed. The presentations on a Model Branch were made by Shri T.M. Vijay Bhaskar, Chairman, Karnataka Regional Branch, Shri P.C. Lawmkunga, Chairman, Mizoram Regional Branch, Dr. R.K. Suresh Kumar, Chairman, Kerala Regional Branch and Dr. D.P. Tiwari, Hony. Secretary, Madhya Pradesh Regional Branch. Prof. Charru Malhotra also made a presentation on District Good Governance for the benefit of the Branches.

The Regional and Local Branches represented at the meeting were: Chhattisgarh, Bihar, Delhi, Jammu & Kashmir, Jharkhand, Karnataka, Kerala, Madhya Pradesh, Maharashtra, Mizoram, Odisha, Puducherry, Telangana & Andhra Pradesh, Uttar Pradesh (Regional Branches) and Howrah, Kanpur, Karimnagar, Madurai, Tirupati, Villupuram (Local Branches).

The Meeting was also attended by the Faculty members of the Institute associating with the Regional Branches. A list of faculty members attached to the Regional Branches is given in Annexure F-7.

A sum of Rs.18,66,915/- was paid to the Branches during the year as financial assistance including the fifty percent of share of Interest earned on Membership Capital Fund for carrying out their programmes and activities. The Institute provides token financial assistance of Rs.35,000/- to a Regional Branch and Rs.20,000/- to a Local Branch during a financial year for helping conduct academic activities, Prelude conference etc. subject to the Branch (a) conducting regular elections, (b) submitting its audited statement of accounts regularly, and (c) submitting a report on its activities. Branches are encouraged to coordinate with respective State Governments and Local District Administration along with Academic Institutions and Civil Society Organizations in their respective areas for collaboration and partnership in their various academic activities and raise internal resources. A statement showing details of financial assistance given to Branches during the year 2024-25 is given in Annexure F-6.

Zonal Conferences by Regional Branches

IIPA has provided Rs.1,50,000/- financial grant to the following three Regional Branches each who organized the Zonal Conference of Regional & Local Branches in their respective zones:

- Madhya Pradesh Regional Branch organized the Central Zonal Conference of Regional and Local Branches on the theme “Administrative Decentralization” at RCPV Noronha Academy of Administration and Management, Bhopal on 10th August, 2024. The Chairmen/ Hony. Secretaries and Representatives from Regional Branches of Uttar Pradesh, Chhattisgarh & Rajasthan and Local Branches of Jabalpur, Indore, Agra & Kanpur participated in the Conference along with DG IIPA, Registrar and Prof. Suresh Misra. The Officers Trainees undergoing training at the Academy also participated.

- Bihar Regional Branch organized the Eastern Zonal Conference of Regional and Local Branches on the theme “Viksit Bharat @2047: Concerns of Eastern India” at Bihar Institute of Public Administration and Rural Development (BIPARD), Gayaji on 22nd January, 2025. The Chairmen/Hony. Secretaries and Representatives from Regional Branches of Jharkhand, Odisha & West Bengal and Local Branches of Muzaffarpur & Howrah participated in the Conference along with DG and Registrar from IIPA. The Officers Trainees undergoing training at the Academy also participated in the Conference.
- Karnataka Regional Branch organized the Zonal Conference of southern zone Regional and Local Branches on the theme “Recent Advances in Use of E-Governance for Citizen-Centric, Efficient and Effective Governance” at BASE University, Bengaluru on 21st February, 2025. The Chairmen/Hony. Secretaries and Representatives from Regional Branches of Kerala, Telangana, Puducherry & Maharashtra Local Branches of Dharwad & Karimnagar participated in the Conference. The occasion was graced by Hon’ble Karnataka Minister Shri Priyank Kharge, former Director IIPA and Chairman Emeritus Karnatak Regional Branch Dr. Ramnathan along with DG and Registrar from IIPA.

The Annual General Body meeting and Members’ Annual Conference for which Theme paper is sent to all branches, as well as publication of the IIPA Newsletter are also member-oriented activities.

OUTREACH AND COLLABORATION ACTIVITIES OF IIPA

In 2024-25, IIPA entered into MoUs with different institutions which are as below:

**List of MoU with the following Organizations/Universities/
Institutions/Ministries/ Departments
April 2024 to 2025**

Sl. No.	Name of MoU
1.	MoU between the Indian Institute of Public Administration and Assam Administrative Staff College, Khanapara, Guwahati
2.	MoU between the Indian Institute of Public Administration and O.P Jindal University, Sonapat, Haryana
3.	MoU between the Indian Institute of Public Administration and State Council of Educational Research and Training (SCERT), Bihar
4.	MoU between the Indian Institute of Public Administration and Shri Krishna Institute of Public Administration, Ranchi
5.	MoU between the Indian Institute of Public Administration and Arun Jaitley National Institute of Financial Management (AJNIFM), Faridabad, Haryana
6.	MoU between the Indian Institute of Public Administration and National Academy of Highway Engineers, Noida, UP
7.	MoU between the Indian Institute of Public Administration and National Institute of Rural Development & Panchayati Raj (NIRDPR), Hyderabad, Telangana
8.	MoU between the Indian Institute of Public Administration and ENSA, Morocco
9.	MoU between the Indian Institute of Public Administration and Gurugram University, Gurugram, Haryana
10.	MoU between the Indian Institute of Public Administration and National Institute of Technology (NIT), Sikkim
11.	MoU between the Indian Institute of Public Administration and The ICFAI University, Sikkim
12.	MoU between the Indian Institute of Public Administration and Ho Chi Minh National Academy of Politics, Vietnam
13.	MoU between the Indian Institute of Public Administration and Dr Bhimrao Ambedkar University, (DBAU), Agra, UP
14.	MoU between the Indian Institute of Public Administration and India Future Foundation
15.	MoU between the Indian Institute of Public Administration and National Academy of Governance (NAOG), Mongolia

Expanding Footprints of IIPA into Grassroot Levels (Training and Capacity Building for State Government Officials by IIPA)

From 2017-18, IIPA has increased its outreach to the State Governments and its conducting training for the Probationers of State Civil Services and also for the middle and senior level officials. In 2024-25, IIPA conducted 44 training programme

for officials of State Governments and trained 3494 officials from Bihar, Gujarat, Odisha, Mizoram, Maharashtra etc. IIPA conducted orientation training of Aspirational Block Programme Fellows (ABPF) of NITI Aayog who are going to be associated with block-level development programmes of aspirational Districts. The list of training conducted for State Government and Aspirational Block Programme Fellows (ABPF) in 2024-25 is as below:

Training Programme of State Government Officials (2024-25)

Sl. No.	Name of the Programme	Dates	Faculty	No. of Participants
1.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (sponsored by Govt. of Bihar)	April 1-5, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	61
2.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	April 29-May 3, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	120
3.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	May 6-10, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	125
4.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	May 13-17, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	119
5.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	May 20-24, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	114
6.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	May 28- June 1, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	128
7.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	June 3-7, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	125
8.	Foundation Training Programme for Auditors of Finance Department (Sponsored by Govt. of Bihar)	July 23-27, 2024	Dr. Mamta Pathania Dr. Amit Singh	188
9.	Foundation Training Programme for the Auditors of Finance Department, (Sponsored by BIPARD, Patna, Government of Bihar)	July 29- Aug. 2, 2024	Dr. Mamta Pathania Prof Suresh Misra	128
10.	Foundational Training of Gazetted Officers of the Gujarat State (Sponsored by SIPA)	August 5-9, 2024	Dr. Surabhi Pandey	57
11.	Foundation Training Programme for Assistant Prosecution Officers Trainees, Government of Bihar (Sponsored by BIPARD, Gaya)	August 5-9, 2024	Dr. Mamta Pathania Dr. Amit Singh	117
12.	A Five-Day Training Programme Innovative Approaches For Classroom Effectiveness For Teacher Educators of Bihar (Sponsored by SCERT,Patna)	August 13-17, 2024	Dr. Surabhi Pandey Dr. Saket Bihari	116
13.	Institutional training of Newly Appointed Assistant Prosecution Officers of Bihar (Sponsored by Government of Bihar)	August 20-24, 2024	Dr. Mamta Pathania Dr. Amit Singh	129

14.	A Five-Day Training Programme Innovative Approaches for Classroom Effectiveness for Teacher Educators of Bihar (Sponsored by SCERT, Patna)	August 27-31, 2024	Dr. Surabhi Pandey Dr. Saket Bihari	118
15.	Training cum Study Tour programme officers of State Council of Educational Research & Training (Sponsored by SCERT officers Patna)	Sept. 2-6, 2024	Dr. Surabhi Pandey	56
16.	Training cum Study Tour programme officers of State Council of Educational Research & Training (Sponsored by SCERT, Patna)	Sept. 9-13, 2024	Dr. Surabhi Pandey Dr. Saket Bihari	59
17.	Training cum Study Tour programme officers of State Council Of Educational Research & Training (SCERT Officers Patna)	Sept. 16-20, 2024	Dr. Surabhi Pandey	59
18.	Induction Training Programme for Assistant, Block and Sub Statistical Officers, Directorate of Economics (sponsored by Government of Bihar)	Sept 17-20, 2024	Dr Mamta Pathania Dr Amit Singh	32
19.	Training cum Study Tour programme officers of State Council Of Educational Research & Training (SCERT Officers Patna)	Sept. 23-27, 2024	Dr. Surabhi Pandey	55
20.	Training cum Study Tour programme officers of State Council Of Educational Research & Training (Sponsored by SCERT Officers Patna)	Sept. 30-4 Oct. 2024	Dr. Surabhi Pandey	118
21.	Foundation Training Programme (FTP) for Assistant Section Officer Trainees (Sponsored by BIPARD, Patna)	Sept. 30 to Oct. 4, 2024	Dr. Mamta Pathania Dr. Amit Singh	67
22.	Training cum Study Tour programme officers of State Council of Educational Research & Training (Sponsored by SCERT Officers Patna)	October 14-18, 2024	Dr. Surabhi Pandey	60
23.	Training Programme on ODF Plus – SB M (G 2.0) Swachh Bharat Mission (Gramen)/ Lohia Swachh Abhiyan (Phase-II), Bihar	October 15-19, 2024	Dr Saket Bihari Dr Surabhi Pandey	30
24.	Training cum Study Tour programme officers of State Council Of Educational Research & Training (Sponsored by SCERT Officers Patna)	October 21-25, 2024	Dr. Surabhi Pandey	60
25.	Foundation Training Programme for the Assistant Audit Officer (AAOs) of Finance Department, BIPARD (Sponsored by BIPARD, Gaya)	October 21-25, 2024	Dr. Mamta Pathania Dr. Amit Singh	56
26.	Training cum Exposure Visit programme for Junior Grade Officers of Mizoram Secretariat Service	October 21-25, 2024	Prof. Suresh Misra Dr. Sapna Chadah	26
27.	Foundation Training Programme for the Assistant Audit Officers (AAOs) of Finance Department, Gaya, (Sponsored by Govt. of Bihar)	November 4-8, 2024	Dr. Mamta Pathania Dr. Amit Singh	64

28.	Foundation Training programme for “Newly Appointed Assistant Prosecution Officers” (Sponsored by Govt. of Bihar)	November 4-8, 2024	Dr. Mamta Pathania Dr. Amit Singh	88
29.	Training cum Study Tour programme officers of State Council of Educational Research & Training SCERT Officers Patna (Sponsored by SCERT, Patna)	November 18-22, 2024	Dr. Surabhi Pandey	40
30.	Foundation Training programme for “ Newly Appointed Assistant Prosecution Officers” (Sponsored by Govt. of Bihar)	November 18-22, 2024	Dr. Mamta Pathania Dr. Amit Singh	72
31.	Foundation Training programme for “Newly appointed Assistant Prosecution Officers” (Sponsored by Govt. of Bihar)	December 2-6, 2024	Dr. Mamta Pathania Dr. Amit Singh	93
32.	Training cum Study Tour programme officers of State Council of Educational Research & Training (SCERT officers Patna)(Sponsored by SCERT, Patna)	December 2-6, 2024	Dr. Surabhi Pandey	45
33.	Foundation Training Programme (FTP) for Assistant Section Officer Trainees (Sponsored by BIPARD, Patna)	December 2-6, 2024	Dr. Mamta Pathania Dr. Amit Singh	92
34.	Five-day Training Programme on Public Administration & Governance cum Exposure Visit (Sponsored by SPIPA)	9-13, 2024	Dr. Surabhi Pandey	50
35.	Training Programme on Public Administration and Governance cum Exposure Visit for Odisha Administrative Service (OAS) Officers (DR-2021 Batch) (Sponsored by Gopabandhu Academy of Administration, Bhubneswar)	Dec. 15-19	Dr. Surabhi Pandey	48
36.	Induction Training Programme on Public Administration and Governance cum Exposure Visit for OAS (DR-2021 Batch) (Sponsored by Gopabandhu Academy of Administration, Bhubneswar)	January 6-10, 2025	Dr. Surabhi Pandey	56
37.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	January 27-31, 2025	Dr. Mamta Pathania Dr. Amit Singh	51
38.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	February 3-7, 2025	Dr. Mamta Pathania Dr. Amit Singh	52
39.	Foundation Training to Gujarat Gazetted Services (Class-II) officers of State (Sponsored by Sardar Patel Institute of Public Administration(SPIPA))	February 17-21, 2025	Dr. Surabhi Pandey	34

40.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	February 24-28, 2025	Dr. Mamta Pathania Dr. Amit Singh	98
41.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	March 3-7, 2025	Dr. Mamta Pathania Dr. Amit Singh	95
42.	Capacity Building Programme for Technical & Administrative Officers (IASST Guwahati)	March 3-7, 2025	Prof. Vinod k Sharma Dr. Pawan Taneja	35
43.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	March 17-21, 2025	Dr. Mamta Pathania Dr. Amit Singh	90
44.	Induction Training Programme on Public Administration and Governance cum Exposure Visit for OAS (DR-2021 Batch) (Sponsored by Gopabandhu Academy of Administration, Bhubaneswar)	March 31- April 4, 2025	Dr. Surabhi Pandey	68
			Total	3494

TRAINING PROGRAMME FOR ASPIRATIONAL BLOCK PROGRAMME FELLOWS (BLOCK-LEVEL TRAINING)

Sl. No.	Name of the Programme	Dates	Faculty	No. of Participants
1.	Onboarding Training Programme for Newly Appointed Aspirational Block Programme Fellows (ABPFs) (Sponsored by Niti Aayog)	April 3-5, 2024	Prof. Ashok Vishandass	43
2.	Onboarding Training Programme for Newly Appointed Aspirational Block Programme Fellows (ABPFs) Batch VIII NITI Aayog (Sponsored by Niti Aayog)	Nov. 11-13, 2024	Prof. Ashok Vishandass	30

ESSAY COMPETITION

For the year 2024-25, the topics for the essay competition were:

1. Artificial Intelligence in Government.
2. Viksit Bharat- 'India in 2047'
3. Public Policy for Marginalized

Total 17 essays (14 in English and 3 in Hindi) were received, which were evaluated by the committee of Judges.

The winners of the Annual Essay Competition 2024 were as under:

1. First Prize of Rs. 10,000/- was awarded to Shri

Akash Gupta for the topic "Viksit Bharat- India in 2047" (Hindi)

2. Second Prize of Rs. 7,000/- was awarded to Shri Sajal Jain (ALIAS Raj Bahadur) for the topic "Viksit Bharat- 'India in 2047" (English)
3. Third Prize of Rs. 5,000/- was awarded to Shri Syed Mohammad Raghob, Ph.D, for the topic "Artificial Intelligence in Government" (English)
4. No one was selected for the "Public Policy for Marginalized" for essay prize 2024 winner.

All the Essay winners (English & Hindi) were given awards in the Annual General Body Meeting held on 4th November 2024.

CASE STUDY PROGRAMME

The Institute organizes an Annual Case Study Award Competition for promoting Case Studies of high quality which could be utilized for format learning through teaching/training or for self – learning.

Based on the Case studies received for Annual Decision Making/Teaching Case Study Competition-2024 and National conference conducted on 30th September, 2024 at IIPA, prizes were awarded to the prize winners at the Annual General Body Meeting held on 4th November, 2024.

On the basis of evaluation, the First Prize of Rs. 10,000/- were awarded in joint authorship to Dr. Poonam Chhaniwal and Dr. G. Haritha for their entry entitled “Circularity and Sustainability in Action: The Recykal Way”, the second prize of Rs. 6000/- were awarded in joint authorship to Shri Rahul Gupta, Dr. Gita Bajaj and Dr. Rahul Kumar for their entry entitled “Battery Smart: Empowering EVs and Electrifying Earnings” and third prize were awarded in joint authorship to Dr. Tanmaya Kumar Mishra, Dr. Bindiya Gupta and Dr. Bhumika Achhnani for their entry entitled “The Dark Side: A Look at India’s Edtech Landscape”.

INFRASTRUCTURAL IMPROVEMENT

The IIPA is a premier Institute which has its own Hostel Complex in its campus which provides boarding and lodging to participants of the training programmes including the APPPA, its outstation members, guests, bonafide research scholars and officers of educational Institutions and Govt. departments. The Hostel has 92 rooms and 8 APPPA family suites. All the Hostel rooms have ACs, attached toilets, gysers, intercom and cable TV.

INSTITUTE’S FINANCES

As shown in the Receipt & Payment Accounts (Schedule A), during the year 2024-25, the Institute’s income was Rs.44.22 crore, as against the expenditure of Rs.45.63 crore. Out of the total income of Rs.44.22 crore, the Institute had received Grant in aid Salary/General/Capital of

Rs.21.00 crore from DoPT, Government of India.

Thus, after adjusting the cumulative deficit of Rs.04.24 lakh brought forward from the previous year, the cumulative shortfall as per Schedule A at the end of the year is Rs.144.85 lakh.

The total income from internal resources during the year was Rs23.22 crore as against Rs.19.39 crore in the previous year. The receipts of Rs.23.22 crore mainly comprised Training Fee (Rs.18.43 crore), net income from Research assignments (Rs.95.69 Lakh), User Charges (Rs.4.23 crore), Sale of Publications (Rs.6.86 lakh) etc. Out of the total payments of Rs.45.63 crore, the Institute’s Pay and Allowance was Rs.14.08 crore and Pension Rs.6.89 crore. The other major items of expenditure were Campus Maintenance (Rs.4.69 crore), Administrative and Miscellaneous expenses (Rs.81.28 lakh), Training Programmes Expenditures (Rs.9.98 crore).

The Institute also received a Grant in aid (Capital) of Rs.5.50 Crore from the Government for implementation of various activities of Capital nature, against which total expenditure of Rs. 8.05 Crore was incurred. The main items of expenditure were Infrastructure development work/Renovation work (Rs.775.50 lakh) and ICT activities (Rs.29.43 lakh). The Institute’s detailed financial position is given in the Balance Sheet and Income and Expenditure Account.

IMPORTANT EVENTS

Seminars/Conference/Workshops/ Lecturers

The Institute organised the following seminars/conferences/lectures/webinars during the year:

Convocation of 49th APPPA participants

The convocation ceremony of 49th Advanced Professional Programme in Public Administration (APPPA) was organized on April 30, 2024 at TNC Memorial Hall of IIPA. During the occasion, Shri S. D. Sharma, Joint Secy, DoPT and Lt. Gen. Abhay Krishna (Retd.) conferred the Postgraduate Diploma in Public Administration to participants

of 49th APPPA and M.Phil. Degree through Punjab University, Chandigarh to the participants of 48th APPPA. Shri S. N. Tripathi, Director General, IIPA, Shri Amitabh Ranjan, Registrar, IIPA, Prof VN Alok, Dr Kusum Lata, IIPA faculty and officers of IIPA along with the participants of APPPA were integral part of the convocation ceremony. Dr Sachin Chowdhry was the Programme Director and Dr Sapna Chadah was the Programme Co-Director of the 49th APPPA.

Dr B.R. Memorial Lecture held

Dr Ambedkar Chair in Social Justice, IIPA organised the 16th Dr B.R. Ambedkar Memorial Lecture on April 16, 2024. The theme was Dr. B.R. Ambedkar's Vision and Legacy for shaping Viksit Bharat @2047. Hon'ble Justice Arun Kumar Mishra, Chairperson, National Commission for Human Rights delivered the special lecture. Prof Nupur Tiwary was the programme coordinator. Shri Amitabh Ranjan, Registrar IIPA proposed the Vote of Thanks.

The Chief of the Naval Staff Admiral R Hari Kumar, PVSM, AVSM, VSM, ADC addressed the participants of 49th APPPA and officer trainees of BIPARD, Gaya on April 1, 2024.

The Chief of Air Staff, Air Chief Marshal VR Chaudhari, PVSM, AVSM, VM, ADC addressed the 49th APPPA participants on April 15, 2024.

Workshop for Dr. B.R. Ambedkar University (AUD)

A workshop for Dr. B.R. Ambedkar University (AUD) as part of the 'Blended Capacity Building Programme for Stakeholders of River Ganga Phase-II Ganga Samvad' was organised on May 29, 2024. A walk-in photo exhibition was also organised. Prof VK Sharma and Dr Shyamli Singh were programme coordinators.

Fiftieth APPPA Course inaugurated

The Golden Jubilee (fiftieth) Advance professional Programme in Public Administration (APPPA) was inaugurated on July 1, 2024. The APPA course is a 10-month long DoPT, Govt of India programme for middle level Civil Servants

and Defense Forces Officers conducted by IIPA. This batch comprises Brigadiers, Air and Navy Commodores and other Civil Service Officers. The fiftieth APPPA course Director Prof. Neetu Jain introduced the guests and Co-Directors Dr. Saket Bihari gave a brief overview of 50th APPPA. Shri Amitabh Ranjan Registrar IIPA gave a brief overview of IIPA. The event was attended by the 50th APPPA participants, IIPA faculty and officers.

Hon'ble Union Minister of State (Independent Charge) for Science and Technology, Earth Sciences, MoS PMO, Department of Atomic Energy and Department of Space and MoS Personnel, Public Grievances and Pensions and Chairman of IIPA EC Dr. Jitendra Singh visited IIPA and interacted with the newly inducted participants of the 50th APPPA. This interaction marked a significant milestone as the APPPA celebrates the 50th year of APPPA which has been running at IIPA since 1975 without a break. During the event, the Minister expressed his happiness of being a part of the Golden Jubilee APPPA. He said the advanced courses imparted to the officers serving the government were crucial to make them future ready as envisioned by the Hon'ble Prime Minister Modi. Highlighting the government's commitment for capacity building of civil servants, the minister said, we have initiated 'Mission Karmayogi' to transform the personnel and increase their efficiency and contribution to nation building. While performing his duties, the learning should not be restricted and he/she should keep on going on the learning curve and encourage peer learning, he said. He shared that personally he himself tries to learn something new every day. Shri S.N Tripathi, Director General, IIPA expressed gratitude to the minister for his continuous guidance and active leadership. Dr. Nila Mohanan, IAS, Joint Secretary (Training), Department of Personnel and Training (DoPT) also graced the occasion. Shri. Amitabh Ranjan, Registrar IIPA welcomed the dignitaries and anchored the Event.

Workshop on Mera Yuva Bharat (MY Bharat) Portal

A workshop on Mera Yuva Bharat (MY Bharat) Portal was organised on July 5, 2024. It was sponsored by Department of Youth Affairs,

Ministry of Youth Affairs and Sports, Govt of India. The objective of the programme was to familiarising the Youth with the flagship MY Bharat Programme which is the brainchild of the Hon'ble Prime Minister of India Shri Narendra Modi. Dr Saket Bihari coordinated the programme

Workshop on Empowering Tribal Youths with New Age Skills

NTRI / IIPA organised a Workshop on Empowering Tribal Youths with New Age Skills. Training was imparted by Experts and Practitioners from Ministry of Skill Development and Entrepreneurship, GOI, Atal Incubation Centre RMP, NCVET & MSME. The Inaugural Address was given by Shri Nirupam Chakma, Member, National Commission for Scheduled Tribes. Around 300 scholars/professionals attended the programme. Prof Nupur Tiwary coordinated the programme.

National Conference and case study completion-2024 held at IIPA

The first ever National Conference and Case Study Completion for the year 2024 was organised on September 30, 2024 at IIPA. More than fifty participants presented their papers. Dr. Praksh Singh, Professor, Finance and Accounting, IIM, Lucknow. Dr. Ravi Kumar Jain, Director, Professor, Finance & Strategy, Sparsh Global Business School, Greater Noida and Dr. Amarjeet Kaur, Professor, Accounting, Dean, Faculty of Commerce & Management Director- Gender Studies Centre of Excellence at Gurugram university were the eminent speakers. The topics of case studies presented were related to Finance & Banking Services, Fintech; Marketing/Branding: HRD/Leadership/L&D: Data Science: Entrepreneurship/Start-ups; Family Business; Supply chain and logistic; Strategy/Policy; Corporate Social Responsibility; Environment Social Governance; Digital Transformation, Public Administration; Public Policy; Public Service Distribution; etc Dr. Shweta Mittal coordinated the programme.

General Anil Chauhan, the Chief of Defence Staff addressed the senior leadership of Tri Services at the ongoing Defence Orientation Capsule being conducted by HQ_IDS for the 50th Advanced

Professional Programme in Public Administration (APPPA) Course at IIPA on September 24, 2024. Underscoring the necessity for transformational reforms in the Armed Forces, CDS emphasised upon Jointness_2.0 & Integration_2.0 as critical facets towards achieving a cohesive & effective Force Structure. He elucidated Vision 2047 for Indian Armed Forces to be Future Ready for meeting challenges of Future Wars.

Inception Workshop for Climate Smart Governance (Sikkim)

IIPA in collaboration with Department of Science and Technology, Govt of Sikkim and Land Revenue and Disaster Management, SSDMA, Govt of Sikkim conducted an Inception Workshop under the project Capacity Building Programme for Climate Smart Governance sponsored by Department of Science and Technology, Govt of India, on September 30, 2024 in Gangtok. The Chief Guest of the event was Ms. Namrata Thapa, IAS, Secy-cum-Relief Commissioner, Land Revenue and Disaster Management. Dr. Shyamli Singh, Faculty at IIPA highlighted the background of the project. Prof. Vinod K. Sharma, Vice Chairman of SSDMA and Senior Professor at IIPA gave an address on climate smart governance. The event was also graced by Mr. Dhiren G. Shrestha, Principal Director, DST-Sikkim who talked about the Climate Challenges of Sikkim. Around 35 participants from different government departments and research institutes participated in the Training Need Analysis to understand climate challenges in the sectors of Agriculture and Forestry, Tourism and Water.

Inception Workshop for Climate Smart Governance (MP)

IIPA in collaboration with Environmental Planning and Coordination Organization (EPCO), Govt of Madhya Pradesh conducted an Inception Workshop under the project "Capacity Building Programme for Climate Smart Governance" sponsored by Department of Science and Technology, Govt of India, on October 22, 2024 in Bhopal. The chief guest of the event was Prof. Rajeev Tripathi, Vice Chancellor, Rajiv Gandhi

Proudyogiki Vishwavidyalaya. Mr. Lokendra Thakkar, Chief Scientific Officer at EPCO, delivered the welcome address. Prof. Vinod K. Sharma, Senior Professor at IIPA shared his insights on Climate Smart Governance. Dr. Shyamli Singh, Faculty at IIPA, highlighted about the project background and presented an analysis on Climate Governance in Madhya Pradesh. Around 39 participants from different government departments and research institutes participated in the Training Need Analysis to understand climate challenges in the sectors of Agriculture, Energy and Water.

Conference on Navigating the Cloud: An essential Security Roadmap

A one-day conference on Navigating the Cloud: An essential Security Roadmap was organised on November 13, 2024. It was sponsored by AWS Cloud India. Lt Gen M.U Nair NCSC Head, Ms. Arulmoziselvi, Judge, e-Committee Supreme court of India, NCIIPC, I4C, MHA, MeitY, CBI, IRS, PSUs, SSB, Defence officials and senior civil servants participated in the programme. Dr Surabhi Pandey coordinated the programme.

A two-day Sensitisation Workshop for the preparation of District Ganga Plan under Namami Gange Project was organised by IIPA on November 28, 2024

Dr. Rajendra Prasad National Convention-IV

Dr. Rajendra Prasad National Convention-IV on 'Growth Drivers of Viksit Bharat@2047: Amrit Kaal Vision' was organised during December 19-20, 2024. The event was inaugurated by Hon'ble Union Minister and Chairman of IIPA Dr. Jitendra Singh. During the inauguration, he addressed the participants and said, "You are not just administrators; you are the architects of our future. The vision of Viksit Bharat @2047 rests on your shoulders". He added, "Together, let us build an India that is not only developed but also inclusive, sustainable, and a global leader in every sense. During the event, the Hon'ble Union Minister also released two publications of IIPA. People Centric Governance – An Indian Perspective by SN

Tripathi & Neetu Jain; and Public Administration – Traditions and Reforms by SN Tripathi & VK Sharma.

Workshop on Evaluation of & Brand Building of India as Telecom Manufacturing

A National Stakeholders' Consultation Workshop on Evaluation of & Brand Building of India as Telecom Manufacturing and Service Destination & Scheme was organised on December 23, 2024. It was organised to bring together key stakeholders to discuss the scheme's impact on investment, employment, and technological advancements in the telecom sector. It served as a platform to document success stories, understand challenges faced by beneficiaries, and collect feedback for future course corrections. Dr Pawan K. Taneja was the programme coordinator.

International Conference on Viksit Bharat@2047: Role of State from Welfare to Entrepreneurial

Dr Ambedkar Chair in Social Justice, IIPA organized an "International Conference on Viksit Bharat@2047: Role of State from Welfare to Entrepreneurial" from 23 - 24 December, 2024. The conference received over 50 high-quality research submissions focused on themes and sub-themes such as Inclusive Growth, Governance, Policy Partnerships, Women Initiatives, Public-Private Entrepreneurs, Skill Development, and related areas. Prof Nupur Tiwary coordinated the programme.

Programme on Workplace Rosters & Reservation in Services

A capacity building programme on Parliamentary Procedures, Questions & Assurances Disciplinary Rules and Procedures Prevention of Sexual Harassment at Workplace Rosters & Reservation in Services was organized from January 20-21, 2025. It was sponsored by National Academy of Human Resource Development. The objective of the programme

was to combine theoretical knowledge with practical exposure, providing participants with the tools and insights necessary to navigate these crucial aspects of governance effectively. Programme Coordinator was Dr. Surabhi Pandey.

Inception Workshop for Climate Smart Governance

An inception workshop under the project Capacity Building Programme for Climate Smart Governance was organised in association with Gujarat Institute of Disaster Management (GIDM), Govt of Gujarat on January 30, 2025 in Gandhinagar. It was sponsored by Department of Science and Technology, Govt of India. Mr. Nisarg Dave, Director (Disaster Management), GIDM delivered a talk on the Current Climate Trends over Gujarat. Prof. Vinod K. Sharma shared his insights on Climate Smart Governance. Dr. Shyamli Singh highlighted about the project background and the initiatives undertaken in the project. Around 29 participants from different government departments and research institutes participated in the Training Need Analysis to understand climate challenges in the sectors of Agriculture, Energy and Water in the state.

Immersive Learning Workshop

IIPA organized an Immersive Learning Workshop under the project Capacity Building Programme for Climate Smart Governance, sponsored by the Department of Science and Technology on February 25, 2025. Shri Surendra Nath Tripathi, DG, IIPA, delivered the presidential remarks, emphasizing the importance of design thinking over systematic thinking, advocating for a people-centric approach in governance. Dr. Nisha Mendiratta, Executive Director of the Indo-U.S. Science and Technology Forum, delivered the chief guest address, enlightening participants on various factors affecting governance and stressing the need for decentralized policy schemes. Dr. Shyamli Singh conducted a session on Climate Smart Governance in Action: Milestones, Impact, and Future Pathways, providing insights into the progress and future directions in climate governance. Prof. Vinod K. Sharma shared his expertise on India's position in global climate-smart initiatives, offering a comparative perspective on India's role in addressing climate challenges. Shri Amitabh Ranjan, Registrar, IIPA, delivered the

valedictory address, highlighting loopholes and bottlenecks across various sectors and discussing the government's climate-smart initiatives aimed at overcoming these challenges. The workshop saw active participation from 27 representatives from various academic institutions, fostering discussions on climate challenges and the need for effective solutions through governance and policy reforms.

IIPA hosted a webinar on "Ganga Conservation: Role of Educators" under the leadership of Shri S.N. Tripathi (IAS) – Director General, IIPA. This Capacity Building Program for Master Trainers was aimed to empower educators in driving change for Nirmal Ganga and Aviral Ganga. The session highlighted the role of AI & ML in water conservation and the importance of resilience building in institutions for sustainable water management.

4th Dr. Rajendra Prasad Memorial Lecture on 71st Founders' Day of IIPA

Commemorating the 71st Founders' Day commemoration, Indian Institute of Public Administration organised the Fourth Dr. Rajendra Prasad Memorial Lecture on March 29, 2025. Hon'ble Union Minister and Chairman of IIPA Dr. Jitendra Singh graced the occasion, Upon his arrival, the Union Minister paid floral tribute to the bust of the Mahatma Gandhi and Sardar Patel at IIPA premises. Director General of IIPA, Shri SN Tripathi presented the welcome remarks. While delivering the memorial lecture on 'Antyodaya se Sarvodaya: A Highway to Equality', the Union Minister underscored the government's commitment to ensure that governance reaches the last citizen in line, embodying the true realization of Antyodaya. Shri Amitabh Ranjan welcomed the guests and anchored the Event.

Workshop on Direct Selling and Consumer Protection Issues, Concerns and Challenges

The centre for Consumer Studies in IIPA organised a one-day workshop on Direct Selling and Consumer Protection Issues, Concerns and Challenges on March 12, 2025. It was in

collaboration with Direct Selling Today, Delhi. The objective of the workshop was to appreciate the present legal and regulatory environment applicable to direct selling entities and understand role of robust grievance redressal mechanism in building consumer trust. Dr Sapna Chadah and Prof. Suresh Misra were the programme coordinators.

Namami Gange Programmes

IIPA organised a workshop on "Environmental, Social, and Governance (ESG)" at IIT Roorkee Greater Noida Campus under the Namami Gange on March 19, 2025.

An International Conference on Integrating Climate Action, AI, SDGs and Water Management (ICASW) was organised by IIPA in association with Namami Gange and VIPS Engineering on March 20, 2025.

DISTINGUISHED VISITORS OF THE INSTITUTE

Shri SN Tripathi, DG, IIPA welcomed Prof Baigal Dorj, Dean of Civil Service School, National Academy of Governance and Undram Batsaikhan, Coordinator, Public Sector Innovation Office, Mongolia on April 9, 2024.

IIPA welcomed and hosted representatives from the U.S National War College, a premier USA Think Tank and part of National Defense University USA in the field of Defence Strategy and Policy formulation, on April 10, 2024. The delegation was headed by Maj. Sergey V. Levochkin, Dy. Chief, Office of Defense Cooperation, Emabassy of USA, New Delhi. Shri S. N. Tripathi, DG IIPA, Shri Amitabh Ranjan, Registrar IIPA, Dr. Surabhi Pandey, IIPA faculty and Shri Mithun Barua, Dy. Registrar IIPA were present with the delegation.

A delegation from Mauritius, including Mr. K. Conhye, Secretary for Public Service, Mr. S. Ramgolam, Director of the Public Sector Business Transformation Bureau, and Mr. S.D. Jannoo, Director of Human Resource Management visited

IIPA on September 24, 2024. The discussions focused on public administration practices in India and Mauritius, as well as potential collaborations for the training of government officials. Shri Amitabh Ranjan, Registrar coordinated the visit.

On October 9, 2024, Ambassador HE Mr Atul Malhari Gotsure of Mongolia met with Shri Surendra Nath Tripathi, DG and Prof Vinod K Sharma, faculty, IIPA and discussed various issues of capacity building of civil servants. IIPA representatives also participated in the "International Conference on Public Administration Tradition and Reforms" organised by National Academy of Governance Mongolia.

Delegation of Bavarian Parliament Members Germany visited IIPA on February 11, 2025. Prof. VN Alok coordinated the visit.

ACADEMIC CENTRES/CHAIRS

The Academic Centres, each comprising a group of faculty members with interest, experience and expertise in the concerned area of study, meet from time-to-time to (a) prepare an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discuss, coordinate and review individual plans of action; (c) act as a forum for academic interaction and professional development of members; and (d) coordinate with other academic groups in promoting inter-disciplinary activities. The Centres Coordinators are nominated by the Director General. Each Academic Centre has to search for funding for its activities due to tight financial position of the Institute. The membership composition of the Academic Centres as on March 31, 2025 is shown at Annexure F.4.

An account of the academic contribution of various IIPA Faculty (other than training and research conducted within IIPA) is given at Annexure F.5.

CENTRE FOR URBAN STUDIES

As per Annexure F.9

Activities of Centre for Environment and Climate Change 2024-2025

IIPA houses a full-fledged Centre for Environment and Climate Change administration and has the expertise to conduct capacity building programs related to Climate Change and other environmental phenomena.

Research Projects			
S.No.	Name of the Project	Project Coordinator	Duration
1	Blended Capacity Building Programme for Stakeholders of River Ganga Phase-II	Prof. Vinod K. Sharma Dr. Shyamli Singh	August 2023- March 2026
2.	Capacity Building Programme New for Climate Smart Governance	Dr. Shyamli Singh	July 2024 - March 2027

Capacity Building Programme for Climate Smart Governance Programme Coordinators: Dr. Shyamli Singh		
Inception workshop	1	Gangtok, Sikkim – 30 th September 2024
	2	Bhopal, Madhya Pradesh – 22nd October 2024
	3	Gandhinagar, Gujarat – 30 th January 2025
	Total = 3	
Immersive Learning Workshop	Total = 1	IIPA, New Delhi – 25 th February 2025
Faculty Development Programmes (FDPs)	Total = 2	Gangtok, Sikkim – 10 th to 12 th March 2025
		Bhopal, Madhya Pradesh – 25 th to 27 th March 2025

Workshops/Conferences

Name of Workshop/Conference	Programme Coordinators	Date
Integrating Climate Action, AI, SDGs And Water Management (ICASW) (2-days)	Prof. Vinod K. Sharma Dr. Shyamli Singh	19 th -20 th March, 2025

Publications

and Opportunities for India in the Arctic Ocean Region”, Sage Journals, May 19, 2025.

Books

1. Singh, S., Sharma, V.K., Sharma, K., Dua, S. & Kulsoom, M. (2024). Navigating the Ghats of Varanasi: A Mystic Journey along the Holy Waters of the Ganges. Indian Institute of Public Administration, New Delhi.
2. Singh, S., Sharma, V.K., Sharma, K., & Dua, S. (2024). Decoding Capital's Pollution Crisis. Indian Institute of Public Administration, New Delhi.

Journal Articles/Papers

3. S. Singh, S. Rastogi, A. Singh “Challenges

Conference Paper

4. “Integrating Social Advocacy and Climate Action: The Future of Administrative Approaches” presented at IIAS-DARPG Conference 2025- 10th – 14th February, 2025
5. “Assessing Air Quality Trends in Dehradun (2021 - 2024) Insights for Climate Change Mitigation and Adaption Strategies” presented at Integrating Climate Action, AI, SDGs And Water Management (ICASW) conference – 19th -20th March, 2025
6. “Gender, Water Scarcity and Policy: Assessing

Dr. Ambedkar Chair in Social Justice

< List of Activities >

Research Study		
Sl. No.	Research Project	Brief
1.	Challenges and Prospects of Sustainable Development for Members of SC with Social Justice (Field-Based/ Long-Term)	The study analyses the situation of Scheduled castes in India vis a vis the development of Scheduled castes with the general population on six parameters: educational status, representations in various fields, the prevalence of poverty, economic status, land availability, and social disabilities
2.	Abujhamaria : The PVTGs Social Transformation & Inclusive Development	This study's primary focus is to explore, describe and analyse how the Abujhmaria tribe, who are one of the most isolated and vulnerable tribal groups in India, can achieve sustainable development that meets their needs and aspirations, while respecting their rights and culture, and preserving their environment
3.	Rehabilitation and Re-Integration of Surrendered Naxalites/ Left Wing Extremists: Policies, Challenges, and Social Justice	This research seeks to delve into the multifaceted aspects of social justice as they relate to the process of rehabilitation for surrendered Left Wing Extremist . By examining the experiences and challenges faced by these individuals, we aim to shed light on the broader discourse of social justice in India. Along with the surrender and rehabilitation programs and policies of various state governments
4.	Inspection of Beneficiaries and Evaluation Study of Schemes of NBCFDC to assess the Impact of Schemes at the Grassroots Level in the state of Tripura	The study focuses on the beneficiaries who had received credit under the Scheme of NBCFDC from the Year 2018-19 to 2021-22. In this study 400 Beneficiaries were selected through purposive sampling representing different demographics and loan sizes. The Study also documents more than 40 Success Stories of the beneficiaries who have been positively impacted post receipt of the loan funds and have established sustainable livelihood. The Study also provides for recommendations at the SCA Level o on the basis of feedback received from the beneficiaries, highlighting areas and sectors where certain improvisation could be executed in future
5.	Ethnographic Report on Newars (2025) commissioned by Government of Sikkim	The Government of Sikkim vide its Notification No. 59/SWD/ADM/2024 dated 04/11/2024, issued by the Social Welfare Department, Government of Sikkim constituted Sikkim State High Level Committee (SSHLC). Prof. Nupur Tiwary, Chair Professor, IIPA is one of the members of the SSHLC. With a critical mandate, the High-Level Committee was entrusted to develop a comprehensive ethnographic report and submit actionable recommendations within a three-month timeframe

Activities of Dr. Ambedkar Chair			
Sl. No.	Name of Activity	Type	Date
1.	16th Dr. Ambedkar Memorial Lecture on "Dr. B.R. Ambedkar's Vision and Legacy for Shaping Viksit Bharat @2047 by Hon'ble Justice Arun Mishra, Chairperson NHRC	Memorial Lecture	16th April 2024
2.	Workshop on Empowering Youths with New Age Skills	Workshop	30th July 2024
3.	Sensitization Workshop on "The SCs & STs (Prevention of Atrocities) Act 1989 for the Representatives of Voluntary Organizations	Workshop	07th August 2024
4.	National Conference on Preserving Endangered Languages Utilizing Technology	Conference	12th & 13th September 2024
5.	Lecture on Life & Legacy of Dharti Aaba Bhagwan Birsa Munda	Lecture	20th November 2024
6.	Samvidhan Divas Samaroh (Lecture, Panel Discussion, Quiz & Elocution on Know Your Constitution)	Lecture and Panel Discussion	26th November 2024
7.	International Conference on Viksit Bharat @2047 : Role of State from Welfare to Entrepreneurship	Conference	23 and 24 December 2024
8.	Educational Visit of 250 Youths from LWE Affected Districts – Quiz on Know Your Constitution and Elocution on Humara Samvidhan Humara Swabhiman	Educational Visit	07th January 2025
9.	Awareness Session & Essay Writing on "Humara Samvidhan Humara Swabhiman	Awareness Session	25th February 2025
10.	Women- Led Development: A key Pillar of Viksit Bharat 2047	Panel Discussion	07th March 2025
11.	National Conference on Denotified Tribes, Semi-Nomadic Tribes and Nomadic Tribes	Conference	24 and 25 March 2025
12.	17 th Dr. B.R. Ambedkar Memorial Lecture by Hon'ble Dr. Justice, Bidyut Ranjan Sarangi, Member, NHRC	Annual Ambedkar Memorial Lecture	17th April 2025
Publications			
Sl. No.	Name of Book	Publisher	ISBN No.
1.	The Legacy of Dr. B.R. Ambedkar : Women Empowerment & Gender Equality	Concept Publications	9363442924 / 9789363448426
2.	Dr. Ambedkar's Concept of Social Justice: Inclusive Development of Marginalized Communities	Research India Press	978-93-48309-57-0/ 9789348309570

3.	Dr. B.R. Ambedkar and his Quest For Social Justice	Kanishka Publishers	978-81-972077-3-0/ 9788197207730
4.	Democratic Decentralization and the Positioning of Indigenous: From Margins to Mainstream	Concept Publications	9363446018/ 978-9363446014
5.	Mapping Ambedkars Thoughts and Ideas of Social Justice	Kanishka Publishers	97881-972077-5-4/ 9788197207754

ADMINISTRATIVE AND PERSONNEL MATTERS

A. Appointments/ Extension of Service (on contract basis)

1. Dr. Amit Kumar Singh has been appointed to the post of Assistant Professor of Urban Development purely on contract basis for a period of one year w.e.f 28.10.2024.
2. Prof Ashok Kumar Vishandass has been appointed to the post of Professor of Economics/Applied Economics purely on contract basis for a period of one year w.e.f 04.11.2024.
3. Prof. Suresh Misra has been appointed to the post of Professor of Public Administration (with specialization in Consumer Affairs) purely on contract basis for a period of one year 03.01.2025.
4. The term of engagement of Dr. Shweta Mittal, Adjunct Faculty has been extended for a period of one year w.e.f 07.11.2024.
5. The Term of appointment of Shri Surendra Nath Tripathi, IAS (R) as Director General, IIPA on re-employment basis has been extended for a period of one year w.e.f 01.02.2025 or till the joining of a regular incumbent, whichever is earlier
6. The term of engagement of Sh. O. P. Chawla, Deputy Registrar (Finance & Administration) has been extended for a period of one year w.e.f 01.02.2025.
7. The term of engagement of Sh. K S Ranga, Executive Engineer on contract basis has been extended for a period of one year w.e.f 14.02.2025

8. The term of engagement of Ms Rakhee Bakshee, Communication Adviser (Part time) on contract basis has been extended for a period of one year w.e.f 14.01.2025.
9. The term of engagement of Prof. V K Sharma, Professor of Disaster Management has been extended for a period of one year w.e.f.1.03.2025
10. The term of engagement of Prof. K K Pandey, Professor of Urban Development has been extended for a period of one year w.e.f.1.03.2025.
11. The term of engagement of Dr. Vikas Singh, adjunct Faculty has been extended for a period of one year w.e.f. 13.02.2025.
12. The term of engagement of Shri Hukam Chand Yadav, Librarian has been extended for a period of one year 24.05.2025.

B. Probation period completed

1. Mrs. Alka Jindal, Assistant Registrar in the Pay Matrix of Pay Level 9 of Rs. 53100-167800 has completed/approved her one year probation w.e.f. 22.09.2024.

C. The following Staff Members retired on Superannuation from the Services of the Institute.

1. Shri Madan Mohan Dhaundiya, Assistant on 30.04.2024
2. Shri Dharam Vir, Library Clerk on 30.04.2024
3. Shri Ram Jagat, Gardener on 31.07.2024
4. Shri Rajender Kumar, MTS on 31.10.2024
5. Shri Maheshwer Singh Bisht, Superintendent 31.01.2025

6. Shri Dilip Kohle, UDC on 31.03.2025

D. Foreign Visit of Director General/Faculty/ Senior Officers

1. Shri Surendra Nath Tripathi, DG IIPA and Prof. V.K. Sharma, Professor of Disaster Management visited Mongolia from October 8 to 14, 2024 to attend Centennial celebration activities in Ulaanbaatar and International Conference on “Traditions and Reforms of Public Administration: Mongolian Pathways and International Experience” being held at National Academy of Governance (NAOG) Mongolia with all expenses borne by the Organizers and no financial implication on the part of IIPA.
2. Shri Amitabh Ranjan, Registrar visited Vietnam to attend 10th Anniversary of CIS and International Conference Vietnam-India Comprehensive Strategic Partnership towards the vision of India 2047 Viksit Bharat and Vietnam 2045 from November 5-10, 2024 being held at Ho Chi Minh National Academy of Politics, Centre for India Studies, Vietnam with all expenses borne by the Organizers and no financial implication on the part of IIPA.
3. Shri Surendra Nath Tripathi, DG IIPA attended six days Course on “DKI APCSS Transnational Security Cooperation (TSC) 24-1” at Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS) Facilities @ Fort DeRussy, Honolulu, Hawaii, USA w.e.f. 14-19 July, 2024 with all expenses borne by the Organizers and no financial implication on the part of IIPA.
4. Prof. V.N. Alok visited Colombo, Sri Lanka from 18.12.2024 to 24.12.2024 in his personal capacity.
5. Prof. Charru Malhotra, Professor in e-Governance and ICT visited Vietnam from 27.12.2024 to 05.01.2025 in her personal capacity.

6. Dr. Shyamli Singh, Assistant Professor visited Czech Republic, Austria and Hungary from 11.07.2024 to 18.07.2024 in her personal capacity.
7. Prof. Neetu Jain visited Philippines to participant in the Conference on U.S Indo Pacific Command’s being held on 27.08.2024 to 30.08.2024 at Manila, Philippines with all expenses borne by the Organizers and no financial implications on the part of IIPA.
8. Dr. Pawan Kumar Taneja and Dr. Surabhi Pandey, Assistant Professor participated in Security Course/Seminar/Military Education and Training Programme held on 27.07.2024 to 23.08.2024 at Monterey, USA with all expenses borne by the Organizers and no financial implications on the part of IIPA.
9. Shri Amitabh Ranjan, Registrar has visited USA to attend in the Workshop on “Dynamics of countering Human Trafficking in South Asia and Indian Ocean” held at Near East South Asia Institute for Strategic Studies (NESA), Washington DC, USA during 20-24 May, 2024 with all expenses borne by the Organizers and no financial implications on the part of IIPA.
10. Prof. V.K. Sharma visited USA from June 03, 2024 to July 12, 2024 in his personal capacity.
11. Dr. Roma Debnath, Associate Professor visited USA to participate in five weeks course in Danel K. Inouye Asia-Pacific Centre for Security Studies (DKI APCSS) held from 15th May to 18 June, 2024 in Honolulu, Hawaii, USA with all expenses borne by the Organizers and no financial implications on the part of IIPA.

DETAILS OF TA/DA AND HONORARIUM PAID DURING 2024-25

(A) Details of Honorarium and Salary paid to Faculty Members during 2024-2025.

See Annexure F.10

ACKNOWLEDGEMENT

We express our deepest gratitude to the Hon'ble Vice-President India and President IIPA Shri Jagdeep Dhankar for his sustained support and guidance.

Our sincere thanks are particularly due to Dr. Jitendra Singh, Hon'ble Union Minister and Chairman IIPA Executive Council for being the Friend, Philosopher and Guide for the whole IIPA fraternity.

We are thankful to all officers of the Ministry, especially the Smt. Rachna Shah, IAS, Secretary, DoPT, Smt. Radha S. Chauhan, IAS (R), former Secretary DoPT and present Chairperson, Capacity Building Commission, Shri Rupinder Singh, IAS, Additional Secretary & Financial Adviser (Home), Shri Manoj Dwivedi, IAS, Additional Secretary, DoPT, Smt. Chhavi Bhardwaj, IAS, Joint Secretary (Trg), DoPT, Shri S D Sharma, Joint Secretary, Shri Vijay S., Deputy Secretary, DoPT and other Officers of DoPT for their sustained support for the Institute.

Besides we are thankful to the Department of Administrative Reforms and Public Grievances (DARPG), Govt. of India and its officers, especially Shri V. Srinivas, IAS, Secretary, DARPG, Shri Puneet Yadav, IAS, Additional Secretary, DARPG, Capacity Building Commission (CBC), NITI Aayog, Department of Expenditure, Ministry of Finance, Govt. of India, Ministries of Housing & Urban Affairs, Science and Technology, External Affairs, Social Justice & Empowerment, Information Technology, Tribal Affairs as well as all other departments, including Foreign Governments for their sustained interest in the IIPA activities. We express our sincere thanks to the State Governments especially Bihar, Maharashtra, Uttar Pradesh, Gujarat, Odisha, Sikkim and Mizoram for collaborating with us in Capacity Building of their officers. Our gratitude is also due to IIPA Faculty members, Officers, Staff along with the Research Staff working under various Research Projects at IIPA.

FINANCE AND ACCOUNTS

REVENUE ACCOUNT (ON CASH BASIS)

Receipts

Apart from generating its own resources, the Institute received grants from the Ministry of Personnel, Public Grievances and Pensions, Government of India and others. The details of such receipts during the year under report are:

	Amount (Rs. in lakh)	Remarks	
A. Grant from Government		Break-up as under (Rs. in Lakh)	
1. Salary	1000.00	(i) Fee from various fee-based on sponsored training programme	1843.28
2. General	550.00	(ii) User Charges	233.32
3. Capital	550.00	(iii) Net Income from Research Assignments	95.69
B. Internal Receipts Generated by IIPA	2322.37	(iv) Membership subscription (including interest on Membership Fund)	14.29
		(v) Sale of Publications	6.86
		(vi) Misc. Receipts	128.93
		Total	2322.37

Thus the total receipts to the Institute during 2024-25 were Rs.4422.37 lakh.

Expenditure

As against the revenue receipts of Rs. 4422.37 lakh, the payment during the year under report was 4562.97 lakh as under:

	(Rs. in lakh)
1. Establishment (salaries and allowances)	1408.31
2. Conduct of fee-based and sponsored Training Programmes	997.77
3. Library Books and Periodicals	16.48
4. Publications	8.92
5. Pension	689.15
6. Promotion of Branch activities	18.54
7. Campus maintenance including Hostel general charges, water and electricity charges, rent, rates and taxes	469.90
8. Administrative and miscellaneous expenses	81.28
9. Purchase of Assets	43.16
11. Amt paid to CGHS	14.45
12. GST/Premium Expenses/Prior period	10.08
13. Capital Expenses	804.93

Total	4562.97

The cumulative deficit at the end of the year i.e. 2023-24 was Rs.4.24 lakh. However, the Institute was able to conclude the year 2024-25 with a cumulative deficit of Rs.144.85 lakh.

Centre for Urban Studies (CUS)

A grant of Rs. 298.00 lakh was received from the Ministry of Urban Affairs, Government of India during the year under report. In addition a sum of Rs. 1.22 lakh accrued from Bank Interest. A surplus of Rs.3.02 lakh from previous year was carried over during the year under report.

Against the total funds of Rs.302.24 lakh (after adding previous surplus of Rs. 3.02 Lakh), an expenditure of Rs. 298.00 lakh was incurred on:

	(Rs. in lakh)
1. Pay & Allowances	250.00
2. Books & Periodicals	1.64
3. Travel Expenses	0.12
4. Infrastructure	3.23
5. Printing of Publication	1.19
6. Other contingencies & Misc. Expenses	0.63
7. Campus Maint. including Computer Facility, Security, Tel.	6.79
8. Water & Electricity	7.06
9. Overhead charges	25.83
10. Printing & Stationery	0.83
12. Research and Case Study	0.67
Total	298.00

The surplus of Rs.4.25 Lakh (Interest accrued) has been carried forward for adjustment to the next year (2024-25).

Specific Grants and Expenditure on Sponsored Training Programmes and Research Studies etc.

Grants/Fee amounting to Rs.994.38 lakh was received from sponsoring Ministries/Departments for conduct of sponsored Training Programmes, Research Studies and Seminars etc. as under:

	(Rs.in lakh)
1. 50th APPPA (from various sponsoring Ministries/Departments)	153.74
2. From various Ministries/Departments for Field Visits/Dissertation, etc. by APPPA Participants	46.00
3. From Ministries/Departments (Other than DOPT) and other organizations for special Programmes, Research Studies, Research/Assignments, Seminars	794.64
Total	994.38

An unspent balance of Rs.1657.89 lakh was also brought forward from previous year. Thus total funds available were Rs.2652.27 lakh.

As against the above, the expenditure on various programmes, research studies, etc. amounted to Rs. 782.61 lakh as detailed below:

	(Rs. in Lakh)
1. 50th APPPA	48.85
2. Field Visits/Dissertation etc. by APPPA Participants	44.69
3. Special Programmes, Research Studies/ Research Assignments and Seminars, etc. sponsored by various Ministries/ Departments of Government of India and other organizations.	782.61
Total	872.15

The Balance amount of Rs.1869.66 lakh has been carried over to next year for utilization.

Foreign Contributions (FCRA)

An amount worth Rs.1.42 lakh accrued as interest and credited to this account in the year 2024-25

An unspent balance of Rs. 14.06 lakh was brought forward from the previous year. Thus, total funds available were Rs.15.48 lakh

M/s Arora & Bansal audited the accounts of the Institute for the year under report.

The Institute continued its endeavour to mobilize resources for strengthening its financial position.

RESEARCH STUDIES/PROJECTS

During the year, the Institute completed the following 24 Research Studies details of which are given at Annexure F.1 (A).

Besides these, there were 10 on-going Research Studies which are listed at Annexure F.1 (B).

ANNEXURE F.1 (A)

COMPLETED RESEARCH PROJECTS FROM APRIL 2024 TO MARCH 2025

Sr. No.	Title of Study	Name of Faculty	Ministry/Department
1.	DISHA PROJECT- Web Portal Development for monitoring & evaluation of the Legal Literacy and Legal Awareness Programme of Department of Justice, Govt. of India	Dr.Sapna Chadha Dr. Kusum Lata Dr. Roma Debnath	Department of Justice
2.	Impact Assessment Study of the Effectiveness of Real Estate Regulatory Act on Homebuyers in India	Dr Amit K Singh Dr. Sapna Chadah	ICSSR
3.	Challenges and Prospects of Sustainable Development for Members of SC and PVTG with Social Justice (The Case of Abujmaria Tribe)	Prof. Nupur Tiwary	Dr. Ambedkar Chair
4.	Rehabilitation and Integration of Surrendered LWEs and Social Justice: Policies, Challenges and Prospects.	Prof. Nupur Tiwary	Dr. Ambedkar Chair
5.	Social Impact Assessment for Land Acquisition at Village Maidan Garhi for DDA Project of Road Construction	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of NCT Delhi
6.	Social Impact Assessment for Land Acquisition at Village Satbari for DDA Project of Gaushal Road Construction	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of NCT Delhi
7.	Women's Safety Audit in the city of Agra	Dr. Sapna Chadah Dr. Amit Kumar Singh Dr. Roma Debnath Dr. Kusum Lata	National Commission for Women
8.	Women's Safety Audit in the city of Gurugram	Dr. Roma Debnath Dr. Kusum Lata Dr. Amit Kumar Singh Dr. Sapna Chadah	National Commission for Women
9.	Women's Safety Audit in the city of Agartala	Dr. Amit Kumar Singh Dr. Sapna Chadah Dr. Kusum Lata Dr. Roma Debnath	National Commission for Women
10.	Interactive Sensitization Programme for School Children in Consumer Protection (E-commerce)	Prof Suresh Mishra Dr. Sapna Chadah Dr. Mamta Pathania	Amazon Seller Service Pvt. Ltd
11.	Impact Assessment Study of Bhoomi Samman Districts Dept of Land Resources (DoLR), Ministry of Rural Development (MoRD), GOI	Dr. Gadadhara Mohapatra	Ministry of Rural Development
12.	Restructuring and Strengthening Proposal of Bureau of Police Research and Development (BPR&D)	Prof. Neetu Jain Dr. Shweta Mittal	Ministry of Home Affairs
13.	Audit of Night Patrolling Process of Delhi Police	Dr. Surabhi Pandey	Ministry of Home Affairs
14.	Impact Assessment of C-DACs Training on Digital Signature and PKI	Prof. Charru Malhotra	CDAC Ministry of Electronics & Information Technology

Sr. No.	Title of Study	Name of Faculty	Ministry/Department
15.	Impact Assessment of National Supercomputing Mission (NSM)	Prof. Charru Malhotra	CDAC Ministry of Electronics & Information Technology
16.	Evaluation of voluntary organizations working for the welfare of Scheduled Tribes	Dr. Gadadhara Mohapatra	Ministry of Tribal Affairs
17.	Third party transparency audit of the Department of Fertilizer as proactive disclosure under RTI Act 2005 for the year 2023-24	Prof. Ashok Vishandass	Department of Fertilizer
18.	E Evaluation Study on Quality of Land Records	Dr. Gadadhara Mohapatra	Ministry of Rural Development
19.	Assessment of 'CSR Project for Supply, Installation and commissioning of fully equipped Modular Operation Theatre (OT) at Rotary Ambala cancer & General Hospital Ambala (RACGH)'	Dr. Roma Debnath	Ministry of Power Power Finance Corporation Limited
20.	Impact Assessment of 'CSR Project for Supply, installation and commissioning of 500 nos. LED based Solar Street Lighting System (SLSs) in various villages of Basti Region, UP - Phase-II'	Dr. Roma Debnath	Ministry of Power Power Finance Corporation Limited
21.	Impact Assessment of 'CSR Project for Up-gradation of Government Schools (1280 Nos.) & District Library in Shravasti District, Uttar Pradesh'	Dr. Roma Debnath	Ministry of Power Power Finance Corporation Limited
22.	Recommendations of State Finance Commissions (SFC) by 16th Finance Commission	Prof. V. N Alok	Sixteenth Finance Commission
23.	Social Impact Assessment of land Acquisition of Dwarka, South West Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of NCT Delhi
24.	Evaluation of DoT's erstwhile sub-scheme "Brand Building of India as Telecom Manufacturing and Service Destination" under Champion Service Sector Scheme (CSSS)	Dr. P. K. Taneja Dr. Roma Debnath	Ministry of Communications, Dept. of Telecommunication

ANNEXURE F.1 (B)

ON- GOING RESEARCH PROJECTS FROM APRIL 2024 TO MARCH 2025

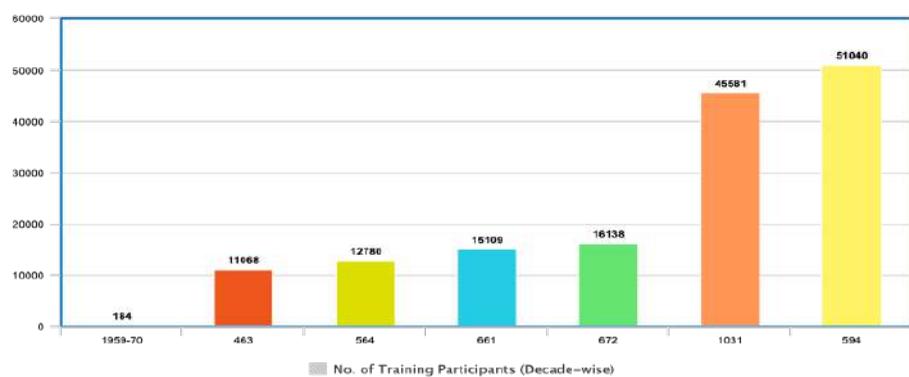
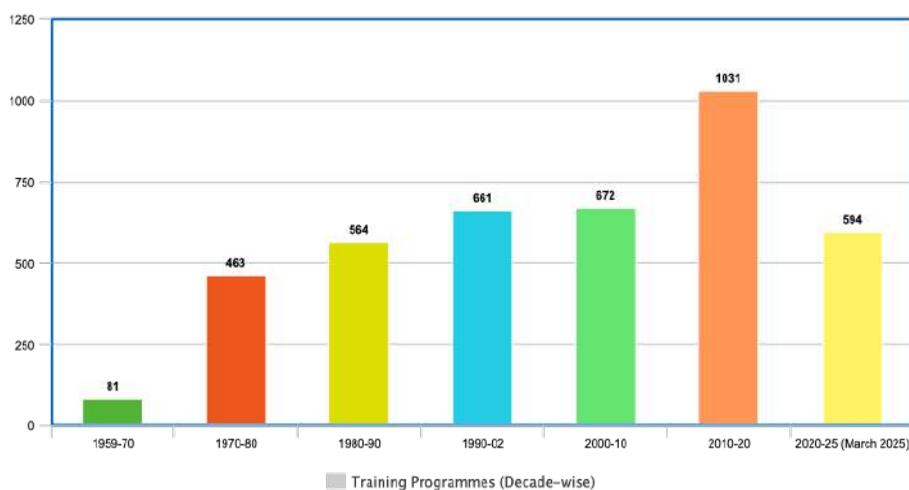
Sr. No.	Title of Study	Name of Faculty	Ministry/Department
1.	Blended Capacity Building Programme for Stakeholders of River Ganga under the Namami Ganga Programme (Phase II)	Prof. V.K. Sharma Dr. Shyamli Singh	Department of Water Resources, River Development & Ganga Rejuvenation, National Mission for Clean Ganga
2.	Preparing Case Studies on Eight Digital India	Prof. Charru Malhotra	Ministry of Electronics and Information Technology
3.	Impact Assessment for MyGov	Prof. Charru Malhotra	Ministry of Electronics and Information Technology
4.	Social Impact Assessment (SIA) & Social Impact Management Plan of Subansiri Upper Hydro Electric Project Arunachal Pradesh	Dr. P. K. Taneja	Govt of Arunachal Pradesh
5.	Efficacy and Effectiveness of Citizen Charters and Service Delivery Act in Departments of Gol and States	Prof. Suresh Misra Dr. Mamta Pathania	Ministry of Personal Public Grievances & Pensions Dept Administrative Reforms & Public Grievances
6.	Assessment of manpower requirement in Ministry of Heavy Industries	Prof. Neetu Jain Dr. Shweta Mittal	Ministry of Heavy Industries
7.	To Evaluate establishments which are in sectors receiving subsidy (e.g. Fertilizers) and security services being provided by CISF	Dr. Surabhi Pandey	Ministry of Home Affairs
8.	Evaluation cum Impact Assessment Study of Pradhan Mantri Jan Vikas Karyakaram (PMJVK)	Dr. Gadadhara Mohapatra	Ministry of Home Affairs
9.	Study on the functioning of the Dargah Khwaja Saheb Ajmer	Dr. Gadadhara Mohapatra	Ministry of Minority Affairs
10.	Support National Level Monitoring System of Department of Rural Development GOI	Dr. Saket Bihari	Ministry of Rural Development

ANNEXURE F.2

TRAINING PROGRAMMES/WORKSHOP/CONFERENCES/DELEGATION VISITS

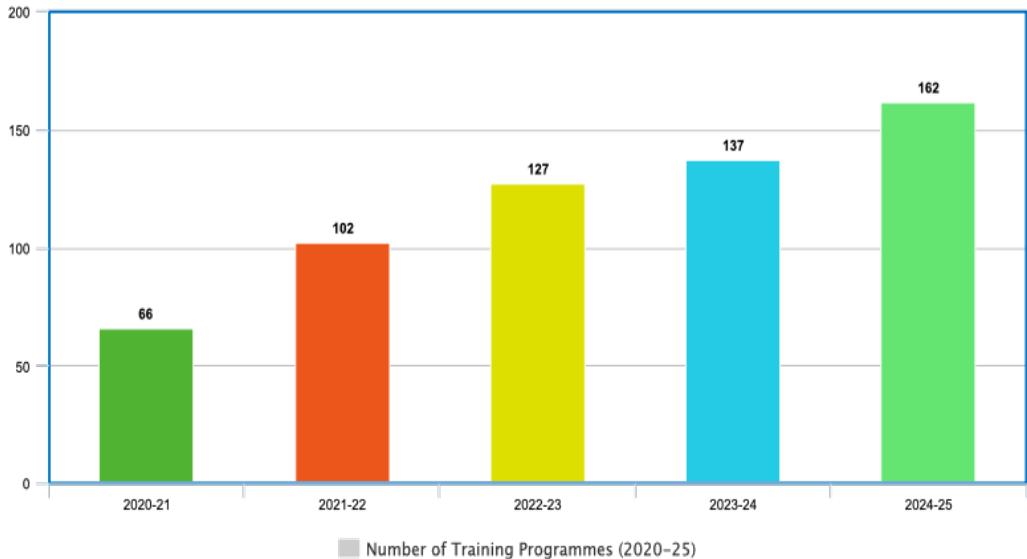
Total training programs conducted from Jan 1959 – March 2025	4066
Total participants from Jan 1959 – March 2025	151900

Decade	No. of Programs	No. of Participants
1959-70	81	184
1970-80	463	11068
1980-90	564	12780
1990-20	661	15109
2000-10	672	16138
2010-20	1031	45581
2020-25 (Till March 2025)	594	51040

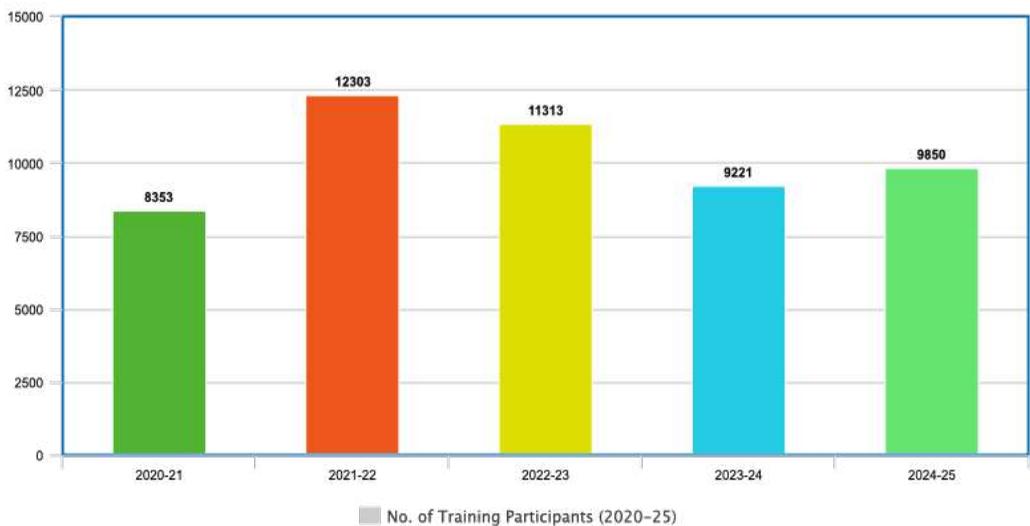


TRAINING GROWTH FROM 2020-21 TO 2024-25 (TILL MARCH 2025)

Year	Total Training Programs	Total Number of Participants (including APPPA)
2020-21	66	8353
2021-22	102	12303
2022-23	127	11313
2023-24	137	9221
2024-25	162	9850



meta-chart.com



meta-chart.com

TRAINING PROGRAMME/WORKSHOPS/CONFERENCES/DELEGATION VISITS (APRIL 2024 – MARCH 2025)

Sl. No	Name of the Programme	Dates	Faculty	No. of Participants
1.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (sponsored by Govt. of Bihar)	April 1-5, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	61
2.	Capacity Building Programmes “Blended Capacity Building Programme for Stakeholders of River Ganga” (sponsored by National Mission for Clean Ganga NMCG) (Online)	April 2-4, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	81
3.	Onboarding Training Programme for Newly Appointed Aspirational Block Programme Fellows (ABPFs) (Sponsored by Niti Aayog)	April 3-5, 2024	Prof. Ashok Vishandass	43
4.	Chief Information Security Officers’ Deep Dive Training on Cyber security (Under Cyber Surakshit Bharat Initiative) (Sponsored by NeGD, MeitY, Govt. of India)	April 8-12, 2024	Dr. Charru Malhotra	30
5.	Foundation Training Programme (FTP) of ASOs of CGLE 2023 Batch (Sponsored by DoPT)	April 8 to June 7, 2024	Dr. Saket Bihari	218
6.	Hosting of US Student Delegation from US National War College	10 th April 2024 from	Dr. Surabhi Pandey	15
7.	General Mass Awareness Programme “Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase II (Vivekananda Institute of Professional Studies (VIPS)) (Sponsored by National Mission for Clean Ganga NMCG)	April 12, 2024	Dr. Shyamli Singh	175
8.	Public Policy in Action Praxis Workshop (Transform Rural India)	April 15-20, 2024	Dr. Surabhi Pandey	25
9.	Dr. Ambedkar Memorial Lecture by Hon’ble Justice Shri Arun Kumar Mishra (Sponsored by Dr. Ambedkar Chair)	April 16, 2024	Prof. Nupur Tiwary	200
10.	Training Programme on Understanding Govt. Structure Rules, Decision Making and Indian Constitution for Senior Officers (sponsored by Maruti)	April 19-21, 2024	Prof. Neetu Jain Dr. Shweta Mittal	9
11.	Two-week Training Programme for Chief Engineers of MES on “Human Resource Management” (Sponsored by Ministry of Defence)	April 22 to May 3, 2024.	Prof. Neetu Jain Dr. Shweta Mittal	21

12.	Onboarding Training Programme for Newly Appointed Aspirational Block Programme Fellows (ABPFs) (Sponsored by Niti Aayog)	April 22-24, 2024.	Prof. Ashok Vishandass	37
13.	One day Training Programme on MY Bharat portal (Sponsored by Department of Youth Affairs Youth Affairs)	April 26, 2024	Dr. Saket Bihari	50
14.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	April 29-May 3, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	120
15.	“Blended Capacity Building Programme for Stakeholders of River Ganga” (Sponsored by National Mission for Clean Ganga (NMCG))	April 30 to May 2, 2024	Prof. Vinod K Sharma Dr. Shaymli Singh	212
16.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	May 6-10, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	125
17.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	May 13-17, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	119
18.	15- Days Induction Programme for Lateral entrants in Govt. Of India at the level of Joint Secretary/ Director and Deputy Secretary through Lateral recruitment 2023 (Sponsored by DoPT)	May 13-27, 2024	Prof. V.N. Alok	24
19.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	May 20-24, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	114
20.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	May 28- June 1, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	128
21.	Chief Information Security Officers’ Deep Dive Training on Cyber security (Under Cyber Surakshit Bharat Initiative) (Sponsored by NeGD, MeitY, Govt. of India)	May 27-31, 2024	Dr. Charru Malhotra	33
22.	“Blended Capacity Building Programme for Stakeholders of River Ganga” (sponsored by National Mission for Clean Ganga NMCG)	May 29, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	30
23.	2 nd Foundation Training Programme (FTP) for “Provincial Civil Service Officer Trainees” (Sponsored by Govt. of Bihar)	June 3-7, 2024	Dr. Mamta Pathania Dr. Amit Kumar Singh	125
24.	Capacity Building programme under the project “Blended Capacity Building Programme for Stakeholders of River Ganga” Online	June 3-5, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	61

25.	Capacity Building Programme on “Cyber Security and Digital Forensics Investigations for Judicial and Sr. Law Enforcement Officer (LEAs)” Indian Cyber Crime Coordination Centre (I4C), (Sponsored by Ministry of Home Affairs, Government of India)	June 10-14, 2024	Dr. Surabhi Pandey	28
26.	Two-week Mandatory Training Course on Higher Administration and Legal Matters for EE (Civil & Electrical) of CPWD (Sponsored by CPWD)	June 10 -22, 2024	Dr. Saket Bihari	39
27.	Communication & Presentation Skills (Sponsored by National Statistical Systems Training Academy (NSSTA) (Sponsored by Ministry of Statistics & Programme Implementation)	June 18-28, 2024	Prof. Neetu Jain	29
28.	“Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase I Online (sponsored by National Mission for Clean Ganga NMCG)	June 17, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	22
29.	“Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase I Online (sponsored by National Mission for Clean Ganga NMCG)	June 18, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	22
30.	Two-day Special Training Programme on Urban Governance held at Leh	June 18-19, 2024	Dr. Kusum Lata Prof. K.K. Pandey Dr. Sachin Chowdhry Dr. Amit Kumar Singh	36
31.	Training Needs Assessment Training Programme for the Block Level Officials (BLOs) (Sponsored by NITI Aayog)	June 20-21, 2024	Prof. Ashok Vishandass	31
32.	Two-day Special Training Programme on Urban Governance held at Kargil	June 21-22, 2024	Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Kumar Singh	39
33.	Capacity Building Programme on “Cyber Security and Digital Forensics Investigations for Judicial and Sr. Law Enforcement Officer (LEAs)” Indian Cyber Crime Coordination Centre (I4C), (Sponsored by Ministry of Home Affairs, Government of India)	June 24-28, 2024	Dr. Surabhi Pandey	20
34.	Financial & Managerial Skills for Effective Organization (Sponsored by National Telecommunication Institute for Policy Research, Innovation and Training (NTIPRIT))	June 24-28, 2024	Dr. Roma Debnath Dr. Pawan K. Taneja	35
35.	“Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase I Online (Sponsored by National Mission for Clean Ganga NMCG)	June 22-24, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	58

36.	“Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase I Online (Sponsored by National Mission for Clean Ganga NMCG)	June 25, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	19
37.	“Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase I Online (Sponsored by National Mission for Clean Ganga NMCG)	June 29-31, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	191
38.	50 th Advance Professional Programme in Public Administration (APPPA) (Sponsored by DoPT)	July 1 to April 30, 2025	Prof. Neetu Jain Dr. Saket Bihari	24
39.	5 days Refresher Training Programme for State Programme Manager (SPM), and State Nodal Officer (SNO) under RGSA (Sponsored by MoPR)	July 1-5, 2024	Prof. V.N. Alok	50
40.	Assistant Directors (L-10) on Promoting Organisational Excellence through Administrative Skills (Sponsored by Sports Authority of India)	July 2-12, 2024	Dr. Saket Bihari	27
41.	Master Training Programme on MY Bharat Portal (Sponsored by Department of Youth Affairs)	July 5, 2024	Dr. Saket Bihari	23
42.	Intersectoral Peer Learning Exercise (Batch IAS 2022)	July 10, 2024	Dr. Surabhi Pandey	181
43.	Five-day Comprehensive Training Programme on Urban Development: Status, Issues and Strategies ((under the aegis of MoHUA, GoI) (CUS)	July 8-12, 2024	Prof. K.K. Pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Singh	19
44.	“Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase II) Online (sponsored by National Mission for Clean Ganga NMCG)	July 9-11, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	70
45.	“Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase II) Online (sponsored by National Mission for Clean Ganga NMCG)	July 22-24, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	35
46.	Foundation Training Programme for Auditors of Finance Department (Sponsored by Govt. of Bihar)	July 23-27, 2024	Dr. Mamta Pathania Dr. Amit Singh	188
47.	Northern Regional Conference (Sponsored by 16th Finance Commission)	July 26, 2024	Prof. V.N. Alok	37
48.	“NGO Capacity Building Programme for Stakeholders of River Ganga, Under the Namami Gange Mission- II – online (Sponsored by National Mission for Clean Ganga NMCG)	July 26, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	26

49.	Training Programme on “Government and Public Affairs” for Senior Executives (sponsored by Tata Motors & Tata Group Companies)	July 31 to Aug. 2, 2024	Dr. Mamta Pathania Prof Suresh Misra	28
50.	One Week Training Program on Public Private Partnership for Mongolian Officers	July 29 to Aug. 2, 2024	Prof. Vinod Sharma Dr. Surabhi Pandey	20
51.	Foundation Training Programme for the Auditors of Finance Department, (Sponsored by BIPARD, Patna, Government of Bihar)	July 29- Aug. 2, 2024	Dr. Mamta Pathania Prof Suresh Misra	128
52.	Mid-Career Training Programme (MCTP) for ITS Group-A officers (Phase-I, Batch-05) (Sponsored by National Telecommunications Institute for Policy Research, Innovation & Training (NTIPRIT))	July 29 to Aug. 9, 2024	Dr. Roma Debnath Dr. Pawan K. Taneja Dr. Kusum Lata	41
53.	Foundational Training of Gazetted Officers of the Gujarat State (Sponsored by SPIPA)	August 5-9, 2024	Dr. Surabhi Pandey	57
54.	Foundation Training Programme for Assistant Prosecution Officers Trainees, Government of Bihar (Sponsored by BIPARD, Gaya)	August 5-9, 2024	Dr. Mamta Pathania Dr. Amit Singh	117
55.	5 days Refresher Training Programme for CEOs Zila Parishad/ Chief Development Officers (CDOs) District Development Officers (DDOs/ District Panchayati Raj Officers (DPRO under RGSA (Sponsored by MoPR)	August 5-9, 2024	Prof. V.N. Alok	43
56.	“Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase II Online (sponsored by National Mission for Clean Ganga NMCG)	August 5-7, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	110
57.	A Five-Day Training Programme Innovative Approaches for Classroom Effectiveness for Teacher Educators of Bihar (Sponsored by SCERT,Patna)	August 13-17, 2024	Dr. Surabhi Pandey Dr. Saket Bihari	116
58.	Training of Newly Recruited Deputy Directors in ESIC (Sponsored by Ministry of Labour & Employment, Govt. of India)	August 19-23, 2024	Dr. Sapna Chadah Prof. Suresh Misra	32
59.	Five-day Training Programme on Leading with Excellence (Sponsored by Kendriya Vidyalay Sanghathan) (KVS)	August 20-24, 2024	Dr. Saket Bihari	25
60.	Institutional training of Newly Appointed Assistant Prosecution Officers of Bihar (Sponsored by Government of Bihar)	August 20-24, 2024	Dr. Mamta Pathania Dr. Amit Singh	129

61.	Capacity Building programme under the project “Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase II. Online (sponsored by National Mission for Clean Ganga NMCG)	August 23, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	120
62.	Five-day programme for Senior Principals on “Leading with Excellence” Kendriya Vidyalaya Sangathan (KVS)	August 26-30, 2024	Dr. Saket Bihari	21
63.	Three-day workshop on Communication Skill for Central Tibetan Administration Officer (CTA) (Sponsored by Central Tibetan Administration)	August 26-28, 2024	Dr. Surabhi Pandey	19
64.	A Five-Day Training Programme Innovative Approaches for Classroom Effectiveness for Teacher Educators of Bihar (Sponsored by SCERT,Patna)	August 27-31, 2024	Dr. Surabhi Pandey Dr. Saket Bihari	118
65.	Capacity Building programme under the project “Blended Capacity Building Programme for Stakeholders of River Ganga” – Phase II. Jawahar Navodaya Vidyalaya, Tarikhet, Almora, Uttarakhand Online (Sponsored by NMCG)	August 28-30, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	194
66.	Capacity Building Programme on “Cyber Security and Digital Forensics Investigation” for PAN India Judicial Officials (Sponsored by I4C, MHA)	Sept. 2-6, 2024	Dr. Surabhi Pandey	21
67.	Training cum Study Tour programme officers of State Council of Educational Research & Training (Sponsored by SCERT officers Patna)	Sept. 2-6, 2024	Dr. Surabhi Pandey	56
68.	Blended Capacity Building Programme for Stakeholders of River Ganga Crescent International School, Dhanbad, Jharkhand Online (Sponsored by NMCG)	Sept. 2-4, 2024	Prof. Vinod K Sharma Dr. Shyamli Singh	202
69.	Special Training Programme on Climate Smart Delivery of Municipal Services (Sponsored by Municipal Corporation Haryana)	Sept. 3, 2024	Prof. K.K. Pandey	41
70.	Two Weeks International Programme on “Data and Risk Analytics for Effective Decision Making” (Sponsored by ITEC)	Sept. 4-17, 2024	Dr. Roma Debnath Dr. Pawan Taneja	33
71.	Induction Training programme for Newly Recruited Deputy Directors in ESIC (Sponsored by Ministry of Labour & Employment, Govt. of India)	Sept. 9-13, 2024	Prof. Suresh Misra Dr. Sapna Chadah	30

72.	Five-day programme for Senior Principals on “Leading with Excellence” Kendriya Vidyalaya Sangathan (KVS)	Sept. 9-13, 2024	Dr. Saket Bihari	23
73.	Training cum Study Tour programme officers of State Council of Educational Research & Training (Sponsored by SCERT, Patna)	Sept. 9-13, 2024	Dr. Surabhi Pandey Dr. Saket Bihari	59
74.	Hindi Diwas	Sept 12, 2024	K.K. Pandey	120
75.	Five-day programme for Senior Principals on “Leading with Excellence” Kendriya Vidyalaya Sangathan (KVS)	Sept. 17-21, 2024 (Tuesday-Saturday)	Dr. Saket Bihari	25
76.	Training of Newly Recruited Deputy Directors in ESIC (Sponsored by Ministry of Labour & Employment, Govt. of India)	September 17-21, 2024	Prof. Suresh Misra Dr. Sapna Chadah	31
77.	Induction Training Programme for Assistant, Block and Sub-Statistical Officers, Directorate of Economics & Statistics, (Sponsored by Govt. of Bihar)	Sept 17-20, 2024	Dr. Mamta Pathania Dr. Amit Singh	32
78.	Training cum Study Tour programme officers of State Council of Educational Research & Training (SCERT Officers Patna)	Sept. 16-20, 2024	Dr. Surabhi Pandey	59
79.	NGO Capacity Building Programme for Stakeholders of River Ganga, Under the Namami Gange Mission- II - Online (Sponsored by NMCG)	Sep -20, 2024	Prof. V.K. Sharma Dr. Shyamli Singh	50
80.	Training cum Study Tour programme officers of State Council of Educational Research & Training (SCERT Officers Patna)	Sept. 23-27, 2024	Dr. Surabhi Pandey	55
81.	Five-Day Refresher Training Program for Nodal officers, Senior Officers dealing with Schemes and Programmes of PRIs and State Project Managers DPMS and District Project Managers under RGSA (Sponsored by MoPR)	Sept 23-27, 2024	Prof. V.N. Alok	47
82.	Training of Newly Recruited Deputy Directors in ESIC (Sponsored by Ministry of Labour & Employment, Govt. of India)	September 23-27, 2024	Prof. Suresh Misra Dr. Sapna Chadah	32
83.	Brainstorming Meeting with Block Officials (Sponsored by Niti Aayog)	September 23, 2024	Prof. Ashok Vishandass	57
84.	Mauritius Delegation Shri K. Conhye, Secretary for Public Service	September 23, 2024	Prof. Vinod Sharma	11
85.	Training cum Study Tour programme officers of State Council of Educational Research & Training (Sponsored by SCERT Officers Patna)	Sept. 30-4 Oct. 2024	Dr. Surabhi Pandey	118

86.	National Conference and Case Study Competition on 2024	Sept. 30, 2024	Dr. Shweta Mittal	45
87.	Foundation Training Programme (FTP) for Assistant Section Officer Trainees (Sponsored by BIPARD, Patna)	Sept. 30 to Oct. 4, 2024	Dr. Mamta Pathania Dr. Amit Singh	67
88.	Director Board of Academy of Politics, Region 2, Vietnam	Oct. 1-3, 2024	Prof. Vinod K. Sharma	10
89.	Training cum Study Tour programme officers of State Council of Educational Research & Training (Sponsored by SCERT Officers Patna)	Oct. 14-18, 2024	Dr. Surabhi Pandey	60
90.	Training Programme on ODF Plus – SBM (G 2.0) Swachh Bharat Mission (Grameen)/Lohia Swachh Bihar Abhiyan (Phase II), Bihar	Oct. 15-19, 2024	Dr. Saket Bihari Dr. Surabhi Pandey	30
91.	Two-Week Mid-Career Training Programme (MCTP) on Higher Management for IES Group A Officers Superintendent Engineers (Civil & E/M) National CPWD Academy (Sponsored by Central Public Works, Department, Govt. of India)	Oct. 14-25, 2024,	Dr. Saket Bihari	51
92.	Training cum Study Tour programme officers of State Council Of Educational Research & Training (Sponsored by SCERT Officers Patna)	Oct. 21-25, 2024	Dr. Surabhi Pandey	60
93.	Foundation Training Programme for the Assistant Audit Officer (AAOs) of Finance Department, BIPARD (Sponsored by BIPARD, Gaya)	Oct. 21-25, 2024	Dr. Mamta Pathania Dr. Amit Singh	56
94.	Training cum Exposure Visit programme for Junior Grade Officers of Mizoram Secretariat Service	Oct. 21-25, 2024	Prof. Suresh Misra Dr. Sapna Chadah	26
95.	Samuhik Charcha during the Karmayogi Saptah Ministry of Personnel, Public Grievances and Pensions Government of India	Oct. 21, 2024	Dr. Surabhi Pandey Dr. Mamta Pathania Dr. Sachin Chowdhry Prof. Ashok Vishandass	120
96.	“Blended Capacity Building Programme for Stakeholders of River Ganga, Under the Namami Gange Mission- II (Online) (Sponsored by NMCG)	Oct. 23-25, 2024	Prof. Vinod K. Sharma Dr. Shyamli Singh	60
97.	Special Training Programme on Climate Smart Delivery of Municipal Services held at Karnal	October 25, 2024	Prof. K.K. Pandey Dr. Amit Kumar Singh	56
98.	Foundation Training Programme for the Assistant Audit Officers (AAOs) of Finance Department, Gaya, (Sponsored by Govt. of Bihar)	November 4-8, 2024	Dr. Mamta Pathania Dr. Amit Singh	64

99.	Foundation Training programme for “Newly Appointed Assistant Prosecution Officers” (Sponsored by Govt. of Bihar)	November 4-8, 2024	Dr. Mamta Pathania Dr. Amit Singh	88
100.	Five-day Comprehensive Training Programme on Urban Development: Status, Issues and Strategies (Sponsored by CUS)	November 4-8, 2024	Prof. K.K. Pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Singh	25
101.	2 Weeks Orientation Course for Personal Assistant (Sponsored by Indian Coast Guard)	Nov. 4-15, 2024	Dr. Saket Bihari	40
102.	5 Weeks Induction Course for Stenographers (Sponsored by Indian Coast Guard)	Nov. 4 to Dec. 6, 2024	Dr. Saket Bihari	25
103.	Onboarding Training Programme for Newly Appointed Aspirational Block Programme Fellows (ABPFs) Batch VIII NITI Aayog (Sponsored by Niti Aayog)	Nov. 11-13, 2024	Prof. Ashok Vishandass	30
104.	Training programme on ‘Public Policy’ for the Officer Trainees (OTs) of 73 rd Batch of Indian Revenue Service (Sponsored by Customs & Indirect Taxes [IRS (C&IT)])	Nov. 11-14, 2024	Dr. Surabhi Pandey	43
105.	Cyber Security National Conference on Cloud Security	November 13, 2024	Dr. Surabhi Pandey	60
106.	Two Weeks “International Training Programme on Managing Infrastructure Development Risk: Lessons from Asia Pacific Region (QUAD) (Sponsored by ITEC)	Nov. 12-25, 2024	Dr. Roma Debnath Dr. Pawan Taneja	15
107.	Integrated Urban Planning using GIS based tools in India (Sponsored by National Institute of Urban Affairs, (NIUA))	Nov. 18-20, 2024	Prof. K.K. Pandey Dr. Kusum Lata	28
108.	Training cum Study Tour programme officers of State Council of Educational Research & Training SCERT Officers Patna (Sponsored by SCERT, Patna)	November 18-22, 2024	Dr. Surabhi Pandey	40
109.	Foundation Training programme for “Newly Appointed Assistant Prosecution Officers” (Sponsored by Govt. of Bihar)	November 18-22, 2024	Dr. Mamta Pathania Dr. Amit Singh	72
110.	National Conference on Public Administration and Digital Transformation-Efficiency, Reliability and Effectiveness	Nov. 21-22, 2024	Prof. Suresh Misra	170
111.	CUS Meeting with State/UT Advisory Committees on Capacity Building with respective States/UTs	November 22, 2024	Prof. K.K. Pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Kumar Singh	19

112.	5 days- Refresher Training for the State/ District level Nodal Officers (SNO), Officers of the State/ District Panchayati Raj Department and District Project Manager under Rashtriya Gram Swaraj Abhiyan (RGSA) (Sponsored by MoPR)	Nov. 25-29. 2024	Prof. V.N. Alok	60
113.	3 Weeks 'Orientation Course' for UDC (Sponsored by Indian Coast Guard)	Nov. 25 to Dec.13, 2024	Dr. Saket Bihari	25
114.	3 Weeks 'Induction Course' for LDC (Sponsored by Indian Coast Guard)	Nov. 25 to Dec.13, 2024	Dr. Saket Bihari	24
115.	Celebration of "Samvidhan Divas/ Constitution Day"	Nov. 26, 2024	Prof. Nupur Tiwari	50
116.	Two days Sensitization Workshop for the Preparation of District Ganga Plan, under Namami Ganga project (Sponsored by NMCG)	Nov. 27-28, 2024	Dr. Shyamli Singh Prof. V.K. Sharma	40
117.	Foundation Training programme for "Newly appointed Assistant Prosecution Officers" (Sponsored by Govt. of Bihar)	December 2-6, 2024	Dr. Mamta Pathania Dr. Amit Singh	93
118.	Training cum Study Tour programme officers of State Council of Educational Research & Training (SCERT officers Patna)(Sponsored by SCERT, Patna)	December 2-6, 2024	Dr. Surabhi Pandey	45
119.	Foundation Training Programme (FTP) for Assistant Section Officer Trainees (Sponsored by BIPARD, Patna)	Dec. 2-6, 2024	Dr. Mamta Pathania Dr. Amit Singh	92
120.	Leadership for the 21st Century Professionals ITEC (women only) (Sponsored by ITEC)	December 05-18, 2024	Dr. Roma Debnath Dr. Pawan Taneja	33
121.	5 Days Refresher Training Programme for Officers from State Panchayati Raj Department/SIRDPR Responsible for Preparation of Annual Action Plan & Quarterly Progress Report under (RGSA) (Sponsored by MoPR)	December 9-13, 2024	Prof. V.N. Alok	67
122.	Five-day Training Programme on Public Administration & Governance cum Exposure Visit (Sponsored by SPIPA)	9-13, 2024	Dr. Surabhi Pandey	50
123.	Release of the book Hon'ble Minister for External Affairs	Dec. 14, 2024	Dr. V.N. Alok	100
124.	Training Programme on Public Administration and Governance cum Exposure Visit for Odisha Administrative Service (OAS) Officers (DR-2021 Batch) (Sponsored by Gopabandhu Academy of Administration, Bhubneswar)	Dec. 15-19	Dr. Surabhi Pandey	48

125.	Training Programme on “Public Policy Formulation” for the Probationers of Indian Telecommunication Service (ITS) (Sponsored by NTIPRIT)	Dec. 16-20, 2024	Prof. Suresh Misra Dr. Mamta Pathania	9
126.	Dr Rajendra Prasad National Convention IV: Series of Memorial Lectures on ‘Growth Drivers of Viksit Bharat@2047	Dec. 19-20, 2024	Prof. Neetu Jain Dr. Shweta Mittal	60
127.	National Stakeholders’ Consultation Workshop on Evaluation of ‘Brand Building of India as Telecom Manufacturing and Service Destination’ Scheme’	December 23, 2024	Dr. Pawan Taneja	25
128.	Induction Training Programme on Public Administration and Governance cum Exposure Visit for OAS (DR-2021 Batch) (Sponsored by Gopabandhu Academy of Administration, Bhubneswar)	January 6-10, 2025	Dr. Surabhi Pandey	56
129.	Two-day Special Training Programme on Urban Governance at Dharamshala (Sponsored by Department of Urban Development and Dharamshala Municipal Corporation)	January 8-9, 2025	Prof. K.K. Pandey Dr. Amit Singh Dr. Kusum Lata	55
130.	Foundation Training Programme (FTP) for Indian Telecommunications Service Officer Trainees (Batch: 2023) (Sponsored by NTIPRIT)	Jan 13-Feb 28, 2025	Dr. Roma Debnath Dr. Pawan K. Taneja	55
131.	Training Programme for Office of Auditor General, (Sponsored by Central Tibetan Administration, Dharamsala)	Jan 13-18, 2025	Dr. Surabhi Pandey	33
132.	Capacity Building Programme for PSU, SEBI level of AGM, DGM EE Senior GM, Manager, Director Legal Forum (Sponsored by NAHARD)	Jan. 20-21, 2025	Dr. Surabhi Pandey	125
133.	Blended capacity training program for stakeholders of River Ganga phase II- Online (Sponsored by NMCG)	Jan. 20-22, 2025	Prof. Vinod K. Sharma Dr. Shyamli Singh	45
134.	Launch of Online Course on Population Dynamics and Implications on Public Policy (Sponsored by UNFPA, CYSD, Bhubaneshwar)	Jan. 20, 2025	Dr. Gadadhara Mohapatra	40
135.	Capacity Building Programme – for Stakeholders of River Ganga (Phase II) In collaboration with - Kamla Gram Vikas Sansthan (NMCG)	Jan. 23-24, 2025	Prof. Vinod k. Sharma Dr. Shyamli Singh	25
136.	CUS Meeting with State/UT Advisory Committees on Capacity Building with respective States/UTs	January 24, 2025	Prof. K.K. Pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Kumar Singh	19

137.	Management Development Programme for Scientific Officer of D/o. Atomic Energy at GCNEP, Bahadurgarh	Jan. 27-31, 2025	Dr. Surabhi Pandey	25
138.	12th Training Programme on "Financial Management in Scientific Institutions" (Scientists & Technologist) (Sponsored by DST)	Jan. 27-31, 2025	Dr. Pawan Taneja	25
139.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	Jan. 27-31, 2025	Dr. Mamta Pathania Dr. Amit Singh	51
140.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	Feb 3-7, 2025	Dr. Mamta Pathania Dr. Amit Singh	52
141.	Training Programme on Public Administration for Officer Trainees of Indian Defence Estates Service (IDES) (Sponsored by Ministry of Defence)	February 3-7, 2025	Dr. Mamta Pathania	11
142.	Five-day Comprehensive Training Programme on Urban Development: Status, Issues and Strategies	February 3-7, 2025	Prof. K.K. Pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Kumar Singh	14
143.	Blended Capacity Building Programme for Stakeholders of River Ganga Phase II (Sponsored by NMCG)	February 4-7, 2025	Dr. Shyamli Singh Prof. Vinod K Sharma	70
144.	Blended Capacity Building Programme for Stakeholders of River Ganga Phase II (Sponsored by NMCG)	February 10-12, 2025	Dr. Shyamli Singh Prof. Vinod K Sharma	50
145.	Two Days Special Training Programme Urban Governance at Mandi (Sponsored by CUS)	February 11-12, 2025	Dr. Amit Singh Dr. Sachin Chowdhry	40
146.	Delegation Visit of Bavarian Parliament members Germany	February 11-2025	Dr. V.N. Alok	20
147.	Project and Risk Management for Public Works (Sponsored by Indian Technical and Economic Cooperation (ITEC))	February 12-25, 2025	Dr. Roma Debnath Dr. Pawan Taneja	35
148.	'Status of Devolution to Panchayats in States: An Indicative Evidence-Based Ranking' by Hon'ble Minister of Panchayati Raj (Sponsored by MoPR)	February 13, 2025	Dr. V.N. Alok	250
149.	Sustainable Urban Futures: Policy, Planning, Management-A Multi-Disciplinary International Conference (in collaboration with XIM University, Bhubaneswar, Odisha as Knowledge Partner)	February 13-14, 2025	Prof. K.K. Pandey	55
150.	Foundation Training to Gujarat Gazetted Services (Class-II) officers of State (Sponsored by Sardar Patel Institute of Public Administration (SPIPA))	February 17-21, 2025	Dr. Surabhi Pandey	34

151.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	February 24-28, 2025	Dr. Mamta Pathania Dr. Amit Singh	98
152.	13 th Training Programme on Science and Technology for Rural Societies for Women Scientists & Technologists (Sponsored by DST)	February 24-28, 2025	Prof. Vinod Sharma Dr. Charru Malohtra	21
153.	A Week-Long Training Programme for Officers of Directorate General of Civil Aviation (DGCA) On Promoting Excellence Through Administrative Skills (Sponsored by Ministry of Civil Aviation)	February 24-28, 2025	Dr. Saket Bihari Dr. Manan Dwivedi	25
154.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	March 3-7, 2025	Dr. Mamta Pathania Dr. Amit Singh	95
155.	A Week-Long Training Programme for Officers of Directorate General of Civil Aviation (DGCA) On Promoting Excellence Through Administrative Skills (Sponsored by Ministry of Civil Aviation)	March 3-7, 2025	Dr. Saket Bihari Dr. Manan Dwivedi	25
156.	Capacity Building Programme for Technical & Administrative Officers (IASST Guwahati)	March 3-7, 2025	Prof. Vinod K Sharma Dr. Pawan Taneja	35
157.	Workshop on National Conference on Direct Selling and Consumer Protection Issues: Concerns and Challenges (Sponsored by Piplbyte Infotech Pvt. Ltd.)	March 12, 2025	Dr. Sapna Chadah	150
158.	3 rd Foundation Training Programme for Provincial Civil Service Officers, Govt. of Bihar (Sponsored by BIPARD)	March 17-21, 2025	Dr. Mamta Pathania Dr. Amit Singh	90
159.	International Training Programme for District Judiciary Including District Judge through E-Committee, Supreme Court of India (Sponsored by Supreme Court of India)	March 17-21, 2025	Dr. Surabhi Pandey	27
160.	International Conference on Integrating Climate Action, AI, SDGS and Water Management (ICASW)	March 19, 2025	Prof. Vinod K Sharma Dr. Shyamli Singh	100
161.	A Week-Long Training Programme for Officers of Directorate General of Civil Aviation (DGCA) on Promoting Excellence Through Administrative Skills (Sponsored by Ministry of Civil Aviation)	March 24-28, 2025	Dr. Saket Bihari Dr. Manan Dwivedi	25
162.	Induction Training Programme on Public Administration and Governance cum Exposure Visit for OAS (DR-2021 Batch) (Sponsored by Gopabandhu Academy of Administration, Bhubneswar)	March 31- April 4, 2025	Dr. Surabhi Pandey	68
			Total	9850

ANNEXURE F.3

ACTIVITIES OF THE BRANCHES REGIONAL BRANCHES

ASSAM

Prelude Conference

Prelude Conference on “One Nation One Election” held at Cotton University, Guwahati. The Keynote address was delivered by Prof. Shantanu Chakraborty, Dean, Faculty of Humanities and Social Sciences, Girijananda Choudhury University, Guwahati. (29.9.2024)

Workshops

Five day workshop on Research Methodology: Use of IT Skills and SPSS in collaboration with Royal Global University, Guwahati. (13 - 17.5.2024)

Seminar/Conference

S.No.	Topics	Date
1.	Prelude Seminar on “ On Nation One Election ”, Shri Vijoy Prakash, IAS (Retd) presided over the function and Prof Kameshwar Jha, Vice Chairman, Higher Education Council Bihar was the Chief Guest on the Occasion. Prof Shefali Roy delivered the the Key-Note Address.	27 th Sept, 2024
2.	Eastern Zonal Conference of IIPA on “Viksit Bharat@2047: Concerns of Eastern India”. The conference was presided over by Sri Vijoy Prakash, IAS (Retd), Chief Guest Shri S.N. Tripathi, IAS (Retd), Director General IIPA, New Delhi, Special Guest Shri A.V. Sinha, former Chairman, Board of Revenue Bihar, Shri Amitabh Ranjan, Registrar IIPA and representatives of Regional and Local Branches of Bihar, Jharkhand, Odisha and West Bengal participated the Conference	22 nd January, 2025

Lecture Meetings / Discussions

S.No.	Subject, Topic and Faculty	Date
1.	The Bishwanath Prasad Memorial Lecture on “ Artificial Intelligence in Governance of Bihar: Prospects and Challenges ”. Shri S.N. Tripathi, Director General IIPA, New Delhi was the Chief Guest, Shri Narmadeshwar Lal, IAS and Shri Amitabh Ranjan, Registrar IIPA participated as Guest of Honour. Shri Vijoy Prakash, IAS (Retd) presided over the function. Dr. R. K. Verma, Secretary Bihar Regional Branch and Dr. Nishant Kumar, Joint Secretary of the Branch anchored the Event.	7 th Sept. 2024
2.	A Talk on “ Human Rights of Prisoners in Bihar ” organised on the occasion of Human Rights Day. The Talk was delivered by Shri Anand Vardhan Sinha, IAS (Retd) and former Secretary, Bihar Human Rights Commission (BHRC). The Talk was presided over by Shri Vijoy Prakash, IAS (Retd), Chairman of the Branch.	10 th December, 2024

Five day Faculty Development Programme on Emerging Areas of Research in Public Administration (online mode) in collaboration with Royal Global University, Guwahati. (29.5.2024 to 3.6.2024)

One day workshop on Gender and Governance in Assam: Studying Institutions Practices and Policies in collaboration with Gauhati University. (14.11.2024)

Research Project

Administrative History of Undivided Assam 1826-1947, Part II (1947-1972) has been initiated.

BIHAR

Essay Competitions

S.No.	Topics	Date
1.	Ramadhur Ojha Memorial Essay Competition on subject “ Artificial Intelligence in Governance of Bihar: Prospects and Challenges ”	7 th Sept, 2024
2.	J.K.P. Sinha Memorial Annual Essay Competition on “ One Nation One Election ”. Students from different Colleges/Universities of Bihar participated in the Competition	27 th Sept. 2024

Publications

S.No.	Books/Reports/Journals etc.
1.	Bihar Journal of Public Administration Vol. XXI No.1 Jan-June, 2024 ISSN: 0974-2735 Included in UGC-CARE List of Journals
2.	Bihar Journal of Public Administration Vol. XXI No.1 S Jan-June, 2024 (Special Supplement on Judicial Administration) ISSN: 0974-2735 Included in UGC-CARE List of Journals
3.	Bihar Journal of Public Administration Vol. XXI No.2 July - Dec., 2023 ISSN: 0974-2735 Included in UGC-CARE List of Journals
4.	Bihar Journal of Public Administration Vol. XXI No 2 S July-December 2022 (Special Supplement on Governance, Law and Social Justice) ISSN: 0974-2735 Included in UGC-CARE List of Journals

Other Activities

MoU with Jeevika Bihar is on anvil.

CHHATTISGARH

Seminar

1. Seminar on “One Nation One Election”. (8.10.2024)

Lecture Meeting / Discussion

1. “Takeaways from recent Elections – Challenges of Electoral Management” by Mrs. Reena Babasaheb Kangale, IAS, Chief Electoral Officer of Chhattisgarh. (25.8.2024)

Other Activities

The Branch has been registered as a Society under the Registration of Societies Act

Lectures/AGM Meeting / Discussions

S.No.	Subject, Topic and Speaker	Date
1.	IIPA Annual Debate 2024 at University of Kashmir topic “Artificial Intelligence is Reshaping the World for the Benefit of Mankind.”	August 21, 2024
2.	14 th Sat Paul Sahni Memorial Lecture on “Embedded & Exposed: A Journalist’s Immersive Experience and Vulnerability” Speaker: Mr Pradeep Dutta, Senior Editor, Times Now	September 6, 2024

Chhattisgarh, 1973. Hence, all activities of the Branch are being conducted as that of the Society.

The State Government has on the request of the branch has made a provision of a grant of Rs.2 lakhs to the Branch in the budget for the year 2025-26. Last year the grant was only Rs.1 lakh.

The Branch will organize an essay competition for school students on the subject “Viksit Chhattisgarh – 2047 Meri Parikalpna”.

JAMMU & KASHMIR

Prelude Conference

1. Prelude Conference on “One Nation One Election”. The Keynote Address on the theme was delivered by Prof. Suresh Misra, Chair Professor (Consumer Affairs) IIPA, New Delhi. (October 17, 2024)

3.	23rd Veeranna Aivalli Memorial : Topic: The Present Indian entrepreneurial ecosystem is in sync with creating jobs and opportunities for a developed and Atmanirbhar Bharat	December 24, 2024
4.	46 th Annual General Meeting	February 1, 2025
5.	11 th Shri Ram Sahai Memorial Lecture on “Benefits of Industrialization under NCSS to local populace” Keynote Speaker - Dr. Arun Manhas, JKAS Director, Industries & Commerce, Jammu	March 29, 2025

Training Programme Conducted

One Day Training Programme for Filed Investigator’s. (March 23, 2025)

Flag Hosting Ceremonies Conducted

1. 78th Independence Day celebration on 15th August, 2024
2. 76th Republic Day celebration on 26th January, 2025

Projects/Research Studies

1. Proposal on the Working of Protection of Civil Rights Act 1955 and SC/ST (Prevention of Atrocities) Act 1989 in J&K.
2. An Evaluation of Education & Socio- Economic status of Scheduled Caste Community in Jammu Region.
3. Documenting District Governance in India (Institutions, Structures and Systems).

Publications

Volume XIV Newsletter December 2023 No & 1&2.

KARNATAKA

Seminar/Conference/ Workshop/Symposia

1. A Workshop on the theme, Cyber Security, Public Policy and Law was organized in association with KLE Law College, Bengaluru at the College premises. Dr. M.A. Saleem, IPS, Director-General of Police, CID, Special Units and Economic Offences, Karnataka delivered the Inaugural Address. The three Resource Persons at the workshop were: Mr. Vamsi Krishna, IPS, Deputy Inspector-General of Police, Economic Offences, Karnataka. He enlightened the audience on the topic,

“Emerging Cyber Crime Threat Landscape in India and the Law”; Mr. K. Venkatesh Murthy, Senior Director, Data Security Council of India. He spoke on “Cyber Security and Digital Forensics in the Age of Artificial Intelligence”. Dr. Shailaja Shastri, Director, Research, Your DOST, Bengaluru. She spoke on “Cyber Security and Psychology”. (07.05.2024)

2. A two-day National Seminar on “SUSTAINITI-2024: Development in an Unequal World Public Policy Paths” was organized in collaboration with the Manipal Academy of Higher Education (MAHE-Bengaluru) and the Institute for Social and Economic Change (ISEC), Bengaluru at the MAHE- Bengaluru campus. Prof. Madhu Veeraraghavan, Pro-Vice-Chancellor, MAHE-BLR delivered the Inaugural Address. Prof. M.V. Nadkarni, Hon. Visiting Professor, ISEC, Bengaluru delivered the Keynote Address. Panel Discussions were held on (1) Sustainability from Different Perspectives and (2) Interlinking Data and Communication in Public Policy-Making for Sustainable Development’. About 35 papers were presented in ten Technical Sessions dealing with different dimensions of sustainability and Sustainable Development. A ‘Sustainiti Oath’ was taken on World Environment Day (5th June 2024); and A Campus Walk was coordinated by the Rewilding Team which highlighted the various initiatives being taken to making the MAHE-BLR campus a green and eco-friendly one. (5- 6.6.2024)
3. A 36-hour online Certificate Course on “Governance in Action” from 22nd July to 5th August 2024 was organized jointly with the Centre for Research in Social Science and Education (CeRSSE), JAIN (Deemed-to-be) University.

4. A Prelude Conference on the theme, “One Nation One Election” (ONOE) was organized in association with the Department of Political Science of St. Joseph’s University, Bengaluru in the College premises. (28.09.2024)
5. A two-day National Conference on the theme, “Technology, Policy and Marginalized Communities in India” was organized in collaboration with the Department of Political Science of Bangalore University. The National Conference was funded under the PM-USHA Scheme and by the Karnataka Regional Branch. Shri Rajeev Chawla, IAS (Retd.), Chief Knowledge Officer & Advisor, Ministry of Agriculture and Farmers’ Welfare, Government of India delivered the Keynote Address in the Inauguration. (6-7.02.2025)
6. A day-long conference of Regional Branches of South Zone and Maharashtra on the theme “Recent Advances in Use of E-Governance for Citizen-Centric, Efficient and Effective Governance” in collaboration with the Dr. B.R. Ambedkar School of Economics (BASE) University at the BASE University campus, Bengaluru. Shri Priyank Kharge, Hon’ble Minister for Rural Development & Panchayat Raj, Electronics, IT, BT, Government of Karnataka delivered the Inaugural Address. Shri Rajeev Chawla, IAS (Retd.), Chief Knowledge Officer and Advisor, Ministry of Agriculture and Farmers’ Welfare, Govt of India delivered the Key Note Address. Shri S.N. Tripathi, IAS (Retd.), Director-General of IIPA was the Chief Guest at the inaugural session. Shri V. Srinivas, IAS, Secretary to Government, Ministry of Personnel, Public Grievances and Pensions, Govt of India delivered the Presidential Address online. Shri T.M. Vijay Bhaskar, IAS (Retd.), Chairperson, IIPA – KRB delivered the welcome address. Dr. D. Rajasekhar, Acting Vice-Chancellor, BASE University gave a brief overview of the strides made by the institution. (21.02.2025).
7. A National Conference on the theme, “Contemporary Trends and Approaches in Public Policy and Public Administration” was organized in collaboration with the

Department of International Studies, Political Science and History of Christ University, Bengaluru. (11-12.03.2025)

Special Lectures / Web Talks / Panel Discussions/Book Discussions

1. A Lecture on the theme “Challenges in Implementing Environmental Policy” by Shri R. Gokul, IFS, Addl. Principal Chief Conservator of Forests & Director (Technical Cell), Forest, Ecology and Environment Department, Govt. of Karnataka was organized jointly with Dr. B.R. Ambedkar School of Economics University, Bengaluru. (20.04.2024)
2. A Lecture by Prof. Karthik Muralidharan, Tata Chancellor’s Professor of Economics at University of California, San Diego, USA were organized in Bengaluru, on his recent book, ‘Accelerating India’s Development: A State-Led Roadmap for Effective Governance’. (05.08.2024)
3. A Lecture by Prof. Karthik Muralidharan, Tata Chancellor’s Professor of Economics at University of California, San Diego, USA were organized in Bengaluru, on his recent book, ‘Accelerating India’s Development: A State-Led Roadmap for Effective Governance’ was organized at Bangalore University. (07.08.2024)
4. A Special Lecture by Mr. S.V. Ranganath, IAS (Retd.) former Chief Secretary to the Government of Karnataka, on the theme, “Public Policy and Governance”, under its Vidwat Sangosthi Series. (07.10.2024)
5. The Second Annual Essay Competition was held on ‘Karnataka’s Approach to Sustainable Development: Policies and Challenges’ was organized Jointly with the Centre for Research in Social Sciences and Education, JAIN (Deemed-to-be) University. (26.11.2024)
6. A thought-provoking Panel Discussion on ‘Karnataka’s Approach to Sustainable Development: Policies and Challenges’ was organized Jointly with the Centre for Research in Social Sciences and

Education, JAIN (Deemed-to-be) University. (26.11.2024)

7. A Special Lecture by Dr. Rahul Sagar, Global Network Professor of Political Science at New York University, Abu Dhabi was organized on the theme, "What can Administrators Learn from our Maharajas? Lessons from Raja Sir Tanjore Madhava Rao". (1.1.2025)

Training Programmes conducted

1. A day-long Training Programme for officers of the Karnataka Administrative Service (KAS) on 'Major E-Governance Applications' was organized in collaboration with the Karnataka Administrative Service Officers Association and E-Governance Department, Govt. of Karnataka on 19 August 2024. About 40 KAS officers benefited from the Training Programme.
2. The second day-long Training Programme for Karnataka Administrative Service Officers on 'Major E-Governance Applications' was organized in collaboration with the Karnataka Administrative Service Officers Association and E-Governance Department, Govt. of Karnataka on 23 October, 2024. About 20 KAS officers participated and benefited from the Training Programme.
3. The third day-long Training Programme for Karnataka Administrative Service Officers on 'Major E-Governance Applications' was organized in collaboration with the Karnataka Administrative Service Officers Association and E-Governance Department, Govt. of Karnataka on 25 November, 2024. About 21 KAS officers participated and benefited from the Training Programme.
4. The fourth day-long Training Programme for Karnataka Administrative Service Officers on 'Major E-Governance Applications' was organized in collaboration with the Karnataka Administrative Service Officers Association and E-Governance Department, Govt. of Karnataka on 23 December 2024. 29 senior officers of the Karnataka Administrative Service participated and benefited from the

Training Programme.

5. A one day 'Trainers' Training Program' on 'Consumer Protection and Related Issues' was held on 24 December 2024.

Publications

1. Management of Covid-19 in Karnataka: Lessons for the Future – Edited by Shri T.M. Vijay Bhaskar, IAS (Retd.)
2. Evaluation Study of Gruha Lakshmi Yojana of Govt. of Karnataka
3. Evaluation Study of 'Shakti' Scheme of Govt. of Karnataka
4. Virtual Newsletters From Vol.4, No.39 (October 2023) to Vol.5, No.50 (September – 2024) - Compendium-4 - Edited by Shri T.M. Vijay Bhaskar, IAS (Retd.)
5. Monthly online Newsletters

Other Activities

1. The Karnataka Regional Branch of the IIPA launched its own website: <http://www.iipa-krb.org.in>
2. Launch of the MA Public Policy programme at R.V. University, Bengaluru.
3. A Memorandum of Understanding was signed with Dr. B. R. Ambedkar School of Economics University, Bengaluru and Department of Personnel and Administrative Reforms (AR), Govt. of Karnataka for a collaborative framework for the development and implementation of the District Good Governance Index (DGGI) for Karnataka.
4. MoUs were signed with the following institutions during the year:
 1. Dr. B. R. Ambedkar School of Economics University, Bengaluru – 20.04.2024
 2. Manipal Academy of Higher Education (MAHE), Bengaluru – 16.05.2024
 3. Christ (Deemed to be) University, Bengaluru – 11.03.2025

This brings the total number of MoUs signed by the Branch to 13.

KERALA

Seminar/Webinar/Conference/Workshop

S.No.	Topics	Date
1.	Cyber security for college students, All Saints College, Thiruvananthapuram	01/08/2024
2.	Nation, Society, Politics and Administration: Linking Past and Present, University College, Thiruvananthapuram	09/08/2024
3.	Climate History of the Earth, Government College for Women, Thiruvananthapuram	14/08/2024
4.	Prelude Conference on "One Nation One Election" with Department of Political Science, University of Kozhikode	11/09/2024
5.		24/09/2024
6.	Emerging Global Order and Strategic Repositioning of India 's Foreign Policy, N S S College Changanassery	12/11/2024
7.	Celebration of Samvidhan Diwas, All Saints College Thiruvananthapuram	29/11/2024
8.	Kollam and its Development Visions: Past and Present	04/12/2024
9.	Emerging Trends in West Asia, Government College, Chalakudy	29/01/2025
10.	Climate Crisis in Kerala: Lack of a Political Vision, S Gregorios College, Kottarakkara	19/03 2025

Training Programme Conducted

Republic Day Celebration and Inauguration of Certificate Course on Indian Constitution and Governance, University College Thiruvananthapuram (27/01/2025)

Research Studies

1. Ph.D produced under the supervision and guidance of the Hony. Secretary Dr G. Radhakrishna Kurup
2. Dr Ronie Thomas, Joint Secretary of the Kerala Regional Branch attended the Southern Regional Conference along with two research scholars presented the theme paper "Digital Transformation in Kerala: e-governance for

Citizen Centric Services" on February 21, 2025.

Publications

1. Kollam: Past and Present published
2. Newsletter published

Other Activities

Essay writing competitions for college students were conducted and prizes distributed to the winners.

MADHYA PRADESH

Seminar/Zonal Conference/Lecture Meetings/ Discussions

विषय	मुख्य वक्ता	तिथि
अन्तरिक्ष में भारत	श्री तपन मिश्रा	20 अप्रैल, 2024
जलवायु परिवर्तन का कृषि पर प्रभाव	श्री ललित सिंधानिया	18 मई, 2024
नई सरकार की अपेक्षाएँ	मुक्त चर्चा	15 जून, 2024
स्वैच्छिक संस्थाओं का विकास में योगदान	मुक्त चर्चा	13 जुलाई, 2024
एक राष्ट्र एक चुनाव	मुक्त चर्चा	16 सितम्बर, 2024

नये विधि संबंधी अधिनियम	श्री चंचल शेखर, सुश्री रश्मि पाण्डेय एवं सुश्री सुचित्रा वर्मा	19 अक्टूबर, 2024
लोक लुभावन वायदों का प्रशासन पर प्रभाव	श्री भागीरथ प्रसाद	12 दिसम्बर, 2024
केन्द्रीय बजट तथा इसका प्रभाव	मुक्त चर्चा	15 फरवरी, 2025
अति उपभोग काल में उपभोक्ता संरक्षण	प्रो. सुरेश मिश्रा	22 मार्च, 2025

इसके अतिरिक्त अगस्त, 2024 में शाखा द्वारा मध्य प्रदेश प्रशासन अकादमी के सहयोग से परिक्षेत्रीय सम्मेलन का आयोजन किया गया जिसमें उत्तर प्रदेश, राजस्थान एवं छत्तीसगढ़ की क्षेत्रीय शाखाओं के प्रतिनिधिगण ने भाग लिया। यह देश में होने वाला पहला परिक्षेत्रीय सम्मेलन था।

शाखा द्वारा परम्परा के अनुरूप वार्षिक निबंध प्रतियोगिता का भी आयोजन किया गया जिसमें छात्र-छात्राओं ने बड़ी संख्या में भाग लिया। हमें इस वर्ष 660 निबंध प्राप्त हुए, सभी प्रतिभागियों को प्रमाण-पत्र दिये गये।

इस वर्ष मध्य प्रदेश शाखा को एक जिले के पूर्वकाल तथा वर्तमान की पृष्ठभूमि में भावी स्वरूप के बारे में अनुसंधान करने का दायित्व दिया जो हमारी शाखा ने दमोह जिले का चयन कर सफलतापूर्वक सम्पन्न किया। जिला अध्ययन रिपोर्ट का विमोचन वार्षिक सम्मेलन में किया गया।

हमारी मासिक पत्रिका सामान्य रूप से प्रकाशित होती रही है तथा अगस्त, 2024 में परिक्षेत्रीय सम्मेलन के आयोजन के समय हमारी वार्षिक प्रशासक प्रशासिका, 2023 का विमोचन भी हो सका।

MAHARASHTRA

Prelude Conference

The Branch and General Administration Department (AIE & GG), Mumbai has jointly organized the Prelude Conference 2024 on the topic “**One Nation One Election**” by Shri Urvinder Madan, IAS (Retd.) Former Chief Secretary, Government of Maharashtra & Former Chief Election Commissioner on 4th October, 2024.

Lecture Meeting/AGM

The Forum of Public Administration & Late Ramesh Warpudkar Arts, Commerce & Science College Sonpeth, District Parbhani organized Online lecture on “**The Maharashtra Right To Public Services Act, 2015: Background, Challenges & Remedies**” on 17th January, 2025.

The 69th Annual General Meeting of the Maharashtra Regional Branch, Mumbai was held on 27th September, 2024.

Training Programmes Conducted

The Branch has conducted the following One day training programmes for Mantralaya Officers and Staff during the year 2024-2025:

S.No.	Date	Subject	Resource Person
1.	08/05/2024	MCSR (Conduct), (Discipline & Appeal Rules) & Departmental Enquiries.	Shri Ashish Lopes Under Secretary (Retd.), GoM
2.	09/05/2024	Budget & Financial Rules	Dr. Rajendra Gadekar Deputy Secretary, FD, Mantralaya, Mumbai
3.	10/05/2024	MCSR (Joining Time, Pay fixation Leave Rules and General Service conditions)	Shri Ashish Lopes Under Secretary (Retd.), GoM
4.	14/05/2024	Drawing & Disbursing Officers Responsibilities and Duties.	Dr. Rajendra Gadekar Deputy Secretary, FD, Mantralaya, Mumbai

5.	15/05/2024	Recruitment Rules, Seniority Rules, Selection Grade List, Promotions, Departmental Exams, Deemed Date, Reservation and Confidential Reports.	Shri Ashish Lopes Under Secretary (Retd.)
6.	10/12/2024	BEAMS (Budget Estimate Allocation Monitoring System)	Shri Ganesh Somnath Bhonedivale Account Officer, Directorate of Account & Treasury, Mantralaya, Mumbai
7.	11/12/2024	Budget & Financial Rules	Dr. Rajendra Gaddekar Deputy Secretary, FD, Mantralaya, Mumbai
8.	12/12/2024	Maharashtra Manual of Office Procedure 2023	Shri Ashish Lopes Under Secretary (Retd.), GoM
9.	13/12/2024	Recruitment Rules, Seniority Rules, Selection Grade List, Promotions, Departmental Exams, Deemed Date, Reservation and Confidential Reports.	Shri Ashish Lopes Under Secretary (Retd.), GoM
10.	20/01/2025	Stress Management through Naturopathy and Yoga	Dr. Prakash Kondekar, Naturopath
11.	21/01/2025	Time Management	Dr. Prakash Kondekar, Naturopath
12.	22/01/2025	Legal Affairs in Government	Shri R.D. Sankhe (Retired) Secretary Law & Judiciary Department, GoM
13.	23/01/2025	Legislative Affairs in Government	Dr. Anant Kalse, (Retired) Principal Secretary, Maharashtra
14.	24/01/2025	Right To Public Services Act-2015	Shri Swadheen S. Kshatriya, IAS (Retired) former Chief Secretary
15.	27/01/2025	Right to information Act-2005	Mr. Sunil Porwal, IAS ((Retired) former State Information Commissioner,
16.	28/01/2025	Manual of Good Governance , 2023	Shri Swadheen S. Kshatriya, IAS (Retired) former Chief Secretary
17.	29/01/2025	Conduct, Discipline & Appeal Rules & Departmental Enquiries	Shri Ashish Lopes Under Secretary (Retd.), GoM
18.	30/01/2025	Budget & Financial Rules	Dr. Rajendra Gaddekar Deputy Secretary, FD Mantralaya, Mumbai.
19.	31/01/2025	Recruitment Rules, Seniority Rules, Selection Grade List, Promotions, Departmental Exams, Deemed Date, Reservation and Confidential Reports.	Shri Ashish Lopes Under Secretary (Retd.), GoM
20.	03/02/2025	BEAMS (Budget Estimate Allocation Monitoring System)	Shri Ganesh Somnath Bhonedivale Account Officer, Directorate of Account & Treasury, Mantralaya, Mumbai.
21.	04/02/2025	Maharashtra Manual of office procedure, 2023	Shri Ashish Lopes Under Secretary (Retd.), GoM

Other Activities

A) **Library:** The Regional Branch has a well-maintained library having more than 12000 books on various subjects of Public Administration including Economics, Political Science, Sociology, Management, History, Biographies of eminent personalities and books written by Service and Defence personnel. The Regional Branch is in process of updation/ digitization of our Library.

B) **The “Late Shri B. G. Deshmukh Annual Deshmukh Annual Essay Competition”**

The Essay Competition 2024-2025 has been organized on the following subjects:

1. Viksit Bharat – “India in 2047”
2. Public Policy for the Marginalized

3. Use of Artificial Intelligence in Government

The Regional Branch has received total 66 entries. The process of evaluation is under way.

C) **The Late Dr. S. S. Gadkari Memorial Award for innovation in public administration 2024-2025:**

The Regional Branch has instituted the Late Dr. S.S. Gadkari Memorial Award for innovation in public administration. Hon. Chairman informed that we have invited proposals for considering “**Late Dr. S.S. Gadkari Memorial Award**” and we have received total 30 entries. The empowered Committee under the Chairmanship of the Hon. Chairman of the Regional Branch would evaluate the entries received for this award & decide the winner. The award would be given in the ensuing Annual General Meeting of the Regional Branch.

MIZORAM

Seminar /Conference

S.No.	Topics	Date
1.	The IIPA-MRB in collaboration with the Department of Public Administration & School of Social Sciences, Mizoram University conducted a National Seminar cum IIPA Prelude Conference 2024 ‘One Nation One Election’ in Mizoram University.	24.10.2024
2.	National Seminar in collaboration with the School of Social Sciences, Mizoram University on ‘Accelerate Action towards Women Empowerment and Gender Equality’ in celebration of International Women’s month in the Mizoram University.	26.03.2025

Lecture Meetings / Discussions

S.No.	Subject, Topic and Speaker	Date
1.	Interactive programme in collaboration with School of Social Sciences, Mizoram University at Tawngtai Bethel Camping Centre (the de-addict centre), Prof. Zokaitluangi and Prof. Zoengpari acted as Resource Persons.	25.04.2024
2.	Special Lecture Meeting in collaboration with Centre for Public Policy for Governance, Department of Public Administration Mizoram University on ‘Relevant Governance in India’. Shri P.C. Lawmkunga, IAS (Retd), Chairman, IIPA-MRB acted as Resource Person.	03.05.2024
3.	Interactive Meeting with the students and teachers of the Govt. Higher Secondary School, Sesawng at Mizoram University.	10.05.2024
4.	The IIPA-MRB jointly organized an Interactive Session in collaboration with School of Social Sciences, MZU and Centre for Public Policy for Governance. Department of Public Administration Mizoram University on ‘Indigeneity as Social Construct and Political Tool’ in which Prof. Benjamin Gregg, University of Taxes, Austin acted as Resource Person.	14.06.2024

5.	Consultation on Women's Participation in the Elections of Mizoram jointly organized by the School of Social Sciences, MZU and All Mizoram Women Federation at Mizoram University. Prof. Lalbiakdiki Hnamte and Prof. T. Vanlalhlani acted as Resource Persons in this programme.	05.09.2024
6.	Interactive Meeting with the Director General IIPA, New Delhi in collaboration with the Department of Public Administration & School of Social Sciences.	14.09.2024
7.	Interactive Meeting with Prof. Nupur Tiwari, Director, National Tribal Research Centre, IIPA New Delhi in collaboration with the Department of Public Administration & School of Social Sciences.	30.09.2024

Research Studies

Research Project on Impact of Aizawl Municipal Corporation Building Regulations, Mizoram sponsored by the AMC was carried out by Prof. Lalneihzovi. (March, 2024-March, 2025)

Publications - Books/Reports/Newsletters

Prof. Lalneihzovi

1. Giving lecture at ICSSR, MZU
2. Copyright Infringement in Mizoram: Issue & Challenges
Contemporary Social Scientist (A National

Referred Journal)

3. Climate Induced Displacement in Mizoram
Contemporary Social Scientist (A National Referred Journal)

Other Activities

The Branch's Mini Library was upgraded with some new books, journals and magazines by purchasing/subscribing/donating by individuals.

ODISHA

Seminar /Conference/Lecture Meetings/ Discussions

S.No.	Topics	Speakers	Remarks	Date
1.	Civil service and civil servant: backbone of democracy	Sri Vivek Patnaik, IAS (Retd), Former Chairman, OPSC & Prof Prakash Ch Sadangi, Former V.C. Ravenshaw Univ.		1-4-24
2.	Neuro based Leadership & Administration	Prof (Col) Dr. Jyoti Satpathy		29-5-24
3.	Police Discretion in India Legal & Extra legal Factors	Dr Satyajit Mohanty, Former DG (Police), Mr M Akshaya, Former DG (Police), Mr A.B.Tripathy, Former DG (Police), Odisha	Book launching New Criminal Laws, Objectives and Efficacies by Dr Satyajit Mohanty, Former DG (Police)	30-6-24
4.	Governance at Door steps: Issues, Challenges & Opportunities	Dr Ajit Tripathy, IAS (Retd), Former Chief Secretary, Sri R.N. Senapati, IAS (Retd), Former Dev Commissioner and Member, State Finance Commission Sri Jagadananda Former State Inf Commissioner		20-7-24
5.	AGM Global environmental Challenges- Our Common Concern			18-8-24

6.	Seminar on One Nation One Election	Prof Surya Narayan Mishra, Former HOD, Pol.Sc. UU, Sri Dillip Bisoi, Sr. Journalist and former State Inf. Commissioner, Sri Sahadev Sahoo, IAS (Retd), Former Chief Secretary, Odisha		22-9-24
7.	Policy Dialogue- Series-1	Prof Satyanarayan Mishra, Sri RN Senapati, Prof Pratima Mishra, HOD, Public Admn. Deptt, UU	MOU	25-9-24
8.	International Day of Elderly	Sri R.N.Senapati, IAS(Retd), Prof Anita Dash, former Prof, ISS,& Secy, ISER, Ms Bharati Chakra, State Head, Helpage India		1-10-24
9.	Debate Competition on account of Gandhi Jayanti	Sri Suresh Mantri, IAS (Retd)	Distribution of Prizes to the winners	2-10-24
10.	Constitutional Value &Media	Prof Anand Pradhan, Director, IIMCProf S.N.Mishra + Dr Pratip Mishra & Dr. Chitra Kanungo, IIPA		22-11-24
11.	Human Rights Programme	S/Sri A.B.Tripathy, M.Akshaya, Anup Sahu	Sri Damodar Bindhani,, Rappoteue, NHRC & HR Director	18-12-24
12.	Annual Essay & Debate Competition			22-12-24
13.	Inter-regional Conference of IIPA organized by Bihar Branch	Sri Mrinal Chatterjee, Former Director, IIMC, Dhenkanal represented the branch		22-01-25
14.	Policy Dialogue Series –II Upanishad & Governance	Sri Sanjay Patnaik, Chairman, BPIF		28-1-25
15.	Witch craft an overview: Impact on Administration	Sri B.K. Sharma, Former DG (Police), Odisha		6-2-25
16.	Union Budget-2025	Prof Ritesh Dubey, Asso Prof ,XUB, Prof Bhagabat Patra, Former Prof(Economics), Berhampur Univ.		12-2-25
17.	Worlds Consumer Day - A just transition to sustainable life styles	Former Justice Dr D.P.Choudhury, Orissa High Court & Former President, State Consumer Redressal Forum		19-3-25
18.	Members Annual Conference Climate Change & Sustainable Development	Chief Guest : Sri Pitambar Acharya Advocate General, Odisha Sri Sanjaya Kumar Patnaik Chairman, Biju Patnaik Film & Television Institute, Odisha		29-3-25

Research Studies

Participatory Governance in Bhubaneswar Municipal Corporation by Prof. R. K. Satpathy

Monograph on Leadership Attitude by Prof (Col Dr) Jyoti Satpathy

Publications

Annual Journal - Climate Change and

Sustainable Development – Editor Shri Sanjaya Pattanayak

Other Activities

The branch organised Annual English Essay Competition on the topic “Green Energy and Future of India” and Annual English Debate Competition on the topic “Can India emerge as a Global Leader”.

PUDUCHERRY

Seminars/ Conference/Workshop

S.No.	Topics	Date
1.	Civil Services Day - 2024” Celebration & Civil Services Exam (UPSC-IAS) Awareness	20 April, 2024
2.	UPSC CSE Awareness program at Aditya Institute of Management Science and Research, Puducherrycollege	4 May 2024
3.	UPSC Awareness Programme AT Idahay college	19 June 2024
4.	Civil Service Examination Orientation Prgm, at Pondicherry Univ	20 August 2024
5.	Prelude Seminar -2024“One Nation One Election”	15 October 2024
6.	National Youth Day Celebration	11 January 2025
7.	Awareness Programme on “Governance Club” at Pondicherry University	28 February 2025
8.	World Consumer Rights Day-2025 Seminar on “Cyber Crime for the Consumer Welfare”	15 March 2025

Lecture Meeting/AGM

1. Discussion on Viksit Bharat (28-29 October 2024)
2. Annual General Meeting of the Puducherry Regional Branch on 18th February 2025

Training Programmes Conducted

S. No.	Topics	Date
1.	Public Administration Awareness Programme for Bharathidarsan Govt. College Students	15 th May 2024
2.	UPSC - IAS/IPS Awareness Programme for School and College Students	15 th July, 2024
3.	Motivational Programme for +2 and College Students	20 th August, 2024

RAJASTHAN

Seminar /Conference

Prelude Regional Seminar on “One Nation One Election”. Smt. Meenakshi Hooja was the Resource Person. (28.9.2024)

Virtual Lectures/Meetings/Discussions/Open House

1. Open House on New Government: Lessons of Governance – Dr. N.K. Sharma (15.6.2024)
2. Open House Discussion on Perspectives on Indian Democracy (29.6.2024)
3. Rajasthan Budget 2024-25 – Dr. C.S. Birla (17.7.2024)
4. Winning Personality – Dr. Ramesh K. Arora (25.2.2025)
5. Success in Examinations – Smt. Shreepriya (27.2.2025)

6. Effective Time Management – Dr. Kamilini David (28.2.2025)
7. Tested Guidelines for sure Success in Competitive Examinations – Dr. Satish K. Batra (8.3.2025)
8. Success through Etiquette – Shri S.S. Bissa, IAS (Retd) (10.3.2025)
9. Lessons for Successful and Happy Life – Shri Rajendra Bhanawat, IAS (Retd) (11.3.2025)
10. Motivation for Success – Dr. Anil Mehta (12.3.2025)
11. 35th Vishnu Dutt Sharma Memorail Lecture on Philosophy of Shrimad Bhagvata Gita – Dr. Rajeshwar Singh, IAS (Retd) (15.3.2025)

TELANGANA & ANDHRA PRADESH

Conference/Symposium

S.No.	Topics	Date
1.	International Conference on “75 Years of Public Administration Discipline in India: Trajectories and Contemporary Status” organized in collaboration with Dept. of Public Administration, Dr. B.R.Ambedkar Open University, Hyderabad	17 to 18-05-2024
2.	Organised a Symposium on “One Nation One Election”	27-12-2024
3.	Organised Symposium on “Caste Census issues and challenges”	20-01-2025

Lecture Meeting / Discussions etc.

S.No.	Subject, Topic and Speaker	Date
1.	Lecture on “Democracy and Governance: Challenges in policy-making and implementation”	25-05-2024
2.	Lecture on Freedom of Speech and Media Regulation: The evolving role of journalism”	30-06-2024
3.	Lecture on Digital India and Cyber security: The impact of technology on governance”.	05-09-2024

Research Study

Ongoing minor research project on “Sustainable Urban Livelihoods- A Study of Street Vendors in Central Zone of Hyderabad”

Publication

“District Administration in India” – Mr. M. Gopalakrishna Naidu published by the Regional Branch

Other Activity

In the name of “Prathiba” Webinars are organizing every month with collaboration of Dr. B.R. Ambedkar Open University, Hyderabad, for the benefit of Civil Service aspirants.

UTTAR PRADESH

Seminar/Conference/Workshop

S.No.	Topics	Date
1.	Expert Talk Series : Expert Sri Ashish Tiwari Topic - Climate Change	05 th June 2024
2.	Expert Talk Series: Expert Sri Shulkhan Singh Topic - Right to Equality	28 th June 2024
3.	Prelude workshop on “One Nation One Election”	25 th September 2024
4.	Workshop on” Building the Sprit of Karamyoga among Civil Servants”	31 st January 2025
5.	Seminar on “Our environment and climate change”	05 June, 2024
6.	A national conference titled “Sustainable Business strategies for a shared future”	21 & 22 June, 2024

Lecture Meeting / Discussions etc.

S.No.	Subject, Topic and Speaker	Date
1.	Annual General Meeting	16 th October, 2025
2.	Panel Discussion on “Women Empowerment” was conducted in collaboration with the Uttar Pradesh Academy of Administration and Management	11 th March 2025

Training Programme Conducted

Internship Program - 27th June, 2024 to 10th July, 2024

Research Studies

Document on Governance in Unnao, under the aegis of IIPA, New Delhi (in process).

Publications (Books/Reports/Newsletters etc.)

1. News letter for the months January-June, 2024 was brought out
2. News letter for the months July-December, 2024 was brought out
3. Dynamics of Public Administration” July to December, 2024, a journal published by Lucknow University & IIPA U.P. was brought out.

Other Activities

1. Annual Essay Competition for students studying in classes 9th -12th was conducted and prize distributed to deserving student. The prize distribution ceremony was conducted on 17th December 2024.
2. Interns' Certificate Awarding Ceremony was held on 9th August 2024 at Lucknow University.
3. A Joint meeting of IIPA and ISTD was held to discuss the programs that could be conducted jointly by the two institution's on 11th September, 2024, it was decided that same events could be conducted by the two institute in collaboration.
4. Founder day celebration was conducted in collaboration with the School of Management Sciences. Memorandum of understanding was sign by IIPA U.P. and School of Management Sciences Lucknow to conducted certain relevant in collaboration.
5. Dr. Padma Iyer and Dr. Chandini Bala presented their papers, online, at the 4th national Convention, held at IIPA, New Delhi.

LOCAL BRANCHES

BUDAUN

Seminar/Workshop

1. Workshop for children on traffic rules at Mangla Devi Vidya Mandir Marauri. (15.5.2024)
2. Seminar on Women Empoerment at S.D. Public School. (8.3.2025)

Lecture meetings

1. Meeting of the IIPA Local Branch member for awakening the people consumer protection. (15.3.2025)
2. Workshop on awareness of global warming at Mangla Devi Vidya Mandir. (15.8.2024)

Training programmes conducted

1. Training of students for the plantation of various kind of trees at Mangla Devi Vidya Mandir. (26.7.2024)
2. Training for the plantation of various kind of trees at H.S.D. Public School. (20.8.2024)

BURDWAN

Seminar

Prelude seminar on “One Nation One Election” (1.10.2024)

Lecture Meeting

Gandhi's relevance in today's World in collaboration with NSS Raj College. (2.10.2024)

Other Activities

Collaborating with other organizations from time to time in monor activities including Tree Plantation.

CUDDALORE

Lecture Meeting/Discussion

Discusstion along with Agro Club member regarding Organic Farming. (10.12.2024)

CUTTACK

Seminar/Conference

1. Emerging Issues in Centre-State Relationship (21.07.2024)
2. Electoral Reforms in India (27.10.2024)

Lecture Meeting/Discussions (online)

1. "Global Warming" by Dr. Biswajeet Mohanty (16.08.2024)
2. "Vikshit Bharat" by Dr. Ratnakar Ray (17.11.2024)
3. "Women Empowerment" by Dr. Sushant Kumar Kar (29.12.2024)
4. "Indo - US Relations" by Dr. Sachidananda Pradhan (11.01.2025)

Other Activity

Plantation undertaken by the members of Cuttack Local Branch.

DHARWAD

Training Programme

Faculty Development Programme at R.P.D. College of Arts and Commerce, Belagavi (6.3.2025)

GULBARGA

Other Activities

1. The Branch and INTACH - chapter kalaburgi have organized Heritage Walk in Kalaburgi Fort - Historical event. The Deputy Commissioner and other District Level Officers have participated in this event on 03-01-2025.
2. The Branch participated and attended the Conference on "Contemporary Trends and Approaches in Public Policy and Public Administration" organized by Karnataka Regional Branch at Bengaluru. (12-03-2025)
3. The Branch has participated on the invitation ARCH VISTARA 2025, Kalaburgi on 28-03-2025 like mega construction exhibition, architectural seminar and Heritage Walk.

HOWRAH

Conference/ Workshop

1. Prelude Conference on "One Nation One Election". (15.09.2024)

E.C. Meetings/ Discussions

The Branch organized seven Executive Committee Meetings & AGM.

Other Activities

1. IIPA Howrah Local branch will shortly publish Silver Jubilee Memoir (1999-2024) and Silver Jubilee Celebration will be held soon.
2. Shri Amitava Datta represented Howrah Local branch at Eastern Zonal Conference of IIPA organized by IIPA Bihar Regional Branch on Vikshit Bharat-2047: Concern on Eastern India on 22nd January, 2025 at Gaya.
3. The Branch participate several online virtual programmes of IIPA, New Delhi throughout the year. The Branch took active part in World Human Rights Day on 10.12.2024 jointly with Howrah Human Right Awareness Voice at Youth Organisation. The Branch also participated in Birthday Programme of Swami Vivekanand on 12.1.2025.
4. Howrah Local Branch donated several books and journals to Howrah District Library during 2024-25 where separate space are reserved for Howrah Local Branch for students appearing in competitive examinations and also for research work.

KANPUR

Seminar/Conference

1. Prelude Conference on One Nation One Election (23.10.2024)
2. National Seminar on Role of Artificial Intelligence (AI) in Good Governance with Special Reference to India (29.3.2025)

Lecture Meeting/Discussion

1. Discussion on the strengthening of IIPA Kanpur Local Branch in Kanpur Zone at the residence of the Chairman. (23.12.2024)
2. Lecture on topic Administration Reforms for Developed India at the Anandas Academy (18.4.2025)

Other Activities

1. Organised Workshop on preparation of Eco-

Brick: An alternative way for disposal of single use polythene bags in slums of Sharda Nagar, Kanpur under the awareness campaign with PSG Kanpur.

2. Tree Plantation on 14 July, 2024.

KARIMNAGAR

Seminars

1. Food Adulteration seminar on National Consumers' Day (24.12.2024)
2. Seminar on Digitalisation of Consumer Interest (15.2.2025)
3. Seminar on World Consumers' Day (15.3.2025)

Training Programmes conducted

1. Training to consumer activist on COPRA 1986 awareness (20.12.2024)
2. Training to consumer activist on Right to Information Act (18.1.2025)

MADURAI

Conference

Prelude Conference on "One Nation One Election" (30.9.2024)

Other Activities

The Annual General Meeting of the Branch was held on 16.9.2024

TIRUPATI

Prelude Conference

1. Prelude Conference on "One Nation One Election". The Speakers were: Dr. Dasari Sreenivasulu, IAS (Retd.) and Shri Achuta Parthasarathy, District Judge (Retd.). (30.9.2024)

Lecture Meetings/Discussions

1. Rights of Children and Justice by Prof. R. Narayan, Adjunct Professor, Shivaji University, Kolhapur. (24.10.2024)

2. World Consumers' Right Day by Prof. D. Himachalam, former Commonwealth Visiting Fellow, U.K. (15.3.2025)
3. Impact of Intellectual Property Rights on Economic Development by Dr. G. Indira Priyadarsini, S.P. Mahila Visvavidyalama, Tirupati. (27.3.2025)

Training Programmes Conducted

1. Natural Farming and Cow Based Products by Dr. K. Gangadharam, Promoter Natural Farming. (14.11.2024)
2. Cyber Security – Hands on Experience by Mr. I.L. Narasimha Rao, Cyber Security Expert, Hyderabad. (21.12.2024)

TIRUPATTUR

Seminar/Conference

1. Budget Discussion 2024-25 (1-8-2024)
2. A Panel discussion on Union Budget 2024-25 (29-7-2024)
3. Prelude conference on One Nation One Election (28-8-2024)

Lecture Meeting/Discussions

1. Annual Planning and program for the Local branch (18-6-2024)
2. Women in leather industry workers health awareness program (28-8-2024)
3. Free medical and health camp at LS Hospital (28-12-2024)
4. General Health camp at LSH Hospital for pregnant women (25-2-2025)
5. Awareness program along with Rotary club (9-3-2025)

Other Activities

1. Green Initiative by the IIPA Local branch by planting trees
2. Women's day was celebrated - free camp by Mr. Aruldass, EC Member
3. Mr. Aruldass, District Social worker received best social worker award from District Collector

4. Dr. A. Xavier Susairaj Hony. Secretary received best researcher award from Thiruvalluvar University.

VADODARA

Seminar/Conference/Workshop

1. Health Awareness Programme organized on “Public Health – Deaddiction of Spurious Chemicals. (13.7.2024)
2. Workshop on E-Waste Management was organized to educate youth and the public about the risks of improper disposal of electronic waste containing hazardous substances like lead and mercury. The event was inaugurated by Shri Balkrishna Khanderao Shukla, former Mayor of Vadodara. (16.2.2025)

Other Activities

1. The Branch celebrated World Environment Day and organized a tree planting drive across nearby cities and villages. (5.6.2024)
2. The Branch organized a Yoga Programme in support of the Fit India Movement and to promote physical and mental well being. (21.6.2024)

VILLUPURAM

Conference

Prelude Conference on One Nation One Election (25.10.2024)

Lecture Meeting

Role of Women in Food nutrition programme (13.11.2024)

Training Programme

Training on Mushroom cultivation to Women Self Help Group (12.12.2024)

VISAKHAPATNAM

Lecture Meeting/Discussions

1. Topic: Constitutional Democracy in India: Role of Youth (10.7.2024)
Speaker: Prof. Y. Satyanarayana, former Vice Chancellor, Damodar Sanjeevayya National Law University
2. Prelude Conference on “One Nation One Election” (4.10.2024)
Speakers: Prof. K.S. Chalam, former Professor of Economics, Andhra University
Prof. A. Narasimha Rao, Principal, College of Arts and Commerce, Andhra University
3. Topic: Land Acquisition Act – Reforms and Challenges (3.3.2025)
Speaker: Prof. KSRN Sharma, former Professor IIPA

ANNEXURE F.3.1

**CHAIRMEN AND HONY. SECRETARIES OF THE
REGIONAL AND LOCAL BRANCHES (31.03.2025)**

REGIONAL BRANCHES

ASSAM	
Shri Dipak Kumar Sarma, IAS (Retd.) Chairman IIPA Assam Regional Branch House No.19, Rupkonwar Path Near Nabajyoti Club, Hengrabari Guwahati-781036 (Assam)	Mob: 9864092901 Email: deepakkush57@gmail.com
Dr. Dhruba Pratim Sharma Hony. Secretary IIPA Assam Regional Branch and Professor, Department of Political Science Gauhati University Guwahati-781014 (Assam)	Email: dhruba75@rediffmail.com
BIHAR	
Shri Vijoy Prakash, IAS (Retd) Chairman IIPA Bihar Regional Branch Vermas Shiva Path, New Purendrapur Patna-800001 (Bihar)	Mob: 7004266500 Email: vijoyprakash@gmail.com
Dr. Ravindra Kumar Verma Hony. Secretary IIPA Bihar Regional Branch Shiva Path, New Purendrapur Patna-800001 (Bihar)	Mob: 9473431548, 7762882579 Email: rkverma395@gmail.com, iipabihar@gmail.com
CHHATTISGARH	
Shri S.K. Misra, IAS (Retd) Chairman IIPA Chhattisgarh Regional Branch 37, Moulshree Vihar, Purena Raipur-492006 (Chhattisgarh)	Mob: 9425206207 Email: sujogyamisra@yahoo.com
Shri Anup Kumar Shrivastava Hony. Secretary IIPA Chhattisgarh Regional Branch 158, Dharpura Officers Colony PO: Krishaknagar Raipur-492012 (Chhattisgarh)	Mob: 9993030804 E mail: shrivastavaanup@yahoo.com

DELHI	
Dr. Rajvir Sharma Chairman IIPA Delhi Regional Branch B-91, First Floor, Malviya Nagar New Delhi-110017	Mob: 9818880249 Email: rajvirsharma.du@gmail.com
Dr. Sanjeev Kumar Tiwari Hony. Secretary IIPA Delhi Regional Branch Maharaja Agrasen College Vasundhara Enclave Delhi-110096	Mob: 9811546564 Email: sanjeevtiwaridu@gmail.com
GUJARAT	
Shri P.K. Laheri, IAS (Retd.) Chairman IIPA Gujarat Regional Branch Sadvichar Parivar Campus Satellite Road, Ahmedabad -380015 (Gujarat)	Mob: 9824083969 Email: pklaheri@gmail.com
Shri P.N. Jain Hony. Secretary IIPA Gujarat Regional Branch Sadvichar Parivar Campus Satellite Road, Ahmedabad -380015 (Gujarat)	(079) - 27560926 (R) Mob: 9978405766 Email: pnjce@yahoo.co.in
HARYANA	
Shri M.C. Gupta, IAS (Retd.) Chairman, IIPA Haryana Regional Branch House No.771, Sector-15, Part-II, Gurgaon-122001 (Haryana)	Mob: 9810806644 Email: mc_gupta02@yahoo.co.in
Dr. Rajvir Dhaka Hony. Secretary IIPA Haryana Regional Branch Plot No. 76 HIPA Complex Sector-18 Gurgaon (Haryana)	Mob:9911399437 Email: drrajvirdhaka@rediffmail.com
JAMMU & KASHMIR	
Shri B.R. Sharma, IAS (Retd) Chairman, IIPA Jammu & Kashmir Regional Branch 3/6, Channi Himmat Colony, Jammu-180015 (J&K)	Mob: 9419180655 Email: brajrajsharma1984@gmail.com

<p>Prof. Alka Sharma Hony. Secretary, IIPA Jammu & Kashmir Regional Branch Near 2nd Tawi Bridge, Opp. DDE Complex, Jammu-180006 (J&K)</p>	<p>Mob: 9419140828 / 94697076461 Email: sharma.alka1568@gmail.com, iipajkbranch@gmail.com</p>
JHARKHAND	
<p>Shri Sudhir Prasad, IAS (Retd.) Chairman IIPA Jharkhand Regional Branch Road No.06, Hawaii Nagar Khunti Road, Hatia, Ranchi -834003 (Jharkhand)</p>	<p>Mob: 7033092617 Email: sudheerprasadias@gmail.com</p>
<p>Shri Pradip Kumar Hony. Secretary IIPA Jharkhand Regional Branch Road No.06, Hawaii Nagar Khunti Road, Hatia, Ranchi -834003 (Jharkhand)</p>	<p>Mob: 9431104847, 6202674429 Email: kumarpradip1@gmail.com</p>
KARNATAKA	
<p>Shri T.M. Vijay Bhaskar, IAS (Retd.) Chairman IIPA Karnataka Regional Branch Room No.4, Ground Floor, 5th Stage, M.S. Building, Dr. B.R. Ambedkar Veedhi, Bengaluru-560001</p>	<p>Mob: 9482131476 (080) 22372897(0) Email: iipakrb.bangalore@gmail.com, tmvijayb@gmail.com</p>
<p>Dr. D. Jeevan Kumar Hony. Secretary IIPA Karnataka Regional Branch Room No.4, Ground Floor, 5th Stage, M.S. Building, Dr. Ambedkar Veedhi Bengaluru-560001</p>	<p>Mob: 9972496362 (080) 22372897(0) Email: iipakrb.bangalore@gmail.com, jeeves0607@yahoo.com</p>
KERALA	
<p>Dr. R.K. Suresh Kumar Chairman IIPA Kerala Regional Branch Janaka, SMRA-83, Hospital Road Sasthamangalam Thiruvananthapuram-695010 (Kerala)</p>	<p>Mob: 9387803414 Email: drrksureshkumar@gmail.com</p>
<p>Dr. G. Radhakrishna Kurup Hony. Secretary IIPA Kerala Regional Branch Sree Panayathu, Santhi Nagar SRA-18, Sreekaryam P.O. Thiruvananthapuram-695017 (Kerala)</p>	<p>Mob: 9496253891/ 8606030810 Email: drgrkurup@gmail.com</p>

MADHYA PRADESH	
Shri K.K. Sethi, IAS (Retd.) Chairman IIPA Madhya Pradesh Regional Branch Room No. G-3, Academy of Administration 1100 Quarters, Arera Colony Bhopal-462016 (M.P.)	(0755) 2461095 (O) Mob: 9868842009 Email: kevisaa@gmail.com, iipa.mp@gmail.com
Dr. D.P. Tiwari, IAS (Retd.) Hony. Secretary IIPA Madhya Pradesh Regional Branch Room No. G-3, Academy of Administration 1100 Quarters, Arera Colony Bhopal-462016 (M.P.)	0755 - 2460166 (R) Mob: 9425012607 Email: iipa.mp@gmail.com, tiwari_dp@hotmail.com
MAHARASHTRA	
Shri Swadheen S. Kshatriya, IAS (Retd.) Chairman IIPA Maharashtra Regional Branch Ground Floor, Next to Bank of Maharashtra Mantralaya Main, Madame Cama Road, Mumbai-400032 (M.S.)	022-22793430 Mob: 9870333182 Email: swadheenk@yahoo.com, js.mrb-iipa@mah.gov.in
Dr. Vijay Satbir Singh, IAS (Retd.) Hony. Secretary IIPA Maharashtra Regional Branch Ground Floor, Next to Bank of Maharashtra, Mantralaya Main, Madame Cama Road, Mumbai-400032 (M.S.)	022-22793430 Mob: 9920214830 Email: satbirbath@yahoo.com js.mrb-iipa@mah.gov.in
MANIPUR	
Prof. N. Lokendra Singh Chairman IIPA Manipur Regional Branch Manipur University, Canchipur, Imphal-795003 (Manipur)	Mob: 9436232364 Email: lokendranaorem2015@gmail.com
Prof. Ganga Prasad Prasain Hony. Secretary IIPA Manipur Regional Branch Manipur University, Canchipur Imphal-795003 (Manipur)	Mob: 9612158167 Email: gpprasain@yahoo.co.in
MIZORAM	
Shri Pachuau Lawmkunga, IAS (Retd.) Chairman, IIPA Mizoram Regional Branch H No. 2/1-8 Misdion Vengthlang Near Hmingliani Bakery Aizawl- 796001	Mob: 9862304298 Email: lawmkunga1@rediffmail.com

<p>Prof. Lalneihzovi Hony. Secretary IIPA Mizoram Regional Branch and Dean, School of Social Sciences Mizoram University, Tanhril, Aizawl-796004 (Mizoram)</p>	<p>(0389) 2331606 Mob: 9436151165 Email: lnzovi@yahoo.co.in, mzupa14@yahoo.com</p>
ODISHA	
<p>Shri Karunakar Patnaik, IAS (Retd.) Chairman IIPA Odisha Regional Branch Qr.No. VIC, 2/1, Unit-1 Bhubaneswar-751009 (Odisha)</p>	<p>(0674) 2598444 (0) Mob: 9437033575 Email: iiparbodisha@yahoo.com</p>
<p>Prof. Swarnamayee Tripathy Hony. Secretary IIPA Odisha Regional Branch Qr.No. VIC, 2/1, Unit-1 Bhubaneswar-751009 (Odisha)</p>	<p>(0674) 2598444 (0) Mob: 9438013946 Email: iiparbodisha@yahoo.com, smtripathy2010@gmail.com</p>
PUDUCHERRY	
<p>Dr. R.R. Dhanapall Chairman IIPA Puducherry Regional Branch No.3, 4th Floor, P.W.D. Building, Le Eveche Street, Puducherry-605001</p>	<p>(0413) 2222534 (0) Mob: 9345009639 Email: rrdhanapal723@gmail.com, iipapuducherry@gmail.com</p>
<p>Er. R. Narasimmamurthy Hony. Secretary IIPA Puducherry Regional Branch, No.3, 4th Floor, P.W.D. Building, Le Eveche Street, Puducherry-605001</p>	<p>(0413) 2222534 (0) Mob:9443999497 Email: iipapuducherry@gmail.com</p>
PUNJAB & CHANDIGARH (UT)	
<p>Prof. B.S. Ghuman Chairman IIPA Punjab & Chandigarh Regional Branch C/o Department of Public Administration Panjab University, Sector 14, Chandigarh-160014</p>	<p>(0172) 2534734 (0) 2542534 (R) Mob: 9815942534 Email: ghumanbs@pu.ac.in</p>
<p>Prof. Ramanjit Kaur Johal Hony. Secretary IIPA Punjab & Chandigarh Regional Branch Department of Public Administration Panjab University, Sector-14 Chandigarh-160014</p>	<p>(0172) 2541885 (0) Mob: 9888371079 Email: rkjohal@pu.ac.in</p>

RAJASTHAN	
Dr. Satish K. Batra Chairman IIPA Rajasthan Regional Branch 7-NA 8, Jawahar Nagar, Jaipur-302004 (Rajasthan)	Mob: 9829213032 Email: drsatishkbatra@gmail.com
Dr. Mamta Bhatia Hony. Secretary IIPA Rajasthan Regional Branch 7-NA-8, Jawahar Nagar, Jaipur-302004 (Rajasthan)	Mob: 9414058843 Email: bhatia.mamta@gmail.com
TAMILNADU	
Shri P.R. Shampath, IAS (Retd.) Chairman, IIPA Tamil Nadu Regional Branch Plot No.1082, D.No.165 6 th Avenue, Anna Nagar Chennai-600040 (T.N.)	(044) 26163636 Mob: 9444007299, 9340007299 Email: prshampathias@gmail.com
Shri S.S. Jawahar, IAS (Retd.) Hony. Secretary IIPA Tamil Nadu Regional Branch Taisha AIS Housing Complex, C-09-03, Natesan Nagar West, VirugambakkamWest, Chennai-600040 (T.N.)	(044) 29818244 (R) Mob: 9445399444 Email: ssjawahar2000@gmail.com, iipatnrb2000@gmail.com
TELANGANA AND ANDHRA PRADESH	
Shri M. Gopalakrishna, IAS (Retd.) Chairman IIPA Telangana and A.P. Regional Branch 'Bhramara" 12-2-823A/23 Santoshnagar, Mehdipatnam Hyderabad-500028 (Telangana)	(040) 23513420 (R) Mob: 9849555306 Email: gopalkm2006@gmail.com
Dr. A.V. Narsimha Reddy Hony. Secretary IIPA Telangana and A. P. Regional Branch Flat No. 504, Royal Manor Apartments 3-4-133, Barkathpura, Street No.6, Barkathpura Hyderabad-500027 (Telangana)	Mob: 9391552189 Email: avnopen@gmail.com
UTTAR PRADESH	
Shri R. Ramani, IAS (Retd.) Chairman IIPA Uttar Pradesh Regional Branch Room No.825, Jawahar Bhawan Lucknow-226001 (U.P.)	(0522) 2286661 (O) Mob: 9336556027 Email: rramani1950@gmail.com

Shri K. Ravinder Naik, IAS Hony. Secretary IIPA Uttar Pradesh Regional Branch Room No.825, Jawahar Bhawan Lucknow-226001 (U.P.)	Mob: 8953661111 Email: krnaik231@rediffmail.com pdm.iyer@gmail.com
WEST BENGAL	
Dr. Sibranjana Chatterjee Hony. Secretary IIPA West Bengal Regional Branch Dewpoint, Flats S-1 51-D, Garcha Road Kolkata-700019 (W.B.)	(033) 24749764 (R) Mob: 9830106278 Email: presidentgb@basantidevicollege.edu.in

LOCAL BRANCHES

AGRA	
Dr. Indra Kumar Chairman IIPA Agra Local Branch 235, Jaipur House, Agra-282010 (U.P.)	Mob: 9412560195
Dr. V.P. Tripathi Hony. Secretary IIPA Agra Local Branch 23/451, Wazirpura Road Agra-282003 (U.P.)	Mob: 09319101976 Email: ved_tripathi@rediffmail.com
AURANGABAD	
Shri Krishna Bhoge, IAS (Retd.) Chairman, IIPA Aurangabad Local Branch Plot No.4/5, Akshar, Sai Vrindavan Col, Paithan Road Aurangabad-431005 (Maharashtra)	(0240) 2364040 (R) Mob: 9823668811 Email: iipalb1101aurangabad@gmail.com
Dr. Abhijit Anilrao Pilkhane Hony. Secretary IIPA Aurangabad Local Branch RH No.16, Regency Villa Gut No. 96 Ietkhada, Paithan Road Aurangabad 431003 (Maharashtra)	Mob: 9423472318, 9403751051 Email: abhijitpilkhane@gmail.com
BAREILLY	
Dr. A.K. Chauhan Chairman IIPA Bareilly Local Branch 136, Civil Lines Bareilly (U.P.)	Mob: 9719042222

Dr. Mithilesh Mishra Hony. Secretary IIPA Bareilly Local Branch 35-D/3, Rampur Gardan Bareilly-243002 (U.P.)	Mob: 9917391957 Email: ugetraju1977@gmail.com
BUDAUN	
Shri Ashok Kumar Khurana Chairman IIPA Budaun Local Branch Sita Ram Gali Budaun-243601 (U.P.)	Mob: 9837030369 Email: shamiyanaashokkhurana@gmail.com
Shri Ram Veer Singh Hony. Secretary IIPA Budaun Local Branch 843, Madhuvan Colony Budaun Vill. Marauri Post Alapur Distt Budaun-243601 (U.P.)	Mob: 9412673687, 8433276686 Email: ramveer.pcs@gmail.com
BURDWAN	
Dr. Shorosimohan Dan Chairman IIPA Burdwan Local Branch Alamganj, Antardanga P.O. Nutan Ganj Burdwan-713102 (W.B.)	Mob:9476483956 Email: dan.shorosimohan@gmail.com
Dr. Bijoy Chand Hony. Secretary IIPA Burdwan Local Branch Alamganj, Antardanga, P.O. Nutanganj, Burdwan-713102 (W.B.)	Mob: 9475423367 Email: bijoy.chand@rediffmail.com
CUDDALORE	
Prof. R. Natarajan Chairman IIPA Cuddalore Local Branch 74, Kambar Street, K.K. Nagar Cuddalore-607001 (TN)	04142-293326 (R)
Shr S. Krishnaraj Hony. Secretary IIPA Cuddalore Local Branch No.23, Periyar Nagar Koothapakkam Cuddalore-607002 (TN)	Mob: 9486583568 Email: krishagri2016@gmail.com
CUTTACK	
Dr. Biswajeet Mohanty Chairman IIPA Cuttack Local Branch Shantikunj, Link Road Cuttack-753012 (Odisha)	Mob: 9437024265 Email: kachhapa@gmail.com

Dr. Sushant Kumar Kar Hony. Secretary IIPA Cuttack Local Branch Bidyadharpur, P.O. Nayabazar, Cuttack-753004 (Odisha)	Mobile 9437228449 Email: 07susu07@gmail.com drsushantkumarkar@gmail.com
DHARWAD	
Dr. B.H. Nagoor Chairman IIPA Dharwad Local Branch and Professor, Dept. of Economics Karnatak Univesity Dharwad -580003 (Karnataka)	Mob: 9448112166 Email: nagoor_bh@yahoo.co.in
Dr. Basappa Athani Hony. Secretary IIPA Dharwad Local Branch and Teaching Assistant, Dept. of Public Admn. Karnatak Univesity Dharwad -580003 (Karnataka)	Mob: 9538775505 Email: athanib@gmail.com
GULBARGA	
Shri Maruthi K. Pawar Chairman IIPA Gulbarga Local Branch, House No.9-646, Shahbazar, Kalaburagi Gulbarga-585102 (Karnataka)	Mob: 9482055555
Dr. B.S. Gulshetty Hony. Secretary IIPA Gulbarga Local Branch H.No.86, Sangamm Jayanagar Sedam Road, Kalaburagi Gulbarga-585105 (Karnataka)	Mob. 9342352517 Email: drgulshetty@gmail.com
HOWRAH	
Shri Dilip Kumar Das Chairman IIPA Howrah Local Branch 252/2, Netaji Subhas Road Howrah-711101 (W.B.)	(033) 26405287 (R) Mob: 9830050107 / 8240074977 Email: arup123das@rediffmail.com
Prof. Asish Ray Hony. Secretary IIPA Howrah Local Branch 22/5, Sekh Para Lane, P.O. Santragachi, Howrah-711104 (W.B.)	Mob: 9831822665 / 6289279019 Email: asishray547@gmail.com
INDORE	
Dr. Rajendra Prasad Pathak Chairman IIPA Indore Local Branch 21, Madhuvan Colony, Keshar Bag Road, Indore-452009 (M.P.)	0731-2365946 (R) Mob: 9301335081

Dr. Manoj Kumar Dubey Hony. Secretary, IIPA Indore Local Branch, 8, Dubey Colony Manik Bag Road, Indore-452004 (M.P.)	(0731) 2368344, 2472991 Mob: 9826016006
JABALPUR	
Dr. V.K. Dubey Chairman IIPA Jabalpur Local Branch 9, Brahmpuri Housing Society Hathitaal, Gupteshwar, Jabalpur-482001 (M.P.)	(0761) 4065759 (R) Mob: 9407021974, 9407000223 Email: vrind44dubey@gmail.com
Mrs. Shavatri Dubey Hony. Secretary IIPA Jabalpur Local Branch 9, Brahmpuri Housing Society Behind M.G. M.School, Hathitaal Jabalpur (M.P.)	Mob: 9407021974 Email: savatri49dubey@gmail.com
JAMSHEDPUR	
Dr. Swetabh Suman Chairman IIPA Jamshedpur Local Branch Banglow No.16, B-Road, Northern Town Area Jamshedpur-831001 (Jharkhand)	Mob: 9934127266 Email: drswetabhsuman@rediffmail.com
Shri Anil Kumar Singh Hony. Secretary IIPA Jameshedpur Local Branch Flat No.3322, Phase VI, Vijaya Heritage, Kadma, Jameshedpur-831005. (Jharkhand)	
KANPUR	
Dr. Ashutosh Saxena Chairman IIPA Kanpur Local Branch 104, Bima Vihar Colony, Lakhanpur Vikas Nagar Kanpur-208024 (UP)	Mob: 9494406000 Email: asaxena2k3@rediffmail.com
Dr. Girijesh Lal Srivastava Hony. Secretary IIPA Kanpur Local Branch 117/Q/27, Radha Krishna Housing Society Sharda Nagar Kanpur-208025 (UP)	Mob: 9450133213 Email: iipakanpur@gmail.com sgirijesh@gmail.com glsrivastava.59@gmail.com

KARIMNAGAR	
Dr. M. Madan Babu Chairman IIPA Karimnagar Local Branch H.No.5-4-156, Kapuwada Karimnagar-505001 (Telangana)	(0878) 2243301 (R) Mob: 9849232236 Email: babumuppidi@gmail.com
Shri M. Gangadhar Hony. Secretary IIPA Karimnagar Local Branch H.No.2-10-1662, Chaitanyapuri Karimnagar-505001 (Telangana)	(0878) 2201155 (R) Mob: 9440020369 Email: gangadharmittapalli@gmail.com
MADURAI	
Er. S. Rajagopal Chairman IIPA Madurai Local Branch 24, Azad Street, Gandhi Nagar Madurai-625020 (TN)	Mob: 9443060370 Email: mdusippo@gmail.com
Shri K. Baskaran Hony. Secretary IIPA Madurai Local Branch Plot No. 32 Ramalinga Nagar, Park Town 2 nd Street (Extn.) Thapal Thanthi Nagar Madurai-625017 (TN)	Mob: 9345200608 Email: iipa.baskarank@gmail.com
MEERUT	
Prof. S.S. Sharma Chairman, IIPA Meerut Local Branch 2/141, Sector 2, Rajendra Nagar Sahibabad, Ghaziabad-201005 (U.P.)	Mob: 9312832502
Prof. Satya Prakash Hony. Secretary IIPA Meerut Local Branch 4F, Raj Lok, Civil Lines Meerut-250001 (U.P.)	Mob: 9837291071 Email: satyavee.prakash@gmail.com
MYSORE	
Dr. K.C. Basavaraj Chairman, IIPA Mysore Local Branch No. 43, Keragodu Main 23 rd Cross, Vijaynagar III Stage Mysore-570017 (Karnataka)	(0821) 2525620 (R) Mob: 9341175461
Prof. Muzaffar H. Assadi Hony. Secretary, IIPA Mysore Local Branch C/o Deptt. of Political Science University of Mysore, Manasagangotri, Mysore-570006 (Karnataka)	(0821) 2419507 (O) 2543936 (R) Mob: 9448186295 Email: muzaffar.assadi@gmail.com

MUZAFFARPUR	
Dr. R.P. Shrivastava Chairman IIPA Muzaffarpur Local Branch Pravas, Parao Pokhar, Lane –2, Amgola, Muzaffarpur-842002 (Bihar)	Mob: 9431241274 Email: rps_pravaas@gmail.com
Dr. Awadhesh Kumar Singh Hony. Secretary IIPA Muzaffarpur Local Branch Aadarsh Nagar, Shekhpur, Muzaffarpur-842002 (Bihar)	(0621) 2230352 (R) Mob: 9905032357 Email: awadheshks85@gmail.com
NAGPUR	
Prof. Neelima Deshmukh (<i>since expired in May 2025</i>) Hony. Secretary IIPA Nagpur Local Branch Shirish 16, S.A. Road, Laxminagar Nagpur-440022	
NASHIK	
Dr. M.S. Gosavi Chairman IIPA Nashik Local Branch 7, Anubandhan, Model Colony Nashik-422005 (Maharashtra)	(0253) 2574682 (O) 2342060 (R) Mob: 9822055197 Email: gokhale_edu@hotmail.com
Dr. (Mrs.) A.A. Verulkar Hony. Secretary IIPA Nashik Local Branch B-3, Shrinivas, Sobhagya Nagar Gangapur Road Nashik-422005 (Maharashtra)	Mob: 9822603890 2571810 (R) Email: gesjdc_b_nsk@sancharnet.in
PATIALA	
Prof. D.K. Madan Hony. Secretary IIPA Patiala Local Branch and Head, School of Social Sciences Punjabi University Patiala-147002 (Punjab)	(0175) 2280063 (R) Mob: 9417079934
PATLIPUTRA	
Dr. Ghanshyam N. Singh Chairman IIPA Patliputra Local Branch, A/14, Noba Nagar, Phase I, Near Khoja Emali, Phulwarisharif, Patna-801505 (Bihar)	Mob: 9431494843 Email: ghanshyamnsingh@gmail.com

Dr. C.P. Singh Hony. Secretary IIPA Patliputra Local Branch A/14, Noba Nagar, Phase I, Near Khoja Emali, Phulwarisharif, Patna-801505 (Bihar)	Mob: 9835061655 Email: chakradharprasadsingh@gmail.com
PUNE	
Dr. S.V. Khare Hony. Secretary IIPA Pune Local Branch Sahanistha Society, S.No. 83/17/1/1, Sahakar Nagar, Parvati, Pune-411009 (Maharashtra)	(020) 24230345 (R) Mob: 07276888456 Email: kharesharadv@gmail.com
SALEM	
Shri R. Kumarasamy, Hony. Secretary, IIPA Salem Local Branch, 59/1, Rathinapuri, Gorimedu, Salem-636008 (TN)	(0427) 2400302 Mob: 9442622334
SANGLI	
Prof. Shriram G. Kanitkar Chairman IIPA Sangli Local Branch Chandramani, Near Urban Bank, Vishrambag Sangli-416415 (Maharashtra)	0233-2301286 (R) Mob: 9422407470 Email: sgkanitkar@gmail.com
Prof. D.G. Dahake Hony. Secretary IIPA Sangli Local Branch 2, Tara Complex, 1275, Khambhog Panchmukhi Moorti Road Sangli-416415 (Maharashtra)	0233-2326359 (R) Mob: 9422614774 Email: dahakedg@rediffmail.com
SIROHI	
Shri Narendra Kumar Jain Chairman IIPA Sirohi Local Branch Lakshmi Bhawan, Sadar Bazar Sirohi-307001 (Rajasthan)	(02972) 220136 (O) 222209 (R) Mob: 9414152318
Shri Balwant Singh Rathore Hony. Secretary IIPA Sirohi Local Branch 46 Rathore Lane Sirohi-307001 (Rajasthan)	(02972) 225075 (M) 09468834301

THANJAVUR	
Dr. T. Elangovan Chairman IIPA Thanjavur Local Branch No. 80, ABI & ABI Towers Opp. Medical College Thanjavur-613004 (T.N.)	(04362) 241505 (O) Mob: 9585500000 Email: abiabiasia@gmail.com abiabiintenaional@gmail.com
Dr. G. Deivanayagam Hony. Secretary IIPA Thanjavur Local Branch 1/343 Laxmi Gardens, Trichy Road Opp. New Bus Stand Thanjavur-613005 (T.N.)	(04362) 244505 (R) Mob: 8489500000 Email: chairman@abiabi.org gdnayagam@gmail.com
TIRUCHIRAPALLI	
Shri A.R. Ramachandran Chairman IIPA Tiruchirapalli Local Branch 1/24, Ammangudi Agraharam, Andanallur (Post), Jeeyapuram Tiruchirapalli-639101 (T.N.)	(0431) 2614873 (R)
Dr. S. Palaniswamy Hony. Secretary IIPA Tiruchirapalli Local Branch A-80, 3 rd Cross, Dheeran Nagar, Dindigul Road Tiruchirapalli-620009 (T.N.)	(0431) 2403062 (R) Mob: 9442583062 Email: swamy@bdu.ernet.in
TIRUNELVELI	
Shri K. Baskar Chairman IIPA Tirunelveli Local Branch 40 Subam Colony K.T.C. Nagar, North, Maharajanagar PO Tirunelveli-627011 (TN)	(0462) 2521353 (R) Mob: 9486041694
TIRUPATI	
Prof. T. Lakshamma Chairman IIPA Tirupati Local Branch 15-57/2, Padmavathi Nagar Tirupati-517502 (A.P.)	Mob: 7702405260 Email: reddytsvu@gmail.com
Prof. D. Krishnamoorthy Hony. Secretary IIPA Tirupati Local Branch H.No.23-6-37/2, S.K.D. Nagar, M.R. Palle Tirupati-517502 (A.P.)	Mob: 7013152338 Email: dkmoorthy2010@gmail.com

TIRUPATTUR	
Shri K.M. Subramanian Chairman IIPA Tirupattur Local Branch 116, Cutchery Street, L.S. Hospital Tirupattur-635601 (Tamilnadu)	Mob: 9443222862
Dr. A. Xavier Susairaj Hony. Secretary IIPA Tirupattur Local Branch 19/1, Srinivasan Nagar Tirupattur -635601 (Tamilnadu)	Mob: 9789210835 Email: floraxavier@rediffmail.com
VADODARA	
Dr. Jatin V. Modi Chairman IIPA Vadodara Local Branch 13, Prakash Colony, Jetalpur Road Vadodara-390005 (Gujarat)	(0265) 2460734, 2334282 Mob: 9426054166 Email: nfabaroda@gmail.com
Shri Mahesh N. Trivedi Hony. Secretary IIPA Vadodara Local Branch 13, Prakash Colony, Jetalpur Road Vadodara-390005 (Gujarat)	Mob: 9825097476
VALLABH VIDYANAGAR	
Prof. Baldev Agja Chairman IIPA Vallabh Vidyanagar Local Branch and Prof. & Head, PG Dept. of Pol. Sc. Sardar Patel University Vallabh Vidyanagar-388120 (Gujarat)	Mob: 9825378386 Email: baldevagja@gmail.com
Dr. Jayesh Poojara Hony. Secretary IIPA Vallabh Vidyanagar Local Branch and Shri D.N. Institute of P.G. Studies in Commerce, M.B. Patel Science College Campus, Sardar Ganj Road, Anand-388001 (Gujarat)	Mob: 93752559375, 8866298662 Email:jayeshpoojara@gmail.com
VELLORE	
Shri P. Deva Doss Chairman IIPA Vellore Local Branch No.148, VOC Street, Gandhi Nagar Vellore-632006 (T.N.)	(0416) 2243814 (R) Mob: 9894112375

VILLUPURAM	
Shri M. Shanmugam Chairman IIPA Villupuram Local Branch 5, Jeyaram Layout, Maharajapuram, Villupuram-605602 (T.N.)	Mob: 9994506828
Shri M. Thirugnanasambandam Hony. Secretary IIPA Villupuram Local Branch 26 Natarajan Street, Kamala Kannappan Nagar Villupuram-605602 (T.N.)	Mob: 9994707470 Email: mthirugnanasambandam@gmail.com
VIRUDHUNAGAR	
Shri S.P.G.R. Nithyanandan Chairman IIPA Virudhunagar Local Branch 1, Koolaian Kovil Street Virudhunagar-626001 (T.N.)	244164 & 244364 (O) Email: spgr@md4.vsnl.net.in
Shri R. Kanagavel Hony. Secretary IIPA Virudhunagar Local Branch 529, Madurai Road Virudhunagar-626001 (T.N.)	(04562) 244835 (O) 246035 (R) Email: kanagavel@thangamgroup.com
VISAKHAPATNAM	
Prof. R. Sudarsana Rao Chairman IIPA Visakhapatnam Local Branch and Former Professor of Economics Andhra University Visakhapatnam-530003	Mob: 9441032865 Email: srrokkam@gmail.com
Dr. P. Premanandam Hony. Secretary IIPA Visakhapatnam Local Branch and Dept. of Political Science & Public Admn. Andhra University, Visakhapatnam-530003	Mob: 9247193247, 9959718865 Email: petetip@gmail.com
WARANGAL	
Prof. M. Vidyasagar Reddy Chairman IIPA Warangal Local Branch C/o Deptt. of Public Admn. & HRM Kakatiya University, Warangal-506009 (AP)	Mob: 09866576017 Email: profmvsreddy@gmail.com
Prof. G. Rameshwaram Hony. Secretary IIPA Warangal Local Branch C/o Deptt. of Public Admn. & HRM Kakatiya University Warangal-506009 (AP)	(0870) 245588 (O) Mob: 09885774967

ANNEXURE F.3.2

LIST OF MEMBERS ATTACHED WITH REGIONAL AND LOCAL BRANCHES AS ON 31-03-2025

SR.NO.	REGIONAL & LOCAL BRANCHES	LIFE MEMBERS
1.	ASSAM	203
2	BIHAR	578
3.	Patliputra	37
4.	Muzaffarpur	41
5.	CHHATTISGARH	67
6.	DELHI	1942
7.	GOA	46
8.	GUJARAT	147
9.	Vallabh Vidyanagar	37
10.	Vadodara	45
11.	HARYANA	252
12.	HIMACHAL PRADESH	92
13.	JAMMU & KASHMIR	401
14.	JHARKHAND	183
15.	Jamshedpur	17
16.	KARNATAKA	324
17.	Gulbarga	41
18.	Dharwad	24
19.	Mysore	32
20.	KERALA	220
21.	MADHYA PRADESH	221
22.	Jabalpur	64
23.	Indore	42
24.	MAHARASHTRA	800
25.	Aurangabad	57
26.	Nagpur	95
27.	Pune	168
28.	Sangli	18
29.	Nashik	21

SR.NO.	REGIONAL & LOCAL BRANCHES	LIFE MEMBERS
30.	MANIPUR	70
31.	MEGHALAYA	76
32.	MIZORAM	82
33.	ODISHA	292
34.	Cuttack	35
35.	PUDUCHERRY	55
36.	PUNJAB & CHANDIGARH	291
37.	Patiala	38
38.	RAJASTHAN	334
39.	Sirohi	8
40.	TAMILNADU	683
41.	Coimbatore	31
42.	Dindigul	23
43.	Madurai	113
44.	Tirunelveli	21
45.	Tiruchirapalli	25
46.	Vellore	40
47.	Villupuram	22
48.	Virudhunagar	16
49.	Saidapet	23
50.	Salem	18
51.	Thanjavur	30
52.	Cuddalore	45
53.	Tirupattur	19
54.	TELANGANA & ANDHRA PRADESH	539
55.	Karimnagar	27
56.	Warangal	89
57.	Tirupati	71
58.	Vishakhapatnam	86
59.	UTTAR PRADESH	892
60.	Budaun	101
61.	Meerut	55
62.	Agra	34

Sr.No.	REGIONAL/LOCAL BRANCHES	MEMBERS
63.	Kanpur	72
64.	Bareilly	43
65.	UTTARAKHAND	261
66.	WEST BENGAL	350
67.	Burdwan	19
68.	Howrah	20
69.	OTHERS*	56
70.	ABROAD*	117
	TOTAL	11437

* No IIPA Branch

ANNEXURE F.4

ACADEMIC CENTRES 2024-25*

Centre for Urban Studies		Centre for Economic Growth and Management Studies	
1.	Prof. K.K. Pandey- Coordinator	1.	Prof. V.N. Alok- Coordinator
2.	Dr. Kusum Lata	2.	Dr. Roma Debnath
3.	Dr. SachinChowdhry	3.	Dr. Pawan Kumar Taneja
4.	Dr. Amit Kumar Singh		
Centre for Tribal Research and Exploration (COTREX)		Dr. Ambedkar Centre for Public Policy and Social Justice	
1.	Prof. Nupur Tiwari- Coordinator	1.	Prof. Nupur Tiwary- Coordinator
2.	Dr. Saket Bihari		
3.	Dr. Gadadhara Mohapatra		
Centre for Climate Change, Environment and Drought Administration		Centre for Good Governance	
1.	Dr. Shyamli Singh- Coordinator	1.	Shri Amitabh Ranjan - Coordinator
2.	Prof. V.K. Sharma	2.	Shri H.C. Yadav
		3.	Shri Mitun Barua
		4.	Ms. Meghna Chukkath
Centre for e-Governance		Centre for International Relations	
1.	Prof. Charu Malhotra- Coordinator	1.	Prof. Ashok Vishandass- Coordinator
2.	Dr. Surabhi Pandey	2.	Dr. Manan Dwivedi

*The constitution and membership of the Centres are only for IIPA internal academic excellence and bear no relationship with grants/resources under each Centre and IIPA salary structure.

ANNEXURE F.5

ACADEMIC CONTRIBUTIONS (OTHER THEN TRAINING AND RESEARCH STUDIES) OF IIPA FACULTY AND OTHERS

VINOD K SHARMA

ONGOING RESEARCH PROJECTS (Category A)

- I. Title: **Blended Capacity Building Programme for Stakeholders of River Ganga Phase 2**
- II. Duration: 3 years (2023-26)
- III. Funding Agency: National Mission for Clean Ganga (NMCG)
- IV. Date of Commencement: August 2023
- V. Date of Completion: March 2026
- VI. Proposed Date of Completion: March 2026
- VII. Status: *Ongoing*

G. PUBLICATIONS

(a) Books

- I. Title: Navigating the Ghats of Varanasi: A Mystic Journey along the Holy Waters of the Ganges.
Publisher: Indian Institute of Public Administration
Place: New Delhi
Date of Publication: 2024
- II. Title: Decoding Capital's Pollution Crisis.
Publisher: Indian Institute of Public Administration
Place: New Delhi
Date of Publication: 2024

(b) Papers & Articles

- I. Water Management Practices in Delhi : A comprehensive Analysis
Publisher: BMTPC
Place: New Delhi
Date of Publication: 2024

2. New Challenges in Capacity Building of Civil Servants in Public Administration in India
Publisher: NAOG, Mongolia
Date of Publication 2024
3. Book edited: Administration Traditions And Reforms: Case Of Mongolia And International Experience
4. Integrating Climate Action, AI, SDGs, and Water Management(in pipeline)

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Project Investigator of 'Blended Capacity Building Programme for Stakeholders of River Ganga' sponsored by *Namami Gange*
 - *Coordinator, Science and Technology training activities of DST*
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 - Jury Member for Subhash Chandra Bose Aapda Prabandhan Award 2023
 - Member Training Advisory committee of NIDM
 - Jury member for Disaster Management Award for 2024 by WCDM
 - Honorary Executive Committee Member of Sphere India
 - Ph.D. examiner of University of Newcasclae Australia

J. ASSOCIATION WITH BRANCHES

- Branch Assigned: Maharashtra Branch
Coordinator

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

1. Life Member of International Society for Tropical Ecology
2. Member, Advisory Board of Journal 'Disaster Response and Management', ISSN No. 2347-2553 LBSNAA, Mussoorie.
3. Member, Editorial team, Resource Book on Disaster Management, LBSNAA, Mussoorie.
4. Member, Parwatmala programme of LBSNAA, Mussoorie
5. Member, Editorial Board, NIU International Journal on Human Rights.
6. Member, Editorial Board Journal of Plant Development Science. ISSN: 0974-6382, published by National Academy of Agricultural Science.
7. Member, Advisory Committee of Professional Institute for Development and Socio-Environmental Management (PRISM), Kolkata (West Bengal)
8. Vice-Chairman, Sikkim State Disaster Management Authority

K.K. PANDEY

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- I. Title:
 1. Social Impact Assessment for Land Acquisition at Village Palam for DDA's Dwarka Project Phase-1
 2. Social Impact Assessment for Land Acquisition at Village Satbari for DDA Project of Gaushal Road Construction
 3. Social Impact Assessment (SIA) Study on Construction of Road from SAARC University to CAPFIMS at Maidangarhi Revenue Estate of South Revenue District, New Delhi
 4. Study on Veracity of Swachh Survekshan in select cities/states

5. Study on Application of 4IR in Urban Governance in India

II. Date of Completion:

- a. October, 2024
- b. July, 2024
- c. May, 2024
- d. October, 2024
- e. August, 2024

III. Objectives:

- a. Common for all SIA Studies
Carry out SIA for identified parcel of land for acquisition for public purpose taking into account feasibility studies, survey of impacted workers & families.
- d. Examine follow up of Swachh Survekshan in select cities under nine-point assessment
- e. Examine implementation of 4IR in urban governance

IV. Methodology:

- a. Common for All SIA Study as follow
(a) Covers socio-economy survey of land owners, tenants and workers (if employed) on the concerned land placed. (b) Assessment of socio-economic impact on Project Affected Persons (PAPs), (c) public hearing from concerned/affected persons, and (d) Assessments of compensation
- d. Secondary Data from cities Hyderabad, Pune and Surat
- e. Information on digitalisation of urban governance in Bengaluru and state of Karnataka

V. Summary & Conclusions:

- a. Common for All SIA Study as follow
The studies suggest compensation and acquisition procedures, discussion in consultation of various stakeholders for each of the respective assignment

ONGOING RESEARCH PROJECTS

- I. Title:

- a. Conducting Independent Verification of the BFAIR Programme by IIPA
- b. Social Impact Assessment for widening of Existing Road in Village Pul Pehladpur along blind School, Lal Kuan, M.B. Road

II. Date of Commencement:

- a. December, 2022
- b. February, 2025

III. Objectives:

- a. Capture data on year to year basis on different aspects of fiscal and institutional scenario in Punjab
- b. Carry out SIA for identified parcel of land for acquisition for public purpose.
Carry out SIA for identified parcel of land for acquisition for public purpose taking into account feasibility studies, survey of impacted workers & families.

IV. Methodology:

- a. Providing specific input from the angle of municipal finance.
- b. (a) Covers socio-economy survey of land owners, tenants and workers (if employed) on the concerned land placed. (b) Assessment of socio-economic impact on Project Affected Persons (PAPs), (c) public hearing from concerned/affected persons, and (d) Assessments of compensation

COORDINATION OF CUS

- I. Close coordination with Ministry of Housing & Urban Affairs and concerned states on urban sector related development and dissemination of the policy along with schemes and programs of Govt. of India.
- II. As part of Coordination also prepared periodic reports, assessment report, parliament questions, papers, datasheets and other technical papers as requested by MoHUA from time to time
- III. Organised meeting of steering committee and interaction with other RCUES.

- IV. Organised meetings with States regarding capacity building programmes
- V. Constitution of State Advisory Committee in Eight CUS States

PUBLICATIONS

Books, Papers & Articles as appeared in Newspapers of high repute

I. Title of key publications

- a. Veracity of Swachh Survekshan in select cities/states (Working Paper-III, 2024)
- b. Application of 4IR in Urban Governance in India states (Working Paper-I, 2024)
- c. नगरों का प्रबंधन न हो जाए जानलेवा
- d. How to tackle our Cities' Monsoon Mess
- e. इतने क्यों तपने लगे हमारे घर-शहर

II. Journal/Newspaper:

- a. Working Paper
- b. Working Paper
- c. Newspaper: Times of India
- d. Newspaper: Hindustan Hindi

III. Date:

- a. August, 2024
- b. October, 2024
- c. July 30, 2024
- d. June 29, 2024
- e. June 19, 2024

PAPER PRESENTED IN THE SEMINARS/WORKSHOPS/CONFERENCE ETC.

- Key speaker in workshops/conference/seminars on specific urban issues within IIPA and ITPI, HSMI, AMDA and AILSG

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- (i) Coordination of Centre for Urban Studies at IIPA
 - (ii) Coordination of Rajbhasha Samiti in IIPA
 - (iii) Coordination of Urban Stream in APPPA
 - (iv) Member of Selection Committee for Research Staff in IIPA
 - (v) Member of Editorial Board NAGARLOK
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
- (i) Member of State Audit Advisory Board of Accountant General (Audit) Delhi
 - (ii) Member of ITPI Expert Committee on Urban Development
 - (iii) Member of Advisory Board of AMDA (Association of Municipalities and Development Authorities)
 - (iv) Member of Working Group of HUDCO on restructuring of HSMI (Human Settlement and Management Institute)
 - (v) Member of Working group on Urban Development of IGNOU
 - (vi) Member of Jury of HUDCO Awards for Best Practices in the Habitat Sector

ASSOCIATION WITH BRANCHES

Branch Assigned: Punjab - Chandigarh

Involvement with Activities:

Liason with states on organisation of virtual workshop/conference

SURESH MISRA

Made a presentation on the Second Chapter, 'The Politician's Predicament' of the Book, Accelerating India's Development by Karthik Muralidharan on 5th June 24.

B. Books Published:

1. Administrative History of India since Independence, IIPA & Prints Publications Pvt Ltd, 2024
2. Public Administration in India- Towards Citizen Centric Governance, IIPA & Prints Publication Pvt. Ltd., 2024.

3. Consumer Protection in North-Eastern India- Some Glimpses, Concept Publishing Company Pvt. Ltd., New Delhi, 2024.

C. Papers/ Articles Published

1. Transforming Leadership and Women: A Study in the Context of Women's Reservation Bill 2023, Bihar Journal of Public Administration XXI No. 1 Jan-Jun, 2024.
2. Impact of Digital Governance on Public Service Delivery in Indian Law Review Vol XV 2023, National Law Institute University Bhopal, 2023 (Published in 2024)
3. Consumer Protection Act, 2019: Empowering Consumers in a Globalised Market Economy in Kiran Gupta (Ed) The Emerging Trends in Consumer Law, Thompson Reuters, 2024
4. Emerging Trends in Decentralisation: Impact on Good Governance in Journal of IIPA Regional Branch Odisha Vol XXX 2023, Odisha 2023 (published in 2024)
5. Governance and Electoral Politics in Viksit Bharat: Vision and Realities, IIPA and Prints Publication, New Delhi, 2024
6. Level of Awareness among Consumers in North-Eastern States: An Assessment in Consumer Protection in North-Eastern India- Some Glimpses, Published by Concept Publishing Company Pvt Ltd, New Delhi 2024

D. Lectures Delivered

1. Delivered a lecture on Consumer Rights and Awareness in the Webinar organized by Anand Law College and Anand Law Studies, Gujarat on 25/10/2024.
2. Delivered an online lecture on Consumer Protection and Education on 09/09/2024 in the 8th Faculty Induction Programme at UGC-Malaviya Mission Teacher Training Centre, University of Rajasthan, Jaipur.
3. Delivered an online lecture on the topic Women in Panchayati Raj:

- Democratisation of Rural India in the 19th Refresher Course in Women Studies organised by UGC- Malaviya Mission Teacher Training Centre, BHU, 21.9.2024.
4. Delivered Guest of Honour address at National Conference on “The Symbiosis Democracy and Public Administration in India” on September 27-28, 2024, organised by the Department of Public Administration and Local Self-Government, Rashtrasant Tukadoji Maharaj Nagpur University.
 5. Panellist in the Panel, Democracy and Public Administration in India: Vicissitudes and Ramification in the National Conference at Tukodji Maharaj Nagpur University. September 27-28, 2024
 6. Chaired a Session on The Future of Public Administration in the National Conference organised by Tukadji Maharaj Nagpur University. September 27-28, 2024
 7. Delivered online Special Address in the Online National Seminar on Guarding Consumer Trust: Legal Responses to Deceptive Advertising in The Digital Age on Sept 28, 2024, organised by the Centre for Criminal Law and Policy, SRM Institute of Science and Technology, Chennai
 8. Participated in the National seminar on Protection of Consumers in Intellectual Property Right Regime: Issues and Emerging Challenges towards Sustainable Development Goals on July 14, 2024, at Chanakya National Law University, Patna.
 9. Keynote Speaker on the theme One Nation One Election in the Prelude Conference organised by J&K Regional Branch, Jammu on 07/10/2024
 10. Presented a Paper on Administration Decentralisation: Principles and Practices in the IIPA Regional Seminar at Bhopal organised by IIPA MP Regional Branch, Bhopal on 10/08/2024.
 11. Took a Session on Good Governance & Citizen Centric Administration on Jan 14, 2025, in the Foundation Training Programme for Indian Telecommunications Service officers Course at IIPA
 12. Took a session on Minimum Government Maximum Governance on January 28, 2025, in the 3rd Foundation Training Programme for Provincial Service officer Trainees from Bihar, Jan 27-31, 2025
 13. Chaired the III Technical Session on “Technological Innovation and Digital Transformation” on December 19, 2024, in the Dr. Rajendra Prasad National Convention on Growth Drivers of Viksit Bharat @ 2047, IIPA, New Delhi.

E. Membership:

1. Member Academic Committee- Core Group of Capacity Building Programmes at the National Centre for Good Governance, DARPG
2. Member Board of Studies in Public Administration at IISA Deemed University,
3. Member of the Consultation group on the theme Impact Assessment of 73rd & 74th Amendment in India. Inclusivity or Assessing the Role of Women Representatives in Indian Politics, organised by the National Commission of Women on 12 April 2024, Delhi.
4. Appointed as paper setter for MPDCRC/ MPDSDRC by the Vice Chancellor of National Law University Bhopal, Bhopal on Jan, 2024.
5. Nominated by Vice Chancellor IGNOU to conducted Vice-Voce examination of Mr. Vipen Patel on thesis” Changing Dynamic of Party System in India: Single Caste Parties in Eastern UP (1993-2019) SSS, IGNOU on 03/05/2024.
6. Attended as external expert, Meeting of Board of Studies in Public Administration at IISA Deemed University, Jaipur on April 30, 2024.

7. Attended the 1st Meeting of the Academic Committee Core group of the Capacity Building Programme by NCGC, NCGG, Ministry of Personnel, Public Grievances and Pensions, DARPG, June 05, 2024.
8. Nominated as an Expert by the Vice-Chancellor, IGNOU, for evaluating the thesis of Ms. Surbhi Rao entitled “Women’s Development and Capabilities in Haryana: A Study of Girls’ Education in Rewari, 2002-2017”
9. Member, RDC Public Administration, IGNOU, New Delhi.
10. Member RDC Public Administration for Ph.D, Himachal Pradesh University, Shimla.

F. IIAS-DARPG Conference New Delhi -2025

- IIAS DARPG International Conference designated as Rapporteur from the Indian side and attended various online meetings regarding the conference from November 2024 to January 2025.
- Reviewed 178 Abstracts received from Paper Contributors for the Conference
- Attended various online meetings regarding the Conference
- Co-Chaired Plenary session on the topic “Next Generation Administrative Reforms”.
- Chaired the Track on Minimum Government and Maximum Governance on Feb12, 2025.
- Chaired the Track on Minimum Government and Maximum Governance on February 13, 2025.
- Chaired a Session on Public Administration in India: Public Governance and Public Policy and Theory on Feb 13, 2025
- Prepared and presented the Rapporteur’s Report of the proceedings of the Conference in the closing ceremony on February 13, 2024.

G. APPPA

50th APPPA

Stream

- Dynamics of Public Administration (16 sessions)
- **APPPA Dissertation Guide**
- Make In India: Building a Robust Research and Development Ecosystem for Self-Reliance in Ammunition Manufacturing for the Indian Army. Brig Biju Jacob, VSM, IA

H. Ongoing Projects

1. Impact Assessment of 73rd and 74th Amendments in Indian Constitution: Assessing the Role of Women Representatives in PRIs and ULBs - North Zone 2 (Chandigarh, Punjab, Delhi, and Haryana) funded by National Commission for Women.
2. Study on “Efficacy and Effectiveness of Citizens’ Charter and Service Delivery Act in Select Departments of Gol and States” under State Collaboration Initiative (SCI), Funded by DARPG.
3. Coordinator District Project: Documenting District Governance in India (Institutions, Structures & System).

I. Chairman, Research Staff Selection Committee

J. Member DG Chaired Research Staff Selection Committee

K. Association with Regional Branches

1. IIPA Rajasthan Regional Branch
2. IIPA Delhi Regional Branch

V N ALOK

Training Courses/Workshops

- 13 February 2025 at IIPA, Organized the Report release function. Report on ‘Status of Devolution to Panchayats in States-2024’ Minister of State, Ministry

of Panchayati Raj Prof S P Singh Baghel released the report. On this occasion, Shri Vivek Bharadwaj and Shri Rajeev Thakur, Advisor, NITI Aayog appreciated the work on the construction of Devolution Index by IIPA. All these speakers answered various questions raised by the media in the Press Conference which was subsequently organized after the event at IIPA. Many national newspapers published their editorials on the report. About 250 persons including media participated. This was extensively covered in media and editorials were written. Sponsored by Ministry of Panchayati Raj, Government of India for Rs 1,75,000.

- 11 February 2025 at IIPA Organized a select faculty interaction with a Parliamentary delegation of Bavarian State, Germany headed by Mr Florian Siekmann, Vice Chairman, Committee on Municipal Affairs, Internal Security and Sports, Bavarian State, Germany. The delegation had meaningful exchange on federalism, municipal affairs and disaster management. 20 delegates participated.
- 14 December 2025 at IIPA, Organized a book release and discussion event. Prof Arvind Panagariya's Penguin Book on 'The Nehru Development Model: History and Its Lasting Impact' was released. On the occasion, Dr Jaishankar, External Affairs Minister, shared his views. Shri Amitabh Kant, G-20 Sherpa was the Chief Guest. Dr Poonam Gupta, DG, NCAER moderated the session. Among others, Members of the 16th Finance Commission, heads of Delhi based national think tanks, thought leaders, senior civil servants and scholars were present. Prof Panagariya presented salient features of his book and answered all the questions raised by the participants. This was covered in the media. About 100 policy makers participated and interacted.
- 9-13 December 2024 at IIPA, Five-day Refresher Training Programme for Officers from State Panchayati Raj Department/SIRDPR Responsible for Preparation of Annual Action Plan & Quarterly Progress Report under (RGSA) Sponsored by Ministry of Panchayati Raj, Government of India. 67 participants attended.
- 26 November 2024 at IIPA, Organized an interaction of IIPA Faculty with Prof Karthik Muralidharan, Professor of Economics, University of California on his seminal book on 'Accelerating India's Development: A State-led Roadmap for Effective Governance' published by Penguin.
- 25-29 November 2024 at IIPA, Five-day Refresher Training for the State/District level Nodal Officers (SNO), Officers of the State/ District Panchayati Raj Department and District Project Manager under *Rashtriya Gram Swaraj Abhiyan* (RGSA) Sponsored by Ministry of Panchayati Raj, Government of India. 60 participants attended.
- 23-27 September 2024 at IIPA, Five-Day Refresher Training Program for Nodal officers, Senior Officers dealing with Schemes and Programmes of PRIs and State Project Managers DPMS and District Project Managers under RGSA Sponsored by Ministry of Panchayati Raj, Government of India. 47 participants attended.
- 30 August 2024 at IIPA, Organized a talk of Prof David M. Van Slyke, Dean, Syracuse University - Maxwell School on 'Managing Complex Partnership with Industry: Innovating to Leverage the Defense and Space Industrial Base'. His colleague Prof Dan Nelson was also present.
- 19 August 2024 at IIPA, Organized an interaction with the 5th Karnataka State Finance Commission and presented perspectives and practices of fiscal decentralization in States of India.

Chairman of the Commission Dr C Narayanaswamy, Ex MP and Members, namely Shri Mohammed Sanaula, IAS (Retd), and Shri R.S. Phonde, Controller (Retd) participated.

- 5-9 August 2024 at IIPA, Five-day Refresher Training Programme for CEOs Zila Parishad/ Chief Development Officers (CDOs) District Development Officers (DDOs/ District Panchayati Raj Officers (DPRO under *Rashtriya Gram Swaraj Abhiyan* (RGSA) Sponsored by Ministry of Panchayati Raj, Government of India. 43 participants attended.
- 26 July 2026 at IIPA Organised a consultation of the 16th Finance Commission (16th FC) with Public Finance economists of Northern Region including States of Haryana, Himachal Pradesh, Punjab, Uttar Pradesh and Uttarakhand. 16th FC Chairman, Prof Arvind Panagariya Presided over. All the Members namely Shri A N Jha, Smt Annie George Mathew, Dr Manoj Panda and Shri Soumya Kanti Ghosh and the entire Secretariat of the 16th FC were present among others. In total, 37 economists participated. Sponsored and funded by the 16th Finance Commission.
- 1-5 July 2024 at IIPA, Five-day Refresher Training Programme for State Program Manager (SPM), and State Nodal Officer (SNO) under *Rashtriya Gram Swaraj Abhiyan* (RGSA), Sponsored by Ministry of Panchayati Raj, Government of India. Secretary to Government of India, Ministry of Panchayati Raj inaugurated the event. 50 participants including IAS officers attended.
- 13-17 May 2024 at IIPA, 15-Day Induction Programme for Lateral Entrants in Government of India at the level of Joint Secretary/ Director and Deputy Secretary through Lateral recruitment 2023, Sponsored by Department of Personnel and Training. 24 participants attended.

Completed Research Project

Sl. No.	Name	Sponsored by	Status
1.	Policy research project on "Devolution to Panchayats by States : An Indicative Evidence Based Ranking".	Ministry of Panchayati Raj, Government of India	Final Report was released by the Union Minister in the public function at IIPA
2.	Policy research study on Fiscal Framework for Local Government Growth: Analysing State-local Fiscal Transfers for the 16th Finance Commission, India	16 th Finance Commission, a study sponsored and funded by the 16 th Finance Commission	Final Report accepted by the 16 th Finance Commission

Publications

Book

- (2024) Status of Devolution to Panchayats in States: An Indicative Evidence Based Raking, New Delhi, MoPR-IIPA. In three volumes. Forward by the Union Ministers, Secretary, Ministry of Panchayati Raj and Director General, IIPA.

Book Chapters in Edited Volumes

- (2025) 'Local Self-Governments in India' in S N Tripathi (edited) 'Viksit Bharat: Vision and Reality', IIPA and Print.
- (2025) 'Federal Finance and Macro Economic Management' in S N Tripathi (edited) 'Viksit Bharat: Vision and Reality', IIPA and Print.
- (2024) 'Local Governments in India: Issues and Practices of Accounting and Audit in

States” published in an edited volume for the Mega Conference on Financial Reporting and Management of Reforms at the Grassroots on 1-2 October 2024.

Papers in Journals

- (2025) Devolution Index in the Past and Present- Discussion Paper, Inclusion, Skoch Foundation <https://skoch.org/discussion-papers/devolution-indices-in-the-past-and-present#>
- (2024) ‘Finances and Accountability of Panchayats in India’ in The Chartered Accountant, April Issue

Invited Lectures/Presentations/Panelist on TV Channels (selected):

- 29 March 2025, India Habitat Centre, New Delhi Participated as a panelist in the discussion on ‘Agenda for Economic Reforms’ in the 100th Skoch Summit. Other Panelists were Pranjul Bhandari, M Ramachandran, M Govinda Rao, Hindol Sengupta and Ram Singh. Received Skoch Challenger Award in Economics alongside Prajul Bhandari and Ram Singh.
- 25 February 2025 at Doordarshan. Panelist in a discussion on ‘Vikshit Bharat’ in a program on ‘Ye hai India’,
- 3-5 February 2025, Goa University, Goa Delivered talks on Public Finance, Urban Finance and Fiscal Decentralization at Manohar Parrikar School of Law, Governance and Public Policy, Goa University, Goa. Had meaningful interactions with the faculty and students who attended lectures.
- 28 January 2025 Ranchi Presented my views in a Pre Jharkhand State Budget 2025-26 consultation headed by the Chief Minister Jharkhand Shri Hemant Soren. Finance Minister and Chief Secretary, Government of Jharkhand were present among about 100 government officers.
- 22 January 2025 at PDUCTRFA in Dehradun. Delivered a talk and interacted with young Uttarakhand State Service Officers at Pandit Deendayal Upadhyay Centre for Training & Research in Financial Administration.
- 7 January 2025, Taj Palace, New Delhi

Delivered a talk on ‘Gandhian Thoughts on Local Governance’ to American-Indian Scholars attending program under ‘Gandhi-King Scholarly Exchange Initiatives’, organized by the University of Alabama and APECS.

- 16 December 2024, The Imperial, New Delhi Participated as a discussant in a national conclave on Municipal Finances: Issues before the 16th Finance Commission. Asian Development Bank (ADB) organized the event.
- 5 December 2024 Bharat Mandpam, New Delhi Participated as discussant in a National Conference of Mayors and Chairpersons on Strengthening Local Governments in India organised by Janaagraha for the 16th Finance Commission.
- 14 November 2024 at Vigyan Bhawan, New Delhi Participated as an observer and commentator in a National a Union Finance Commission ((UFC) interacted with all State Finance Commissions (SFCs) in Vigyan Bhawan, New Delhi to deal with Article 280 (3) bb & c which mandates UFC to suggest measures needed to augment the consolidated fund of States for Panchayats and Municipalities on the basis of the recommendations of SFCs.
- 5 November 2024 at ICWA, New Delhi, Delivered a talk on ‘Role of President and Governors under the Constitution of India’ to a group of interlocutors in Myanmar participating in a two-day event on ‘Constitutionalism and Federalism’ in Indian Council of World Affairs (ICWA) under the Government of India’s ‘Neighborhood First’ policy.
- 23 October 2024, Russian Culture Centre, New Delhi Presented and interacted with the Members of the Civic Chamber of Russian Federations on urban environment, municipal governance and infrastructure.
- 1 October 2024, Le Meridian, New Delhi Presented a keynote on ‘Grant Distribution Mechanism’ in a session on Local Government Grants and Funding Sources’ under the two-day Conclave on Local Government Accounting organized by ICAI in collaboration with C&AG, Ministry of Panchayati Raj and

Ministry of Housing and Urban Affairs. Shri Murmu C&AG inaugurated the conference.

- 26 September 2024, *The Ashok, New Delhi*, Participated as a speaker in a panel discussion on 'Strengthening Municipal Finance for Sustainable Cities' organized by NIUA and Praja Foundation.
- 23 August 2024 at *Lemon Tree Premier the Atrium, Ahmedabad* Participated as an expert in a consultation on the governance and finances of Ahmedabad Municipal Corporation with its Mayor, ward members, commissioner and academicians. Praja foundation and GIZ_India have organised the event.
- 29 September 2024 (Live on DD News) Participated as panelist in a discussion on PM Aspirational Block Programme.
- 1 August 2024, *The Lily Hotel, Guwahati*, Participated as an expert in Guwahati City Consultation on Strategic Framework to Strengthen Municipal Finance. Participants included Mayor, Commissioner, Ward Members of the Guwahati Municipal Corporation, Representative of Ministry of Housing and Urban Affairs, Government of India and Government of Assam. Praja Foundation organized and GIZ India sponsored the event.
- 26 July 2024 (Online) Participated as a speaker in the panel discussion on Cities, Local Governance and Union Budget 2024-25 that Impact and Policy Research Institute (IMPRI) organised.
- 25 July 2024 at Mariott, Raipur, Participated as an expert in Raipur City Consultation on Strategic Framework to Strengthen Municipal Finance. Participants included Mayor, Commissioner of the Raipur Municipal Corporation, Representative of Ministry of Housing and Urban Affairs, Government of India and Government of Chattisgarh. Praja Foundation organized and GIZ India sponsored the event.
- 29 June 2024 at *ABV Vishwavidhlaya, Bilaspur*, Presented keynote on 'Role of Tourism in Indian Economy' in the International Conference on Tourism and Hospitality Management organized by the Atal Bihari Vajpayee *Vishwavidhlaya, Bilaspur*.
- 17-18 June 2024 at *CIMP Patna*, Made a presentation on the Role of 16th Finance Commission in fiscal decentralization in a two day International Conference on Public Policy and Management with a central theme on 'Promoting Good Governance and Local Development in Bihar and Beyond' at Chandragupt Institute of Management Patna (CIMP). The Georgia State University - Andrew Young School of Policy Studies collaborated with the CIMP in the organisation.
- 5- 6 July 2024, at *The Ashok, New Delhi*, Presented keynote to a group of about 400 vice chancellors and others on Case Studies and Best Practices in teaching methods at the 4th Global Education Summit: Manthan – A catalyst for academic growth. Organized by Board of studies, Institute of Chartered Accountants of India with technical support of NIEPA, AIU, and NCERT.
- 29 June 2024, at *ABVV, Bilaspur*, Presented keynote on 'Role of Tourism in Indian Economy' in the International Conference on Tourism and Hospitality Management organized by the Atal Bihari Vajpayee *Vishwavidhlaya, Bilaspur*.
- 24 May 2024 at *Doordarshan*, Panel Discussion on 73rd Constitutional Amendment Act.
- 25 April 2024, at *IIC, New Delhi*, Made a presentation on Dispute Resolution and Panchayats in the Conference on Federal Reforms organized by the India International Centre.

Association with Other Academic Work

Reviews of articles for Indian Journal of Public Administration.

Coordinator, Centre for Economic Growth and Management

Association with IIPA Branch

Uttarakhand

Details of Other Academic Works Undertaken Outside IIPA

Reviews of articles for international journals

Paper setter for the most competitive examinations in India

Examiner for the most competitive examinations in India

CHARRU MALHOTRA

B. ON THE VERGE OF FINAL SUBMISSION (Category A)

- I. Title: **Impact Assessment of My Gov**
- II. Duration: 4 months
- III. Funding Agency: DIC, MeitY
- IV. Date of Commencement: 05/06/2024
- V. Date of Completion: -----.
- VI. Status: **On the verge of completion.**
- VII. Summary: MyGov, launched by the Ministry of Electronics and Information Technology (MeitY) on July 26, 2014, has transformed how citizens engage with governance. As a key part of India Digital India initiative, this platform promotes transparency, accountability, and participatory governance. It empowers over 1.25 billion citizens to contribute to policymaking and national initiatives directly.
 - I. Title: **Skill Development in ESDM**
 - II. Duration: 3 to 4 months. Extension till May 31, 2025
 - III. Funding Agency: NIELIT
 - IV. Date of Commencement: 23/10/2024
 - V. Date of Completion: -----.
 - VI. Status: **On the verge of completion.**
 - VII. Summary: The skill development initiatives under the ESDM framework are aligned with the country's broader vision of reducing import dependency, attracting Foreign Direct Investment (FDI), and strengthening local manufacturing capabilities. The programs focus on equipping individuals with expertise in semiconductor design, embedded systems, electronic manufacturing services, and AI-driven applications. This impact assessment evaluates the effectiveness of the ESDM skill development schemes, their contribution to employment generation, their alignment with industry needs, and the challenges in implementation. Additionally, it provides strategic recommendations to enhance the future trajectory of skill development in India's electronics sector

C. COMPLETED RESEARCH PROJECTS (Category B)

- I. Title: **National Knowledge Network (NKN)**
 - II. Duration: 2 Months
 - III. Funding Agency: NICSI
 - IV. Date of Commencement: 17/01/2025
 - V. Date of Completion: 18/03/2025
 - VI. Status: **Completed**
 - VII. Summary: The National Knowledge Network (NKN) is a visionary initiative launched by the Government of India to bolster the country's digital infrastructure for research, education, and e-Governance. Conceptualized in 2008-09 and officially launched in 2010, NKN was designed to provide high-speed, reliable, and secure connectivity to academic and research institutions, government bodies, and innovation hubs across India. Over the years, the network has significantly contributed to India's knowledge economy by enabling cutting-edge research, supporting digital education, and streamlining government services.
 - VIII. Title: **NSM Impact Assessment Project**
 - IX. Funding Agency: Centre for Development of Advanced Computing (C-DAC), Pune
 - X. Date of Commencement: 05.12.2023
 - XI. Proposed Date of Completion: 30.04.2024
 - XII. Final Date of Submission: 29/11/2024
 - XIII. Status: **Completed**
 - I. Title: **Impact Assessment of C-DAC's Trainings on Digital Signature and PKI**
 - II. Funding Agency: Centre for Development of Advanced Computing (C-DAC)
 - III. Date of Commencement: 04.03.2024
 - IV. Proposed Date of Completion: 30.04.2024
 - V. Date of Completion: 12/07/2024
 - VI. Status: **Completed**
- ### D. CASE STUDIES ONGOING
- I. Title: Preparing Case Studies on Eight Digital India Initiatives

II. Funding Agency: National e-Governance Division

IV. Date of Commencement: 23.09.2024

V. Date of Completion: In progress

VI. **Summary & Conclusions:** - A case study is research method that involves an up-close, in-depth and detailed investigation of a subject of study and its related contextual position. A case study helps in bringing the understanding of a complex issue. Under the umbrella of Digital India Initiative, sponsored by NeGD, it becomes crucial to know detailed view of each platform (eight apps) build for providing efficient e-governance services and education to the citizens of this country.

E. PUBLICATIONS

(b) Papers & Articles

S.No	Title	Journal/ Publication	Date
1.	Published papers: Digital India- Past, Present and future.	Springer	April 6,2024
2.	Putting Interests of Digital Nagriks First: Digital Personal data protection- DPDP Act 2023 of India.	Sage Publications, IJPA	June 27,2024
3.	Building a Data Exchange DPI for Viksit Bharat : Data Driven Decision Making at District Level	27 th National Conference on E-Governance, IIPA	July 26,2024
4.	Evidence Based Decision-Making for Viksit Bharat: Conceptualizing a District Level Data-Exchange DPI	IMRC	July 31,2024
5.	DoT WAGES WAR AGAINST CYBERCRIMES USING FRAUD SIMS and LOST/STOLEN MOBILES.	IIPA Digest 6.2	December 6,2024

(c) Book Launch

A. Title of Book: “Technology, Policy, and Inclusion: An Intersection of Ideas for Public Policy”

B. Author's Name: Anjal Prakash, Aarushi Jain, Puran Singh and Avik Sarkar

C. Institute Name: Bharti Institute of Public Policy, Indian School of Business

D. Date: 24 June, 2024

F. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

1. National Convention IV: Series of Memorial Lectures on 'Growth Drivers of Viksit Bharat @2047: Research paper for National Convention Brochure on 19-20th December 2024. Paper titled : Building a Data Exchange DPI for Viksit Bharat : Data Driven Decision Making at District Level

G. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinator ships, Editorships, Convenorships, etc.) – Details and nature of participation.

1. Editorial Committee (IIPA).

(b) **Association with Academic work outside IIPA (Membership of Committees/Boards etc**

1. Second PRSG meeting has been scheduled under the Chairmanship of Shri Sanket Bhondve, Joint Secretary, MeitY held on 7th May 2024 at Electronic Niketan to review the physical and financial progress.

2. SAIL corporate office invited (Prof) Dr Charru Malhotra as member of committee for programme SAIL HR Conclave held on 23rd -24th May 2024.

3. The first meeting of TDP Review meeting organised by Government of India, Ministry of personnel, P.G and pensions DoPT, held on 18th June 2024.

4. Third PRSG Meeting for the project “UI/UX 4G” to review the physical/financial progress of “UI/UX4G” project held on 22nd November 2024.

H. ASSOCIATION WITH BRANCHES

Branch Assigned: Pondicherry

I. RESEARCH GUIDANCE

S.No.	Number Enrolled	Thesis Topic
1.	Brig. Osiris Das KC VSM, IA Roll no: 5003	To explore the gaps and shortcomings in capacity building for digital governance.
2.	Capt. Pradeep Pathak Roll no: 5013	Evaluating the progress and impact of the National Supercomputing Mission in India: Opportunities, challenges, gaps and recommendation for enhanced effectiveness.

J. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

1. Addressed officers of National Postal Academy ,Ghaziabad on topic DPDP Act,2023 on July 31,2024
2. Invited as “Distinguish Panellist” at O.P. Jindal Global University on topic “Gender Equality in Public Administration” held from 8th- 10th March 2025.
3. Invited as faculty member on the behalf of IIPA to attend Case Writing and Teaching Workshop from December 16-20,2024
4. Received Exceptional Female Leader Award by SAHIT and INSA on August 16,2024
5. Invited as guest speaker by PFC corporate office on Health and emotional well-being of female employee held on 7th March 2025.
6. Addressed ARSD college student on occasion of National Seminar on: Politics in the digital era: state, society

and economy, Department of Political science, held on 27th to 28th February 2025.

7. Addressed Gargi college students as “Speaker” at department of political science on topic “Transforming governance through digital innovation opportunities and challenges in India” held on 12 February 2025.

PROF. (DR.) NUPUR TIWARY

Delivered a Lecture on “**Role of Public Policy related to Skill Development & Entrepreneurship – Viksit Bharat @2047**” – Bihar Skill Development Mission 10th April 2025

1. Delivered Inaugural Address in the Women’s Conclave organized by the NSS Unit of Kirori Mal College, University of Delhi on theme of “**Nari Shakti : Sangarsh Se Safalta Ki Aur**” on 26th March 2025
2. Lecture on **Qualitative Research Methodology (Participatory Research Approach)** for the Research Scholars nominated by the Members of Sikkim State High Level Committee, Govt of Sikkim
3. Delivered a Lecture on **Role of Tribal Youths in Tribal Cultures Preservation and Viskit Bharat@2047** on 25th February, 2025
4. Delivered Address in the International Seminar on “**Development Induced Displacement and its Ramifications on Tribal Rights: The case of India**” – 07th February 2025 organized by Kirori Mal College, University of Delhi
5. Delivered a **Lecture** to Youths from Border Areas of India participating as part of Border Area Youth Exchange Program on 15th January 2025 at Gandhi Darshan organised by NYKS & Ministry of Home Affairs, Govt of India
6. Delivered a Lecture on “**Prevention of Sexual Harassment at Workplace**” for the Officials of the Department of Land Resources, Ministry of Rural Development – 10th December 2024
7. Delivered a lecture on “**Prevention of Sexual Harassment at Workplace and Importance**”

- of POSH Act**” in the Workshop of Prevention of SH” to the Sr. Officers of the Ministry organised by the Ministry of Heavy Industries, Govt. of India on 05th December 2024.
8. Delivered a Lecture on “**Constitutional Safeguards for STs**” as part of the “Samvidhan Divas Samaroh 2024 at the National Tribal Research Institute, New Delhi on 26th November 2024.
 9. Delivered a Lecture on “**Life & Legacy of Bhagwan Birsa Munda**” at NTRI, New Delhi on 20th November 2024
 10. Delivered a Special Lecture on “**Jan Jatiya Gaurav Divas**” to the Officers of the Ministry of Heavy Industries, Govt of India on 20th November 2024
 11. Delivered an Address as Chief Guest in the Inaugural Function of the Kashmir Youth Exchange Program in the My Bharat-Nehru Yuva Kendra at Gandhi Darshan to the 150 Kashmiri Youths organised by Ministry of Home Affairs, Govt of India and NYKSS on 15th November 2024.
 12. Participated as Panellist in the “**JanJatiya Samvad : Chunatiya and Pahal**” organised by the Capacity Building Commission and Ministry of Tribal Affairs, Govt of India on 24th October 2024 for the Officers and Officials of Central and State Government.
 13. Delivered a Lecture on **Accelerating Tribal Development for Viksit Bharat@2047** at the Mizoram University on 30th September 2024.
 14. Delivered an Address on **Innovation and Preservation of Tribal Languages** in the Inaugural Function of the Seminar on National Conference on Preserving Tribal Language’s at the Centre for Endangered Languages, Visva Bharati, Santiniketan on 12th September 2024
 15. Delivered a Lecture on “**Empowering Tribals for Viksit Bharat @2047**” to the Representatives of the Voluntary Organizations working in Tribal Areas on 06th August 2024
 16. Gave a Special lecture on **LEADERSHIP ROLE of WOMEN IN PRIs** in Department of International studies, Political Science and History Christ University on 24th July 2024
 17. Spoke as Expert in HIPA on Governance **Exposure in Rural Development and Social sector** on 21.05.2024 in Foundation course for ITS and IRRS officer’s
 18. Spoke in Indian Law Institute , New Delhi and Dept of Justice , Ministry of Law and Justice on” **Role of Dr Ambedkar in Shaping the Democratic Institutions and Principles of Bharat**” on 14th April , 2024
 19. Gave Special lecture in the Orientation Programme designed for the Interns of the 3rd batch of the NCGG Internship Programme held on 5th April 2024 at Civil Service Officers’ Institute (CSOI), on “**Success of Policy of Integration of Tribals**” Development of Scheduled Tribes
- A. COMPLETED RESEARCH PROJECTS (Category A)** (applies to both funded and non-funded research)
- a) **Ethnographic Report on Newar Community** – *Social Welfare Department, Government of Sikkim (December 24 – March 25)*
 - b) **Inspection of Beneficiaries and Evaluation Study of Schemes of NBCFDC to assess the Impact of Schemes at the Grassroots Level in the state of Tripura** *Sponsored by NBCFDC, Ministry of Social Justice & Empowerment, Govt of India*
 - c) **Challenges and Prospects of Sustainable Development for Members of SC with Social Justice** – *Dr. Ambedkar Chair in Social Justice, IIPA*
 - d) **Abujhamaria: The PVTGs from Chhattisgarh - Social Transformation & Inclusive Development**
 - a) **A Review of Rehabilitation Policies and Re-Integration of Surrendered Left Wing Extremists: Challenges with Social Justice** *Dr. Ambedkar Chair in Social Justice, IIPA*
 - b) **Preparation of Consultation Paper for National Tribal Policy** (Ministry of Tribal Affairs, Government of India)

B. **40 Case Studies/ Success Stories** - Inspection of Beneficiaries and Evaluation Study of Schemes of NBCFDC to assess the Impact of Schemes at the Grassroots Level in the state of Tripura Sponsored by NBCFDC, Ministry of Social Justice & Empowerment, Govt of India

PUBLICATIONS

(a) Books

I. **The Legacy of Dr. B.R. Ambedkar : Women Empowerment & Gender Equality** Published by Concept Publications : ISBN : 9363442924 / 9789363448426

- a) **Dr. Ambedkar's Concept of Social Justice: Inclusive Development of Marginalized Communities** - Published by Research India Press - ISBN : 978-93-48309-57-0/ 9789348309570
- b) **Viksit Bharat @2047 : Welfare to Entrepreneurial State** - Accepted by Print Publications : ISBN : 978-93-6697-741-1/ 9789366977911
- c) **Dr.B.R Ambedkar and his Quest For Social Justice** - Published by Kanishka Publishers - ISBN : 978-81-972077-3-0/ 9788197207730
- d) **Democratic Decentralization and the Positioning of Indigenous: From Margins to Mainstream** - Published by Concept Publications - ISBN : 9363446018/ 978-9363446014
- e) **Mapping Ambedkars Thoughts and Ideas of Social Justice** - Published by Kanishka Publishers - ISBN : 97881-972077-5-4/ 978819720775

(b) Papers & Articles

- I. Viksit Bharat: Vision And Reality - *Contributed Chapter on Tribal Development through Evidence based Policy* - Published by Print Publications ISBN : 9789366972961
- **Mapping Status of De-Notified Tribes, Nomadic Tribes & Semi-Nomadic Tribes (Under Progress)**
 - a) Report - Inspection of Beneficiaries and Evaluation Study of Schemes of NBCFDC

to assess the Impact of Schemes at the Grassroots Level in the state of Tripura

- b) Ethnographic Report on Newar (Sikkim)
- c) Report on Challenges and Prospects of Sustainable Development for Members of SC with Social Justice
- d) Report on National Conference on Denotified Tribes, Semi Nomadic Tribes and Nomadic Tribes on 24 and 25 March 2025
- e) Report on Women Led Development: A key pillar to Viksit Bharat 2047 on 7th March 2025
- f) Report on International Conference on Viksit Bharat @2047 : Role of State from Welfare to Entrepreneurship on 23 and 24 December 2024
- g) Compilation of Writeups by Youth on Humara Samvidhan Humara Swambhiman
- h) Report on Women Led Development: A key pillar to Viksit Bharat 2047
- i) Report on Samvidhan Divas Samaroh 26th November 2024
- j) Report on National Conference on Preserving Tribal Languages Utilizing Technology
- k) Information and Brief on Tribes in 40 Districts of India as per Census Data and historical records – July 2024 NEST MoTA
- l) Report on Sensitization Workshop on the SCs & STs (Prevention of Atrocities) Act 1989 for the Representatives of Voluntary Organisations working in Tribal Areas – 07th August 2024
- m) Report on Workshop on Empowering Tribal Youths with New Age Skills July 31, 2024 (KISS-DU, Ravenshaw University)
- n) Report on Awareness Session on Sickle Cell Disease – June 2024
- o) Report on Aadi Vyakhyan Series – 05 - National Conclave on Tribal Women Achievers : Empowering Indigenous Excellence to Showcase Tribal Women Achievers March 2024

- p) Report on Dr BR Memorial Lecture on “Dr B.R. Ambedkar’s Vision and Legacy for Shaping Viksit Bharat @ 2047”.
- q) Report on Aadi-Vyakhyan on Tribal Freedom Fighters – JanJatiya Nayak Unsung Stories

Title of Paper Presented:

- Paper Title: **Innovative Initiatives for Preserving Tribal Languages Integrating technology in ongoing efforts for ViksitBharat@2047** on 13th September 2024 at CEFL, Visva Bharati University, Santiniketan

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- **Member, Sikkim State High Level Committee (Government of Sikkim)**
Sikkim Govt Gazette Notification No. 59/ SWD/ADM/2024 dated 04.11.2024
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
- Honorary Editor of Journal of Politics and Governance, ISSN:2278
 - Honorary Editor of Policy SAMVAD (Peer reviewed Journal)
 - Member of the Dissertation Committee, Bakke Graduate University, USA

ASSOCIATION WITH BRANCHES

Branch Assigned: **IIPA Mizoram Branch**

DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Examiner for PhD Evaluation for Department/ Faculty of Management Studies for the degree of Doctor of Philosophy (Ph.D.) of Delhi University.
- Examiner for PhD evaluation for Mizoram University

DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE

S. No.	Name of the Programme
1.	17th Dr. B.R. Ambedkar Memorial Lecture by Hon'ble Dr. Justice Bidyut Ranjan Sarangi, Member, National Human Rights Commission ON 17 th April 2025 (Lecture)
2.	National Conference on Denotified Tribes, Semi Nomadic Tribes and Nomadic Tribes on 24 and 25 March 2025 (Conference/Seminar)
3.	Women Led Development: A key pillar to Viksit Bharat 2047 on 7th March 2025 (Seminar)
4.	Awareness session on “Humara Samvidhaan, Humara Swabhimaan” on 25th February 2025 (Awareness Session)
5.	Educational Visit of 250 Youths from LWE Affected Districts – Quiz on Know Your Constitution and Elocution on Humara Samvidhan Humara Swabhiman (Awareness Session)
6.	International Conference on Viksit Bharat @2047 Role of State from Welfare to Entrepreneurship (Conference/Seminar & Panel Discussion)
7.	Samvidhan Divas Samaroh on 26th November 2024 (Awareness Session and Lecture)
8.	Sensitization Workshop on “The SCs & STs (Prevention of Atrocities) Act 1989 for the Representatives of Voluntary Organisations on 07 th August 2024 (Workshop)
9.	Workshop on Empowering Youths with New Age Skills on 30 th July 2024 (Workshop)
10.	Dr BR Memorial Lecture on “Dr B.R. Ambedkar’s Vision and Legacy for Shaping Viksit Bharat @ 2047” (Lecture)

NEETU JAIN

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

VIII. Title: Third Party Audit of Restructuring of BPR&D

IX. Duration: 3 months

X. Funding Agency: Bureau of Police Research and Development

XI. Date of Commencement: May 2024

XII. Date of Completion: August 2024

XIII. Objectives:

- To suggest a suitable organisational structure for BPR&D keeping in view of Viksit Bharat Vision – 2047 into a vibrant and world class robust think tank and a global leader in policing, research, modernization and capacity building.
- To identify optimum manpower required keeping in view the mandate of BPR&D
- To suggest measures to strengthen and streamline existing cadres to infuse professionally qualified personnel in BPR&D.
- To address the issue of pay anomalies, stagnation on account of lack of promotional avenues across cadres and incentivisation of training officials.
- To transform the existing CDTIs into centres of excellence embracing all the activities.
- To examine the structure and functioning of Police Think Tank organizations from five countries through open source and recommend the best practices.

XIV. Methodology: The study is based on both qualitative and quantitative methods. Qualitative data was acquired through Interviews, Focus group Discussions (FGDs) and Observation. Quantitative data was drawn through a survey method.

XV. Summary & Conclusions:

- The report has addressed issues of pay anomalies, stagnation on account of lack of promotional avenues across cadres, assessment of manpower requirements, restructuring of existing cadres and incentivisation of training officials. It has recommended suitable organizational structure for BPR&D and its outlying units.
- Lot of emphasis has been placed to strengthen research and technical side

of the BPR&D, which is its mainstay and would spearhead BPR&D's efforts to become a global leader in training, education and research in police, correctional administration and security by 2037.

- While deciding proportion of posts in different grades in a cadre, careful consideration has been given to functional justification and promotional opportunities for members of the cadre. It is expected that with recommended changes in the organizational structure, manpower component and cadre structures and related processes, overall organizational effectiveness will increase manifold and BPR&D will evolve into a robust, vibrant world class think tank and a global leader in training, education and research in areas related to police works, correctional administration and internal security.

C. ONGOING RESEARCH PROJECTS (Category A)

XIV. Title: Assessment of manpower requirement of Ministry of Heavy Industries

XV. Duration:3

XVI. Funding Agency: Ministry of Heavy Industries

XVII. Date of Commencement: 03/01/2025

XVIII. Date of Completion: 02/04/25

XIX. Proposed Date of Completion 30/07/2025

X. Status On going

D. CASE STUDIES PREPARED

I. Title: Ayushman Bharat – Healthy India for Universal Health Coverage

II. Funding Agency: Capacity Building Commission

III. Grants: Nil

IV. Date of Commencement: 2023

V. Date of Completion: April 2024

VI. Summary & Conclusions

The Ayushman Bharat programme, launched by the Ministry of Health & Family

Welfare, Government of India, aimed to provide universal access to equitable, affordable, and quality healthcare through the establishment of 1,50,000 Health and Wellness Centres (HWCs) by December 2022. These centres focused on preventive, promotive, curative, rehabilitative, and palliative care, offering free essential drugs, diagnostics, and comprehensive primary health services. There were several challenges faced such as Recruitment of CHOs, Capacity building, Mentoring and Monitoring of CHOs which were resolved immediately. However, some of the other challenges are:

- Middle-class reluctance due to perceptions of poor service quality and long waiting times, affecting adoption among poorer communities.
- Sustainability of funding beyond March 2026 remains uncertain.
- Focus on improving service quality and community trust.
- Explore long-term financing mechanisms for sustaining HWCs post-2026.

E. CASE STUDIES PREPARED

- I. Title: Defeating the black fever: India's strategic win against Kala-azar
- II. Funding Agency: Capacity Building Commission
- III. Grants: Nil
- IV. Date of Commencement: October 2025
- V. Date of Completion: 21.07.2025
- VI. Summary & Conclusions

This case highlighted the two-decade-long struggle and eventual success of India in eliminating Kala-azar (Visceral Leishmaniasis), a deadly parasitic disease endemic to rural parts of Bihar, Jharkhand, West Bengal, and Uttar Pradesh. It follows the journey of Rajiv Manjhi, Joint Secretary of the National Vector Borne Disease Control Programme (NVBDCP), as he questions the systemic failure to eliminate the disease despite several governmental efforts under the National Kala-azar Elimination Programme (NKEP). The case details the challenges in vector control, diagnosis, treatment compliance, public

awareness, healthcare infrastructure, and inter-sectoral coordination. It also presents a turning point between 2021–2023 when innovative strategies such as the introduction of Gerard Soil, behavior change communication (e.g., Ratri Choupal), targeted vector control interventions, community mobilization, and real-time administrative monitoring finally yielded success. By 2023, India achieved the target of fewer than one case per 10,000 population in all blocks across endemic states. The case concludes with the challenge of sustaining this success for three years (until 2027) to secure WHO certification, turning this success into a global model for combating neglected tropical diseases.

(b) Papers & Articles

1. Edited book with DG, IIPA, Sh. SN Tripathi on topic "People centric governance: An Indian Perspective" which was published by IIPA and released by Hon'ble Minister and Chairman, IIPA, Dr. Jitendra Singh on 20 Dec 2024.
2. Paper titled "Strategic Human Resource" published in Indian "Viksit Bharat Vision & Reality", IIPA Publication, 2024.
3. Paper titled "Breaking the Glass Ceiling: A Study of Women's Political Representation in India", published in book People-Centric Governance & An Indian Perspective', IIPA Publication, 2024
4. Paper titled "Reimagining Sarvodaya for contemporary Challenges" published in book 'Antodaya se Sarvodaya', IIPA Publication, 2025
5. Paper titled "Personnel Administration" published in book 'Public Administration', 2025

G. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Paper presented on, 'Steering the Nation: Ethical Leadership as the Pillar for a Corruption-Free Viksit Bharat, in **Dr. Rajendra Prasad National Convention-IV on 'Growth Drivers of Viksit Bharat @ 2047: Amrit Kaal Vision' held in Dec, 2024.**

H. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- Programme Director of 50th Advanced Professional Programme in Public Administration from July 1, 2024 to 30 March, 2025.
 - Nominated by DG,IIPA as Member of Executive Council of IIPA in 2024.
 - Member of Examination Board of Advanced Professional Programme in Public Administration
 - Member of Academic Board of Advanced Professional Programme in Public Administration
 - Member Secretary of committee on Case Study at IIPA.
 - Member of Committee for selection of best paper from Indian Journal of Public Administration for the award.
 - Proof read the book on 'Growth Drivers of Viksit Bharat @ 2047: Amrit Kaal Vision'
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
- One course developed and uploaded on Mission Karmyogi i GOT platform titled Anger Management and Effective Public Interaction.
 - Developed course of Strategic HRM for DoP&T (in draft stage)
 - Member of Higher Education & Skill Development Committee of BIS

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Haryana

Involvement with Activities:

- I. Training: 3
- II. Research/Case Studies: 2
- III. Seminars/Conferences: 1

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Invited by NSSTA, PDUNASS, Lok Sabha Secretariate, National Postal Academy.
- CPWD Academy, THDC Ltd, CBSE, Rae Bareli to take lectures

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- Paper reviewer of some International Journals.
- Invited by FMS, Delhi University to conduct Viva voce of MBA Students
- Nominated as an examiner by Vice Chancellor, Delhi University for evaluation of PhD of two candidates.

KUSUM LATA

COMPLETED RESEARCH PROJECTS(Category A) (applies to both funded and non-funded research)

C. COMPLETED RESEARCH PROJECTS (Category B)

- I. Title: Women's Safety Audit in 14 Tier-II Cities (Gurugram)
- II. 588 mmDuration: 12 months
- III. Funding Agency: NCW
- IV. Date of Commencement: December2023
- V. Date of Completion: November 2024
- VI. Status: **Completed**
- I. Title: To perform the tasks of National Level Monitoring and Evaluation for Legal Literacy and Legal Awareness Program
- II. Duration: Twenty Four months
- III. Funding Agency: Department of Justice, Ministry of Law & Justice, Gol
- VI. Date of Commencement: 2nd November 2021
- V. Date of Completion: April 2024
- VI. Status: **Completed**

D. ONGOING RESEARCH PROJECTS (Category A)

E. ONGOING RESEARCH PROJECTS (Category B)

- I. Title: Social Impact Assessment Study for Subansiri Upper Hydro Electricity Project
- II. Duration: 7 months
- III. Funding Agency: District Commissioner, Daporijo District, Arunachal Pradesh
- VI. Date of Commencement: December 2024
- VII. Date of Completion: July 2024
- VIII. Status: Draft SIA Report Submitted

F. CASE STUDIES PREPARED

G. PUBLICATIONS

(a) Book

(b) Papers & Articles

- I. Title: **“Developing Sidewalk Assessment Tool: Towards Evaluation of Pedestrian Environment in Urban Areas”**
- II. Journal: Nagarlok
- III. Volume: Vol. 56; Issue 2, April-June 2024
- IV. Author : Avanti Bambawale, Kusum Lata and Anurag Kashyap

(c) Any other Publications – Prepared Working Paper-02 titled “Blue Green Infrastructure : A journey from Opportunity to Necessity” September 2024

(d) Book Reviews

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- Member of Selection Committee Chaired by Director General, IIPA for selection of Senior Research Staff in IIPA
- **Jt. Editor** of Nagarlok
 - Nagarlok 55(4) 2023 (printed April 2024) ;
 - Nagarlok 56(1) 2024 (printed July 2024) ;
 - Nagarlok 56(2) 2024 (printed Oct 2024) ; &
 - Nagarlok 56(3) 2024 (printed March 2025)
- Contributed in preparation of assessment report, reply of parliament questions, and datasheets as requested by MoHUA from time to time.
- Coordinated with Punjab and Arunachal Pradesh for the CUS Mid-year Assessment Meeting on Capacity Building for the States held on November 22, 2024
- Participated in Virtual Meeting of CUS on January 24, 2025 with State/UT Advisory Committees to deliberate on Work-Plan for 2025-26
- Participated in 29th Steering Committee Meeting of CUS organised on January 24, 2025
- Attended the meeting of Working Group on “Urban Governance Reforms – Capacity Building at Local Level” convened by Secretary Urban Development, at Nirman Bhawan on Feb. 12, 2025
- Guide and supervisor of Brig P.S.Sidhu, VSM for dissertation titled “Leveraging Civil-Military Fusion for the Development of Digital Infrastructure in Ladakh” submitted to the Panjab University Chandigarh for award of degree of Master of Arts in Public Administration.
- Attended three day ToT on “Data Analytics and Visualisation” organised by NIUA at Tamil Nadu Institute of Urban Studies, Coimbatore, 15-17 May, 2024

b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- Member of Editorial Board of a bi-annual Journal Urban Panaroma being published by Regional Centre for Urban and Environmental Studies, Lucknow, April 2024

J. ASSOCIATION WITH BRANCHES

Branch Assigned: **MP**

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Guide of Mr. P.Pavana Kumar. for his Thesis titled “Coastal Resilience Planning: Mitigation of Risks” for award of degree of Bachelor of Planning, School of Planning & Architecture, N.Delhi, May 2024
- Guide of Mr. Ameg V. for his Thesis titled “Strategies for Creation of a Blur Green Infrastructure for Flood Resilient Kochi” for award of degree of Integrated B.Planning M.Planning Programme, School of Planning & Architecture, N.Delhi, May 2024
- Peer reviewed a manuscript titled “Assessing Urban Liveability: A Case Study of Madurai City Using the Indian Liveability Index” for GeoJournal, Springer Journals Aug 2024
- Guide of Ar. Anubha for her Thesis titled “Rejuvenation of Groundwater using Rainwater Harvesting : Case Study - Gurugram” for Associateship Examination of ITPI, September, 2024
- Guide of Er. Siddharth Sankalp Khandelwal for his Thesis “Impact of Real Estate (regulation & Development) Act 2016 on the Real Estate Sector in Haryana : An Analytical Study” for Associateship Examination of ITPI, September, 2024
- Submitted a article on “Engaging Youth to create a Better Future” for Journal of National Cooperative Housing Federation of India, September 2024
- Took a lecture on “**eGovernance,**

mGovernance & SMART Governance” for **Planning students of School of Planning & Architecture, Vijayawada,** on 21st October 2024

- Examiner for Ph.D Thesis titled “Impact of Outer Ring Road on Adjoining Urban Land Development: Case Study-Hyderabad” of Ms. D.Aparna submitted to Jawaharlal Nehru Architecture & Fine Arts University, Hyderabad, January 2025.

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

SACHIN CHOWDHRY

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- VI. Title:
Study on Impact Assessment of Convergence of Projects in Smart Cities Mission
- VII. Duration:
3 Months
- VIII. Funding Agency:
MoHUA, Govt. of India
- IX. Date of Commencement:
March, 2024
- X. Date of Completion:
November, 2024

ONGOING RESEARCH PROJECTS

- V. Title:
Conducting Independent Verification of the BFAIR Programme of Punjab Government by IIPA
- VI. Duration:
5 Years
- VII. Funding Agency:
Govt. of Punjab
- VIII. Date of Commencement:
December, 2022

IX. Date of Completion:

On-going

PUBLICATIONS

Books, Papers & Articles as appeared in Newspapers of high repute

IV. Title of key publications

- a. 2025. **Future Ready Cities: Status Brief- Governance**, Monograph. New Delhi: CUS, IIPA
- b. 2025 **Future Ready Cities: Status Brief- Human Resources**, Monograph. New Delhi: CUS, IIPA
- c. 2025. **Public Service Delivery**, in Viksit Bharat: Vision and Reality by S.N. Tripathi (ed.), New Delhi: IIPA, ISBN: 978-93-6697-296-1

PAPER PRESENTED IN THE SEMINARS/WORKSHOPS/CONFERENCE ETC.

ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (c) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - (i) Editor, Indian Journal of Public Administration
 - (ii) Member of Selection Committee for Research Staff in IIPA
- (d) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

ASSOCIATION WITH BRANCHES

Branch Assigned: Manipur

Involvement with Activities:

- Prepared a component of Foundation Training Programme of Mizoram Civil Services Officers to be conducted at IIPA in September / October 2025.
- Liaison with states on organisation of workshop/conference/ training programmes, especially Mizoram

SAKET BIHARI

COMPLETED RESEARCH PROJECTS(Category A) (applies to both funded and non-funded research)

- XVI. Title: SPV for National Level Monitoring Phase-1, 2024-25
- XVII. Duration: 12 months
- XVIII. Funding Agency: MoRD, GoI.
- XIX. Date of Commencement: 2024
- XX. Date of Completion: 2025
- XXI. Objectives:
- XXII. Methodology:
- XXIII. Summary & Conclusions:

ONGOING RESEARCH PROJECTS (Category A)

Name of project	Duration (Days)	Agency
APICF Scheme	30	Department of Pharmaceuticals
RPTUAS	30	Department of Pharmaceuticals
NIPER	30	Department of Pharmaceuticals
PM USHA	60	Department of Higher Education
SSM	90	NITI Aayog
NLM-SPV	180	MoRD

G. PUBLICATIONS

(a) Books

- I. Title: Antyodaya Se Sarvodaya: A Framework of Universal Fulfilment
- II. Publisher:IIPA
- III. Place: New Delhi
- IV. Date of Publication: 2025

(b) Papers & Articles

- I. Title: Impact of Cultural capital on School Education in India
- II. Journal: Bihar Journal of Public Administration
- III. Volume: 21

- IV. Number:2
- V. Date: July December 2024

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

Special committee Member to Finalise NLMs, MoRD, Gol

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Bihar

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

Publications:

- I. AI Blending Hopes and Aspiration, Business World, 31.12.2024
- II. Time: The Elusive currency of Modern Life, Business World, 20.01.2025
- III. From Second to First: Embracing Inclusive Growth for all, Business World, 10.02.2025
- IV. Digital to Phygital: Weaving Fabric of Human Experience, Business World, 05.03.2025
- V. Rising Tide: India's Economic Crossroad in a Warming World, Business World, 19.03.2025
- VI. Extreme Heat is an Infrastructure Crisis and a Humanitarian One, Business World, 07.04.2025
- VII. Yamuna's Cry: Reclaiming A River, Restoring a legacy, Business World, 28.04.2025
- VIII. Wealth Inequality is Crippling Healthcare Access in India, Business World, 28.05.2025

- IX. India's Enduring Saga of Global Mobility, Business World, 16.06.2025
- XI. Corporate Power and Consumer Markets; The Net worth of Network, 07.07.2025
- XI. युद्ध रक्षा खर्च का बोझ ही नहीं बढ़ता, तबाही भी लाता है, राजस्थान पत्रिका, मई, 13, 2025

ROMA DEBNATH

COMPLETED RESEARCH PROJECTS(Category A) (applies to both funded and non-funded research)

VII. Title: Women's Safety Audit in 14 Tier-II Cities (Gurugram)

VIII. Duration: 12 months

IX. Funding Agency: NCW

X. Date of Commencement: December2023

XI. Date of Completion: November 2024

XII. Status: Completed

VII. Title: To perform the tasks of National Level Monitoring and Evaluation for Legal Literacy and Legal Awareness Program

VIII. Duration: Twenty Four months

IX. Funding Agency: Department of Justice, Ministry of Law & Justice, Gol

X. Date of Commencement: 2nd November 2021

XI. Date of Completion: April 2024

XII. Status: Completed

C. ONGOING RESEARCH PROJECTS (Category B)

VII. Title: Social Impact Assessment Study for Subansiri Upper Hydro Electricity Project

VIII. Duration: 7 months

IX. Funding Agency: District Commissioner, Daporijo District, Arunachal Pradesh

X. Date of Commencement: December2024

XI. Date of Completion: July2024

XII. Status: Draft Report Submitted

E. COMPLETED RESEARCH PROJECTS (Category A)

I. **Title: Impact Assessment Of Supply, Installation & Commissioning Of Fully Equipped Modular Operation Theatre (OT) At Rotary Ambala Cancer & General Hospital, Ambala (RACGH)**

- II. Duration: 5 months
- III. Funding Agency: POWER FINANCE Corporation Limited
- V. Date of Commencement: September 4, 2024
- VI. Date of Completion: January 2025
- VII. Proposed Date of Completion
- XIII. Status Completed

F. COMPLETED RESEARCH PROJECTS (Category A)

I. **Title: Impact Assessment Of Supply, Installation And Commissioning Of 500 Nos. Led Based Solar Street Lightning System (SLSS) In Various Villages Of Basti Region, U.P- Phase-I**

- II. Duration: 5 months
- III. Funding Agency: POWER FINANCE Corporation Limited
- V. Date of Commencement: September 4, 2024
- VI. Date of Completion: January 2025
- VII. Proposed Date of Completion
- VIII. Status Completed

G. COMPLETED RESEARCH PROJECTS (Category A)

I. **Title: Impact Assessment Of Up-Gradation Of Government Schools (1280 Nos.) & District Library In Shravasti District, U.P**

- II. Duration: 5 months
- III. Funding Agency: POWER FINANCE Corporation Limited
- V. Date of Commencement: September 4, 2024

VI. Date of Completion: January 2025

VII. Proposed Date of Completion

VIII. Status Completed

G. PUBLICATIONS

(a) Book chapter

- I. Title: Data Dissemination and Governance: The Case of India
- II. Publisher: IIPA
- III. Place: New Delhi
- IV. Date of Publication: 2025

(b) Papers & Articles

- I. Title: CSR Activity as a Measure of Efficiency in Central Public Sector Enterprises
- II. Journal: Indian Journal of Public Administration
- III. Volume: 70
- IV. Number:2
- V. Date: 256-271

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- I. Title of Seminars/Workshops/Conferences etc:
- II. Organising Agency: International Telecommunication Union (ITU)
- III. Place & Date: 17.2.2025
- IV. Funding Agency:
- V. Grants:
- VI. Title of Paper Presented: Technical Report on policy, economic, and fiscal incentives for proliferation of affordable data services in unserved and underserved areas.

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

1. Member of selection committee for research staff
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
1. Member of Study Group (SG) 3 with International Telecommunication Union (ITU)
 2. Fellow of Daniel K. Inouye Asia-Pacific Center for Security Studies, Hawaii, US

J. ASSOCIATION WITH BRANCHES

Branch Assigned: West Bengal

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

1. Invited by NASSTA to deliver a lecture for foreign participants on “An overview of Tableau for data presentation”.
2. Invite by MATI to conduct 3 day workshop on Research Methodology and Methods for Government employees at Shillong, Meghalaya.
3. Invited by GIPARD to conduct 3 day workshop on Research Methodology for Government Teachers of University.
4. Complete 6 weeks training programme on Comprehensive Security Course (CSC) , conducted by Daniel K. Inouye Asia-Pacific Center for Security Studies (DKI APCSS), Hawaii , US.

SAPNA CHADAH

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Third Party Audit of Proactive Disclosure of Information under RTI Act by IISER Kolkata 2023-24	IISER Kolkata	Completed
2.	Third Party Audit of Proactive Disclosure of Information under RTI Act Department of Drinking Water and Sanitation, Government of India, 2023-24	Drinking Water and Sanitation, Gol	Completed
3.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Staff Selection Commission, Gol 2023-24	Staff Selection Commission	Completed
4.	Third Party Audit of Proactive Disclosure of Information under RTI Act by DARPG, Gol 2023-24	DARPG, Gol	Completed
5.	Third Party Audit of Proactive Disclosure of Information under RTI Act by President Secretariat 2023-24	President Secretariat	Completed
6.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Department of Legal Affairs, Gol, 2022-23	Department of Legal Affairs, Gol	Completed
7.	Third Party Audit of Proactive Disclosure of Information under RTI Act by VP Office 2023-24	VP Office	Completed
8.	Third Party Audit of Proactive Disclosure of Information under RTI Act by ISTM 2023-24	ISTM	Completed
9.	Women Safety Audit of Agra City	National Commission for Women	Completed
10.	Women Safety Audit of Agartala City	National Commission for Women	Completed
11.	Social Impact Assessment of Land Acquisition at Palam Village of Dwarka, Project Phase – 1 of South West Revenue District	GNCTD, New Delhi	Completed

12.	Social Impact Assessment (SIA) Report Construction of Road from SAARC University to CAPFIMS at Satbari Revenue Estate of South Revenue District, New Delhi	GNCTD, Delhi	Completed
13.	Social Impact Assessment on Land acquisition for the Construction of Road from SAARC University to CAPFIMS in Maidangarhi Revenue Estate of South Delhi District.	GNCTD, Delhi	Completed
14.	Interactive Workshop for the School Students on Consumer Protection and E-Commerce	Amazon India	Completed

C. ONGOING RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Impact assessment of 73 rd and 74 th Amendments in Indian Constitution: Assessing the Role of Women Representatives in PRIs and ULBs.	National Commission for Women	Ongoing
2.	Social Impact Assessment of Land Acquisition at Pul Pehladpur of South East Revenue District	GNCTD, New Delhi	Draft Report Submitted
3.	Social Impact Assessment of Land Acquisition for constructing Sewerage Treatment Plant at Jasola of South East Revenue District	GNCTD, New Delhi	Ongoing

D. Research Guidance

S.No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	5020 -Brig Gurbir Singh, IA	Impact of Make in India on Army Operational Capability in High Altitude and Mountain Warfare: An Analysis	50 th APPPA 2024-25

C. Books

1. Consumer Protection in North East India- Issues & Challenges- (Ed.) G. P. Prasin, Suresh Misra & Sapna Chadah, Concept Publishers, 2024
2. Public Administration in India -Towards a Citizen Centric Governance (Ed.) Suresh Misra, Sapna Chadah, & Mamta Pathania, IIPA New Delhi, 2024
3. Theme Paper- One Nation, One Election, 2024

in India -Towards a Citizen Centric Governance Ed.) Suresh Misra, Sapna Chadah, & Mamta Pathania, IIPA New Delhi, 2024

2. Level of Awareness among Consumers in North Eastern States –An Assessment with Suresh Misra in Consumer Protection in North East India- Issues & Challenges- (Ed.) G. P. Prasin, Suresh Misra & Sapna Chadah, 2024
3. Justice Delivery: Issues and prospects, in Viksit Bharat: Vision and Reality, IIPA, New Delhi, 2024
4. Presented paper on Digital Transformation: Emerging Regulatory Framework in National Conference on Public Administration and Digital Transformation: Efficiency, Reliability and Effectiveness, November 21-22, 2024

D. Papers/Articles Published & Presented/ Sessions in Seminar/ Workshops/ Conferences

1. Paper on Regulatory Governance in India- Emerging Dimensions in National Conference in Public Administration

F. Other Academic/ Professional Achievements and Contributions

- Session on Administrative Law in Mid-Career Training Programme (MCTP) for Indian Telecom Service (ITS) Group A Officers on July 30, 2024
- Co-Chaired Session on “Unlocking Digital Success” in National Conference on Public Administration and Digital Transformation: Efficiency, Reliability and Effectiveness, November 21-22, 2024
- Two Sessions on the Consumer Protection Act in the Foundation course for ITS officers, Haryana Institute of Public Administration, Gurugram, on May 22, 2024
- Attended Amazon Smbhav Summit 2024 on December 9-10, 2024, at Bharat Mandapam, New Delhi
- Expert for the Viva Voca of LL.M Students of the Delhi Institute of Rural Development, Delhi
- Member of Interview Panel for selection of Senior Consultant/ Consultant/ Young Professionals of NPPA
- Member, Board of Studies in Family and Community Resource Management under the Faculty of Family and Community Sciences, the Maharaja Sayajirao University, Baroda
- Member, Rajbhasha Karyavahan Committee, IIPA
- Member, Case Study Evaluation Committee, IIPA
- Faculty In-charge for IIPA Karnataka Regional Branch

MAMTA PATHANIA

Research Guidance (50th APPPA)

S. No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	Ms Rashi Sharma	Early Childhood Care and Education (ECCE) Exploring Challenges in Implementation in Uttar Pradesh	Awarded

F. On-going Project

- Research Project -To Study the Efficacy and Effectiveness of Citizen Charters and Service Delivery Act in Select Central Government Ministries/Departments of Gol and States, sponsored by DARPG, Gol

G. PUBLICATIONS

Books

- **Public Administration in India Towards a Citizen-Centric Governance**, Prints Publications Pvt Ltd, (Ed) (June 2024), New Delhi, ISBN:978-93-6697-470-5
- **Administrative History of India since Independence**, IIPA, Prints Publication Pvt Ltd,2024,2024,IS BN978-81-19972-00-5

Paper Reviewed

- **Reviewed a Chapter on Decolonization of Public Administration Curriculum in Kerala(India)** by Teaching Administration Journal(Manuscript-IDTPA-24-0048

Articles/Papers

- **Chapter 16- Digital Banking and its Impact in Rural India**”, Mamta Pathania in Kiran Gupta, Partha Pratim Mitra and Prakash Sharma(Ed),The Emerging Trends in the Consumer Law, Thomson Reuters South Asia Private Limited,2024
- **Creative Bureaucracy**, Mamta Pathania in Viksit Bharat :Vision &Reality, Print Publication Pvt Ltd,IIPA,ISBN:978-93-6697-296-1

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Presented a paper on “**Digital Transformation paving a way for Good Governance**” in National Conference on Public Administration and Digital Transformation Efficiency, Reliability and Effectiveness November 21-22, 2024

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

(b) **Association with Academic work outside IIPA (Membership of Committees/ Boards etc.)**

- Member, National Mirror Committee (NMC), Committee on Consumer Policy (COPOLCO) of Bureau of Indian Standards, New Delhi.
- Member, Area Advisory Board (AAB) and Board of Studies (BoS), Amity Institute of Public Policy (AIPP), Amity University ,Uttar Pradesh.
- On the review and evaluation panel of UPSC and many Public Service Commissions of different states.

J. ASSOCIATION WITH BRANCHES

- Branch Assigned
Tamil Nadu , Telangana & Andhra Pradesh

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- **Key Speaker** on the theme “**Conceptual Foundations of Public Administration**” in a Webinar, organized by CMEPS, Committee for Members in Entrepreneurship and Public Services, The Institute of Chartered Accountants of India(ICAI) 2024
- **Key speaker on ‘Value and Ethics’** for the 52 week Foundation Training of ESE-2022 batch of 2023, at National CPWD Academy, Ghaziabad,15 April 2024
- **Key Speaker in a Webinar on “Ethics and Values in Public Governance”** , conducted by NICF, Department of Telecommunication, Ministry of Communication, Gol ,4th July,2024
- **Chaired a Session (Track 6) in the 1st National Conference on Case Study Competition**, IIPA, New Delhi on 30th September,2024
- **Key Speaker on ‘Ethics and Accountability in Governance’** in the Leadership Training Program under the Women in Space and Allied

Science Leadership Program (WisLP) at Department of Science and Technology (DST), New Delhi organized by DST and the UK-India Education and Research Initiative (UKIERI), India, delivered by the British Council, India and the Coventry University, UK, on January 22, 2025

Invited as Panellist/Resource Person for

- ‘Conceptual Foundations of Public Administration’ 22nd Foundation Training Programme for Scientists and Technologists from 2024
- ‘Ethics in Governance’ in the Tata Motors Training Programme on “Government and Public Affairs” for Senior Executives (sponsored by Tata Motors & Tata Group Companies),July 2024
- ‘Ethics in Governance’ in Five Days Induction Training of Newly Recruited Deputy Director in ESIC on Aug 19 , 2024
- ‘Ethics in Governance’ in Induction Training Programme for Deputy Directors of ESIC ,9th September ,2024
- Sessions on “Ethics & Governance” at National CPWD Academy, Ghaziabad on 12 September,2024
- ‘Ethics in Governance’ in Induction Training Programme for Deputy Directors of ESIC ,17th September ,2024
- ‘Ethics in Governance’ in Induction Training Programme for Deputy Directors of ESIC ,23rd September ,2024
- ‘Ethics in Governance’ in the Training cum Exposure Visit Programme for Junior Grade Officers of Mizoram Secretariat Service Government of Mizoram October 22,2024
- ‘Conceptual Foundation of Public Administration’ in Training Program on Public Policy Formulation for the Probationers of the ITS 2022 and 2020 Batches, Dec 16-20, 2024
- ‘Ethics in Governance’ in Training Program on Public Policy Formulation for the Probationers of the ITS 2022 and

2020 Batches Dec 16-20, 2024

- Made a presentation on the Third Chapter, 'The Bureaucracy's Burden' of the Book, Accelerating India's Development by Karthik Muralidharan on 5th June 24.
- 'Conceptual Foundations of Public Administration' in the Training Programme on "Public Policy Formulation" for the Probationers of Indian Telecommunication Service (ITS), December 2024
- 'Ethics in Governance' in the Training Programme on "Public Policy Formulation" for the Probationers of Indian Telecommunication Service (ITS), December 2024
- "Conceptual Foundation of Public Administration" in the Foundation Training Programme for Indian Telecommunications Service Officers at IIPA, New Delhi on Jan 15, 2025
- Ethics in Governance in the Foundation Training Programme for Indian Telecommunications Service Officers at IIPA, New Delhi on Jan 16, 2025,
- Ethics in Governance in the FTP BIPARD on 28th February, 2025
- Ethics in Governance in the Training Programme on Public Administration for Officer Trainees of Indian Defence Estates Service (IDES) Feb, 2025

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- Participated BIS Meeting of MSD 10:02/ Working Group 9 Meeting, 2024
- Participated in the "Faculty Development Programme on Pedagogy" , 2024 at IIM Lucknow, Noida campus
- Participated in the Samuhik Charcha during the Karmayogi Saptah, Ministry of Personnel, Public Grievances and Pensions ,Government of India, October 21, 2024
- Participated in the National Conference

on Public Administration and Digital Transformation Efficiency, Reliability and Effectiveness November 21-22, 2024

- Participated in IIAS-DARPG Conference New Delhi -2025, Feb 11-14, 2025
- Attended various online/physical meetings regarding the IIAS-DARPG Conference as IIPA was the Knowledge Partner for the Conference, Feb 2025

SHYAMLI SINGH

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- I. Title: Blended Capacity Building Programme for Stakeholders of River Ganga Phase-I
- II. Duration: 03 years
- III. Funding Agency: National Mission for Clean Ganga (NMCG)
- V. Date of Commencement: July 2020
- VI. Date of Completion: June-July 2023

C. COMPLETED RESEARCH PROJECTS (Category B)

D. ONGOING RESEARCH PROJECTS (Category A)

- I. Title: Blended Capacity Building Programme for Stakeholders of River Ganga Phase-II
- II. Duration: 03 years
- III. Funding Agency: National Mission for Clean Ganga (NMCG)
- IV. Date of Commencement: August 2023
- V. Date of Completion: March 2026
- VI. Proposed Date of Completion: March 2026
- VII. Status: *Ongoing*

E. ONGOING RESEARCH PROJECTS (Category B)

- I. Title: Capacity Building Programme for Climate Smart Governance
- II. Duration: 03 Years
- III. Funding Agency: Department of Science and

Technology (DST), Ministry of Science and Technology

- V. Date of Commencement: July 2024
- VI. Date of Completion: March 2027
- VII. Proposed Date of Completion: March 2027
- VIII. Status *Ongoing*

F. CASE STUDIES PREPARED

- I. Title: Case Study Development and Community Survey Orchid Growers Survey – Sikkim**
- II. Funding Agency: Department of Science and Technology (DST), Ministry of Science and Technology
- IV. Date of Commencement: July 2024
- V. Date of Completion: March 2027
- VI. Summary & Conclusions: A focused survey was conducted with Orchid farmers in Sikkim to assess the impact of climate change on Orchid cultivation and the subsequent effects on the local Orchid market. The study aimed to generate grounded insights for climate-resilient agricultural strategies.

G. PUBLICATIONS

(a) Books

- I. Title: Navigating the Ghats of Varanasi
- II. Publisher: Indian Institute of Public Administration
- III. Place: New Delhi
- IV. Date of Publication: 2024
- I. Title: Decoding Capital's Pollution Crisis
- II. Publisher: Indian Institute of Public Administration
- III. Place: New Delhi
- IV. Date of Publication: 2024

(b) Papers & Articles

- I. Title: Challenges and Opportunities for India in the Arctic Ocean Region
- II. Journal: SAGE Journals
- III. Volume:
- IV. Number:

V. Date: May 19, 2025

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

I. Title of Seminars/Workshops/Conferences etc: IIAS-DARPG Conference

II. Organising Agency IIAS-DARPG Conference 2025

- III. Place & Date: Feb 10-14, 2025
- IV. Funding Agency: IIAS-DARPG
- V. Grants: IIAS-DARPG
- VI. Title of Paper Presented: Integrating Social Advocacy and Climate Action: The Future of Administrative Approaches

I. Title of Seminars/Workshops/Conferences etc: INTEGRATING CLIMATE ACTION, AI, SDGs AND WATER MANAGEMENT (ICASW)

II. Organising Agency IIPA, VIPS-TC

- III. Place & Date: 19-20 March, 2025
- IV. Funding Agency: IIPA
- V. Grants: IIPA
- VI. Title of Paper Presented: Assessing Air Quality Trends in Dehradun (2021 - 2024) Insights for Climate Change Mitigation and Adaption Strategies

I. Title of Seminars/Workshops/Conferences etc: INTEGRATING CLIMATE ACTION, AI, SDGs AND WATER MANAGEMENT (ICASW)

II. Organising Agency IIPA, VIPS-TC

- III. Place & Date: 19-20 March, 2025
- IV. Funding Agency: IIPA
- V. Grants: IIPA
- VI. Title of Paper Presented: Gender, Water Scarcity and Policy: Assessing The Role of Inclusivity in India's Water Governance and Development

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory

Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.) SPA, University of Southern Denmark

- Board Member at:
 - IGNOU
 - IPCA
 - GGSIPU
 - IIM

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Assam Branch Coordinator

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- **Book Unit Writer** in IGNOU
- **Syllabus Committee** at Amity University

GADADHARA MOHAPATRA

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

XXIV. Title: **‘Impact Assessment Study of Bhoomi Samman Districts’**

XXV. Duration: 4 Months

XXVI. Funding Agency: Department of Land Resources, Ministry of Rural Development

XXVII. Date of Commencement: 23.01.2024

XXVIII. Date of Completion: 30.5.2024

C. COMPLETED RESEARCH PROJECTS (Category B)

II. Title: **Screening, Monitoring of New NGO Proposals (First Phase - May 30, 2024) & Second Phase December 31, 2024)**

III. Duration: 3 months

IV. Funding Agency: Ministry of Tribal Affairs

V. Date of Commencement: February 19, 2024

VI. Date of Completion: May 30, 2024

D. COMPLETED RESEARCH PROJECTS (Category C)

I. Title: **Evaluation of Quality of Land Records in Northeast India**

II. Duration: Six Months

III. Funding Agency: Department of Land Resources, Ministry of Rural Development, Govt. of India.

IV. Date of Commencement: 26.06.2024

VI. Date of Completion: December 13, 2024

D. ONGOING RESEARCH PROJECTS (Category A)

VIII. Title: **Study on the Functioning of the Dargah Khwaja Saheb, Ajmer**

IX. Duration: **4 Months**

X. Funding Agency: **Ministry of Minority Affairs, Government of India**

XI. Date of Completion: **July 31, 2025.**

XII. Proposed Date of Completion: **July 31, 2025.**

XII. Status: **Ongoing**

E. ONGOING RESEARCH PROJECTS (Category B)

I. Title: **Evaluation-cum-Impact Assessment Study of Pradhan Mantri Jan Vikas Karam (PMJVK)**

II. Duration: **Six Months (24 Weeks)**

III. Funding Agency: **Ministry of Minority Affairs, Government of India**

V. Date of Commencement: **March 28, 2025**

VI. Date of Completion: **September 30, 2025**

VII. Proposed Date of Completion: **September 30, 2025**

VIII. Status: **Ongoing**

F. CASE STUDIES PREPARED

I. Title:
Women-led Entrepreneurship and Empowerment: Impact of Mission Shakti in Odisha

II. Funding Agency: Nil

- III. Grants: Nil
- IV. Date of Commencement: February 14, 2025
- V. Date of Completion: Under review by **Capacity Building Commission, Govt. of India** (Final Draft submitted to CBC and under review), 2025.

(c) Any other Publications

- I. Title: Digital Innovations in Social Protection
- II. Chapter in Books/Journal: **'Digital Innovations in Social Protection'** Chapter 14, pp. 207-224. In S.N. Tripathi (Edited) 2025. *Vikshit Bharat: Vision Bharat & Reality*, Indian Institute of Public Administration, Prints Publication.
- III. Place: New Delhi
- IV. Date: 2025

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Participated in the **'Introductory Course on Case Writing'** conducted by the **Capacity Building Commission in collaboration with Stanford Leadership Academy for Development (LAD) & Asian Development Bank Institute** on October 15 & 22, 2024.
- I. Title of Seminars/Workshops/Conferences etc: **Introductory Course on Case Writing**
- II. Organising Agency: **Capacity Building Commission in collaboration with Stanford Leadership Academy for Development (LAD) & Asian Development Bank Institute**
- III. Place & Date: October 15 & 22, 2024
- VI. Title of Paper Presented: **Women-led Entrepreneurship and Empowerment: Impact of Mission Shakti in Odisha**

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- **Nodal Person- Key Resource Centre-IIPA** under National Jal Jeevan Mission, Ministry of Jal Shakti (FY 2021-22, 2022-23 & 2023-2024).
- **Team Member**, Centre for Tribal Studies and Exploration, IIPA.
- **Supervised M. Phil Dissertation** of Capt. A. Ashok, IN (Roll No. 4903). *Har Ghar Jal: A Case Study of Kancheepuram District of Tamil Nadu* (Masters of Philosophy in Public Administration), 49th APPPA Participant, IIPA, New Delhi (Viva-voce conducted and Masters Diploma Certificate provided to the candidate on April 30, 2024).
- **Supervised the Master of Arts in Public Administration and Public Policy** of Brigadier Pranaya Dangwal (Roll No. 5002): *Overcoming Barriers: Enhancing Women's Participation in the Skill India Program in Meghalaya* (Masters of Arts in Public Administration and Public Policy Degree), 50th APPPA Participant, IIPA, New Delhi (Viva-voce conducted and Masters Diploma Certificate provided to the candidate on April 21, 2025).
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
 - **Review Editor in Public Health Education and Promotion- Frontiers International Journal (5.2 Impact Factor, 3.8 Citescore)**, since 24 July, 2022. Frontiers Media SA, Avenue du Tribunal-Fédéral 34 1005 Lausanne Switzerland.
 - **Dr. Gadadhara Mohapatra is the External Co-Guide** to the PhD Candidate Ms. Arnima Bhargava (Enrolment no. A6261319002), Amity Institute of Social Sciences (AISS), Amity University, Noida. **Title of Thesis:** Situational Analysis of Child Labour in BT Cotton Seeds Farms: A Study of Gujarat. Date of Registration: January 1, 2021, (PhD Degree Awarded in the year 2023).

J. ASSOCIATION WITH BRANCHES

Branch Assigned: IIPA Odisha Regional Branch.

II. Research/Case Studies:

Prepared and submitted a Case Study to Capacity Building Commission on 'Women-led Entrepreneurship and Empowerment: Impact of Mission Shakti in Odisha', dated February 2025.

III. Seminars/Conferences: **National Conference on 'Empowering Women for Transformative Odisha@2036: Women led Development and Entrepreneurship'** (Proposed Date-June 2425, 2025)

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Dr. Gadadhara Mohapatra, Faculty, IIPA & Project Director, DoLR Evaluation Study, organised an **official interaction** of Shri S.N. Tripathi, Hon'ble Director General, IIPA with
- **Shri. Cyril V. Darlong Diengdoh, IAS, Secretary, District Councils of Affairs, Government of Meghalaya** at Additional Secretariat Building, Shillong on **November 19, 2024**. The officers of the District Council of Affairs, Shillong and the nodal officers including the Revenue Officers and Land Record & Settlement Officers from the East Khasi Hills, West Jaintia Hills and West Garo Hills were also invited to discuss on the state of land record and the status of implementation of 'Digital India Land Record Modernisation Programme (DILRMP) in the state.
- During an official visit to Itanagar, Dr. Gadadhara Mohapatra, Faculty, IIPA, and Ms. Mamta Riba, Director, Land Record Management, Itanagar **organized a short appraisal session with Shri S.N. Tripathi, Hon'ble Director General, IIPA and Shri Balo Raja, Hon'ble Minister (Urban Affairs, Land Management & Civil Aviation), at Secretariat Office, Itanagar, Arunachal Pradesh** on August 23, 2024. This visit was part of the Department of Land Resources, Ministry of Rural Development, Govt. of India sponsored project entrusted to IIPA titled 'Evaluation Study of Quality of Land Records in 'Arunachal Pradesh'. This evaluation study is coordinated by Dr. Gadadhara Mohapatra, Faculty, IIPA. The appraisal session was attended by the Director of Land Management (LM) and other Department personnel. The pace of implementation of digital India land records Modernization programs was discussed at length.
- During the official visit to Arunachal Pradesh on August 22, 2024, a meeting was held with Shri S.N. Tripathi Hon'ble DG, IIPA and Ms. Mamta Riba, and Director, Land Management, Itanagar and the District Land Records and Survey Officer (DLRSO) of East Siang and Subansiri district in the state. **This meeting was coordinated by Dr. Gadadhara Mohapatra, Faculty, IIPA & Project Director, DoLR Evaluation Study.**
- During the official visit to Mizoram, Dr. Gadadhara Mohapatra, Faculty, IIPA & Project Director, DoLR Evaluation Study and Prof. Lalneihzovi, Senior Professor, Department of Public Administration & Dean, School of Social Sciences, Mizoram University, **organized an interactive meeting with Shri S.N. Tripathi, Hon'ble Director General, IIPA, Shri Dibakar Chandra Deka, Hon'ble Vice Chancellor of Mizoram Central University and Shri PC Lawmkunga, IAS (Retd.), Chairman-Mizoram Regional Branch at Mizoram University Guest House Conference Hall on September 14, 2024**. The Vice Chancellor of Mizoram Central University Shri Dibakar Chandra Deka delivered the welcome speech, wherein, DG IIPA deliberated on the contours of public policy and governance. This programme was attended by faculty members of the School of Social Sciences, MZU, along with research scholars, including international research scholars from various departments of MZU.
- During the DoLR 'Evaluation Study visit to Mizoram' on September 14, 2024, Dr. Gadadhara Mohapatra, Faculty, IIPA, **arranged an official meeting between the Hon. S.N. Tripathi, Director General of IIPA, and Shri B. Lalchhanzova, Minister of Land Revenue & Settlement Department, Mizoram**. Brief discussions on the implementation of Digital India Land Record Modernisation (DILRMP) in the state was

held. IIPA team briefed about the evaluation study visit scheduled in two districts in the state, namely Aizawl and Champhai.

- Dr. Gadadhara Mohapatra, Faculty, IIPA & Project Director, DoLR Evaluation Study **organised an official interaction of Shri S.N. Tripathi, Hon'ble Director General, IIPA with Shri Vanlalmawia, MCS, Hon'ble Secretary, Land Revenue & Settlement Department, Mizoram. Shri V. Lalduhzuala, Member Secretary (DILRMP) & Director, Land Record Survey & Settlement, Aizawl** and other officials took part in the short appraisal session and discussed about the initiatives undertaken by the department in conducting surveys and resurvey and computerisation of RoR and digitisation of Cadastral Maps and online payment of land revenue system introduced in the state.
- **Dr. Gadadhara Mohapatra, Faculty, IIPA was invited and attended the two Days International Workshop on “Modern Technologies in Survey and Resurvey for Urban Land Records” organised by Department of Land Resources, Ministry of Rural Development, Government of India** at Dr. Ambedkar International Centre (DAIC), New Delhi from October 21 to 22, 2024. Several international, national and regional best practice cases were presented in this workshop highlighting on the major milestones achieved and the key bottlenecks and challenges towards streamlining urban land record management.
- Dr. Gadadhara Mohapatra, Faculty, IIPA **attended a High-Level Policy Dialogue on leveraging National Transfer Accounts (NTA) for advancing Economic Growth, Gender, and Generational Equity, organized by United Nations Population Council (UNFPA),** in collaboration with the National Council of Applied Economic Research (NCAER), on **November 18, 2024** at 10.00 am at the Crest Hall, Metropolitan Hotel, New Delhi.

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- Participated in the Faculty Development Programme on Pedagogy for IIPA, organised by Indian Institute of Management Lucknow, Noida Campus held on 6th January, 2024.
- Attended the Policy Dialogue on ‘Leveraging National Transfer Accounts (NTA) for advancing Economic Growth, Gender and Generational Equity’ on November 18, 2024 at Crest Hall, Metropolitan Hotel, New Delhi.
- Participated in the Odisha Vikash Conclave, 2024 – “Transformative Odisha @2036: Population and Development” and felicitated in recognition of my participation at CYSD, Bhubaneswar, October 23, 2024.
- Attended the Sankala Foundation and UNOPs organized release of the report ‘Jal Jeevan Mission- Har Ghar Jal: A Study of Access to Clean Tap Water to Every Rural Home in India’ on September 20, 2024 at the Taj Ambassador in New Delhi.

PAWAN KUMAR TANEJA

COMPLETED RESEARCH PROJECTS(Category A) (applies to both funded and non-funded research)

Sl. No.	Name	Sponsored by	Study Team	Status
1.	Review of planning and implementation of COWIN platform into National COVID-19 vaccination programme	APPPA	Brig Vikram Jeet Singh Varaich & Dr. Pawan K. Taneja (Guide)	Completed

C. COMPLETED RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Study Team	Status
1.	Review of Career Growth Policy of National Divyangjan Finance and Development Corporation (NDFDC)	National Divyangjan Finance and Development Corporation	Dr. Pawan K. Taneja	Completed

D. ONGOING RESEARCH PROJECTS (Category A)

Sl. No.	Name	Sponsored by	Study Team	Status
1.	Challenges & way forward for Invigorating Private sector participation in Defence to Achieve Atmanirbharta in Defence	APPPA	Brig Raj Narain Tewari & Dr. Pawan K. Taneja (Guide)	Ongoing

E. ONGOING RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Study Team	Status
1.	Evaluation of 'Brand Building of India' as Telecom Manufacturing and Service Destination	Department of Telecommunication	Dr. Pawan K. Taneja	Draft Report Submitted
2.	Social Impact Assessment Study for Subansiri Upper Hydro Electricity Project	Government of Arunachal Pradesh	Dr. Pawan K. Taneja, Dr. Kusum Lata	Data collection process is on

F. CASE STUDIES PREPARED

G. PUBLICATIONS

(a) Books

Submitted Chapter in Book by S N Tripathi and Saket Bihari

"Taneja P. K. (In Publication), "Health for Marginalised to All: Challenges and Way Forward", Tripathi, S.N. & Bihari, S., "Antyodaya se Sarvodaya", Print Publication Pvt. Ltd., New Delhi

(b) Papers & Articles

1. Gupta, S., Sood, T., Taneja, P.K. (2024) "Profitability, Efficiency, Liquidity and Market Reputation as Determinants of Financial Leverage: Evidence from Indian Pharma and IT Sector Companies" Indica, Volume-62, Issue-VI, June 2024 ISSN: 0019-686X (UGC Care Listed, Peer Reviewed and Referred Journal)
2. Gupta, S., Taneja, P.K., & Sood, T. (2024), "Impact of Ownership on Capital Structure and Financial Performance of Government and Private Oil Marketing Companies: Panel Data Evidence" Rabindra Bharati Patrika, Vol.: XXVII, No.: 8, PP, 233-247 ISSN: 0937-0037.
3. Taneja P. K. (2024), "Public Health and Nutrition Security", Indian Institute of Public Administration, "Viksit Bharat: Vision and Reality", Print Publication Pvt. Ltd., New Delhi.

(c) Any other Publications

- Awarded Ph.D. Thesis to Mr. Shobhit Gupta, Researcher Scholar in Maharaja Agrasen University, Baddi on "DETERMINANTS OF CAPITAL STRUCTURE: A STUDY OF THE INDIAN CORPORATE SECTOR" guided him as a Ph.D. Co-guide

(d) Book Reviews

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Workshop on Accelerating the Process of Content Creation for Karmayogi Bharat Platform, Organised by Karam Yogi Bharat Office, November 18, 2024

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
 - Member, Centre for Economic Growth & Management Studies
 - Member, Annual Essay Competition Committee of IIPA
 - Reviewed IIPA Case Study Competition Cases
 - Coordinator, Indian Technical and Economic Cooperation (I-TEC) Programme of MEA at IIPA

- Coordinated Visit and MOU between the Indian Academy of Highway Engineers

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Kerala

Involvement with Activities:

Training:

S.No.	Topics	Date
1.	Certificate Course on Indian Constitution and Governance, University College Thiruvananthapuram	27/01/2025

II. Research/Case Studies:

S.No.	Books/Reports/Newsletters etc.
1	Kollam: Past and Present published
2	Newsletter published
3.	Essay writing competitions for college students were conducted and prizes distributed to the winners.

III. Seminars/Conferences:

S.No.	Topics	Date
1.	Cybersecurity for college students, All Saints College Thiruvananthapuram	01/08 2024
2.	Nation, Society, Politics and Administration: Linking Past and Present, University College Thiruvananthapuram	09/08/2024
3.	Climate History of the Earth, Government College for Women, Thiruvananthapuram	14/08/2024
4.	One Nation One Election, Department of Political Science, University of Kozhikode	11/09/2024
5.	Emerging Global Order and Strategic Repositioning of India 's Foreign Policy, N S S College Changanassery	12/11/2024
6.	Celebration of Samvidhan Diwas, All Saints College Thiruvananthapuram	29/11/2024
7.	Kollam and its Development Visions: Past and Present"	04/12/2024

8.	Emerging Trends in West Asia, Government College Chalakudy	29/01/2025
9.	Climate Crisis in Kerala: Lack of a Political Vision, S Gregorios College, Kottarakkara	19/03 2025

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Invited for a talk on “**Decision making, Change of Attitude and Develop Aptitude with Critical Thinking**” in a Four-Week Online Gurudakshta Faculty Induction Programme, organised by Institute of Management Studies, Kurukshetra University, Kurukshetra, and in collaboration with the UGC Malaviya Mission Teacher Training Centre scheduled from 26th September 2024 to 23rd October 2024.
- Invited for a talk on “**Governance Reforms Needed for Viksit Bharat**” in **Online Refresher Course on Teaching & Research in Social Sciences**, organised by Panjab University, Chandigarh, and in collaboration with the UGC Malaviya Mission Teacher Training Centre scheduled from 14.1.2025 to 27.01.2025.
- Special Workshop on Leadership, Stakeholders Management & Decision making in Orientation Programme on Development of Multimodal Logistic Transport Connectivity for efficient Highway Infrastructure for the Graduate Engineer Trainees (GTEs) of National Highways Logistics Management Limited (NHLML) on March 5, 2025, during 3-13 March, 2025 at Indian Academy of Highway Engineers, Noida
- Special Workshop on Leadership & Team building skills, Stakeholders Management, Mindfulness & Stress Management in Learning and Development Programme on Development of Multimodal Logistic Transport Connectivity for efficient Highway Infrastructure for the Officers of NHLML October 15, 2024 from 14th October 2024 to 18th October 2024 at

Indian Academy of Highway Engineers, Noida

- Invited as a speaker in a session on System Approach and Operations Research in Building Engineering Management, School of Planning and Architecture, New Delhi
- Talk on “Work Breakdown Structure and Resource Levelling” from a Project Management perspective on Monday, August 23, 2024 to Participants from 22 Countries in Arun Jaitley National Institute of Financial Management (AJNIFM), Faridabad.

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- Awarded with a Fellow Degree on Economic Security by Daniel K. Inouye Asia-Pacific Center for Security Studies, Hawaii, US Department of Defence on October 01, 2024.
- Participated in Senior Defence Resource Management Programme at Défense Resource Management Institute, Defense Security Cooperation University, Monterey, California, USA, Funded by: United States Department of Defence, in July 2024

SURABHI PANDEY

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

ONGOING RESEARCH PROJECTS (Category A)

- I. Title: **Evaluation of Establishments of PSU receiving subsidy (e.g. fertilizers) and being served by CISF on cost reimbursement basis.**
- II. Duration: 3 Months
- III. Funding Agency: MHA
- IV. Date of Commencement: 22 February 2025
- V. Date of Completion: July 2025
- VI. Proposed Date of Completion: August 2025

VII. Status: Still going on

ONGOING RESEARCH PROJECTS (Category B)

- I. Title: Evaluation of Night patrolling Scheme of Delhi Police
- II. Duration:
- III. Funding Agency: MHA

G. PUBLICATIONS

(a) Books

- I. Title: **Artificial Intelligence for (Sushasan) Good Governance**
Publisher: Prints Publication Pvt. Ltd.
Place: New Delhi.
Date of Publication: 2025

2. Reviewer of IJP (Indian Journal of Police)

(b) Papers & Articles

Paper

- I. Title: Cyber Security and Data Protection in India: A National Concern
Journal: Social Science Research Network (SSRN), Volume: 68, Number: 3, Date: October 17, 2024
Cyber Security and Data Protection in India: A National Concern, SSRN (Online), 17 October 2024, URL: https://papers.ssrn.com/sol3/papers.cfm?abstract_id=4953130

Articles

1. Title: **Digital arrest: Current modus of operandi**
Journal: Times of India (English Newspaper)
Date: November 29, 2024
Link: <https://timesofindia.indiatimes.com/blogs/author/dr-surabhi-pandey/>
2. Title: **Digital arrest: Current modus of operandi**
Journal: News Nine (News9 Hindi)
Date: September 20, 2024
Link: <https://www.news9live.com/world/middle-east-tensions-how-technology-weaponised-in-new-era-of-war-2700497>

3. सोशल मीडिया प्लेटफॉर्म पर ऐतिहासिक आउटलेज: भविष्य की चिंताएँ, Social Media outage published by Nation Today
4. पेगासस स्पाइवेयर विवाद: साइबर सुरक्षा के विभिन्न पहलू, published by Nation Today and UP Hindi news.
5. Middle East Tensions: How Technology Weaponised in New Era of War, TV9, 20 September, 2024, URL: <https://www.news9live.com/world/middle-east-tensions-how-technology-weaponised-in-new-era-of-war-2700497>
6. डिजिटल गिरफ्तारी घोटाला, published by India News (Hindi), 26 November, 2024, Page No.7.

(c) Any other Publications

- I. Title: **Policing in India: Reality and Reforms**
- II. Chapter in Books/Journal: Viksit Bharat: Vision and Reality
- III. Place: New Delhi
- IV. Date: 2025

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- I. Title of Seminars/Workshops/Conferences etc: 1. 'Public Administration and Digital Transformation-Efficiency, Reliability and Effectiveness'. 2. 'Growth Drivers of Viksit Bharat @ 2047: Amrit Kaal Vision'
- II. Organising Agency: IIPA
- III. Place & Date: New Delhi, 21-22 November 2024, and 19-20 December 2024
- IV. Funding Agency: IIPA
- V. Grants:
- VI. Title of Paper Presented: 1. Transformation Journey of Digital India, 2. Inclusive Governance in Bharat 3. General Purpose Technology: AI and ML, 4. Women's Contribution to Socio-Economic Development of India (Viksit Bharat)

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

One Day NATIONAL CONFERENCE on Navigating the Cloud : An Essential Security Road-map organised on 13th Nov 2024 In Collaboration With Amazon Web Services

- (a) Committee/others (Membership of

Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

Member: **Bureau of Indian Standards**

Reviewer of IJP (Indian Journal of Police)

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
CBI , Police Academy , LBSNAA, FCI, FICCI, CII, CAPSI, FASSI, CPWD, SAI, ISTM, DoPT, IAC MHA, NSCS,

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Uttar Pradesh

DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

Various Cyber Awareness shows on DD News and Rajya Sabha TV

DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

1. Completed Fellow IMS -DKI APCSS, USA and Defence Security Cooperation University, Naval Post Graduate College, Monterey, USA.
2. Certified Gen AI and Digital Transformation Tools for Legal Procedure from Singapore Law Society
3. One Day NATIONAL CONFERENCE on Navigating the Cloud : An Essential Security Road-map organised on 13th Nov 2024 In Collaboration With Amazon Web Services

MANAN DWIVEDI

COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- I. Title: Indian Foreign Policy: The comparisons between Regimes,
- II. Duration: two years
- III. Funding Agency: ICSSR

C. COMPLETED RESEARCH PROJECTS (Category B)

- I. Title: Good Governance in J and K
- II. Duration:

III. Funding Agency: ICSSR

E. ONGOING RESEARCH PROJECTS (Category B)

- I. Title: PMKY and Skill India Third Party Evaluation
- II. Duration: three months each
- III. Funding Agency: Neeti Aayog and Skills Ministry

G. PUBLICATIONS

(a) Books

- I. Title: Authored Book, "Politics" (Already Published)
- II. Publisher: Ane Books, 2025
- III. Place: New Delhi
- IV. Date of Publication: Feb, 2025

(b) Papers & Articles:

Regular Op Eds at TOI, Dainik Bhaskar, Dainik Jagaran, Rajasthan Patrika, Gov Now, VIF, etc

A Reguar person to be interviewed at the British Broadcasting Corporation on American Affairs, India's Defence Policy, Tarriff Regime of US, Operation Sindoor since the last two years all Online Connect

- I. Title: The American Standpoint in West Asia (Accepted for Publication)
- II. Journal: International Studies, SIS, JNU
- V. Date: Sage Publications, N Delhi

(c) Any other Publications

- I. Title: Commentary on US and South Asia Policy , Vivekanand International Foundation, 2025
- II. Chapter in Books/Journal: The Indian leadership of G 20, Ed Book, editor: Prof. Satish Kumar, IR, IGNOU, Publisher: Pentagon Press.

Manan Dwivedi, "India and China Border Troubles," Indian Journal of Asian Affairs, Feb, 2025

(d) Book Reviews

- A. Title of Book: Food Security in India,
- B. Author's Name: IDSA Faculty

C. Journal's Name: IJPA

E. Date: March 2025

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- I. Title of Seminars/Workshops/Conferences etc
- II. Eminent Speaker in NNIMS Univ, Topic: The Post Covid World and India's Role, Feb 2025
- III. Eminent Talk on US Elections and the Advent of Trump, At LSR, DU
- IV. Eminent Speaker (Online) on the Maharana Pratap Dialogue, Usanas Foundation, Udaipur
- V. Eminent Speaker at KMC, DU on Cinema and International relations, March, 2025
- VI. Eminent Speaker at IIMC, premised upon Indic Perspective of IR, April, 2025
- II. Organising Agency
- IV. Place & Date: March, 2025
- V. Eminent Speaker At Aurobindo College, DU, on US Elections, Feb, 2025
- VI. Eminent Speaket at the Joint International Conference between CSIR and Bihar Central University at IHC, March 2025

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.): Member of the Board at Moti Lal Nehru College, DU

J. ASSOCIATION WITH BRANCHES

Branch Assigned: Jharkhand

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

Lectures after working hours in ISIL, LSR, Aurobindo College and IIMC on US related matters.

Reputed T V Debate panelist at DD News, India News, India TV, NDTV, Zee TV, News X,

AMIT KUMAR SINGH

A (v) Research Guidance (50th APPPA)

S. No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	Mr. Jai Prakash	Impact of Unified Payment Interface (UPI) in financial inclusion on Street Vendors of Delhi	Awarded

D. COMPLETED RESEARCH PROJECTS(Category A) (applies to both funded and non-funded research)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Women Safety Audit of Agartala City	NCW, New Delhi	Completed
2.	Women Safety Audit of Agra City	NCW, New Delhi	Completed
3.	Women Safety Audit of Gurugram City	NCW, New Delhi	Completed
4.	Social Impact Assessment of Land Acquisition at Palam Village of Dwarka, Project Phase – 1 of South West Revenue District	GNCTD, New Delhi	Completed
5.	Social Impact Assessment (SIA) Report Construction of Road from SAARC University to CAPFIMS at Satbari Revenue Estate of South Revenue District, New Delhi	GNCTD, Delhi	Completed
6.	Social Impact Assessment on Land acquisition for the Construction of Road from SAARC University to CAPFIMS in Maidangarhi Revenue Estate of South Delhi District.	GNCTD, Delhi	Completed

C. ONGOING RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Impact assessment of 73 rd and 74 th Amendments in Indian Constitution: Assessing the Role of Women Representatives in PRIs and ULBs.	NCW	Ongoing
2.	Social Impact Assessment of Land Acquisition at Pul Pehladpur of South East Revenue District	GNCTD, New Delhi	Draft Report Submitted
3.	Evaluation of Training for All Scheme	Department of Personnel and Training, Gol	Ongoing
4.	Third Party Evaluation of Trainers Development Programme	Department of Personnel and Training, Gol	Ongoing
5.	Social Impact Assessment of Land Acquisition for constructing Sewerage Treatment Plant at Jasola of South East Revenue District	GNCTD, New Delhi	Ongoing

G. PUBLICATIONS

Article:

- Singh A.K. (2024), "Social Security: Reality & Reforms", published in Book (etd.) 'Viksit Bharta: Vision and Reality', Pub by IIPA, New Delhi, ISBN: 978-93-6697-296-1

- Singh A.K. (2025): "Swachh Bharat Mission: A Model for Good Governance and National Transformation" published in Book (edt), Public Administration in India: Towards a Citizen Centric Governance, Pub by IIPA, New Delhi, ISBN: 978-93-6697-470-5.

H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Paper presented in the National Conference on 'Public Administration and Citizen Centric Governance at IIPA' Swachh Bharat Mission: A Model for Good Governance and National Transformation
- Co-Chaired a session in "National Conference on "Public Administration and Digital Transformation: Efficiency, Reliability and Effectiveness" on 21st and 22nd November, 2024.
- Taken a session in Training Programme on "Public Policy Formulation" for the Probationers of Indian Telecommunication Service (ITS), December 16-20, 2024.
- Taken a session in Training Programme on Public Administration for Officer Trainees of Indian Defence Estates Service (IDES), Feb 3-7, 2025
- Taken a session in Foundation Training Programme for ITS Service Officers Trainees, Jan 15, 2025.

I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- Representing CUS, IIPA to the State Advisory Committee of Himachal Pradesh and Jammu & Kashmir for planning and implementing capacity building programs on urban development and governance for MoHUA, Gol.
 - Member of Editorial Board of e-newsletter, "NAGARLOK".
- (b) Association with Academic work outside IIPA (Membership of Committees/ Boards etc.)
- Life Member of National Association of Geographers, India (NAGI)

J. ASSOCIATION WITH BRANCHES

- Branch Assigned Jharkhand

K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Invited as Guest Faculty for various topics by Bihar Institute of Public Administration and Rural Development, Bodh Gaya.
- Invited for special lecture at School of Planning and Architect, New Delhi to deliver lecture on "Role of Women Safety Audit in Regional/Urban Planning".
- Attended a Consultation meeting on "Building Resilient Communities: Women and Sustainable Ecosystem" on July 30 and 31, 2024, organized by National Commission for Women, New Delhi.
- Designed Survey Methodology for NCW to conduct Impact assessment of 73rd and 74th Amendments in Indian Constitution: Assessing the Role of Women Representatives in PRIs and ULBs.

L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- Organised CUS Meeting with State/ UT Advisory Committees on Capacity Building with respective States/UTs, January 24, 2025
- Organised CUS Meeting with State/ UT Advisory Committees on Capacity Building with respective States/UTs, November 22, 2024
- Organised urban exposure visit for APPPA participants to Hyderabad Municipal Corporation in November, 2024
- Organised and attended Virtual Meeting with States Advisory Committees for CUS
- Attended a Consultative meeting - Revamping of TFA Scheme at Capacity Building Commission, Jawahar Vyapar Bhavan, Tolstoy Road, New Delhi 16th December, 2024 at 03.00 PM
- Organised exposure visits for BIPARD, CUS & Other training programmes Participants
- Data Collection on different issues for MoHUA, Gol from Jammu & Kashmir, Punjab, Haryana and Himachal Pradesh.

ANNEXURE F.6

**DETAILS OF FINANCIAL ASSISTANCE GIVEN TO BRANCHES
DURING THE YEAR 2024-25**

Sr. No.	Branches	Financial Assistance	Share of Interest	Grant for DDG Research Study	Grant for Zonal Conference of Branches	Total
Regional Branches						
1.	Assam	35000	3258			38258
2.	Bihar	35000	15299		150000	200299
3.	Chhattisgarh	35000				35000
4.	Delhi *	70000	41821			111821
5.	Goa					
6.	Gujarat		1071			1071
7.	Haryana					
8.	Himachal Pradesh					
9.	Jammu & Kashmir	35000	15441		150000	200441
10.	Jharkhand	35000	3896			38896
11.	Karnataka		6209	25000	150000	181209
12.	Kerala	35000	6729			41729
13.	Madhya Pradesh	35000	6870	25000	150000	216870
14.	Maharashtra #	45000	13528			58528
15.	Manipur					
16.	Meghalaya					
17.	Mizoram	35000	1700			36700
18.	Odisha	35000	8216			43216
19.	Puducherry	35000	1912			36912
20.	Punjab & Chandigarh*	70000	5524			75524
21.	Rajasthan	35000	8782			43782
22.	Tamil Nadu	35000	17282			52282
23.	Telangana and A.P.					
24.	Uttar Pradesh	35000	24364	12500		71864
25.	Uttarakhand					
26.	West Bengal					

Local Branches						
Sr. No.	Branches	Financial Assistance	Share of Interest	Grant for DDG Research Study	Grant for Zonal Conference of Branches	Total
1.	Agra					
2.	Aurangabad					
3.	Bareilly	20000	1417			21417
4.	Budaun					
5.	Burdwan	20000	921			20921
6.	Coimbatore					
7.	Cuddalore	20000	2550			22550
8.	Cuttack					
9.	Dharwad	20000	991			20991
10.	Dindigul					
11.	Gulbarga	20000	346			20346
12.	Howrah	20000	991			20991
13.	Indore					
14.	Jabalpur					
15.	Jamshedpur					
16.	Kanpur					
17.	Karimnagar	20000	708			20708
18.	Madurai	20000	3541			23541
19.	Mysore *	40000	566			40566
20.	Meerut					
21.	Muzaffarpur	20000	1912			21912
22.	Nagpur					
23.	Nashik					
24.	Pataliputra *	40000	638			40638
25.	Patiala					
26.	Pune					
27.	Saidapet					
28.	Salem					
29.	Sangali					
30.	Sirohi					
31.	Thanjavur					
32.	Tiruchirapalli					

33.	Tirunelveli					
34.	Tirupati	20000	2550			22550
35.	Tirupattur	20000	1133			21133
36.	Vadodara	20000	708			20708
37.	Vallabh Vidyanagar					
38.	Vellore					
39.	Villupuram	20000	1274			21274
40.	Virudhunagar					
41.	Visakhapatnam	20000	2267			22267
42.	Warangal					
	Total	1000000	204415	62500	600000	1866915

* Includes amount of financial assistance for the previous years

Including Rs.10000/- towards best branch award money

An amount of Rs.12500/- paid to Mahatma Gandhi State Institute of Public Administration, Punjab for District Level Governance Documentation.

ANNEXURE F.7**FACULTY MEMBERS ATTACHED WITH IIPA REGIONAL BRANCHES
(31-03-2025)**

S.No.	Name of Regional Branches	Name of Faculty Members
1.	Assam	Dr. Shyamli Singh
2.	Bihar	Dr. Saket Bihari
3.	Chhattisgarh	Dr. Manan Dwivedi
4.	Delhi	Prof. Suresh Misra
5.	Gujarat	Prof. Ashok Vishandass
6.	Haryana	Prof. Neetu Jain
7.	Jammu & Kashmir	Prof. Ashok Vishandass
8.	Jharkhand	Dr. Amit Singh
9.	Karnataka	Dr. Sapna Chadah
10.	Kerala	Dr. Pawan Kumar Taneja
11.	Madhya Pradesh	Dr. Kusum Lata
12.	Maharashtra	Prof. Vinod K. Sharma
13.	Manipur	Dr. Sachin Chowdhry
14.	Mizoram	Prof. Nupur Tiwary
15.	Odisha	Dr. G. Mohapatra
16.	Puducherry	Prof. Charru Malhotra
17.	Punjab & Chandigarh	Prof. K.K. Pandey
18.	Rajasthan	Prof. Suresh Misra
19.	Tamil Nadu	Dr. Mamta Pathania
20.	Telangana & Andhra Pradesh	Dr. Mamta Pathania
21.	Uttar Pradesh	Dr. Surabhi Pandey
22.	Uttarakhand	Prof. V.N. Alok
23.	West Bengal	Dr. Roma Debnath

ANNEXURE F.8

FACULTY AND SENIOR OFFICERS (AS ON 31.03.2025)

Shri Surendra Nath Tripathi, IAS (Retd.) Director General

Shri Amitabh Ranjan, Registrar

Professors		
1.	Prof. V.K. Sharma	Professor of Disaster Management
2.	Prof. K. K. Pandey	Professor of Urban Management.
3.	Prof. Suresh Misra	Professor of Public Administration (with specialization in Consumer Affairs)
4.	Prof. Ashok Kumar Vishandass	Professor of Applied Economics
5.	Prof V. N. Alok	Professor of Urban Finance
6.	Prof. Charu Malhotra	Professor of e-Governance & ICT
7.	Prof. Nupur Tiwary	Chair Professor (Dr. Ambedkar Chair in Social Justice)
8.	Prof. Neetu Jain	Professor of Behavioural Science
Associate Professors		
1.	Dr. Kusum Lata	Associate Professor of Urban and Regional Planning
2.	Dr. Sachin Chowdhry	Associate Professor of Public Administration
3.	Dr. Saket Bihari	Associate Professor of Development Studies
4.	Dr. Roma Debnath	Associate Professor of Applied Statistics
5.	Dr. Sapna Chadah	Associate Professor of Constitutional & Administrative Law
Assistant Professors		
1.	Dr. Mamta Pathania	Assistant Professor of Public Administration
2.	Dr. Shyamli Singh	Assistant Professor of Environment Management and Climate Change
3.	Dr. Pawan Kumar Taneja	Assistant Professor of Operation Research
4.	Dr. Surabhi Pandey	Assistant Professor of IT & e-Governance
5.	Dr. Gadadhara Mohapatra	Assistant Professor of Sociology
6.	Dr. Manan Dwivedi	Assistant Professor of International Relations and International Administration
7.	Dr. Amit Kumar Singh	Assistant Professor of Urban Development

Adjunct Faculty		
1.	Dr. Shweta Mittal	Adjunct Faculty
2.	Dr. Vikas Singh	Adjunct Faculty
Administration		
1.	Shri Mithun Barua	Dy. Registrar (AS)
2.	Shri. O. P. Chawla	Dy. Registrar (Finance & Administration)
3.	Mrs. Alka Jindal	Assistant Registrar (Training)
4.	Shri. Anil Kumar Sharma	Superintendent (APPPA)
5.	Shri Parveen Kumar	Superintendent (Maintenance)
6.	Mrs. Sarita	Superintendent (Account)
7.	Shri Harish Dhaundiyal	Superintendent (Administration)
Publication Officer		
1.	Ms. Meghna Chukkath	Publication Officer
Senior Library Officers		
1.	Shri Hukam Chand Yadav	Librarian
2.	Mrs. Meena	Professional Assistant (Sr Scale)
3.	Dr. Hemant Khare	Professional Assistant (Sr Scale)
4.	Dr. Shakti Chauhan	Professional Assistant (Sr Scale)
5.	Shri Narendra Kumar	Professional Assistant (Sr Scale)
6.	Mrs. Sunita Gautam	Professional Assistant (Sr Scale)
Research Coordination		
1.	Shri Rakesh Joshi	Superintendent (R&C and CUS)
Maintenance		
1.	Shri K S Ranga	Executive Engineer
2.	Shri Ashok Sharma	Electrical Supervisor

ANNEXURE F.9

ACTIVITIES OF CENTRE FOR URBAN STUDIES (APRIL 2024- MARCH 2025)

CUS during the year 2024-25 has extended its outreach and coverage through a typology of research, capacity building & advisory service in line with its role as a think tank and knowledge centre at apex level. Activities carried out by Centre for Urban Studies (CUS) during 2024-25 cover:

Activities carried out by Centre for Urban Studies (CUS):

- A. Eighteen Training and Capacity Building Activities for 569 participants
- B. Research and Advisory/Knowledge Centre Services for Govt. of India, States and ULBs
- C. Publication & Others Professional Activities (Quarterly Journal, Papers, TV Talks/ Discussions, Participation in Seminars)

A. TRAINING AND CAPACITY BUILDING ACTIVITIES

The Eighteen events include:

- (i) Thirteen Customised and Blended Training Programmes on Urban Development and related issues, and
- (ii) Five Workshops/Seminars, Round Table Discussion and Coordination Meetings,

Customised and Blended Training Programmes on Urban Development and related issues

The thirteen programmes were designed, developed and delivered on specific themes such as urban services, administration & legal skills and structured study visits. (Box-1 & Table-1)

- Organised two five-day comprehensive urban development programs for representatives of state advisory committees and multi-disciplinary team of urban functionaries from states at IIPA Campus. (July 8-12, 2024 & November 4-8, 2024)
- One Training of Trainers (ToT) on Integrated Urban Planning using GIS (Geographical

Information System) based tools in India jointly organised by the National Institute of Urban Affairs (NIUA) and Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH. The programme intends to cover theory as well as hands-on sessions to enhance the ability of urban functionaries on meaningful interventions like land suitability, hazard & vulnerability assessments, land use and transportation analysis and gender responsive spatial planning, etc.

- Conducted Pilot programs at city level in Gurugram (January 19, 2024) and Faridabad (February 13, 2024) to effectively cover cutting edge level functionaries 2023-24 followed by state/city specific programs in 2024-25 at Ladakh (Leh and Kargil), Haryana (Panchkula and Karnal) and Himachal Pradesh (Dharamshala).
- Virtual meeting with Advisory Committees of CUS on 22nd November, 2024 to reaffirm the focus of MoHUA on decentralised city based training and prepared plan of action for the last quarter 2024-25 and next financial year.
- At the same time, CUS has taken up development of iGOT courses in a sequential manner. These are nine specialized courses prepared in the basic version of specific subject area in consultation with Capacity Building Commission (CBC). Advance version of the courses shall also be taken up accordingly.

Courses Uploaded

- (i) Smart Technologies for Climate Resilience
- (ii) Contract Management
- (iii) Introduction to Municipal Governance
- (iv) Augmentation of Municipal Revenue
- (v) Dealing with Difficult Conversation and Anger Management

Courses Under Preparation

- (vi) Project Finance and Financial Modelling
- (vii) Design of PPP Projects and Models
- (viii) Solid Waste Management and Circular Economy
- (ix) Liquid Waste Management
- Two structured urban study visits on smart

city, SBM, urban infrastructure, municipal finance to Hyderabad & Bengaluru.

Five-day Comprehensive Training Programme on Urban Development: Status, Issues and Strategies (July 8-12, 2024) inaugurated by Shri S.P. Singh (IPS), Additional Secretary, MoHUA and Shri S.N. Tripathi (IAS-r), Director General, IIPA

Box-1

Key Features of Training and Capacity Building

The participants of training and capacity building programmes interacted with eminent resource persons like Shri S.P. Singh, IPS (Additional Secretary, MoHUA), Ms. D. Thara, IAS (Additional Secretary, MoHUA), Shri R. Srinivas (Urban Planning Expert in High-Level Committee on Urban Development), Dr. Kusum Lata (Associate Professor, IIPA), Shri Jitender Kumar (Assistant Municipal Secretary), Dr. J. Satyanarayana, IAS (Former Secretary, MeitY and Chairman, DPI Academy), Shri D.S. Dhapola (Institutional & Capacity Building Expert, DoLR), Dr. Manini Syali (Assistant Professor, TERI SAS), Dr. Kavita (Assistant Professor, TERI SAS), Prof. M.P. Mathur (Former Faculty, NIUA), Shri Urin Gupta (Consultant, CA Firm), Ms. Sreenandini Banerjee (Programme Manager, NULP, NIUA), Shri Sanjeev Khirwar, IAS (Principal Secretary (H&UD), UT of Ladakh), Shri Imteez Kacho, (Administrator, Municipal Committee Kargil), Ms. Monika Bahl (Deputy Project Director, SUDSC-II, GIZ), Ms. Ruchi Gupta (Team Lead, NIUA), Dr. Debolina Kundu (Director (AC), NIUA), Dr. Afshin Afshari (Fraunhofer Institute for Building Physics).

Field visits to Waste Management Plant at New Moti Bagh and Waste to Energy Plant at Tehkhand and Sonia Vihar Water Treatment Plant were also conducted.

Two-day Special Training Programme on Urban Governance held at Dharamshala on January 8-9, 2024

City Specific Programme at Ladakh (Leh and Kargil) and Haryana (Panchkula and Karnal) during 2024-25

Table-1

Customised and Blended Training Programmes on Urban Development and related issues

Sl. No.	Name of the programme	Duration	No. Participants
1.	Two-day Special Training Programme on Urban Governance held at Mandi	February 11-12, 2025	40
2.	Five-day Comprehensive Training Programme on Urban Development: Status, Issues and Strategies	February 3-7, 2025	14
3.	Two-day Special Training Programme on Urban Governance held at Dharamshala	January 8-9, 2025	65
4.	Two-day Urban Study Visit to Hyderabad of Senior Govt. Officers	November 28-29, 2024	11
5.	Two-day Urban Study Visit to Bengaluru of Senior Govt. Officers	November 28-29, 2024	12
6.	Training-of-Trainers on 'Integrated Urban Planning using GIS-based tools in India'	November 18-20, 2024	28

7.	Five-day Comprehensive Training Programme on Urban Development: Status, Issues and Strategies	November 4-8, 2024	25
8.	Five-Day Programme on Urban Governance and Management	Oct-Nov, 2024	24
9.	Special Training Programme on Climate Smart Delivery of Municipal Services at Karnal	October 25, 2024	56
10.	Special training Programme on Climate Smart Delivery of Municipal Services held at Panchkula	September 3, 2024	41
11.	Five-day Comprehensive Training Programme on Urban Development: Status, Issues and Strategies	July 8-12, 2024	19
12.	Two-day Special Training Programme on Urban Governance held at Kargil	June 21-22, 2024	39
13.	Two-day Special Training Programme on Urban Governance held at Leh	June 18-19, 2024	36

Field Visits conducted for Participants of Five-day Programmes at IIPA during July 8-12, 2024 and November 4-8, 2024

Urban Study Visits conducted for Senior Govt. Officers in two cities (Hyderabad and Bengaluru)

Workshops/Seminars, Round Table Discussion and Coordination Meetings

Five events as per Table-2 were conducted under this category which include Round Table Discussion on Urban Infrastructure Financing: Challenges and Opportunities and CUS Meeting with State/UT Advisory Committees on Capacity Building with respective States/UTs.

Table-2

Workshops/Seminars, Round Table Discussion and Coordination Meetings

Sl. No.	Name of the programme	Duration	No. Participants
1.	CUS Meeting with State/UT Advisory Committees on Capacity Building with respective States/UTs	January 22, 2025	19
2.	Round Table on Urban Governance & Sanitation in Bengaluru and Hyderabad	January 21, 2025	35
3.	Round Table Discussion on Urban Infrastructure Financing: Challenges and Opportunities	October 17, 2024	31
4.	CUS Meeting with State/UT Advisory Committees on Capacity Building with respective States/UTs	November 22, 2024	19
5.	Sustainable Urban Futures: Policy, Planning, Management-A Multi-Disciplinary International Conference (in collaboration with XIM University, Bhubaneshwar, Odisha as Knowledge Partner)	February 13-14, 2025	55

B. RESEARCH AND ADVISORY/KNOWLEDGE CENTRE SERVICES FOR GOVT. OF INDIA, STATES AND ULBS

Fourteen research studies and technical proposals, reports, documents etc. were prepared as part of Research and Advisory/Knowledge

Centre Services for Govt. of India, States and ULBs.

Research

- (i) Social Impact Assessment for Land Acquisition at Village Palam for DDA's Dwarka Project Phase-1

- (ii) Social Impact Assessment for Land Acquisition at Village Satbari for DDA Project of Gaushal Road Construction
- (iii) Social Impact Assessment (SIA) Study on Construction of Road from SAARC University to CAPFIMS at Maidangarhi Revenue Estate of South Revenue District, New Delhi
- (iv) Study on Application of 4IR in Urban Governance in India
- (v) Study on Blue Green Infrastructure: A Journey from Opportunity to Necessity
- (vi) Study on Veracity of Swachh Survekshan in select cities/states
- (vii) Study on Impact Assessment of Convergence of Projects in Smart Cities Mission
- (viii) Study on Impact of RERA on Home Buyers in India (ongoing)
- (ix) Study on Framework for Minimum Waste Localities, Case Study: Ward(s) of Varanasi (ongoing) Technical proposals submitted to ministries/states and other urban institutions, which are under negotiation include:
- (x) Proposal for Training Programs specially designed for officers of New Delhi Municipal Council (NDMC) for the Year 2024-25
- (xi) Proposal for Capacity Building and Research Activities submitted to DDA for the year 2024-25
- (xii) Proposal for Manpower Study submitted to Chandigarh Municipal Corporation
- e) Information regarding SAC/ Governing Council/ Training Calendar in respect of RCUES/CUS on April 1, 2024
- f) Participation in Two-day Chintan Shivir on Reimagining Urban India at Bharat Mandapam from May 29-30, 2024 organised by MoHUA
- g) Status report for review meeting of CTIs under the administrative control of MoHUA under the Chairmanship of JS (CBUD/DAY-NULM/PM SVANidhi) on July 8, 2024
- h) Information required for briefing by MoHUA to Standing Committee on Housing & Urban Affairs on October 14, 2024
- i) Information in respect of AMRUT – Parliament Matter on October 16, 2024
- j) CUS/RCUES meeting with Economic Adviser (H-II) held on November 7, 2024
- k) Information of available training modules on December 10, 2024

C. PUBLICATION & OTHERS PROFESSIONAL ACTIVITIES

(Quarterly Journal, Special issue of Digest, Papers, TV Talks, Participation in Seminars)

CUS has the credit of various publications & other professional activities.

Publications

Advisory/Knowledge Centre Services for Govt. of India, States and ULBs

- (i) Specific works assigned by MoHUA
 - a) Base Papers and technical papers including veracity of Swachh Survekshan as assigned by the Ministry of Housing and Urban Affairs.
 - b) Professional Support to States on research and training policy & implementation
 - c) Inputs for parliament questions to MoHUA from time to time
 - d) Periodic reporting by CUS to GoI on various sectoral issues
- a) Publication of NAGARLOK (July-September, 2024)
- b) Veracity of Swachh Survekshan in select cities/states (Working Paper-III, 2024)
- c) Blue Green Infrastructure: A Journey from Opportunity to Necessity states (Working Paper-II, 2024)
- d) Application of 4IR in Urban Governance in India states (Working Paper-I, 2024)
- e) Publication of NAGARLOK (April-June, 2024)
- f) Publication of NAGARLOK (January-March, 2024)
- g) Publication of NAGARLOK (October-December, 2023)

Other Professional Activities

1. Three Papers, comments and observation on specific issues from MoHUA
2. Five Faculty papers published in Daily Newspapers on current urban sector issues
3. Faculty members have been involved in the expert committee/working groups set up by MoHUA and other Ministry of Govt. of India and states, restructuring committee of HUDCO's HSMI, board of examiners in ITPI, NCR Planning Board, AMDA (Association of Municipalities and Development Authorities) and Editorial Board of reputed journals
4. In addition, CUS faculty also provided faculty inputs to the courses conducted by Haryana Institute of Public Administration, Human Settlement Management Institute (HSMI), Schools of Planning & Architecture, Institute of Town Planners of India and Association of Municipalities and Development Authorities. These programmes provided an opportunity to teach and learn for further dissemination.
5. Faculty Participated in a number of seminars/workshops and TV discussions on contemporary urban issues.

ANNEXURE F.10

**DETAILS OF HONORARIUM AND SALARY PAID TO FACULTY MEMBERS/
SENIOR ADMINISTRATIVE OFFICERS DURING 2024-25**

Sl.No.	Name	Salary	Honorarium	Total (Rs.)
1	Sh. S. N. Tripathi	2886750	0	2886750
2	Sh. Amitabh Ranjan	3577692	0	3577692
3	Prof. Suresh Misra	1790323	0	1790323
4	Prof. K. K. Pandey	1800000	48580	1848580
5	Prof. V.K. Sharma	1800000	142676	1942676
6	Prof. V.N. Alok	3753312	0	3753312
7	Prof. Charru Malhotra	3350256	0	3350256
8	Dr. Sachin Chowdhry	3978678	48580	4027258
9	Dr. Kusum Lata	3625328	0	3625328
10	Prof. Neetu Jain	4246151	0	4246151
11	Dr. Roma Debnath	3754144	0	3754144
12	Dr. Sapna Chadah	3077172	66467	3143639
13	Dr. Mamta Pathania	2361484	0	2361484
14	Dr. Gadadhara Mohapatra	2271252	47700	2318952
15	Dr. Pawan Kumar Taneja	2145236	0	2145236
16	Dr. Manan Dwivedi	2361484	0	2361484
17	Dr. Saket Bihari	3811519	588740	4400259
18	Prof. Nupur Tiwary	3956174	0	3956174
19	Dr. Shyamli Singh	2269054	142676	2411730
20	Dr. Surabhi Pandey	1589262	0	1589262
21	Dr. Amit Kumar Singh	1138548	48580	1187128
22	Prof. Ashok Kumar Vishandass	1790000	70157	1860157
23	Dr. Shweta Mittal	919000	0	919000
24	Sh. Mithun Barua	2364466	0	2364466
25	Sh. O. P. Chawla	800000	0	800000
26	Sh. K. S. Ranga	722678	0	722678
	Total	66139963	1204156	67344119



INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI - 110 002



IIPA (Official)



011-23468363



011-23356528



helpdesk.iipa@gmail.com



iipa.org.in



@iipa9