

# ANNUAL REPORT

---

## 2022-2023



**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**

Indraprastha Estate, Ring Road, New Delhi

[iipa.org.in](http://iipa.org.in)



## GANDHIJI's TALISMAN

“ I will give you a talisman. Whenever you are in doubt or when the self becomes too much with you, apply the following test:

Recall the face of the poorest and the weakest man whom you may have seen and ask yourself if the step you contemplate is going to be of any use to him.

Will he gain anything by it? Will it restore him to a control over his own life and destiny? In other words, will it lead to Swaraj for the hungry and spiritually starving millions?

Then you will find your doubts and your self melting away ”



*MK Gandhi*

**Mohandas Karamchand Gandhi**

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
INDRAPRASTHA ESTATE, RING ROAD,  
NEW DELHI-110002**



# **69<sup>th</sup> ANNUAL REPORT 2022-2023**

**PRESENTED AT THE ANNUAL MEETING OF  
THE GENERAL BODY ON 31st October, 2023**

*Indian Institute of Public Administration (IIPA) was set up to build capacity among public servants through training and research with knowledge, skills and behaviour required for managing the tasks of governance at the Centre and state level. In its efforts to enhance the leadership, management and administrative capability of the executive in government and public sector enterprises, the Institute works in close collaboration with national and international organisations. The Institute's training and research programmes link with its vast information management and experience- sharing activities.*

*Building upon the vision of its founding fathers, IIPA aims to be one of the world's leading academic centres of thought and influence on public governance, policy making and implementation to enable governance systems to become more responsive to the needs and aspirations of citizens and be aligned to human values in a democratic society.*



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(01.04.2022 to 31.03.2023)

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6, Maulana Azad Road  
New Delhi-110011

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Hon'ble Minister of State  
Ministry of Personnel, Public Grievances & Pensions, Govt. of India  
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Shri Vijoy Prakash, IAS (Retd.)  
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Shri K.K. Sethi, IAS (Retd.)  
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Regional Branch,  
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### **Member-Secretary**

Shri Surendra Nath Tripathi  
Director General  
Indian Institute of Public Administration  
I.P. Estate, Ring Road  
New Delhi-110002

डॉ. जितेन्द्र सिंह

राज्य मंत्री (स्वतंत्र प्रभार),  
विज्ञान एवं प्रौद्योगिकी मंत्रालय,  
राज्य मंत्री प्रधान मंत्री कार्यालय,  
राज्य मंत्री कार्मिक, लोक शिकायत एवं पेंशन मंत्रालय,  
राज्य मंत्री परमाणु उर्जा विभाग तथा अंतरिक्ष विभाग  
भारत सरकार



सत्यमेव जयते

DR. JITENDRA SINGH

Minister of State (Independent Charge),  
of the Ministry of Science and Technology,  
Minister of State in the Prime Minister's Office,  
Minister of State in the Ministry of Personnel,  
Public Grievances and Pensions,  
Minister of State in the Department of Atomic Energy and  
Department of Space,  
Government of India



### MESSAGE

I feel delighted to write this message for the 69-year-old prestigious publication of IIPA, its Annual Report which is the summarized version of the year-long activities of the Institute for 2022-23.

IIPA has many firsts to its credit in the year 2022-23. After wonderfully absorbing the shock of Covid-19 pandemic, IIPA has reignited itself into several innovative areas. Among the important initiatives, IIPA has undertaken the District Good Governance Index Project of Uttar Pradesh, DGGI-UP, undertaken the Training Programs for visually challenged judges and officers of different High Courts on the advice of Hon'ble Supreme Court of India and undertaken Training Programs for not only 'selected' officers but 'elected' people's representatives of Urban Local Bodies also.

I am also happy to learn that IIPA has increased its outreach and collaboration activities and in partnership with Administrative Training Institutes of different States, it is now imparting training to the probationers, middle and senior level officers of the State Governments like Maharashtra, Bihar, Uttar Pradesh and Gujarat.

With the guidance and direction of the Hon'ble Prime Minister of India, the Government has launched Mission Karmayogi (National Programme for Civil Services Capacity Building) with the objective to bring complete transformation in the capacity building of the civil services. We are moving from a Rule-based system to a Role-based system. IIPA has quickly reasoned that this is the opportunity for the future and integrated itself with Mission Karmayogi. IIPA is now the leading Institution in the field of Digital Training which has uploaded a sizable no. of courses on iGOT platform. In addition, IIPA has been preparing Courses for its own LMS for future Online Training Programs. This is, indeed, a great achievement.

I am pleased to know that IIPA Membership is growing handsomely since its reopening w.e.f. 1 st January 2021 after a long moratorium. IIPA has inducted 275 Life Members in 2022-23 and most of them are civil servants and academicians which is heartening to know. IIPA has also actively launched the membership drive along with Regional/Local Branches which will further strengthen its base. Due to expansion of IIPA academic activities in States, a number of State Civil Servants are also applying for IIPA membership which would further consolidate IIPA outreach and reputation in remote areas of our country.

Among many novel activities, the Regional branches have been documenting District Level Governance by selecting one district in their area. This activity will not only start a process of reinventing district administration and governance but also strengthen the regional branches.

I congratulate the team IIPA and profusely appreciate their efforts for upholding the true spirit of IIPA at this time of global crisis.

(Dr. Jitendra Singh)

MBBS (Stanley, Chennai)

MD Medicine, Fellowship (AIIMS, NDL)

MNAMS Diabetes & Endocrinology

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## FROM THE DIRECTOR GENERAL

Under the guidance of Hon'ble Vice President of India and President IIPA Shri Jagdeep Dhankhar ji and Hon'ble Union Minister and Chairman IIPA Executive Council Dr. Jitendra Singh ji, IIPA has proudly marched ahead in 2022-23.

In 2022-23, IIPA completed 17 research projects and conducted 127 training programmes. Total of 11313 officials of Government of India, State Governments and Foreign Governments have been trained by IIPA in 2022-23. IIPA participated in the National Policy for MSME in India by providing professional support, policy research on Panchayat Elections, Policy Study on Panchayat and Dispute Resolution, Social Impact Assessment of DMRC projects etc. In collaboration with Government of Uttar Pradesh and Department of Administrative Reforms and Public Grievances (DARPG), IIPA prepared the District Good Governance Index for the State of Uttar Pradesh (DGGI-UP). In 2022-23, IIPA got the privilege to organize one-day workshop for the Assistant Secretaries of 2020 Batch of the Government of India in collaboration with Department of Personnel & Training (DoPT) and Capacity Building Commission (CBC). IIPA has also started imparting training to the probationers and other senior level officials of the State Governments mainly in collaboration with Administrative Training Institutes (ATIs) of States. In 2022-23, IIPA conducted 32 training programmes for State Government officials.

One of the most important assignments entrusted to IIPA by DoPT has been IAS Intake Study. The Report has been submitted to DoPT.

The 48th Advanced Professional Programme in Public Administration (APPPA) commenced on 1st July 2022, which was inaugurated by Hon'ble Union Minister and Chairman IIPA Executive Council, Dr Jitendra Singh. Like previous year, this year also APPPA participants had the honour to listen to three service Chiefs of Indian Defence Forces, Chief of Army Staff General Manoj Pandey, PVSM, AVSM, VSM, ADC, Chief of Air Staff Air Chief Marshal V R Chaudhuri, PVSM, AVSM, VM, ADC and Chief of Naval Staff, Admiral R Hari Kumar, PVSM, AVSM, VSM, ADC.

IIPA conducted the inaugural Dr Rajendra Prasad National Convention on 'Repositioning India @2047: Revisiting Sustainable Development Goals for Nation Building'. Workshops were held on very relevant topics of national and international importance like Indian Diplomacy @75, Atmanirbhar Bharat in Agriculture, Civil-Military Relations, Blockchain, Vibrant India @75, and War in Ukraine etc.

IIPA has taken special initiative on the advice of Hon'ble Union Minister Dr Jitendra Singh, to expand the outreach of IIPA and collaborate with other training and academic institutions. In 2022-23, IIPA entered into MOU with Administrative Training Institutes of Uttarakhand, Punjab, Bihar, Capacity Building Commission (CBC), Pondicherry University, IIT Roorkee, Amazon etc. These collaborations will result into more opportunities in the capacity building and research projects in future.

IIPA opened its Life Membership also w.e.f. 1st January 2021 after a long moratorium in view of several requests from Regional and Local Branches and aspiring Members all over India. Since then, IIPA has scrutinized all the pending applications and granted membership to eligible applicants. IIPA has also launched the membership drive and invited applications from all Regional and Local branches. In 2022-23, IIPA inducted 275 Life Members, 4 Associate Members and 36 Student Members.

On knowledge dissemination front, the operationalization of Digital Repository of IIPA library giving access to huge resources of IIPA library from remote locations has helped IIPA spread its wings to far nooks and corners of academic worlds now. IIPA has come out with several publications in 2022-23.

Along with its flagship journal IJPA and other journals like Lok Prashasan, Nagarlok, DPA and IIPA Digest, IIPA published a book on Dr. Rajendra Prasad, the First President of India 'Bharat Ratna: Inspiring Works of Rajendra Prasad', 'IIPA Coffee Table Book', the journey of IIPA so far in pictures and 'Drivers of Atma Nirbhar Bharat'.

Among the memorable events, IIPA held its Annual Meeting of the General Body on 31st October 2022 presided over by the Hon'ble Vice President of India and President IIPA Shri Jagdeep Dhankhar ji as the Chief Guest and Hon'ble Union Minister and Chairman IIPA Executive Council Dr. Jitendra Singh ji as the Guest of Honour. IIPA celebrated its 69th Founders' Day on 29th March 2023 with the Keynote address by none other than the Hon'ble Vice President of India Shri Jagdeep Dhankhar ji on 'Governance: Separation of Powers'.

IIPA has been an active partner of DARPG, Govt. of India in its various Conferences on Good Governance and e-Governance organized all over India.

The National Consumer Helpline (NCH) Project has been discontinued at IIPA by the Department of Consumer Affairs, Govt. of India. As such, IIPA income from Research Projects has been affected in short term. However, we are confident that IIPA will make it up with other Projects in the long run.

The Institute conveys its gratitude to the DoPT and other Ministries at the Centre and States and to all other agencies for their support for the training, research, workshops and seminars and other activities at IIPA assisting the Government efforts to continuously upgrade knowledge base and improve quality of delivery of public services. We place on record our gratitude and appreciation for the constant support provided by the Hon'ble Vice President of India and President IIPA, the Hon'ble Union Minister and Chairman IIPA EC and the members of the Executive Council.

The Institute also thanks all the office-bearers of Regional and Local branches, faculty members, Officers and staff of the Institute for their sincere efforts in the overall development of the Institute. We are grateful to all those within and outside IIPA who have assisted us and contributed to the success of our activities and efforts during the year and look forward to more of the same.



(Surendra Nath Tripathi)  
Director General

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# REPORT ON THE ACTIVITIES OF THE INSTITUTE

## 2022-2023

### AN OVERVIEW

This Report of Indian Institute of Public Administration pertains to the year 2022-2023. The Institute undertakes research studies on substantive and contemporary issues as well as in specific areas as sponsored by the governments, national organisations and international agencies. It also offers advisory services in operational areas to government and public sector enterprises. It conducts a large number of training programmes on various aspects and facets of the study and practice of public administration and management and trains over 10000 officers and civil society members every year from India and abroad. It also publishes and disseminates literature on public administration through special publications and journals.

The Report presents the activities of the Institute under the following four major heads:

- Training
- Research Activities
- Information Management
- Associational and Outreach Activities.

The Report includes information about the:

- Institute's Finances
- Academic Events like Seminars, Conferences, Lectures, Visits, Book Releases, etc.
- Activity Reports of various Committees and Centres of IIPA
- Academic Activities of Faculty
- Administrative and Personnel Matters.

### TRAINING/EDUCATIONAL PROGRAMMES

The Institute organised a large number of training programmes which broadly fall into the following categories:

1. **Long-term Programmes:** Includes Advanced Professional Programme in Public

Administration (APPPA) for senior officers which is conducted for the Training Division of the Department of Personnel and Training (DoPT), Government of India.

2. **Sponsored Programmes:** Mainly those sponsored by (a) the Department of Personnel and Training, (b) the Ministry of Urban Development, (c) the Department of Science and Technology, (d) the Department of Consumer Affairs (e) the Ministry of External Affairs (ITEC), and (f) other Ministries/ Departments, Public Sector Undertakings, etc.
3. **Fee-based Programmes:** Designed and offered by the Institute at the behest of user organisation as well as at its own initiative.

### 48<sup>th</sup> Advanced Professional Programme on Public Administration (2022-2023)

#### Brief Report

The 48<sup>th</sup> Advanced Professional Programme in Public Administration (APPPA), a customized ten-month course for senior officers of All India and Central Services including the Armed Forces was conducted by the Indian Institute of Public Administration (IIPA) from 1 July 2022 to 28 April 2023. Thirty-Eight senior officers from civil and defense services participated in the course. The Department of Personnel and Training, Government of India sponsored the programme and the Panjab University collaborated in its run leading to M. Phil. degree of the University.

#### Inaugural Session

The Hon'ble Union Minister and Chairman of IIPA Executive Council Dr. Jitendra Singh inaugurated the programme as well as the newly renovated APPPA hall (Samridhh) on the 1<sup>st</sup> July 2022. Speaking on the occasion, the Minister emphasized on "Whole of Government approach"

in order to provide common solutions and better outcomes. The Minister said that a more integrated, holistic and synergized approach by the IIPA is the hallmark of its training programmes benefitting the participants from different walks of life. Dr Jitendra Singh noted with satisfaction that the APPPA Course for the year 2022-23 has undergone changes in its conduct and contents and new thrust areas of Mission Karmayogi, Atmanirbhar Bharat and other important public initiatives have been covered. He said that it will help the officers in better understanding and appreciation of various socio-economic schemes. On the occasion, Shri Surendra Nath Tripathi, Director General, IIPA delivered the welcome address and Prof V N Alok, Course Director, 48<sup>th</sup> APPPA presented the outline of the 48<sup>th</sup> APPPA and Shri Amitabh Ranjan Registrar IIPA anchored the event. Dr Kusum Lata, Additional Programme Director proposed the vote of thanks. All participants, IIPA faculty members and senior officers of IIPA attended the event.

## The Programme

The programme aims is to enable the participants to develop a broad-perspective and synergy to contribute towards minimum government and maximum governance. It seeks to inculcate an attitude that augments efficiency, service orientation towards citizens.

## Objectives

The main stated objectives of the course are:

- To provide an opportunity for middle and senior level civil servants to reflect upon their experience.
- To import knowledge of recent development in the behavioural sciences and its application in the administration.
- To acquaint participants with developments in administrative and management skills; and
- To enable a critical analysis of the environmental and other factors impinging upon the functioning of the administrative system.

**A. Academic Modules:** The focus is on

concepts and applications. The streams have been identified based on their relevance to the issues of governance and recent developments in the respective areas of study. The streams, with one credit had sixteen lecture sessions. Half credit streams were covered in twelve sessions. These streams have further been divided into five parts, consisting of:

A.1: Principles, Concepts & Practices

A.II: The State & Governance

A.III: Exploring the Policy Landscape

A.IV: Contemporary Challenges, Finance & Management

A.V: Competency Framework for Civil Services (Mission Karmayogi)

The first sub-module A.I.: Introductory Module on Principles, Concepts and Practices covering a) Dynamics of Public Administration, b) Indian Economy & Public Finance, c) Administrative Law & Regulatory Institutions, c) Public Policy Research: Methodology Research Method, d) Operations and Project Management, e) Public Policy and Parliamentary Process and Procedures and d) Human Resource Management was conducted with lectures and evaluation during July- August 2022.

The second sub-module A. II: The State & Governance covering a) Disaster Management: Civil-Defence Cooperation, b) Growth Drivers: Agriculture, Industry and Service Sectors, d) District Level Governance: Structure and Process, e) Vision India@2047: Quality Infrastructure land (Rail, Road), Water, Air Power/Energy, f) Climate Smart Governance, g) Citizen Centric Governance through Digital Transformation h) Building Blocks of AtmaNirbhar Bharat and National Single Window (NSW) and i) parts of the stream on Urban Management and Governance was delivered during September – October 2022.

The third sub-module A.III: Exploring the Policy Landscape covering the streams on a) Consumer Protection in Market Economy: Law and Policies, b) Data Analytics and Big Data

for Public Policy, c) Diversity, Equity, Inclusion and Belonging (DEIB), d) Determinants of India's Foreign Policy and Current Geopolitics e) Labour Reforms and Skill Development Initiative, Dynamics of India Diaspora, f) Land & Water Resource Management g) Cyber Security and Artificial Intelligence and h) remaining parts of the stream on Urban Management and Governance was delivered during November-December 2022.

The fourth sub-module A.IV : Contemporary Challenges, Finance & Management covering a) Financial Management and Financial Market, b) Intergovernmental Relations, c) International Trade and Commerce, d) Advances in Human Resource Development, e) Public Service Delivery, f) India@100-Policies for Digital Transformation and g) Business Intelligence and AI Data Science for Public Policy was delivered during January-February 2023.

The fifth sub-module A.V: Competency Framework for Civil Service involving Next Generation Reforms in Civil Services and Institutional Innovation (CBC, NRA, Lateral Entry), Mission Karmayogi- Ethos, Ethics, Equity and Efficiency was delivered during March 2023.

- B. Learning through Experience:** During the programme, participants learnt from each other's rich and varied professional experiences as well as through visits to different places. The classroom learning was supplemented by field visits in rural, urban areas and forward areas to provide insights into governance innovations in various states. For the first time in the history of APPPA, the course participants spent a day at sea on INS Jalashwa. They saw a submarine, INS Sindhusashtra, INS Vishwakarma-training school for Naval Architect Officers and Hull Artificer of the Indian Navy at Visakhapatnam.

The objectives of these visits were to expose them to the ground realities concerning the implementation and delivery of various developmental government schemes and programmes through guided study tours in industry and selected rural and urban centres/

facilities. The details of these during the 48<sup>th</sup> APPPA are presented as follows:

**B.1 Experiential Presentations:** A meaningful and fun-filled exercise, experiential presentations were meant to promote mutual sharing of experiences and expertise among the participants. Each participant prepared a presentation focused on a specific situation an officer had faced at some point in his/her career. These presentations were meant to highlight innovations in internal administration or field situations, best practices in organizational leadership or important lessons in project planning and implementation.

**B.2 Rural Field Study:** To study Rural Development and Administration & Implementation of National flagship Schemes. This component is intended to sensitize the participants with the socio-economic realities of rural life. The participants were assigned a theme-based study focusing on various aspects of rural development and they were expected to examine the effectiveness of the delivery mechanism and assess the impact of rural development programmes. The groups of participants visited identified rural areas of Gram Panchayat –Dakamarri under the Block-Bheemunipatnam, District -Visakhapatnam (AP) and interacted with the village level functionaries and panchayat members. The groups shared their field study reports of these visits which are useful for future policy reference.

**B.3 Urban Field Study:** To Study Urban Development and Administration. It provides an opportunity to the participants to understand the problems in urban administration and management and the challenges thereon. The participants studied various urban development schemes and their impact on the socio-economic conditions of the people, especially those below the poverty line. The study included interaction with the functionaries of the municipalities and other development agencies. The urban study reports were shared by the groups. These reports serve as good policy inputs.

This year, the following three districts were selected: 1. Chandigarh 2. Dehradun and 3) Rishikesh

- B4. Experiential learning covered visit to Forward Area to a) Srinagar, b) Sikkim & Darjeeling and c) Leh & Ladakh. The participants were also exposed to ground realities through visits to forward areas establishments of Indian Army, local government establishments and other institutions in rural and urban areas of Border States and districts.

## Dissertation

This is a major and important component of the APPPA programme. While writing the dissertation under the guidance of an expert faculty, participants made an in-depth analysis of a specific problem chosen by them including all its ramifications. Through these dissertations, they made a substantial contribution to the theory and practice of public administration while also demonstrating their analytical skills in the process. Dissertation writing was followed by a viva-voce of each participant. The Director General, IIPA and the Course Director, Additional Course Director, subject experts along with the concerned faculty guide conducted the viva-voce.

## Convocation Function

The convocation ceremony was organized on 28 April 2023 at TNC Memorial Hall of IIPA. During the occasion, Mrs S Radha Chauhan, Secretary, DoPT, Government of India and Mrs Rashmi Chowdhary, Additional Secretary, DoPT, Govt. of India conferred the Masters' Diploma in Public Administration to participants of the 48<sup>th</sup> APPPA. During the occasion, M.Phil. Degree was also awarded through Panjab University, Chandigarh to the participants of 47<sup>th</sup> APPPA. Prof Suresh Misra, Programme Director, 47<sup>th</sup> APPPA and Shri Amitabh Ranjan, Registrar were also present on the dais. In addition, faculty members and senior administrative officers of IIPA were present in the hall.

On the occasion, Mrs S Radha Chauhan delivered the brief convocation address and invited participants' views on APPPA. A large number

of participants appreciated the programme and showed satisfaction in its conduct. Shri S. N. Tripathi, Director General, IIPA delivered the welcome address. Mrs Rashmi Chowdhary, Additional Secretary presented her views. Prof V N Alok presented the report of the 48<sup>th</sup> APPPA and Dr Kusum Lata proposed the vote of thanks.

## Other Training Programmes

Apart from the long term APPPA programme, the institute organized 101 other training programme and training workshops during 2022-23. The breakup is as follows:

Course	No. of Programme	No. of Participants
Sponsored by Ministries/ Departments	70	8081
Department of Personnel & Training (Including APPPA)	2	238
State Government	32	1642
Department of Science & Technology	5	103
Ministry of Urban Development	7	352
International Programme (ITEC)	6	176
PSU (ALP)	1	11
Others	4	660
Total	127	11313

Thus, total number of courses conducted was 127 including APPPA. In all, 11313 officers were trained during the year including the 38 participants of APPPA. The details of the training programme are given at F. 2.

## INFORMATION MANAGEMENT

The Institute disseminates information, analyses, viewpoints and knowledge related to public administration, governance, policy and development through its regular publications viz., monthly digital editions IIPA Newsletter, quarterly editions Indian Journal of Public Administration

(IIPA) in association with M/s Sage Publication, quarterly editions of Nagarlok, quarterly editions of Documentation in Public Administration (DPA), biannual editions of Lok Prashashan (Hindi Journal) and quarterly editions of IIPA Digest.

Open accesses of digitized editions of journals are freely available on IIPA website except those of IJPA. All digital current and back issues of IJPA are available on Sage/IJPA website. Indian Journal of Public Administration, Nagarlok and Lok Prashasan are recognized under the new UGC-CARE Group I.

## PUBLICATIONS

The following 29 publications were published during the year 2022-2023:

1. 04 editions of IJPA (Journal)
2. 04 Editions of DPA (Journal)
3. 04 Editions Nagarlok (Journal)
4. 02 Editions of Lok Prashasan (Journal)
5. 04 Editions of IIPA Digest (Magazine)
6. Bharat Ratna: Inspiring Works of Rajendra Prasad by Surendra Nath Tripathi and Saket Bihari (Book)
7. IIPA Coffee Table book (Book)
8. Report on National Seminar on Resurgent and Vibrant India @75 Re-energizing cooperative governance July 2022 by Dr Sapna Chadah (Report)
9. Report of Evaluation of the Scheme Domestic Funding of Foreign Training by Dr. Amit Kumar Singh (Report)
10. Micro, Small & Medium Enterprises Development by Prof. K. K. Pandey (Report)
11. SAP Impact Assessment Report by Prof. Charu Malhotra (Report)
12. Reforms in Governance by V. Srinivas, IAS (Booklet)
13. Annual Report 2021-2022 (English)
14. Annual Report 2021-2022 (Hindi)
15. Theme Paper (Booklet)
16. Proceeding for Members Conference (Booklet)

## Promotion through Social Media

IIPA leverages the immense potential of social media platforms to effectively promote its activities, training programmes, events, and publications. Our dynamic and engaging presence across various social media channels ensures that our stakeholders stay well-informed and connected with our latest endeavors. For a comprehensive view of our past and upcoming training programmes, we regularly update the information on our official website ([iipa.org.in](http://iipa.org.in)). Additionally, our Twitter handle (@iipa9) has a following of 2028 users, while our LinkedIn page (@IIPAOOfficial) has garnered 909 followers. These platforms are updated daily with the latest updates and achievements of the Institute, enabling us to reach a diverse audience and foster meaningful interactions, with a thriving YouTube channel (@iipaofficial) with 2036 subscribers. IIPA has uploaded nearly 600 videos covering a wide range of topics. These videos include insightful interviews conducted by IIPA faculty and staff with prominent figures such as Secretaries in the Government of India, Policymakers, and UPSC Toppers. Moreover, our channel features course lectures delivered by our esteemed faculty members, UPSC syllabus/course lectures/MCQ for aspirants, and a dedicated series of videos on Competency-Based Training under the Mission Karmayogi scheme for government officials. Through our active presence on social media platforms, we aim to disseminate valuable knowledge, foster dialogue, and create a vibrant community passionate about advancing public administration, governance, and policy matters.

## LIBRARY

The following activities were carried out during the period under review.

### Collection Development:

During the year 2021-22, 540 books and 204 bound volumes of periodicals were added to the library. Out of these, 300 books were purchased, 240 were received as gratis. Around 82 documents were added to the Public Document section. As on March 31, 2022 the library had 2.29 lakh volumes of books and bound journals. The library



received 237 periodicals including 17 newspapers during the year.

## Online Services

- **Subscribed online databases**

The On-line access to over 21 journals including Harvard Business Review, Economist, Time, Economic and Political Weekly, etc. is being facilitated that can be reached through IIPA Library website. Besides this, the library continued subscribing to ABI/Inform, facilitating access to around 4000 journals, out of which 3000 journals are in full text, besides the database facilitates access to about 25,000 dissertations. The Library also subscribed to the 'JSTOR' which is a not-for-profit organization dedicated to helping the scholarly community to discover, use and build upon a range of intellectual content in a trusted digital archive. It provides full-text searches of almost 2,600 academic journals.

- **In-house Library Online Databases**

The computerized library database has 1.36 lakh records relating to books and reports and 1.28 records relating to periodical articles.

Library provides remote access to all these resources across the globe 24x7.

### **Digital Knowledge Repository:**

Library has created Digital Knowledge Repository (DKR) showcasing the research output and published resources of the Institute. DKR plays a fundamental role in making accessible the intellectual capital, research output and published resources of the Institute. The objective is to archive and preserve the intellectual work resulting from the academic and research activity of the Institute, in order to disseminate it in the same via open access. The resources are represented in the form of communities created for various types, such as – Annual General Body Meeting- Presidential Addresses, Faculty Publications, Rare Books, Annual Reports, Special Reports, Thematic Papers, Working Papers and the like. It also includes Theses and Dissertations submitted by APPPA participants for their M.Phil. degree. So far 4494 documents have been uploaded in the

repository including the full text top ten APPPA dissertations from 2008-09 till 2022-23.

### **Library Services:**

As on March 31, 2023, 1350 documents were loaned out and 1310 volume of documents were received back by the library. In addition to the members of the Institute's Faculty, IIPA members, participants to various training programmes including the Advanced Professional Programme in Public Administration (APPPA), around 7027 bonafide researchers made use of the library resources under fee-based consultation programme. The Library continued to provide photocopying and internet facility to the members. During the year it made available over 12925 pages of photocopies and provided bibliographical services to the users.

### **Value added services:**

The Library facilitates Current Awareness, Indexing and Abstracting services. The Library regularly brings out **Book Alert: a monthly list of additions, Article Alert: a list of significant articles, Weekly News Alert, and Current Contents**, to keep its readers informed of the incoming documents and latest information. A quarterly Indexing and Abstracting Journal titled "**Documentation in Public Administration, (DIPA)**" is being brought out by the Library. It contains indexing of periodical articles, abstracts, book reviews and book notes. During the year 2075 Periodical Articles, 155 Book Reviews and 90 Books Notes were added to DIPA. All the four issues of DIPA for the year 2022 were brought out on time. Further the library provides bibliographical services to its members and participants of various courses on demand.

### **Participation in National Library Networks:**

The Library is an active member of the DELNET- Developing Library Network and has been making considerable use of the network's facilities for inter-library lending, compilation of bibliographies and literature search. As part of this networking endeavor, IIPA Library is also reciprocating in use of its rich resources to other participating network members. During the year, 76 documents were borrowed on inter library



loan for the IIPA Library users and 81 documents were borrowed by other libraries through DELNET facility. As part of our reciprocal efficient services, IIPA Library has been adjudged as the best library and awarded Certificate of Appreciation by the DELNET out of 7000 libraries for the year 2016.

#### **Modernization and Up gradation of IIPA Library Infrastructure:**

- (i) Wi-Fi facilities are continued to be provided in the library premises for the use of Library members.
- (ii) Two new computers have been provided for the users in the Library's Reference & Circulation area on the ground floor for resource discovery.

## **ASSOCIATIONAL ACTIVITIES**

### **SIXTY-EIGHTH ANNUAL MEETING OF THE GENERAL BODY**

The 68<sup>th</sup> Annual Meeting of the General Body of the Institute was held on 31<sup>st</sup> October, 2022 at 4.00 p.m. at IIPA, New Delhi through physical as well as virtual mode. The AGM was graced with the august presence of Shri Jagdeep Dhankhar, Hon'ble Vice President of India and President IIPA as the Chief Guest who presided over the meeting and Dr. Jitendra Singh, Hon'ble Union Minister and Chairman of the Executive Council of IIPA as the Guest of Honour. It also marked the first visit of the Hon'ble Vice President to IIPA after assuming office.

Reflecting on the achievements of IIPA over the year, Shri Jagdeep Dhankhar, Hon'ble Vice President of India and President of IIPA said that 'Mission Karmayogi enables an ecosystem that allows every individual in the government to exploit his/her potential. IIPA with its enormous potential has to catalyze that change.

During his address, Dr. Jitendra Singh apprised the Hon'ble Vice-President that IIPA is not only imparting training to the 'Selected Civil Servants' but also to 'Elected People's Representatives'. The Minister informed that IIPA is contributing to the field of Capacity Building very pro-actively, and during the pandemic, it was able to conduct more

than 100 offline and online training programs and quickly transformed itself into a powerhouse of Digital Training, prepared digital infrastructure as well as digital contents. He also mentioned as to how IIPA had become an important partner in this Mission Karmayogi Programme extending whole-hearted support in the form of online courses on iGOT, workshops and conferences. The Director General IIPA, Shri Surendra Nath Tripathi, IAS (Retd.) gave the Welcome Address. Several awards were distributed during the event and IIPA Publications were also released. Shri Amitabh Ranjan, Registrar compered the event.

The Meeting was attended by 141 members of the Institute against the minimum quorum of 50 members. The House approved the Proceedings of Sixty-seventh Annual Meeting of the General Body held on 1<sup>st</sup> November 2021, the Annual Report and the Annual Accounts for the year 2021-22.

### **SIXTY-SIXTH MEMBERS' ANNUAL CONFERENCE**

Sixty-sixth Members' Annual Conference of the Institute was held on 1<sup>st</sup> November, 2022 at 10.00 a.m. at IIPA, New Delhi through physical as well as virtual mode.

The theme of the conference was "**India Emerging as a Global Leader**". Dr Roma Debnath presented the theme paper in which she highlighted the concept. In his welcome address, Shri S. N. Tripathi, Director General of IIPA, highlighted the significance of the theme. Representatives of the Regional and Local Branches expressed their views on the theme. Besides the discussion, papers on the theme were presented during the conference. Shri Amitabh Ranjan, Registrar, IIPA, compered the event and proposed the vote of thanks.

Prior to holding of the Annual Conference, prelude Conferences/Seminars on the Theme were organized by IIPA's Regional and Local Branches at their respective headquarters. The recommendations and observations of the Conferences/Seminars held at Regional and Local Branches were also presented at the Conference.

## EXECUTIVE COUNCIL

### Executive Council Meetings

During the year, two meetings of the Executive Council were held 5<sup>th</sup> July, 2022 and 12<sup>th</sup> October, 2022.

## MEMBERSHIP

During the year, 275 Life Members, 4 Associate Members and 36 Student Members were admitted. 24 Life Members have expired during the year.

The category-wise details of membership in tabular form are given below:

	Annual Members	Life Members	Associate Members	Student Members	Corporate Members	Total
1. Membership as on 31.3.2022	15	10908	129	34	63	11149
2. Members admitted during 2022-23	--	275	04	36	01	316
3. Members expired during 2022-23	--	(-) 24	--	--	--	(-)24
Total membership as on 31.3.2023	15	11159	133	70	64	11441

## DISTINGUISHED MEMBERS OF IIPA HONoured WITH PAUL H. APPLEBY AWARD

The following members were conferred with Paul H. Appleby Award at the AGM for their distinguished services to IIPA and to the field of public administration:

1. Shri V. Balasubramanian, IAS (Retd.) (L-7347 since 1.10.1994)
2. Dr. Arun Kumar Rath, IAS (Retd.) (L-6886 since 1.4.1993)
3. Prof. D. Ravindra Prasad (L-2472 since 1.1.1970)

### Dr. Rajendra Prasad Award for Academic Excellence for 2022

Dr. Rajendra Prasad, the first President of India was very instrumental in establishment of IIPA. In his memory, IIPA has instituted Dr. Rajendra Prasad Award for Academic Excellence as approved by the Executive Council in its meeting held on 5<sup>th</sup> July, 2022 under the Chairmanship of Dr. Jitendra Singh, Hon'ble Union Minister. The

award is presented to a Member of IIPA for his or her academic excellence in the field of Public Administration and Governance to be presented in the AGM of IIPA.

The inaugural award for this year was conferred to Prof. Ramesh Kumar Arora, (L-1229 since 1.1.1966), former Professor of Public Administration, University of Rajasthan and present Chairman, Rajasthan Regional Branch in view of his huge contribution to the field of Public Administration and excellence in the academic world.

### SHRI T.N. CHATURVEDI AWARD FOR THE BEST ARTICLE IN THE INDIAN JOURNAL OF PUBLIC ADMINISTRATION (IIPA) FOR THE YEAR 2021-22

Shri T.N. Chaturvedi Award for the best article published in the IIPA for the year 2021-22 was conferred to Dr. Shamim Noor and Dr. Saharin Priya Shaoun of University of Chittagong, Bangladesh for their article "Online Education and Community Participation in Bangladesh: Challenges and Opportunities to Ensure Inclusive Learning during Covid 19 School Closure".

## Shri T.N. Chaturvedi Memorial Certificate

Shri T.N. Chaturvedi Memorial Certificate of Appreciation was awarded to Dr. Surabhi Pandey for completing maximum numbers of Research Studies by an IIPA faculty in the year 2021-22. This carries a Certificate and Cash award of Rs. 5000/-.

## Dr. U.C. Agarwal Memorial Certificate

Dr. U.C. Agarwal Memorial Certificate of Appreciation was awarded to Dr. Neetu Jain and Dr. Shyamli Singh each for most number of articles authored by IIPA employee in the year 2021-22. This carries a Certificate and Cash award of Rs. 5000/-.

## Award to IIPA Branches

As desired by President, IIPA to have a better network with 25 Regional and 42 Local Branches and to motivate them, Karnataka Regional Branch was awarded first prize carrying a Certificate and Cash Award of Rs. 10,000/-, Tamil Nadu Regional Branch was given second prize carrying Certificate of Appreciation; and Jammu & Kashmir Regional Branch was given third prize carrying Certificate of Appreciation.

## REGIONAL AND LOCAL BRANCHES AND MEMBERS ACTIVITIES

As on 31<sup>st</sup> March 2023, the total number of Regional and Local Branches of the Institute stands at 25 and 42 respectively. The Puducherry Local Branch was elevated to Regional Branch. Name of the Regional and Local Branches and their Office Bearers, activities conducted by them and number of members attached with them during the year under review are shown at Annexure F-3.

Many activities of the Branches have also been reported in the monthly IIPA Newsletters.

A Meeting of the Chairmen of the Regional and Local Branches held on 31<sup>st</sup> October, 2022 at IIPA as well as via online mode presided over by Shri Surendra Nath Tripathi, Director General, IIPA. A large number of issues pertaining to strengthening

of the IIPA activities and development of Branches were discussed. The Regional and Local Branches represented at the meeting were: Bihar, Jammu & Kashmir, Karnataka, Kerala, Madhya Pradesh & Chhattishgarh, Maharashtra, Odisha, Puducherry, Rajasthan, Tamil Nadu, Telangana & Andhra Pradesh and Uttar Pradesh (Regional Branches) and Aurangabad, Bareilly, Burdwan, Cuddalore, Dharwad, Howrah, Karimnagar, Madurai, Nagpur, Tirupattur, Thanjavur and Villupuram (Local Branches).

The Meeting was also attended by the faculty members of the Institute associating with the Regional Branches. A list of faculty members attached to the Regional Branches is given in Annexure F-7.

A sum of Rs. 10,69,601/- was paid to the Branches during the year as financial assistance including the fifty percent of share of Interest earned on Membership Capital Fund for carrying out their programmes and activities. The Institute provides token financial assistance of Rs. 35,000/- to a Regional Branch and Rs. 20,000/- to a Local Branch during a financial year for helping conduct academic activities, Prelude Conference etc. subject to the Branch (a) conducting regular elections, (b) submitting its audited statement of accounts regularly, and (c) submitting a report on its activities. Besides this, fifty percent share of interest of membership Corpus Fund along with fifty percent share of annual membership subscription is also paid to the branches. Branches are encouraged to coordinate with respective State Governments and Local District Administration along with Academic Institutions and Civil Society Organizations in their respective areas for collaboration and partnership in their various academic activities and raise internal resources. A statement showing details of financial assistance given to Branches during the year 2022-23 is given in Annexure F-6.

The Annual General Body meeting and Members' Annual Conference for which Theme paper is sent to all branches, as well as publication of the IIPA Newsletter are also member-oriented activities.

## OUTREACH AND COLLABORATION ACTIVITIES OF IIPA

In 2022-23, IIPA entered into MoUs with different institutions. IIPA started imparting training of the State Civil Servants of Bihar in collaboration with Bihar Institute of Public Administration and Rural Development (BIPARD). The earlier programmes for State Civil Servants of Maharashtra in collaboration with YASHADA, Pune and VANAMATI, Nagpur continues in 2022-23. In addition, the MDP of Judges of Uttar Pradesh Subordinate Judiciary also continued as

earlier. The Centre for Consumer Studies of IIPA collaborated with Amazon Seller Services Pvt Ltd and conducted consumer awareness programme for different sections of the society like students, homemakers, civil society organisations etc. With Panjab University, IIPA has academic collaboration for its Advanced Professional Programme in Public Administration (APPPA) and both the institutions also exploring opportunities of collaboration in the area of research and development. IIPA and Capacity Building Commission (CBC) are actively working together for the development of online courses for iGOT platform and for capacity building of the different CTIs.

### List of MoU with the following Organisations/Universities/ Institutions/Ministries/ Departments April 2022 to 2023

Sl. No.	Name of MoU
1.	MoU between the Indian Institute of Public Administration and Uttarakhand Academy of Administration Nanital-2630001 Uttarakhand
2.	MoU between the Indian Institute of Public Administration and Amazon Seller Service Private Limited
3.	MoU between the Indian Institute of Public Administration and Ganpati University (GUNI)
4.	MoU between the Indian Institute of Public Administration and Bihar Institute of Public Administration and Rural Development (BIPARD)
5.	MoU between the Indian Institute of Public Administration and Panjab University Chandigarh
6.	MoU between the Indian Institute of Public Administration and Fairfield Institute of Management and Technology-School, of law (Kapashera, New Delhi-110037)
7.	MoU between the Indian Institute of Public Administration and Capacity Building Commission New Delhi

### Training and Capacity Building for State Government Officials by IIPA

From 2017-18, IIPA has increased its outreach to the State Governments and its conducting training for the Probationers of State Civil Services and also for the middle and senior level officials. IIPA collaborating with Bihar Institute of Public Administration and Rural Development

(BIPARD), Vasantarao Naik State Agriculture Extension Management Institute (VANAMATI) and Yashwantarao Chavan Academy of Development Administration (YASHADA) of Government of Maharashtra, Srinagar Municipal Administration (J&K), Allahabad High Court and with other State Government departments and agencies. The list of training conducted for State Government in 2022-23 is as below:

Sl. No.	Programme	Duration
1.	Orientation Programmes on Urban Governance for Elected Representatives & Senior Officers from Urban Local Bodies of from Jammu and Kashmir	May 11-13, 2022
2.	Orientation Programmes on Urban Governance for Elected Representatives & Senior Officers from Urban Local Bodies of from Jammu and Kashmir	May 25-27, 2022

Sl. No.	Programme	Duration
3.	One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi)	June 13, 2022
4.	One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi)	June 14, 2022
5.	One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi)	June 15, 2022
6.	One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India	June 17, 2022
7.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	August 22-26, 2022
8.	Management Development Programme (Mdp) for Judicial Officers of Uttar Pradesh	Aug. 29-Sept. 2, 2022
9.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	Sept. 5-9, 2022
10.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	Sept 12-16, 2022
11.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	Sept 19-23, 2022
12.	Training Programme for Provincial Civil Service Officers (Govt. of Maharashtra, Vanamati)	Sept 26-30, 2022
13.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	October 17-21, 2022
14.	Three-day Orientation programme for ERs and Senior officers on Urban Governance for Srinagar Municipal Corporation	Oct. 19-21, 2022
15.	Training Programme for Provincial Civil Service Officers (Govt. of Maharashtra, Vanamati)	November 7-11, 2022
16.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	November 14-18, 2022
17.	Study Tour Programme for the Probationary (Group A) Officers of YASHADA, Maharashtra	Nov. 28 Dec. 3, 2022
18.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	Nov. 28- Dec. 02, 2022
19.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	December 19-23, 2022
20.	Study Tour Programme for the Probationary (Group A) Officers of YASHADA, Maharashtra	December 19-23, 2022
21.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	January 3-7, 2023

Sl. No.	Programme	Duration
22.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	January 9-13, 2023
23.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	January 16-20, , 2023
24.	Study Tour Programme for probationers of Govt. of Maharashtra (Sponsored by VANAMATI)	January 31, February 4, 2023
25.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	January 30-February 3, 2023
26.	Study Tour Programme for probationers of Govt. of Maharashtra (Sponsored by VANAMATI)	February 7-11, 2023
27.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	February 6-10, 2023
28.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	February 13-17, 2023
29.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	February 20-24, 2023
30.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	February 27 March 03, 2023
31.	Training Programme on “Public Administration and Governance cum Exposure Visit” (sponsored by BIPARD)	March 20-24, 2023
32.	Training Programme on “Public Administration and Governance cum Exposure Visit” (sponsored by BIPARD)	March 27-31, 2023

## FACULTY DEVELOPMENT PROGRAMMES

For the capacity building of IIPA faculty members, several workshops were conducted in 2022-23 for skill development in areas like Case Study teaching, new technologies etc:

S.No.	Particulars	Date
1.	Brain Storming Workshop on Readiness of Digital Academy by Prof Charru Malhotra and Dr Roma Debnath	24 May, 2022
2.	Workshop on ‘Case Method as an Effective Tool of Teaching’ by Prof Shweta Mittal (External Expert)	05 December, 2022

In addition, IIPA faculty also attended several Workshops/Seminars conducted by Department of Administrative Reforms and Public Grievances (DARPG), Govt. of India in the areas of Good Governance, e-Governance etc. at different locations of the country.

## ESSAY COMPETITION

For the year 2022-23, the topics for the essay competition were:

1. "Socio-Economic Changes in Post Pandemic period"
2. "Fourth Industrial Revolution and Governance"
3. "Evolving Role of Women in Leadership and Society".

The winners of the Annual Essay Competition 2022 are as under:

1. No entry was found suitable for the First prize of Rs. 10,000
2. Second Prize of Rs. 7,000 was awarded to Mrs Raman Sharma on "Evolving Role of Women in Leadership and Society" (Hindi)
3. Third Prize of Rs. 5000 was awarded to Ms Iha Rashmi Verma, (English) on 'Evolving Role of Women in Leadership and Society' (English).

All the Essay winners (English & Hindi) were given awards in the Annual General Body Meeting held on 31 October, 2022.

## CASE STUDY PROGRAMME

The Institute organizes an Annual Case Study Award Competition for promoting Case Studies of high quality which could be utilized for format learning through teaching/training or for self-learning. For 2022-23, only one case study was received and was evaluated by the Experts Panel on the basis of predefined criteria/guidelines of IIPA. The case study was in English and prize was awarded at the Annual General Body Meeting held on 31 October, 2022.

On the basis of evaluation, the Case Study received from Dr Shiv Prakash Katiya on 'Digital India- A Case of Pradhan Mantri Gramin Digital Saksharta Abhiyan (PMDISHA)' was awarded the Second Prize of Rs. 6,000/-.

## INFRASTRUCTURAL IMPROVEMENT

IIPA is a premier Institute which has its own Hostel Complex in its campus which provides

boarding and lodging to participants of the training programmes including the APPPA, its outstation members, guests, bonafide research scholars and officers of educational Institutions and Govt. departments. The Hostel has 89 rooms and 8 APPPA family suites. All the Hostel rooms have ACs, attached toilets, gysers, intercom and cable TV.

## THE INSTITUTE'S FINANCES

As shown in the Receipt & Payment Accounts (Schedule A), during the year 2022-23, the Institute's income was Rs. 4526.02 Lakh, as against the expenditure of Rs. 4525.43 Lakh. Out of the total income of Rs. 4526.02 Lakh, the Institute had received Grant in aid Salary/General/Capital of Rs. 3200.93 Lakh from the Government.

Thus, after adjusting the cumulative deficit of Rs. 7.82 lakh brought forward from the previous year, the cumulative shortfall as per Schedule A at the end of the year is Rs. 7.24 lakh.

The total income from internal resources during the year was Rs. 13.25 crore as against Rs. 9.57 crore in the previous year. The receipts of Rs. 13.25 crore mainly comprised of Training Fee (Rs. 9.44 crore), net income from Research assignments (Rs. 1.59 crore), User Charges (Rs. 1.43 crore), Sale of Publications (Rs. 8.72 lakh) etc. Out of the total payments of Rs. 45.25 crore, the Institute's Pay and Allowance were Rs. 12.51 crore and Pension Rs. 8.31 crore. The other major items of expenditure were Campus Maintenance (Rs. 3.76), Administrative and Miscellaneous expenses (Rs. 1.00 crore), Training Programmes (Rs. 6.83 crore).

The Institute also received a Grant in aid (Capital) of Rs. 12.01 Crore from the Government for implementation of various activities of Capital nature, against which total expenditure of Rs. 12.01 Crore was incurred. The main items of expenditure were Infrastructure development work/Renovation work (Rs. 1198.53 lakh) and ICT activities (Rs. 2.47 lakh). The Institute's detailed financial position is given in the Balance Sheet and Income and Expenditure Account.



## IMPORTANT EVENTS

### Seminars/Conferences/Workshops/ Lectures

The Institute organised the following seminars/conferences/lectures/webinars during the year:

#### Special Lecture by Chief of Naval Staff, Admiral R Hari Kumar

The Chief of Naval Staff, Admiral R Hari Kumar, PVSM, AVSM, VSM, ADC delivered a special lecture to the participants of 47<sup>th</sup> APPPA on April 1, 2022 at the TNC Memorial Hall of IIPA. He spoke on Indian Navy's lines of efforts towards providing maritime security and contributing to nation building & prosperity. He elaborated on how Indian Navy views its role and responsibilities towards attaining the national aim of 'unhindered economic progress & socio-political development of our country and its citizens' by ensuring a conducive external & internal security environment. Prof Suresh Misra and Dr Shyamli Singh, Programme Directors of the 47<sup>th</sup> APPPA welcomed the guest and the audience. Besides, APPPA participants, IIPA faculty and senior administrative Officers also attended the event.

#### Workshop on Cyber Crime: Current Threats and Suggestions

Open session-cum-workshop on Cyber Crime: Current Threats and Suggestions was organized on April 11, 2022. It was sponsored by Indian Cyber Coordination Center (I4C), Ministry of Home Affairs. 41 senior police officers of various states and UTs from MHA participated.

Shri S N Tripathi, DG, IIPA welcomed the guests. Shri M K Narayan, IAS, Additional Secretary,

CIS, MHA congratulated the participants. Shri Ashutosh Agnihotri, IAS, Joint Secretary, CIS, MHA, addressed the gathering. Shri VSK Kaumudi, IPS, Special Secretary was the chief guest during the occasion. Shri Deepak Virmani, IAS, Deputy Secretary, I4C, MHA and other officials of MHA

presented their analytical report. The programme was coordinated by Dr Surabhi Pandey.

#### Webinar on Metropolitan Resilience: India and Global

The Centre for Urban Studies in IIPA organised a virtual interaction on Metropolitan Resilience: India and Global on April 1, 2022, Shri S N Tripathi, DG, IIPA gave the welcome speech. Shri V Srinivas, Secretary, DARGP gave special remarks, Prof Pedro B Ortiz, Principal at International Metropolitan Institute was the keynote speaker. Prof K K Pandey coordinated the event.

DG IIPA chaired Session I of the National Conference on Augmentation of Own Source Revenues of Rural Local Bodies on April 4, 2022 at SCOPE Convention.

During the session, he said that Panchayat Acts have provisions for levying taxes and for collection of OSRs by rural local bodies/Panchayats but there should be willingness to collect OSR on the part of Panchayats and also people should be willing to pay for various services. Dr. V. N. Alok of IIPA made a presentation on Panchayat Finances and highlighted various Constitutional provisions which empowers Panchayats to impose taxes etc., and its utilization for the various developmental activities.

#### Workshop on Urban Governance

An orientation workshop on Urban Governance for Mayors/Chairpersons and Municipal Commissioners/Chief Executives Officers from Urban Local Bodies from Jammu & Kashmir was organized on May 11, 2022. Hon'ble Union Minister Dr Jitendra Singh graced the occasion. Prof. K K Pandey coordinated the event and Shri Amitabh Ranjan, Registrar proposed the Vote of Thanks.

#### Webinar on Quandry of War in Ukraine: US & NATO Challenged by the Great Bear

A webinar on Quandry of War in Ukraine: US & NATO Challenged by the Great Bear was organized on May 4, 2022. Shri S N Tripathi,

DG, IIPA presented the welcome speech. Dr Manan Dwivedi, Faculty, IIPA presented introductory remarks. Dr Rajiv Nayan, Senior Research Associate at Manohar Parrikar Institute for Defence Studies and Analyses, Dr Makhan Saikia, President, Global Research Foundation, Ambassador D.B. Venkatesh Varma and Abhishek Srivastava, Assistant Professor, School of International Studies, CIPOD, JNU were eminent speakers during the occasion. The event was coordinated by Dr Dwivedi.

### **Workshop on Cyber Security & Blockchain for UIDAI officers**

A one-day workshop on cyber security and blockchain technology for senior officers of Unique Identification Authority of India (UIDAI) was organized on June 28, 2022. Dr Surabhi Pandey coordinated the programme

### **Workshop for Assistant Secretaries of 2020 batch**

A One-day workshop for Assistant Secretaries (2020 batch IAS) was organized on July 29, 2022 at IIPA. Hon'ble Union Minister and Chairman of IIPA EC Dr Jitendra Singh graced the occasion. While addressing the new IAS officers of 2020 batch undergoing 3-month stint as Assistant Secretaries in the Govt of India, the Union Minister redefined their role for 2047. How much will be the role of civil servant, what will be the role of civil servant and whether at all there will be any role of the civil servant in 2047, is the question, he said. In his concluding remarks, Dr Jitendra Singh told the young civil servants that gaining knowledge from institutions like IIPA will help them to meet the various decision-making challenges, which they will face in the States and the Districts and conveyed his best wishes to officers in all their future endeavours. Shri V Srinivas, Secretary, DARGP delivered a lecture on "Reforms in Governance" during the event. The latest of edition of IIPA Digest was also released during the occasion. Mrs S. Radha Chauhan, Secretary DoPT also graced the occasion. Shri S N Tripathi, DG IIPA delivered the Welcome speech. The event was coordinated by Shri

Amitabh Ranjan, Registrar IIPA and Dr Surabhi Pandey.

### **National Seminar on Resurgent and Vibrant India @75**

A one-day National Seminar on Resurgent and Vibrant India @75: Re-energizing Cooperative Governance in collaboration with Confederation of NGOs of Rural India (CNRI) was organized on July 20, 2022. It was sponsored by NABARD and NAFED. Prof Suresh Misra and Dr Sapna Chadah coordinated the programme.

### **Workshop on Demystifying Blockchain**

A two-day workshop on Demystifying Blockchain was organized from August 30-31, 2022. It was sponsored by the National E-Governance Division (NeGD). Prof. Charu Malhotra was the programme coordinator.

### **Workshop on Water Quality Monitoring**

A one-day workshop on Water Quality Monitoring through Real Time Water Quality Monitoring System under National Hydrology Project was organized on August 26, 2022. It was sponsored by the Central Pollution Control Board, Ministry of Environment, Forest & Climate Change (Environmental Training Unit), Government of India. Prof Vinod K. Sharma and Dr. Shyamli Singh were the programme coordinators.

### **Workshop on Gender Sensitization and Women Empowerment in CPSEs**

A workshop on Gender Sensitization and Women Empowerment in CPSEs was organised from September 14-16, 2022. It was sponsored by the Department of Public Enterprises, Ministry of Finance, Government of India. The objective of the programme was to address all gender related issues in PSUs. The event was coordinated by Dr Neetu Jain and Dr Manan Dwivedi.

### **Orientation programme cum workshop on Urban Governance**

A three-day orientation programme cum

workshop for Mayors/ Chairpersons and Municipal Commissioners/ Chief Executives Officers from Urban Local Bodies of Jammu & Kashmir was organised from October 21-23, 2022 under Centre for Urban Studies (CUS), IIPA. Hon'ble Union Minister Dr Jitendra Singh graced the occasion. He even interacted with the Deputy Mayors and Corporators of Srinagar. Prof K K Pandey and Dr Kusum Lata coordinated the programme. Shri Amitabh Ranjan, Registrar proposed the Vote of Thanks.

### **Workshop on Managing Stress and Health issues**

A three-day online workshop on Managing Stress and Health issues in CPSEs was organized from October 10-12, 2022. It was sponsored by Department of Public Enterprises, Ministry of Finance, Government of India. The objective of the programme was to rationale behind this endeavor in recognition of the multifaceted influence of the personality of the employees upon organizational effectiveness. It was coordinated by Dr Neetu Jain.

### **Workshop on Cyber Crime Prevention**

A workshop on Cyber Crime Prevention was organized on November 2, 2022. It was sponsored by the Indian Cyber Crime Coordination Center and Ministry of Home Affairs, Government of India. The objective of the workshop was to ensure the attainment and maintenance of the security properties of the organization and user's assets against relevant security risks in the cyber environment. The programme was coordinated by Dr Surabhi Pandey.

### **Inaugural Dr Rajendra Prasad National Convention**

The inaugural Dr Rajendra Prasad National Convention on 'Repositioning India @2047: Revisiting Sustainable Development Goals for National Building' was organized during December 15-16, 2022. Shri S N Tripathi, DG, IIPA presented the opening remarks. Shri Rajesh Aggarwal, IAS, Secretary, Ministry of Social Justice

and Empowerment gave the keynote address. Shri Arjun Ram Meghwal, Hon'ble Union Minister of State for Culture and Parliamentary Affairs gave the presidential address during the occasion.

### **National Convention on People-Centric Urban Governance**

A two-day National Convention on People-Centric Urban Governance Programme in India was organized from December 6-7, 2022. Shri Manoj Joshi, Secretary, Ministry of Housing and Urban Affairs, Government of India inaugurated the programme. Hon'ble Union Minister Dr Jitendra Singh graced the occasion and gave the valedictory address during the occasion. Around 121 urban professional and practioners attended the event. Prof K K Pandey and Dr Kusum Lata coordinated the programme.

### **Special Lecture on Civil Military Relations**

A special lecture on Civil Military Relations was organized on December 20, 2022 for the 48<sup>th</sup> APPPA participants and other officers of different training Programs. Brig B. D. Mishra (Retd.), Hon'ble Governor of Arunachal Pradesh and Meghalaya delivered the special lecture. Shri S. N. Tripathi, DG IIPA gave the Welcome Address. Prof V N Alok and Dr Kusum Lata, the 48<sup>th</sup> APPPA Course Directors and other faculty members were present. Shri Amitabh Ranjan, Registrar IIPA coordinated the Programme.

### **Special Lecture on Human-centred and strategic design**

A special lecture on 'Human-centred and strategic design for effective decision-making' was organised on December 9, 2022 for the 48<sup>th</sup> APPPA participants and officers of other training programs. Prof. Patrick Whitney, former Dean, Institute of Design, Illinois Institute of Technology delivered the special lecture. Prof V N Alok and Dr Kusum Lata, the 48<sup>th</sup> APPPA Course Directors and other faculty members were present. Shri Amitabh Ranjan, Registrar IIPA coordinated the programme.

## Workshop on Case Method as an Effective Tool of Teaching

A workshop on Case Method as an Effective Tool of Teaching was organised on December 5, 2022. Shri S N Tripathi, DG, IIPA gave the welcome address. IIPA Faculty: Dr Neetu Jain, Dr Saket Bihari, Dr Sapna Chadah, Dr Surabhi Pandey and Dr Gadadhar Mohapatra gave the presentation during the workshop. Shri Amitabh Ranjan, Registrar, IIPA proposed the vote of thanks. Dr. Shweta Mittal was Expert for the workshop. Dr Neetu Jain coordinated the programme and Shri Amitabh Ranjan, Registrar proposed the Vote of Thanks.

## Workshop on Design Thinking

A two-day Design Thinking Workshop for Ministry of Fisheries, Animal Husbandry and Dairying and Ministry of Skill Development and Entrepreneurship was organised from January 23-24, 2023 in association with the Capacity Building Commission (CBC). The objective of the workshop was to encourage openness and cooperation across divisions with a focus on the users of public services and other stakeholders. Shri Amitabh Ranjan, Registrar IIPA welcomed the guest. Shri Atul Kumar Tiwari, Secretary, MDSE and Shri Jatindra Nath Swain, Secretary, Fisheries presented the inaugural addresses. Shri Praveen Pardeshi, Member, CBC, gave an overview of the workshop. Prof Patrick Whitney, Director, Design Laboratory and Prof. Andre Nogueira, President, Bharat Design Lab presented their opening remarks. Dr Neetu Jain and Dr Surabhi Pandey were the programme coordinators.

## Workshop for the Members of Central Administrative Tribunal

A two-day orientation workshop for the Members of Central Administrative Tribunal was organized from January 27-28, 2023. Hon'ble Union Minister Dr Jitendra Singh graced the occasion. While addressing the participants the Minister said that under Prime Minister Shri Narendra Modi's leadership, the Government is

constantly removing bottlenecks for faster disposal of litigations in the Central Administrative Tribunal, across the country. He also released the *Namani Gange* Calendar during the event. The Chairman of the Central Administrative Tribunal, Justice Ranjit Vasant Rao More, Smt. Rashmi Chowdhary, Additional Secretary, DoPT and several other senior officials were also present. Justice Permod Kohli, former Chairman, Central Administrative Tribunal gave the valedictory address. The workshop was coordinated by Dr Sapna Chadah. Shri Amitabh Ranjan, Registrar IIPA proposed the Vote of Thanks.

## Workshop on GM Mustard and Atmanirbhar Bharat in Agriculture

A workshop on GM Mustard and Atmanirbhar Bharat in Agriculture was organized on January 10, 2023. Prof Ramesh Chand, Member, NITI Aayog and Prof. Trilochan Mohapatra, former Secretary, DARE, Govt. of India were Chair and Co-Chair of the session. All faculty members, senior administrative officers and 48<sup>th</sup> APPPA participants along with trainees of other ongoing programmes attended the lecture. Prof Ashok Vishandass coordinated the programme.

## Special lecture by Chief of Army Staff

The Chief of the Army Staff General Manoj Pandey, PVSM, AVSM, VSM, ADC, delivered a special lecture to the participant of the ongoing 48<sup>th</sup> APPPA participants on February 7, 2023. During the session, he highlighted Atmanirbharta initiatives of defence forces and emphasised on the pillars of transformation of Indian Army for robust national security. Members of IIPA faculty and senior staff also attended the programme. The event was coordinated by APPPA course Directors Prof V N Alok and Dr Kusum Lata.

## Special lecture by Chief of the Air Staff

The Chief of the Air Staff, Air Chief Marshal VR Chaudhari, PVSM, AVSM, VM, ADC delivered a special lecture to the participant of the ongoing 48<sup>th</sup> APPPA participants on February 9, 2023. Members of IIPA faculty and senior staff also attended the

programme. The event was coordinated by APPPA course Directors Prof V N Alok and Dr Kusum Lata.

### Special lecture by Chief of the Naval Staff

The Chief of the Naval Staff Admiral R Hari Kumar, PVSM, AVSM, VSM, ADC, delivered a special lecture to the participant of the ongoing 48<sup>th</sup> APPPA participants on February 28, 2023. Members of IIPA faculty and senior staff, senior judicial officers undergoing MDP training also attended the programme. The event was coordinated by APPPA course Directors Prof V N Alok and Dr Kusum Lata.

### Seminar on Indian Diplomacy at 75

A seminar on India's Diplomacy at seventy-five years in the post-independence era was organised from February 9-10, 2023. It was sponsored by Indian Council of Social Science Research. The objective of the seminar was to engage relevant academics and diplomats to revisit India's Foreign Policy since last seen decades as part of the Azadi's Amrit Mahotsav. The programme was coordinated by Dr Manan Dwivedi.

### 2<sup>nd</sup> Dr Rajendra Prasad Memorial Lecture on 69<sup>th</sup> Founders' Day of IIPA

Commemorating its 69<sup>th</sup> Founders' Day, IIPA organised the 2<sup>nd</sup> Dr Rajendra Prasad Annual Memorial Lecture on March 29, 2023. Hon'ble Vice President of India and President of IIPA, Shri Jagdeep Dhankhar, Hon'ble Union Minister and Chairman of IIPA EC, Dr Jitendra Singh along with many dignitaries like Shri Shekhar Dutt, Former Governor of Chhatisgarh, Dr. Harsh Vardhan, Former Union Minister and several Senior Officers including Shri V Srinivas, Secretary DARPG and Shri S. Kshatriya, Former Chief Secretary of Maharashtra graced the occasion. Upon his arrival, the Vice President of India paid floral tributes to the bust of the Mahatma Gandhi and Sardar Patel at IIPA premises. Director General of IIPA, Shri SN Tripathi presented the welcome remarks. While delivering the memorial lecture on *Governance: Separation of Powers*, the Vice President said, "As the President of this Institute of national repute, I acknowledge and appreciate

that IIPA brings administration and scholarship together." He emphasized that governance is a dynamic concept and public administrators has to remain in tune with the changing expectations and requirements of citizens. The next 25 years are going to be crucial for the country. The civil servants who are joining today, will be the 'Warriors of 2047'. Today, India is on rise, inspired by the surge of aspirations and innovations and validated by the achievements of our citizens, he added. He also highlighted various Citizen-centric welfare schemes of the Govt. of India of recent times. Speaking on 'Governance: Separation of Powers', he outlined the nature of 'Delicate equilibrium' amongst the three organs of the State and emphasized that this must be maintained. Hon'ble Union Minister and Chairman of EC IIPA, Dr Jitendra Singh also spoke during the occasion. In his address, Dr Jitendra Singh said that the Union Government is driven by the concept of "Whole of Government" approach in matters of public administration. Soon after Shri Narendra Modi took over as Prime Minister, one of the earliest mantras that he gave us was "Maximum Governance, Minimum Government", he added. The Hon'ble Union Minister noted with satisfaction that the IIPA courses has undergone changes and new areas like Atmanirbhar Bharat and Mission Karmayogi apart from other important Government initiatives have been covered. He said, "This makes the course more relevant and useful and it has given a good exposure to rural and urban development schemes. It has helped the officers in better understanding and appreciation of various socio-economic schemes". The coffee table book of IIPA by faculty Dr Shyamli Singh and a book on Bharat Ratna: Inspiring Works of Rajendra Prasad by Shri SN Tripathi and Dr Saket Bihari were also released during the event. The event was compered and coordinated by Shri Amitabh Ranjan, Registrar, IIPA. Besides participants of the 48<sup>th</sup> APPPA, other trainees of ongoing programmes along with the faculty and senior administrative officers and staff of IIPA attended the event.

### Seminar on Changing Trends in Political Parties and Party System

An international seminar on Changing Trends



in Political Parties and Party System in India was organised from March 14-15, 2023. It was in partnership with Satyawadi College, University of Delhi, Dr Ambedkar Chair in Social Justice at IIPA, Indian Council of Social Science Research and Indian Political Science Association. Hon'ble Tribal Minister, Shri Arjun Munda, graced the occasion as the chief guest. The programme was coordinated by Dr Nupur Tiwary.

### **Dr Ambedkar Memorial Lecture**

Dr Ambedkar Chair at IIPA organised a Memorial Lecture on Dr Ambedkar's Constitution and Changing Social Dynamics on March 13, 2023. Hon'ble Justice M.M. Kumar, Former Chief Justice of J&K High Court & Member, NHRC delivered the lecture. Dr. Nupur Tiwary, Chair Professor of Dr Ambedkar Chair at IIPA coordinated the programme.

### **National workshop on U-20 Agenda**

The Centre for Urban Studies at IIPA organised a national workshop on U-20 Agenda for Municipal Services from March 22-24, 2023. Dr. David Dodman, General Director, HIS, Netherlands was the keynote speaker. The workshop was coordinated by Prof. K.K. Pandey, Dr. Kusum Lata, Dr. Sachin Chowdhry and Dr. Amit Kumar Singh. Shri Amitabh Ranjan, Registrar gave the concluding remarks.

## **DISTINGUISHED VISITORS OF THE INDSITUTE**

IIPA welcomed Dr Tukur Bello Ingawa Chairman, Federal Civil Service of Commission of Nigeria and team of senior officials at IIPA on June 17, 2022.

IIPA welcomed a high-level delegation from Singapore led by PMO and Public Service Department/Personnel, Mr Loh Khum Yean on September 30, 2022. Shri S N Tripathi presided over the meeting. Shri Amitabh Ranjan coordinated the event.

### **H.H the 14<sup>th</sup> Dalai Lama visits IIPA**

The Institute hosted the inaugural TN

Chaturvedi Memorial Lecture on 'Karuna and Good Governance' on January 21, 2023 at the TNC Memorial Hall of IIPA. His Holiness the 14<sup>th</sup> Dalai Lama delivered the special lecture. The event was organised by the family of Shri TN Chaturvedi in association with IIPA and Nehru Memorial Museum and Library. Shri TN Chaturvedi was the former Governor of Karnataka and Kerala and former Chairman of IIPA Executive Council. His Holiness spoke at length about the virtue of compassion and its importance in good governance. He also interacted with the audience and asked everyone to practice karuna at an individual level as well. This was his second visit to IIPA post his last visit in early 2000. Shri S N Tripathi, DG, IIPA welcomed the His Holiness while Shri Amitabh Ranjan, Registrar, IIPA, coordinated and compered the event.

A high-level Tanzanian delegation led by the Hon'ble Minister Ms Jenista Mhagama, Government of Tanzania visited IIPA on January 6, 2023. Exchange of ideas and possible collaboration for training were discussed.

A high-level delegation from Italian School of Public Administration comprising Prof. Paola Severino, President, Italian School of Public Administration, Ambassador Gaiani Annalisa Zezza, Agriculture and Food Attaché, and senior Embassy officials visited IIPA on February 28, 2023. Sri Amitabh Ranjan, Registrar IIPA coordinated the visit.

Dr. Shankar P Sharma Hon'ble Ambassador of Nepal visited IIPA on February 20, 2023.

## **ACADEMIC CENTRES/CHAIRS**

The Academic Centres, each comprising a group of faculty members with interest, experience and expertise in the concerned area of study, meet from time-to-time to (a) prepare an annual plan of work in their respective areas of research and training, and periodical review thereon; (b) discuss, coordinate and review individual plans of action; (c) act as a forum for academic interaction and professional development of members; and (d) coordinate with other academic groups in promoting inter-disciplinary activities. The Centres Coordinators are nominated by the Director General. Each Academic Centre has to

search for funding for its activities due to tight financial position of the Institute. The membership composition of the Academic Centres as on March 31, 2023 is shown at **Annexure F.4**.

An account of the academic contribution of various IIPA Faculty (other than training and research conducted within IIPA) is given at **Annexure F.5**.

## CENTRE FOR URBAN STUDIES

as per **Annexure F.9**

## CENTRE FOR CONSUMER STUDIES

Academic Activities of the Centre for Consumer Studies during the year 2022-23

### Training Programmes organized

Sr. No.	Name of Course	Duration	Faculty Associated
1.	Three day Orientation Programme on Consumer Protection Act for the Probationers of Indian Postal Service	June 28-30, 2022	Prof. Suresh Misra Dr. Mamta Pathania
2.	National Seminar on “Resurgent and Vibrant India @75– Re-energizing Cooperative Governance	July 20, 2022	Prof. Suresh Misra Dr. Sapna Chadah
3.	Online Diploma Course in Consumer Protection Law and Policy	December 1, 2022 to February 28, 2023	Prof. Suresh Misra Dr. Sapna Chadah Dr. Mamta Pathania
4.	World Consumer Rights Day Celebration on the theme “Empowering Consumers through the Clean Energy Transitions” Powered by Amazon India	15 March 2023	Prof. Suresh Misra Dr. Sapna Chadah
5.	Stream on Consumer Protection: Law and Policies	48 <sup>th</sup> APPPA	Prof. Suresh Misra Dr. Mamta Pathania

### COMPLETED RESEARCH PROJECTS

Sl. No.	Title	Funding Agency	Date of Completion
1.	Integrated Grievance Resolution System Through NCH	DoCA, GoI	June 2022

### Research Proposal prepared and their status

Sl. No.	Name	Submitted to	Current Status
1.	Project Proposal on GST and Consumer Empowerment	Directorate General of Goods and Services Tax, New Delhi	Under consideration
2.	Proposal for Interactive Sensitization Programme for School Children in Consumer Protection	Amazon India	Rs. 20 lakh Approved
3.	Administrative History of India	IIPA internal funding	On going
4.	Documenting District Governance in India (Institutions, Structures and Systems)	IIPA internal funding (Regional Branches)	On going



Lectures delivered/Sessions taken/ Papers presented etc by Prof Suresh Misra (**Mentioned in the Faculty Contribution in Annxure F.5)**

Lectures Delivered/ Sessions Taken/ Papers presented by Dr. Sapna Chadah (**Mentioned in the Faculty Contribution in Annxure F.5)**

Lectures Delivered/ Sessions Taken/papers presented by Dr. Mamta Pathania (**Mentioned in the Faculty Contribution in Annxure F.5)**

## CENTER FOR ENVIRONMENT, CLIMATE CHANGE AND DROUGHT ADMINISTRATION

IIPA houses a full-fledged Center for Environment, Climate Change and Drought Administration and has the expertise to conduct capacity building programmes related to Climate Change and other environmental phenomena.

Research Project			
S. No.	Name of the Project	Project Coordinator	Duration
1.	Blended Capacity Building Programme for Stakeholders of River Ganga	Prof. Vinod K. Sharma Dr. Shyamli Singh	July 2020 – June 2023

Blended Capacity Building Programme for Stakeholders of River Ganga sponsored by <i>Namami Gange</i> - Capacity Building Programme for Master Trainers and School Students			
Total No. of Master Trainers: 319 Total No. of School Students: 4,657			

Blended Capacity Building Programme for Stakeholders of River Ganga sponsored by <i>Namami Gange</i> - Capacity Building Programme for College Students			
Total No. of College Students: 735			

Blended Capacity Building Programme for Stakeholders of River Ganga sponsored by <i>Namami Gange</i> - Capacity Building Programme for Spiritual Community and other stakeholders			
Total No. of Spiritual Community and other stakeholders: 600+			

Blended Capacity Building Programme for Stakeholders of River Ganga sponsored by <i>Namami Gange</i> - Capacity Building Programme for General Masses			
Total No. of General Masses: 1,775			

Blended Capacity Building Programme for Stakeholders of River Ganga sponsored by <i>Namami Gange</i> - Capacity Building Programme for Academia, Researchers and Officers			
Total No. of Academia, Researchers and Officers: 441			

Research Projects			
S. No.	Name of the Project	Project Coordinator	Duration
1.	Blended Capacity Building Programme for Stakeholders of River Ganga – Phase II	Prof. Vinod K. Sharma Dr. Shyamli Singh	August 2023 – March 2026

**The training programmes are mentioned in the List of Training Programmes (Annexure F.2)  
Publications (Mentioned in the Faculty Contribution in Annexure F.5)**

## On-Going Research Project

1. Blended Capacity Building Programme for Stakeholders of River Ganga – Phase II sponsored by *Namami Gange*

Indian Institute of Public Administration (IIPA) has been entrusted by National Mission for Clean Ganga (NMCG) under the integrated conservation mission '*Namami Gange*', with three yearlong project "Blended Capacity Building Programme for Stakeholders of River Ganga – Phase II" in August 2023. The main objective of this project is to sensitize to the maximum stakeholders on the significance of Ganga and accomplish the objectives of effective abatement of pollution and conservation along with rejuvenation of our National River Ganga.

## Academic Contributions of the Centre for Economic Growth and Management Studies (2022-2023)

### Training Course/Workshop

(Mentioned in the List of Training Programmes in Annxure F.2)

### Completed Research Project

(Mentioned in the List of Completed and On-going Research Projects in Annxure F.1)

### Publications

(Mentioned in the Faculty Contributions in Annxure F.5)

## ADMINISTRATIVE AND PERSONNEL MATTERS

### A. Appointments/Joining

- (i) Dr. V N Alok, Associate Professor in Urban Finance has been promoted as Professor in Urban Finance in the Academic Pay Level 14 w.e.f 28.07.2022 on probation for a period of two years.
- (ii) Dr. Charu Malhotra, Associate Professor in

e-Governance and ICT has been promoted as Professor in e-Governance and ICT in the Academic Pay Level 14 w.e.f 28.07.2022 on probation for a period of two years.

- (iii) Dr. Nupur Tiwary has been appointed as Chair Professor on deemed deputation basis in Dr. B.R. Ambedkar Chair in Social Justice in the Academic Pay Level 14 for a period of three years w.e.f 28.02.2023.

### B. Extension of Service (on contract basis)

- i. The term of engagement of Dr. Amit Kumar Singh, Assistant Professor of Urban Development has been extended for a period of one year w.e.f 25.10.2022.
- ii. The term of engagement of Prof Ashok Kumar Vishandass, Professor of Applied Economics has been extended for a period of one year w.e.f 02.11.2022.
- iii. The term of engagement of Prof. Suresh Misra, Professor of Public Administration (with specialization in Consumer Affairs) has been extended for a period of one year w.e.f 01.01.2023.
- iv. The term of engagement of Prof. V K Sharma, Professor of Disaster Management has been extended for a period of one year 01.03.2023.
- v. The term of engagement of Prof. K K Pandey, Professor of Urban Development has been extended for a period of one year 01.03.2023.
- vi. The term of engagement of Sh.O.P.Chawla, Deputy Registrar (Finance & Administration) has been extended for a period of one year w.e.f 01.02.2023.
- vii. The term of engagement of Sh. K S Ranga, Executive Engineer has been extended for a period of one year w.e.f 14.02.2023.

### C. The following Faculty and Staff Members retired on Superannuation from the Services of the Institute

- I. Mrs Neelam Handa, Private Secretary, retired on 30.11.2022

- II. Mrs Mythili, Assistant Registrar, retired on 28.02.2023

**D. Employees retired/relieved from the services of the Institute/deputed elsewhere**

- Prof C. Sheela Reddy got relieved from the deputation position of Chair Professor, Dr. Ambedkar Chair and substantive position of Associate Professor at IIPA in Socio-Political Development (Applied Social Science) w.e.f 18.01.2021 (F.N) vide officer order part II-33/2023 dated 28.02.2023.

**E. Demise of Employee**

- Shri Attar Singh, UDC passed away on 21.04.2022.

**DETAILS OF TA/DA AND HONORARIUM PAID DURING 2022-23**

- (A) Details of Honorarium and Salary paid to Faculty Members during 2022-2023.

See **Annexure F.10**

## ACKNOWLEDGEMENTS

We express our deepest gratitude to the Hon'ble Vice-President India and President IIPA Shri Jagdeep Dhankar for his sustained support and guidance.

Our sincere thanks are particularly due to Dr. Jitendra Singh, Hon'ble Union Minister and Chairman IIPA Executive Council.

We are thankful to all officers of the Ministry, especially the Smt Radha S. Chauhan, Secretary DoPT, Mrs Rashmi Chowdhary, Additional Secretary, Shri Rahul Singh, Additional Secretary, Shri S D Sharma, Joint Secretary, Shri Rajul Bhatt, Joint Secretary (Training) and Shri A.N. Narayanan, Director (Training) for their sustained support for the Institute.

Besides we are thankful to the Department of Administrative Reforms and Public Grievances

(DARPG), Govt. of India and its officers, especially Shri V. Srinivas, Secretary, DARPG, Shri Ashwani Rajput, Joint Secretary, Capacity Building Commission (CBC), NITI Aayog, Deptt., of Expenditure, Ministry of Finance, Govt. of India, Ministries of Housing & Urban Affairs, Consumer Affairs, Science and Technology, External Affairs, Social Justice & Empowerment, Information Technology Tribal Affairs and Department of Administrative Reforms and Public Grievances as well as all other departments, including Foreign Govts., for their sustained interest in the IIPA's activities. We express our sincere thanks to the State Governments especially Bihar, Maharashtra, Uttar Pradesh, and Gujarat for collaborating with us in Capacity Building of their officers. Our gratitude is also due to Faculty members, officers, and support staff of the Institute.

## FINANCE AND ACCOUNTS

### REVENUE ACCOUNT (ON CASH BASIS)

#### Receipts

Apart from generating its own resources, the Institute received grants from the Ministry of Personnel, Public Grievances and Pensions, Government of India and others. The details of such receipts during the year under report are:

	Amount (Rs. in lakh)	Remarks	
A. <b><u>Grant from Government</u></b>		Break-up as under (Rs. in Lakh)	
1. Salary	1099.93	(i) Fee from various fee-based on sponsored training programme	944.69
2. General	900.00	(ii) User Charges	143.67
3. Capital	1201.00	(iii) Net Income from Research Assignments	159.47
B. <b><u>Internal Receipts Generated by IIPA</u></b>	1325.09	(iv) Membership subscription (including interest on Membership Fund)	12.04
		(v) Sale of Publications	8.72
		(vi) Misc. Receipts	56.50
<b>Total</b>			<b>1325.09</b>

Thus the total receipts to the Institute during 2022-23 were Rs.4526.02 lakh.

#### Expenditure

As against the revenue receipts of Rs. 4526.02 lakh, the payment during the year under report was 4525.43 lakh as under:

	(Rs. in lakh)
1. Establishment (salaries and allowances)	1250.66
2. Conduct of fee-based and sponsored Training Programmes	682.54
3. Library Books and Periodicals	15.60
4. Publications	8.47
5. Pension	831.00
6. Promotion of Branch activities	10.70
7. Campus maintenance including Hostel general charges, water and electricity charges, rent, rates and taxes	376.28
8. Administrative and miscellaneous expenses	100.06
9. Purchase of Assets	25.51
11. Amt paid to CGHS	14.45
12. GST/Premium Expenses	9.16
13. Capital Expenses	1201.00
	<b>4525.43</b>

The cumulative deficit at the end of the year i.e. 2021-22 was Rs.7.83 lakh. However, the Institute was able to manage the cumulative shortfall at the end of the year 2022-23 to the tune of Rs.7.24 lakh only.

### Centre for Urban Studies (CUS)

A grant of Rs. 322.00 lakh was received from the Ministry of Urban Affairs, Government of India during the year under report. In addition a sum of Rs. 0.20 lakh accrued from sale of CUS publications and Rs.1.46 lakh from Bank Interest. A shortfall of Rs.114/- from previous year was carried over during the year under report.

Against the total funds of Rs. 323.66 lakh (after adjustment of previous shortfall of Rs. 114/-), an expenditure of Rs. 323.66 lakh was incurred on:

	(Rs. in lakh)
1. Pay & Allowances	237.42
2. Books & Periodicals	3.34
3. Travel Expenses	3.77
4. Infrastructure	3.48
5. Printing of Publication	1.26
6. Other contingencies & Misc. Expenses	1.62
7. Campus Maint. including Computer Facility, Security, Tel.	9.74
8. Water & Electricity	6.58
9. Overhead charges	26.30
10. Audio Video Training Expenses	15.45
11. Printing & Stationery	0.38
12. Research and Case Study	14.32
	<b>323.66</b>

The shortfall of Rs.285/-has been carried forward for adjustment to the next year (2023-24).

### Specific Grants and Expenditure on Sponsored Training Programmes and Research Studies etc.

Grants/Fee amounting to Rs.1566.16 lakh was received from sponsoring Ministries/ Departments for conduct of sponsored Training Programmes, Research Studies and Seminars etc. as under:

	(Rs. in lakh)
1. 48 <sup>th</sup> APPPA (from various sponsoring Ministries/Departments)	286.51
2. From various Ministries/Departments for Field Visits/Dissertation, etc. by APPPA Participants	86.00
3. From Ministries/Departments (Other than DOPT) and other organizations for special Programmes, Research Studies, Research/Assignments, Seminars	1193.65
	<b>1566.16</b>

An unspent balance of Rs.1242.88 lakh was also brought forward from previous year. Thus total funds available were Rs.2809.04 lakh.

As against the above, the expenditure on various programmes, research studies, etc. amounted to Rs. 1291.66 lakh as detailed below:

	(Rs. in lakh)
1. 48 <sup>th</sup> APPPA	70.22
2. Field Visits/Dissertation etc. by APPPA Participants	61.09
3. Special Programmes, Research Studies/Research Assignments and Seminars, etc. sponsored by various Ministries/Departments of Government of India and other organizations.	1160.35
	<hr/>
	<b>1291.66</b>

The Balance amount of Rs.1517.38 lakh has been carried over to next year for utilization.

### Foreign Contributions (FCRA)

An amount worth Rs.2.07 lakh as interest was earned and credited to this account in the year 2022-23.

An unspent balance of Rs. 20.81 lakh was brought forward from the previous year. Thus, total funds available were Rs.22.88 lakh against which an amount of Rs.8.82 lakh was utilized during the year. Unspent balance of Rs.14.06 lakh has been carried forward to next year.

M/s GSA & Associates audited the accounts of the Institute for the year under report.

The Institute continued its endeavour to mobilize resources for strengthening its financial position.

### RESEARCH STUDIES/PROJECTS

During the year, the Institute completed the following **17** Research Studies details of which are given at Annexure F.1 (A).

Besides these, there were **9** on-going Research Studies which are listed at Annexure F.1 (B).



## Annexure F.1 (A)

### COMPLETED RESEARCH PROJECTS (2022 TO MARCH 2023)

Sr. No.	Project	Project Coordinator(s)	Agency
1.	Professional support to MSME (Preparation of National Policy for MSME in India)	Prof. K K Pandey Dr. Sachin Chowdhry Dr. Sapna Chadah	Ministry of MSME
2.	Forest Right Act, 2006- Assessment of Ground Realty	Dr. Gadadhara Mohapatra	National Human Right Commission
3.	Evaluation study to assess the impact of COVID 19 on units/institutions and Estimate the Production, Sales and Employment generated by the Units/Institutions under Khadi and Village Industries (KVI) sector.	Dr. Roma Debnath Dr. Pawan K Taneja	Khadi and Village Industries Commission Ministry of Micro, Small & Medium Enterprises.
4.	Policy Research Study on Panchayats Elections	Prof. V.N. Alok	Ministry of Panchayati Raj
5.	Study on Panchayats and Dispute Resolution	Prof. V.N. Alok	Ministry of Panchayati Raj
6.	Designing and Compilation of e-coffee table book Govt. of NCT of Delhi.	Dr. Surabhi Pandey	Govt. of NCT of Delhi
7.	Integrated Consumer Grievance Redressal System through National Consumer Helpline.	Prof. Suresh Misra Dr. Mamta Pathania	Department of Consumer Affairs, GoI
8.	Social Impact Assessment of DMRC project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/Aram Ganj, Roshnara Road, Pul Bangash Delhi	Prof. K.K. Pandey Dr. Sapna Chadha Dr. Amit Singh	Govt. of National Capital, Territory of Delhi
9.	Social Impact Assessment Study for Acquisition of Land for DMRC project Aero-city Tuglakabad Corridor Phase-IV at Village Khanpur, Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
10.	Impact Assessment of the Scheme of Financial Assistance for setting up of Electronics and ICT Academics	Prof. Charru Malhotra Dr. Pawan K Taneja	Ministry of Electronics & Information Technology
11.	Third Party Audit of Proactive Disclosure of Information by MFL under Sec.4 of RTI Act 2005	Prof. Ashok Vishandass	Madras Fertilizer Ltd
12.	Third Party Evaluation of PM-SYM scheme under Ministry of Labour and Employment	Dr. Gadhadhara Mohapatra	Ministry of Labour & Employment
13.	GAP Analysis Study	Prof. Charru Malhotra	TRIFED
14.	Impact Assessment of DAKSHTA program ISTM	Prof. Ashok Vishandass Dr. Surabhi Pandey	Capacity Building Commission
15.	Transparency Audit of the Department of Fertilizers as proactive disclosure under RTI Act 2005	Prof. Ashok Vishandass	Ministry of Chemical and Fertilizers, Dept of Fertilizers
16.	Third Party Evaluation of the Scheme of Fast Track Special Courts	Dr. Surabhi Pandey	Ministry of Law & Justice Dept. of Justice
17.	IAS Intake Study	Dr. Surabhi Pandey	DoPT

## Annexure F.1 (B)

### ON- GOING RESEARCH PROJECTS (April 2022 to March 2023)

Sr. No.	Title of Study	Name of Faculty	Ministry/Department
1.	Blended Capacity Building Programme for Stakeholders of River Ganga under the Namami Ganga Programme	Prof. V.K. Sharma Dr. Shyamli Singh	Department of Water Resources, River Development & Ganga Rajuvenation National Mission for Clean Ganga
2.	Bihar State Disaster Management Authority (CDMP) Plan for Patna and Ara Nagar Nigams	Dr. Saket Bihari	Bihar State Disaster Management Authority (Disaster Mangt. Dept.)
3.	DISHA PROJECT- Web Portal Development for monitoring & evaluation of the Legal Literacy and Legal Awareness Programme of Department of Justice, Govt. of India	Dr.Sapna Chadha Dr. Kusum Lata Dr. Roma Debnath	Department of Justice
4.	Social Impact Assessment Study for Acquisition of Land for Construction of Waste Water Treatment Plant at Village Tajpur Khurd, Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
5.	Social Impact Assessment Study for Acquisition of Land for Construction of Police Station at Sonia Vihar, Delhi	Prof. K.K. Pandey Dr. Sapna Chadah Dr. Amit Kumar Singh	Govt. of National Capital, Territory of Delhi
6.	Impact Assessment Study of the Effectiveness of Real Estate Regulatory Act on Homebuyers in India	Dr Amit K Singh Dr. Sapna Chadah	ICSSR
7.	Field Assessment of the Status of Devolutions of Powers and Resources of the PRIs across the State and U T in the Country for the year 2021-22 to Develop Indicative Evidence based Ranking	Prof. V.N. Alok	Ministry of Panchayati Raj
8.	District Good Governance Index (DGGI-UP)	Prof. Charru Malhotra Dr. Pawan K. Taneja	DARPG, Govt. of India DAR, Govt. of UP
9.	Gender Safety Audit in the city of Ghaziabad Uttar Pradesh	Dr. Amit K Singh Dr. Sapna Chadah Dr. Kusum Lata Dr. Roma Debnath	National Commission for women

## Annexure F.2

### TRAINING PROGRAMMES/WORKSHOP CONDUCTED DURING THE PERIOD (April 2022 to March 2023)

Sl. No.	Programme	Date	Coordinator(s)	No. of Participants
1.	Webinar on Metropolitan Resilience: India and Global	1-Apr-2022	Prof. K.K. Pandey	56
2.	Open Session-cum Workshop on Cybercrimes-Current Treats and Suggestions for I4C, MHA (I-4CMHA)	April 11, 2022	Dr. Surabhi Pandey	40
3.	<b>Online</b> "Blended Capacity Building programme for Stakeholders of River Ganga" under <i>Namami Gange</i>	April 11-13, 2022	Prof. Vinod K. Sharma Dr. Shyamli Singh	636
4.	Five-day residential training programme for Judicial Officers on Cyber Security and Digital Forensic Investigation. (I-4CMHA)	April 18-22, 2022	Dr. Surabhi Pandey	29
5.	"Blended Capacity Building Programme for Stakeholders of River Ganga" sponsored by <i>Namami Gange</i>	April 20-22, 2022	Prof. Vinod K. Sharma Dr. Shyamli Singh	10
6.	<b>Online</b> "Blended Capacity Building Programme for Stakeholders of River Ganga" sponsored by <i>Namami Gange</i>	May 4-6, 2022	Prof. Vinod K. Sharma Dr. Shyamli Singh	478
7.	Training for Newly Joined Assistant Directors (Sponsored by Sports Authority of India, SAI)	May 9-20, 2022	Dr. Saket Bihari	10
8.	Orientation Programmes on Urban Governance for Elected Representatives & Senior Officers from Urban Local Bodies of from Jammu and Kashmir-	May 11-13,2022	Prof. K.K. Pandey Dr. Sachin Chowdhary	22
9.	<b>Online</b> "Blended Capacity Building Programme for Stakeholders of River Ganga" sponsored by <i>Namami Gange</i>	May 18-20, 2022	Prof. Vinod K. Sharma Dr. Shyamli Singh	509
10.	Training programme for IFS officers on "Concurrent monitoring & Evaluation of Schemes-Responsibilities of implementing officers"	May 23-27, 2022	Dr. Saket Bihari	20
11.	Workshop on Spiritual Leaders & Community at Rishikesh sponsored by <i>Namami Gange</i>	May 24-26, 2022	Prof. Vinod K. Sharma Dr. Shyamli Singh	2000
12.	Orientation Programmes on Urban Governance for Elected Representatives & Senior Officers from Urban Local Bodies of from Jammu and Kashmir-	May 25-27, 2022	Prof. K.K. Pandey Dr. Amit Kumar Singh	30

Sl. No.	Programme	Date	Coordinator(s)	No. of Participants
13.	Training Course on Public Administration for Officer Trainees (Sponsored by NIDEM)	June 6-10, 2022	Dr. Mamta Pathania	9
14.	Mid-Career Training of Indian Telecommunication Services (ITS) Officers, Phase I	June 6-17, 2022	Dr. Pawan Taneja Dr. Roma Debnath Dr. Mamta Pathania	25
15.	One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi)	June 13, 2022	Dr. Mamta Pathania	33
16.	One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi)	June 14, 2022	Dr. Mamta Pathania	40
17.	One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi)	June 15, 2022	Dr. Mamta Pathania	42
18.	One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India	June 17, 2022	Dr. Mamta Pathania	38
19.	Online "Blended Capacity Building for Stakeholders of River Ganga" (Online)	June 22-24, 2022	Prof. Vinod Sharma Dr. Shyamli Singh	488
20.	Capacity Building Programme for Senior Officers "Cyber Security & Block Chain Technology " for UIDAI officers (Sponsored by UIDAI)	June 28, 2022	Dr. Surabhi Pandey	40
21.	Workshop "Probationers on Consumer Protection Act "Department of Postal Services (RANKPA)	June 28-30	Dr. Mamta Pathania	33
22.	48 <sup>th</sup> Advance Professional Programme of Public Administration (Sponsored by DoPT)	July 1, 2022 to April 2023	Prof. V.N. Alok Dr. Kusum Lata	38
23.	Training Programme on 'Finance Account, Procurement, Management and Audit' for AEEs (Sponsored by Indian Academy of Highway Engineers (IAHE)	July 18-29, 2022	Dr. Roma Debnath Dr. Pawan K. Taneja	26
24.	National Seminar on 'Resurgent and Vibrant India @ 75: Re-energizing Cooperative Governance' (sponsored by NABARD and NAFED)	July 20, 2022	Dr. Sapna Chadah Prof. Suresh Misra	80
25.	One Day Workshop for Assistant Secretaries of 2020 batch collaboration with CBC, ISTMI (Sponsored by DoPT)	July 29, 2022	Shri Amitabh Ranjan Dr. Surabhi Pandey	176

Sl. No.	Programme	Date	Coordinator(s)	No. of Participants
26.	Blended Capacity Building Programme for Stakeholders of River Ganga Under NamamiGanage, Ganga Pariprekshya Exhibition	August 8-15, 2022	Prof. Vinod Sharma Dr. Shyamli Singh	478
27.	10 <sup>th</sup> Advance Leadership Programme on LEAN BHARAT (Sponsored by PSUs)	August 22 to September 20, 2022	Dr. Neetu Jain Dr. Sachin Chowdhary	11
28.	Management Development Programme (Mdp) for Judicial Officers of Uttar Pradesh	August 22-26, 2022	Dr. Surabhi Pandey	35
29.	CISO ProgrammeNeGD sponsored	August 22-26, 2022	Prof. Charu Malhotra	39
30.	One week training on “Public Policy Formation” to ITS 2019 batch	August 22-26, 2022	Prof. Suresh Misra Dr. Mamta Pathania	8
31.	Measure for Developing Cyber Eco System and Prevention of Cyber Crime (Sponsored by I4C, MHA)	August 26, 2022	Dr. Surabhi Pandey	100
32.	One-day Workshop on “Water Quality Monitoring through Real Time Water Quality Monitoring System” under National Hydrology Project (sponsored by CBC, Ministry of Environment & Forests)	August 26, 2022	Prof. Vinod Sharma Dr. Shyamli Singh	15
33.	Management Development Programme (Mdp) for Judicial Officers of Uttar Pradesh	August 29-Sept. 2, 2022	Dr. Surabhi Pandey	39
34.	Thematic Workshop 1 on Block Chain for Joint Secretaries	August 30, 2022	Prof. Charu Malhotra	16
35.	Thematic Workshop 2 on Block Chain for Directors	August 31, 2022	Prof. Charu Malhotra	20
36.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	Sept. 5-9, 2022	Dr. Surabhi Pandey	40
37.	Online International Training Programme on “Data Analytics for Beginners” (e-ITEC)	Sept. 5-9, 2022	Dr. Roma Debnath Dr. Pawan K. Taneja	36
38.	Three-day Orientation Workshop on Revitalization of Slums in India	Sept. 5-7, 2022	Prof. K.K. Pandey Dr. Amit Kumar Singh	11
39.	Administrative Vigilance and Disciplinary Proceedings” for Administrative Staff of ICFRE, Dehradun	Sept. 12-14, 2022	Dr. Saket Bihari Dr. Amit Singh	25
40.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	Sept 12-16, 2022	Dr. Surabhi Pandey	40
41.	Hindi Diwas Bharat aur SamkalinVaishwik Satta Kendra/Bahu Dhruviya Vishwa	Sept. 14, 2022	Prof. K.K. Pandey	100
42.	Residential Workshop on “Gender equality and Women empowerment”	Sept. 14-16, 2022	Dr. Neetu Jain Dr. Manan Dwivedi	30

Sl. No.	Programme	Date	Coordinator(s)	No. of Participants
43.	Workshop on 'Ganga Jan Bhagidari Mahostav' Blended Capacity Building Programme for Stakeholders of River Ganga under <i>Namami Gange</i> project	Sept. 17, 2022	Prof. Vinod K. Sharma Dr. Shamli Singh	506
44.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	Sept 19-23, 2022	Dr. Surabhi Pandey	36
45.	Two weeks mandatory training course on "Higher Administration and Legal Matters" for EEs (Civil and Electrical), CPWD.	Sept 19-30, 2022	Dr. Surabhi Pandey Dr. Amit Kumar Singh	36
46.	A week long Training programme for the Assistant Directors on promoting Excellence Administrative Skills of SAI, (Sponsored by Sports Authority of India SAI)	Sept. 19-23, 2022	Dr. Saket Bihari Dr. Manan Dwivedi	16
47.	<b>Online</b> Finance and Non- Finance Background Leaders: (sponsored by ITEC)	Sept 19-23, 2022	Dr. Roma Debnath Dr. Pawan K. Taneja	22
48.	21 <sup>st</sup> Foundation Training programme for Scientist & Technologist (Sponsored by <b>DST</b> )	Sept. 19 to Nov. 11, 2022	Prof. Vinod K. Sharma Dr. Shyamli Singh	16
49.	Training Programme for Provincial Civil Service Officers (Govt. of Maharashtra, Vanamati)	Sept 26-30, 2022	Dr. Sachin Chowdhary	90
50.	15 <sup>th</sup> Dr. Ambedkar 's Vision on Women le Development" Memorial Lecture by Shri R. Subrahmanyam, Former Secretary, Ministry of Social Justice & Empowerment (Sponsored by Dr. Ambedkar Chair in Social Justice by IIPA)	October 7, 2022	Dr. Neetu Jain	100
51.	Online "Managing Stress and Health Issues" (Sponsored by DPE)	October 10-12, 2022	Dr. Neetu Jain	36
52.	Four Day Training Programme On "Public Policy and Administration" for 73rd Batch of the IRS (NACIN, C&IT)	October 10-13, 2022	Dr. Surabhi Pandey	32
53.	ONLINE Blended Capacity Building Programme for Stakeholders of River Ganga" sponsored by <i>Namami Gange</i>	Oct. 10-12, 2022	Prof. Vinod Sharma Dr. Shyamli Singh	100
54.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	October 17-21, 2022	Dr. Surabhi Pandey	33
55.	A weeklong Training Programme for Assistant Directors on Promoting Excellence Through Administrative Skills (Sponsored by Sports Authority of India SAI)	October 17-21, 2022	Dr. Saket Bihari Dr. Manan Dwivedi	15
56.	5 days Training Module for the newly recruited Assistant Section Officers- Probationers (ASO-Ps) of CGLE 2019 batch (Sponsored by ISTM)	October 17-21, 2022	Dr. Saket Bihari Dr. Manan Dwivedi	145

Sl. No.	Programme	Date	Coordinator(s)	No. of Participants
57.	Three-day Orientation programme for ERs and Senior officers on Urban Governance for Srinagar Municipal Corporation	Oct. 19-21, 2022	Prof. K.K. Pandey Dr. Kusum Lata	19
58.	ONLINE Blended Capacity Building Programme for Stakeholders of River Ganga" sponsored by <i>Namami Gange</i>	Oct. 19-21, 2022	Prof. Vinod Sharma Dr. Shyamli Singh	100
59.	Capacity Building Emerging Technology for Governance (CTI & ATI)	October 20-21, 2022	Dr. Surabhi Pandey	38
60.	<b>Online</b> "Capacity Building programme for Stakeholders of River Gabga" under <i>Namami Gange</i>	Oct. 31 - Nov. 2, 2022	Prof. Vinod K. Sharma Dr. Shamli Singh	30
61.	Members' Annual Conference on Theme "India Emerging as a Global Leader"	Nov. 01, 2022	Dr. Roma Debnath Shri Amitabh Ranjan	140
62.	<b>Workshop</b> on Cyber Crime Prevention with the Banks, UPI service providers, e-wallets, fintech companies and social media influencers at IIPA, (sponsored by I4C MHA)	Nov. 2, 2022	Dr. Surabhi Pandey	120
63.	Training Programme for Provincial Civil Service Officers (Govt. of Maharashtra, Vanamati)	November 7-11, 2022	Prof. K.K. Pandey Dr. Sachin Chowdhary Dr. Manan Dwivedi	74
64.	Mid Carrier Training Programme for ITS Phase I (Batch II)	November 14-25, 2022	Dr. Pawan Taneja Dr. Roma Debnath	30
65.	A week long Training Programme for Section Officers on Promoting Excellence Through Administrative Skills (Sponsored by Sports Authority of India SAI)	November 14-18, 2022	Dr. Saket Bihari Dr. Manan Dwivedi	25
66.	Training Programme on Direct Trainer Skill (DTS) course for Officers of Navodaya Vidyalaya Samiti (NVS)	November 14-18, 2022	Dr. Roma Debnath	25
67.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	November 14-18, 2022	Dr. Surabhi Pandey	40
68.	Assistant Directors On Promoting Organisation Excellence through Administrative skills (Sponsored by Sports Authority of India SAI)	November 14-25, 2022	Dr. Saket Bihari Dr. Manan Dwivedi	25
69.	12 <sup>th</sup> T.P. on Science, Technology and Emerging Trends in Governance (Scientist & Technologists all Levels <b>DST</b> )	November 21-25, 2022	Prof. Vinod k. Sharma Dr. Shyamli Singh	25
70.	"Constitution Day"	Nov. 25, 2022	Dr. Neetu Jain	100
71.	Three-day Orientation <b>Workshop</b> on Livelihood Promotion for Low Income Urban Areas	Nov. 28-30, 2022	Prof. K.K. Pandey Dr. Amit Singh	30



Sl. No.	Programme	Date	Coordinator(s)	No. of Participants
72.	Study Tour Programme for the Probationary (Group A Officers of <b>YASHADA</b> , Maharashtra	Nov. 28 Dec. 3, 2022	Dr. Saket Bihari Dr. Neetu Jain	50
73.	Capacity Building on Emerging Trends (CBC)	Nov. 29-30, 2022	Dr. Surabhi Pandey	35
74.	Training Programme on Direct Trainer Skill (DTS) for Officers of NVS	Nov. 28- Dec. 02, 2022	Dr. Roma Debnath	24
75.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	Nov. 28- Dec. 02, 2022	Dr. Surabhi Pandey	40
76.	International Training Programme on Data Analytic and Risk management (Sponsored by ITEC)	Dec. 5-16	Dr. Roma Debnath Dr. Pawan Taneja	32
77.	Two Week Training Course on 'Higher Management and Contract Management Programme for Senior Architect, CPWD	December 5-16, 2022	Dr. Surabhi Pandey	20
78.	One Day <b>Workshop</b> on 'Case Method as an Effective Tool of Teaching' (Expert- Dr. Shweta Mittal)	December 5, 2022,	Dr. Neetu Jain	30
79.	National Convention on People Centric Urban Governance in India CUS	Dec. 6-7, 2022	Prof. K.K. Pandey	147
80.	A week long Training Programme for Assistants on Promoting Excellence Through Administrative Skills (Sponsored by Sports Authority of India SAI )	December 12-16, 2022	Dr. Saket Bihari Dr. Manan Dwivedi	25
81.	National Convention-II: Memorial Lecture Series on 'Revisiting Sustainable Development Goals for Nation Building'	December 15-16, 2022	Dr. Neetu Jain	50
82.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	December 19-23, 2022	Dr. Surabhi Pandey	40
83.	Study Tour Programme for the Probationary (Group A) Officers of <b>YASHADA</b> , Maharashtra	December 19-23, 2022	Dr. Manan Dwivedi Dr. Amit Kumar Singh	60
84.	11th T. P. on Science & Technology for Rural Societies (Women Component) (Scientist & Technologists All Levels <b>DST</b> )	December 19-23, 2022	Prof. Charu Malhotra	21
85.	Special Lecture on Civil Military Relations by Brig. Dr. B. D. Mishra (Retd.), Hon'ble Governor of Arunachal Pradesh and Meghalaya	December 20, 2022	Shri Amitabh Ranjan	150
86.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	January 3-7, 2023	Dr. Surabhi Pandey	83
87.	<b>Online</b> Blended Capacity Building Programmes for Stakeholders of River Ganga under <i>Namami Gange</i>	January 04-06, 2023	Prof. Vinod K Sharma Dr. Shyamili Singh	30

Sl. No.	Programme	Date	Coordinator(s)	No. of Participants
88.	<b>Online</b> Specialized Programme on International Preparation of Investment Projects for Govt. of Kirgizstan (ITEC)	January 9-20, 2023	Dr. Pawan Taneja Dr. Roma Debnath	18
89.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	January 9-13, 2023	Dr. Surabhi Pandey	37
90.	A week long Training Programme for Assistants on Promoting Excellence Through Administrative Skills (Sponsored by Sports Authority of India SAI)	January 9-13, 2023	Dr. Saket Bihari	25
91.	Cyber Security and Digital Forensics Investigation (Sponsored by I4C MHA)	January 9-13, 2023	Dr. Surabhi Pandey	24
92.	Higher Leadership Programme for Settlement Officers of CTA (Sponsored public Service Commission, CTA)	January 9-13, 2023	Dr. Surabhi Pandey	18
93.	11 <sup>th</sup> T.P. on Financial Management in Scientific Organisations for Scientists and Technologists (Scientist & Technologists, All Levels <b>DST</b> )	January 16-20, 2023	Dr. Pawan Taneja	25
94.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	January 16-20, 2023	Dr. Surabhi Pandey	40
95.	Design Training Workshop (Sponsored by Capacity Building Commission)	January 18-19, 2023	Dr. Neetu Jain Dr. Surabhi Pandey	40
96.	Special Lecture by His Holiness the 14 <sup>th</sup> Dalai Lama on Karuna and Good Governance	January 21, 2023	Shri Amitabh Ranjan	160
97.	Two Day Orientation Workshop for the Members of Central Administration Tribunal (CAT)	January 27-28, 2023	Dr. Sapna Chadah	50
98.	Study Tour Programme for probationers of Govt. of Maharashtra (Sponsored by VANAMATI)	January 31, February 4, 2023	Prof. K.K. Pandey Dr. Sachin Chowdhry Dr. Manan Dwivedi	90
99.	<b>Online</b> Refresher Training Programme on "Legal & Disciplinary Matters" (Sponsored by Military Engineering Services (MES))	January 30-February 3, 2023	Dr. Sapna Chadah	18
100.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	January 30-February 3, 2023	Dr. Surabhi Pandey	32
101.	Study Tour Programme for probationers of Govt. of Maharashtra (Sponsored by VANAMATI)	February 7-11, 2023	Prof. K.K. Pandey Dr. Sachin Chowdhry Dr. Manan Dwivedi	90
102.	17th Capacity Building Programme for Technical Personnel (Sponsored by Department of Science & Technology, <b>DST</b> )	February 06-17, 2023,	Prof. Vinod Sharma Dr. Shyamli Singh	22

Sl. No.	Programme	Date	Coordinator(s)	No. of Participants
103.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	February 6-10, 2023	Dr. Surabhi Pandey	40
104.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	February 13-17, 2023	Dr. Surabhi Pandey	80
105.	A weeklong Training Programme for Assistants on Promoting Excellence Through Administrative Skills (Sponsored by Sports Authority of India SAI)	February 13-17, 2023	Dr. Saket Bihari	40
106.	Cyber Security and Digital Forensics Investigation (Sponsored by I4C MHA)	February 13-17, 2023	Dr. Surabhi Pandey	25
107.	Training Programme on “Public Administration” for Officer Trainees of Indian Defence Estates Service National Institute of Defence Estates Management (NIDEM), Ministry of Defence	February 13-17, 2023	Dr. Mamta Pathania	6
108.	Cyber Security and Digital Forensics Investigation (Sponsored by I4C MHA)	February 20-24, 2023	Dr. Surabhi Pandey	24
109.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	February 20-24, 2023	Dr. Surabhi Pandey	36
110.	Project and Risk Management in Public Works (ITEC)	Feb 20-March 17, 2023	Dr. Roma Debnath Dr. Pawan Taneja	33
111.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	February 27 March 03, 2023	Dr. Surabhi Pandey	85
112.	15 days International ‘Capacity Building Programme on Innovations in Organizational Management’ with international modules in France and Switzerland	February 27 to March 13, 2023.	Dr. Saket Bihari	6
113.	A Chintan Shivir on Science & Technology for Scientists of DST, DBT and MoES (Sponsored by DST)	March 3-4, 2023	Shri Amitabh Ranjan	130
114.	Capacity building on Information Technology and Emerging Technology (Sponsored by Census Commissioner of India, CCI)	March 06-10, 2023	Dr. Surabhi Pandey	22
115.	A weeklong Training Programme for Assistants on Promoting Excellence Through Administrative Skills (Sponsored by Sports Authority of India SAI)	March 13-17, 2023	Dr. Saket Bihari	32
116.	Management Development Programme (MDP) for Judicial Officers of Uttar Pradesh	March 13-17, 2023	Dr. Surabhi Pandey	74
117.	A week Long Training Programme Assistant Section Officers on Excellence in Public Service Delivery (Sponsored by ISTM)	March 13-17, 2023	Dr. Saket Bihari	136

Sl. No.	Programme	Date	Coordinator(s)	No. of Participants
118.	International Seminar Satyawati Collage (ICSSR) Dr Ambedkar Chair in Social Justice	March 14-15, 2023	Dr. Nupur Tiwari	100
119.	World Consumer Rights Conference on "Empowering Consumers through the Clean Energy Transitions (Powered By Amazon)	March 15, 2023	Prof. Suresh Misra Dr. Sapna Chadah	50
120.	Cyber Security and Digital Forensics Investigation (Sponsored by I4C MHA)	March 20-24, 2023	Dr. Surabhi Pandey	25
121.	Training Programme on "Public Administration and Governance cum Exposure Visit" (sponsored by BIPARD)	March 20-24, 2023	Dr. Amit Singh Dr. Mamta Pathania	57
122.	Three-day National Workshop on U-20 Agenda for Municipal Services	March 22-24, 2023	Prof. K.K. pandey Dr. Kusum Lata Dr. Sachin Chowdhry Dr. Amit Kumar Singh	67
123.	<b>Online</b> Blended Capacity Building Programme for Stakeholders of River Ganga Sixth Colloquy: Ganga Smvad	March 22, 2023	Prof. Vinod K Sharma Dr. Shyamli Singh	150
124.	Global Strategic Leadership for Growth and Sustainable Development (Sponsored by ITEC)	March 23 to April 19, 2023	Dr. Roma Debnath Dr. Pawan Taneja	35
125.	Online Blended Capacity Building Programme for Stakeholders of River Ganga "Namami Gange"	March 28-30, 2023	Prof. Vinod K Sharma Dr. Shyamli Singh	300
126.	Training Programme on "Public Administration and Governance cum Exposure Visit" (sponsored by BIPARD)	March 27-31, 2023	Dr. Amit Singh Dr. Mamta Pathania	60
127.	69 <sup>th</sup> Founders' Day and 2 <sup>nd</sup> Dr. Rajendra Prasad Annual Memorial Lecture on "Governance: Separation of Powers" by Hon'ble Vice President of India Shri Jagdeep Dhankhar	March 29, 2023	Shri Amitabh Ranjan	220
	<b>Total Number of Participants</b>			<b>11313</b>

## Annexure F.3

### ACTIVITIES OF THE BRANCHES (2022-2023)

#### REGIONAL BRANCHES

##### ASSAM

###### Biennial Meeting

The Biennial meeting of the Assam Regional Branch and the existing during that time tendered resignation and a new committee was formed. (Nov.13, 2022)

###### Annual Regional Convent (Prelude Conference)

The Prelude Conference to discuss the “India Emerging as a Global Leader” (Oct.16, 2022)

###### Talks

1. Talks on “Success Story of Nivaz Brand” (Aug.30, 2022)
2. Talks on “Financial Procedures”.

###### Research Studies

Working on the research project undertaken by the Branch to complete the administrative history of undivided Assam covering the period from 1826 (Treaty of Yandabu) to 1972 (Creation of Meghalaya).

##### BIHAR

###### Seminars/Conferences/Workshops/ Webinars

1. Prelude Seminar on “India Emerging as Global Leader” (Oct.14, 2022).

###### Lecture/Meetings/Discussions etc.

1. Panel Discussion on “Working of Panchayat Raj Institutions in Bihar” (April 24, 2022)
2. Panel Discussion on “Prospects of IIPA Regional Branch’s Contributions to Good Governance in Bihar” (Dec.09, 2022)
3. Lecture on “Aspects of the Policy Process” organized in collaboration with Patna College (Jan 25, 2023).

###### Training Programmes Conducted

###### (Lectures under Research Development Programme)

1. A Workshop for College teachers and Research Scholarson “Research Ethics and Developing Quality Proposal & Paper” (March 20, 2023)

###### Publications

1. Bihar Journal of Public Administration Vol. XIX No.1 Jan-June, 2022
2. Bihar Journal of Public Administration Vol. XIX No.2 July - Dec., 2022
3. Bihar Journal of Public Administration Vol. XIX No 2 S July-December 2022 (Supplement on Law and Governance, printed in February, 2023)

###### Other Activities

Maintenance and development of Branch's Website <[www.iipabiharbranch.org](http://www.iipabiharbranch.org)>

##### JAMMU & KASHMIR REGIONAL BRANCH

###### Seminars/Webinars/Conferences/Workshops/ Exhibition-cum-interaction

1. Two days' Workshop on the Protection of Civil Rights Act,1955 & the SC/ST (Prevention of Atrocities) Act, 1989 (May 13-14,2022)
2. One day workshop for J&K Police Personnel (DySP's/SDPO's) on Protection of Civil Rights Act,1955 & the SC/ST (Prevention of Atrocities) Act, 1989. (Sept.10,2022)
3. Indian Institute of Public Administration, J&K Regional Branch in collaboration with Defence Research and Development Organisation (DRDO), Government of India organized a one day workshop on “Essence of Fire Safety” (Oct.10, 2022)
4. Seminar on “India's recent notice to Pakistan

on Indus Waters Treaty (IWT), its significance and background” (March 25, 2023)

5. Exhibition cum Interaction Jammu Smart City: Connecting the Dots” (June 18, 2022).

#### **Lecture Meetings/Panel Discussions/Debates/ AGM/Flag Hosting Ceremonies/etc.**

1. 9th Shri Ram Sahai Memorial Lecture on “Bridging Skill Gap through Industry Academia Partnership” (June 25, 2022)
2. Lecture on “India Emerging as Global Leader” (September 23, 2022)
3. Annual IIPA Debate on “Key Board Learning is not an Alternative to the Formal Education” (July 20, 2022)
4. 21st Annual Veeranna Aivalli Memorial Debate Competition on the topic “In the opinion of the house, pre-poll freebies is a misuse of taxpayers money and hampers the financial sustainability” (December 15, 2022)

#### **Training Programmes Conducted**

Two Day’s Leadership Programme on Developing High Performance Mindset in Public Services for Middle and Senior Level officers of Government of Jammu & Kashmir. (August 26-27, 2022)

#### **On-Going Research Studies/Projects**

1. Research Project: Proposal on the Working of Protection of Civil Rights Act 1955 and SC/ST (Prevention of Atrocities) Act 1989 in J&K. (March 1, 2023)
2. Research Project: An Evaluation of Education & Socio-Economic status of Scheduled Caste Community in Jammu Region. (March 1, 2023)
3. Project: Documenting District Governance in India (Institutions, Structures and Systems). (October, 2022)
4. Documentation of the 25th National Governance Conference (NeGC) (Nov.26-27, 2022).

#### **Publications**

1. IIPA J&K Regional Branch Newsletter Volume:XIII July 2022 No. 1

2. IIPA J&K Regional Branch Newsletter Volume:XIII December 2022 No.2

## **JHARKHAND**

#### **Seminars/Conferences/Workshops**

1. One day Seminar on e-Commerce – Advantage and Disadvantages (Sept.24, 2022)
2. One day Seminar on Global Leadership through Continuous Innovation (Oct.17, 2022)

#### **Other Activities**

Free Health Medical Camp for checking of haemoglobin, BP, oxygen level, temperature and weight etc. (Sept.23, 2022)

## **KARNATAKA**

#### **Seminars/Webinars/Conferences/Workshops/ Symposia**

1. A two-day Seminar on ‘Governance and Development in Karnataka’ (April 26-27, 2022)
2. A Prelude Conference-2022 on the theme, ‘India Emerging as a Global Leader’, (Sept 9, 2022)

#### **Special Lectures/Web Talks/Panel Discussions/ Book Discussions**

1. A Special Lecture on ‘Democracy and Good Governance’ (June 18, 2022)
2. A Special Lecture on ‘Administrative Reforms in Karnataka’ (July 01, 2022)
3. A Lecture-Discussion on ‘Corruption in Government – Lessons Learnt and Missed’ (Nov. 30, 2022)
4. A Panel Discussion on ‘Flooding in Bengaluru’ (Jan 10, 2023)
5. A Special Lecture on “Public Personnel Systems in India and the USA: A Comparative Assessment” (Jan. 12, 2023)
6. A Round Table Meeting on “Management of COVID-19 in Karnataka – Lessons for the Future” 9 (Jan. 13, 2023)
7. A Special Lecture on “Prison Reforms” (Feb. 22, 2023).

## Publication

Compendium-2 of IIPA-KRB Virtual Newsletters was released at the Annual General Meeting of the Branch on 1<sup>st</sup> September 2022.

## Others

1. Memoranda of Understanding have been signed with various institutions in the areas of Public Policy, Governance and Administration.
2. The award for “Best Performing Branch” was conferred on the Karnataka Regional Branch by the IIPA, New Delhi at the Annual General Meeting in New Delhi in October 2022.
3. Mr. V. Balasubramanian, IAS (Retd.) received the Paul H. Appleby Award from IIPA, New Delhi for “distinguished services to the IIPA and to the field of Public Administration”, at the AGM in New Delhi in October 2022.
4. Mr. Madan Gopal, IAS (Retd.) received the 2022 Rajyotsava Award from the Government of Karnataka, in recognition of his “distinguished contribution to Public Affairs”.

## KERALA

### Seminars/Webinar/Conferences

1. Coastal Area Clean up Drive, All Saint's College, Thiruvananthapuram (Sept. 15, 2022)
2. Coastal Area Clean up Drive, Chavara Govt. College (Sept. 22, 2022)
3. Coastal Area Clean up Drive, MSM College, Kayamkulam (Sept. 22, 2022)
4. Constitutional perspectives on good governance, Govt. College Attapaadi (Jan.09, 2023)

### Lectures Meetings/Discussions

1. Philosophy of Indian Constitution: Preamble Dr. P.G. Alexander IPS (Retd.) (Nov. 25, 2022)
2. Philosophy of Indian Constitution, Dr. Dimpi Divakaran (March 10, 2023)

### Training Programmes

1. Certificate course in Indian Constitution and Governance, University College, Thiruvananthapuram (Nov. 25, 2022)

2. Certificate course in Indian Constitution and Governance, All Saint's College, Thiruvananthapuram (Jan. 16, 2023)
3. Certificate course in Public Policies and Governance, 2<sup>nd</sup> batch, St. John's College, Anchal (Jan. 09, 2023)

## Publications

1. Acquisition of Additional Skill among Students under the University of Kerala During COVID-19 Lockdown Period
2. Newsletter

## MAHARASHTRA

### Seminars/Webinar/Conferences

Prelude Conference on “India Emerging as a Global Leader” (Oct. 21, 2022)

The 67th Annual General Meeting (Sept.29, 2022)

### Training Programmes

1. Stress Management through naturopathy and Yoga (Nov.28, 2022)
2. Right to Public Services Act-2015 (Nov.29, 2022)
3. Legal Affairs in Government (Nov.30, 2022)
4. Legislative Affairs in Government (Dec.01, 2022)
5. Conduct, Discipline & Appeal Rules & Departmental Enquiries (Dec.02, 2022)

### Other Activities

1. **Library:** The Branch has well-maintained library having 12000 books on various subjects or Public Administration including Economics, Political Science, Sociology, Management, History, Biographies of eminent personalities and books written by Service and defense personnel.
2. Distribution of prizes of the Late Shri B.G. Deshmukh Annual Essay Competition 2021-22 and organized Annual Essay Competition for the year 2022-23 on the following subjects:
  1. Evolving Role of Women in leadership and Society



2. Changes and Challenges in City Governance in Maharashtra
3. Distribution of the Late Dr. S.S. Gadkari memorial Award for innovation in Public Administration-2021-22 and proposed for the year 2022-23.

## MIZORAM

### Seminars/Webinar/Conferences

National cum Prelude Conference on “India Emerging as a Global Leader” (Oct.18, 2022)

### Lecture/Meeting/Discussions

International Lecture/Meeting on “Race, Space and the City” (Feb.23, 2023)

### Books/Reports/Newsletters

1. ‘National Education Policy - 2020: Perspectives on School Education in India’; *Mizoram University Journal of Humanities & Social Sciences*, Aizawl: MZU; SrinibasPathi; June, 2022
2. ‘New World Knowledge Order: Eternal Search for Excellence’; *Mizoram University Journal of Humanities & Social Sciences*, Aizawl: MZU; SrinibasPathi; June, 2022
3. “High Powered Committee, Lunglei: A Study of Its Powers and Functions” ; *Contemporary Social Scientist, (A National Referred Journal)*; Prof. Lalrintluanga; 2022
4. “Political Development in Mizoram Since 1947”; *Contemporary Social Scientist, (A National Referred Journal)*; Prof. Lalrintluanga; 2022
5. ‘Water and Sanitation Policy: A Study on the Implementation of Swachh Bharat Mission (Gramin) in Mizoram’; *Contemporary Social Scientist, (A National Referred Journal)*; Lalneihzovi; 2022
6. Wash: Pathway to Gender Equality and the Empowerment of Women and Girls’; *Contemporary Social Scientist, (A National Referred Journal)*; Babie Zorinpuii Hmar, Lalneihzovi & Lalthazuali; 2022

7. Appraising Bharat Net Project to Bridge Digital Divide in North-East India; *Third Concept An International Journal of Ideas*; Dr. T. Sadashivam& Dr. Shahla Tabassum; 2023
8. Digital India: A Journey Towards People’s Empowerment ; *Indian Journal of Political Science*; Dr. T. Sadashivam& Dr. Shahla Tabassum; 2022
9. Sustainable Development Goals in Districts of India’s North-Eastern States: A Study towards Localisation; *Bihar Journal of Public Administration*; Dr. T. Sadashivam& Dr. Shahla Tabassum; 2022
10. Arresting Corruption in Indian Administration: An Examination of Law to Punish Bribe Givers; *Bihar Journal of Public Administration (National)*; Babu.G; 2022
11. Movement Against Illegal Migrants in Assam: Genesis, Government Interventions and Challenges; *Central European Management Journal (International)*; Saleh Ahmad & Babu.G; 2022
12. State Administration & Responsibilities of Public Servant ; Mizo Welfare Administration, Bangalore, Karnataka; P.C.Lawnkunga; (2022) Under Review

### Others

Upgradation of the Library of the Branch with the addition of new books, journals and magazines.

## ODISHA

### Seminars/ Webinars/ Conference/Workshop

1. Members’ Annual Conference-2022 (March 30, 2022)
2. “Civil Service in India : Road Ahead” (Aprl 21, 2022)
3. Madhusudan Das : An Architect of Modern Odisha (April 28, 2022)
4. Buddhist Heritage in Odisha (May 24, 2022)
5. Nourished India : Empowered India (June 06, 2022)

6. Self knowing to self Realisation (July 12, 2022)
7. Annual Theme Journal Release (July 17, 2022)
8. Sustainable Tribal's Development in Odisha (July 17, 2022)
9. Individual liberty and Freedom of Speech: Foundation of Democracy (Aug.13, 2022)
10. Fundamental Duties : Backbone of our Constitution (Aug.14, 2022)
11. Prelude Conference on India Emerging as a Global Leader (Sept.24, 2022)
12. Individual Liberty and Freedom of Speech: Foundation of Democracy.
13. "Peace, Justice & Human Rights for Crating Sustainable Societies" (Nov.05, 2022)
14. Annual Essay Competition on "India Emerging as a Global Leader" (Nov.14, 2022)
15. Annual Debate Competition on "Is India Emerging as a Global Leader" (Dec.03, 2022)
16. Netaji Subhash Chandra Bose and India's Freedom Struggle (Dec.04, 2022)
17. Members' Annual Conference -2023- Hon'ble Governor of Odisha Prof. Ganeshi Lal Jee had grace the occasion as Chief Guest. (Dec.04, 2022)

#### **Other Activities**

1. Library Up gradation & digitalization
2. Increasing of Life Membership
3. Research Project Works
4. Discussion on various Publications
5. Discussion on Training Programmes

## **PANJAB & CHANDIGARH (UT)**

#### **Seminars/Webinar/Conferences**

1. Prelude Conference on the Theme Paper of Members'2022 Annual Conference of IIPA titled, "India Emerging as Global Leader" (Oct.28, 2022).
2. Panel Discussion on the theme "Status of the Discipline of Public Administration" (Jan.19, 2023)

## **RAJASTHAN**

#### **Webinars/Seminars/Conferences**

Regional Seminar on India Emerging as a Global Leader (Oct.25, 2022)

#### **Lecture/Meetings/Discussions**

1. Behavioural Dimensions of Good Governance (May 22, 2022)
2. Jawahar Lal Nehru: His Contribution to Governance and Development (May 27, 2022)
3. Rights and Responsibilities of Consumer (June 5, 2022)
4. Human Relationship Management (June 12, 2022)
5. Women Empowerment in India (June 19, 2022)
6. Local Self Government in India Second wave of Reform inevitable (June 26, 2022)
7. Max Webers Contribution to the Study of Bureaucracy (July 17, 2022)
8. Qualities of Successful Administrator (July 25, 2022)
9. Effective Office Management (July 31, 2022)
10. Lessons for the Lives of Great Leaders (Aug.7, 2022)
11. Revolutionaries of the Freedom Movement (Aug.15, 2022)
12. Eliminating Corruption (Sept.3, 2022)
13. Open Secrets of Success (Sept.18, 2022)
14. Decision Making in Administration (Oct.9, 2022)
15. Open House on My Aspirations My Resolution (Dec.18, 2022)
16. सुशासन, सेवा तथा नागरिक (March 15, 2023)

## **UTTAR PRADESH**

#### **Seminars/Conferences/Workshops**

1. Webinar on "Traffic Management and Road Safety in Uttar Pradesh" (April 2, 2022)
2. Good Governance (wither are we bound?) (May 11, 2022)

## Publications

Dynamic News Letter (Jan-Dec. 2022)

## Research Studies

Document on Governance in Barabanki, under the aegis of Head Office, New Delhi.

## Other Activities

Annual Essay Competition 2022 was held for classes 9 to 12 on the topics (1) Swachh Bharat Abhiyan and (2) Need to Revamp Government Schools in Uttar Pradesh

# LOCAL BRANCHES

## BURDWAN

### Seminar

1. Prelude Webinar on “India Emerging as a Global Leader” (Sept.28, 2022)
2. Celebration of Women’s Day – Human Trafficking & Child Marriage (March 09, 2023)

### Lecture Meeting

Commemorative Lecture observing Constitution Day (Nov. 26, 2022)

### Other Activities

Collaborating in minor activities with other Institutes/Agencies from time to time.

## CUDDALORE

### Lectures/Meetings/Discussions

Discussion on Local Self Governance including Agriculture (Dec.23, 2022)

## HOWRAH

### Seminars/Conferences

1. Water Logging and its Solutions (July 13, 2022)
2. Prelude Conference on “India Emerging as a Global Leader” (Sept. 06, 2022)
3. Cyber Crime and its Safe Guards (Nov. 30, 2022)

4. The Law Breakers are getting privilege from the Protection of Human Rights Act (Dec.10, 2022)
5. Solid Waste Management in Howrah City (March 29, 2023).

### Extra-Curricular Activities

1. Members of Howrah Local Branch participated online virtual and also offline in various social and cultural organizations/Associations of Howrah, West Bengal and also in National Seminars during the period of 2022-2023.
2. Howrah Local Branch donated several books and journals to Howrah District Library during the period of 2022-23 where separate space are reserved for Howrah Local Branch for students appearing in competitive examinations and also for research work.

## JABALPUR

### Webinars/Seminars/Conferences

छात्रों के लिए शिक्षा प्रणाली (दिस. 24, 2022)

### Lecture/Meeting/Discussions

महिलाओं पर अत्याचार पर रोक (दिस. 24, 2022)

## MADURAI

### Webinars/Seminars/Conferences

Prelude Seminar on ‘Indian Emerging as a Global Leader’ (Sept.27, 2022)

## PUDUCHERRY

### Seminars/ Webinars/ Conference/Workshop

1. Civil Service Examination and UPSC Awareness Program for the College Students (April 02, 2022)
2. Civil Services Day 2022 – UPSC Awareness Program (April 21, 2022)
3. Public Administration Awareness Program (May 28, 2022)
4. 15<sup>th</sup> Year Civil Service Examination Program (Aug.27, 2022)

5. Prelude Seminar on 'Indian Emerging as a Global Leader' (Sept 17, 2022)

#### **Lecture/Meetings/Discussions**

1. New Education Policy (Aug 15, 2022)
2. Urban Land Management and Public Administration for Town & Country Planning Department (Sept 15, 2022)

#### **Training Programmes Conducted**

1. Training programme for Police Administration for Police Department (Oct.15, 2022)
2. UPSC Awareness Training Program for Acharya College of Engineers faculty members (Oct.20, 2022)
3. Good Governance Training Programme for Higher Education Department (Dec.24, 2022)
4. Health Administration Training for Health Dept. Staffs. (March 04, 2023)

### **TIRUPATI**

#### **Seminars/Webinars/Conferences/Workshops**

1. Workshop on Rural Reconstruction initiatives in Andhra Pradesh (June 02, 2022)
2. Prelude Conference on India Emerging as a Global Leader (Oct.25, 2022)
3. World Consumers' Day (March 15, 2023)

#### **Lecture Meeting**

1. Round Table Discussion on Appraisal of Navratanas in Andhra Pradesh Development (May 19, 2022)
2. Lecture Programme on Impact of Journalism on Indian Economy (Sept.06, 2022)

#### **Publications**

Book Released "The Doyen of Rural Reconstruction" Dr. G.N. Reddi, June 2, 2022.

### **TIRUPATTUR**

#### **Seminars/Conferences/Workshops**

1. Planted 200 sapling at Pachal Panchayat in Tirupattur (February 15, 2022).
2. Pre-Marital Counseling at Holy Cross Arts and Science College for Women, Tirupattur (March 08, 2023)
3. International Yoga Day at Sacred Heart College, Tirupattur (June 18, 2022)
4. International Yoga Day at Shemford Futuristic School, Vaniyambadi (June 21, 2022)
5. Suicide Prevention and General Hygiene for school girls students, Meenakshi Govt. Higher Secondary School (July 27, 2022)
6. Suicide Prevention and General Hygiene for school girls students, Government Girls Higher Secondary School, Madavalam (July 27, 2022)
7. Prelude Conference on India Emerging as a Global Leader (Sept.26,2022)

#### **Other Activities**

1. Mask distribution for the police persons for covid-19 (Jan.10, 2022)
2. Awareness created for Environment and Tree plantings (Jan.15, 2022)
3. Eye camp for the poor people in Tirupattur district (Feb.20, 2022)

### **VADODARA**

#### **Seminars**

Seminar on "Ecology Awareness for Sustainable Life" during World Environment Day (June 05, 2022)

#### **Others**

The Vadodara Branch members alongwith Chairman, distributed blankets and ready-to-eat kits for the poor people who are living in the slum area of the City.

### **Annexure F.3.1**

## **LIST OF CHAIRMEN AND HONY. SECRETARIES OF THE REGIONAL & LOCAL BRANCHES**

Please find the details on:

<https://www.iipa.org.in/cms/public/uploads/267841666002570.pdf>

## Annexure F.3.2

### LIST OF MEMBERS ATTACHED WITH REGIONAL AND LOCAL BRANCHES AS ON 31-03-2023

S.No.	Regional Branches	Local Branches	Members
1.	ASSAM		201
2.	BIHAR		554
3.		Patliputra	37
4.		Muzaffarpur	38
5.	DELHI		1898
6.	GOA		45
7.	GUJARAT		141
8.		Vallabh Vidyanagar	37
9.		Vadodara	46
10.	HARYANA		242
11.	HIMACHAL PRADESH		94
12.	JAMMU & KASHMIR		367
13.	JHARKHAND		180
14.		Jamshedpur	16
15.	KARNATAKA		314
16.		Gulbarga	41
17.		Dharwad	25
18.		Mysore	32
19.	KERALA		216
20.	MADHYA PRADESH (including Chhattisgarh)		287
21.		Jabalpur	62
22.		Indore	40
23.	MAHARASHTRA		772
24.		Aurangabad	57
25.		Nagpur	93
26.		Pune	162
27.		Sangli	18
28.		Nashik	20
29.	MIZORAM		79
30.	MANIPUR		63
31.	MEGHALAYA		77
32.	ODISHA		271
33.		Cuttack	36

S.No.	Regional Branches	Local Branches	Members
34.	PUDUCHERRY		53
35.	PUNJAB & CHANDIGARH		284
36.		Patiala	37
37.	RAJASTHAN		333
38.		Sirohi	8
39.	TAMILNADU		680
40.		Coimbatore	31
41.		Dindigul	23
42.		Madurai	117
43.		Tirunelveli	21
44.		Tiruchirapalli	25
45.		Vellore	40
46.		Villupuram	20
47.		Virudhunagar	16
48.		Saidapet	23
49.		Salem	18
50.		Thanjavur	29
51.		Cuddalore	45
52.		Tirupattur	19
53.	TELANGANA & ANDHRA PRADESH		531
54.		Karimnagar	30
55.		Warangal	89
56.		Tirupati	70
57.		Vishakhapatnam	85
58.	UTTAR PRADESH		854
59.		Budaun	101
60.		Meerut	55
61.		Agra	34
62.		Kanpur	73
63.		Bareilly	43
64.	UTTARAKHAND		251
65.	WEST BENGAL		346
66.		Burdwan	19
67.		Howrah	20
68.	Other States*		56
69.	Abroad*		119
			<b>11159</b>

**\*No IIPA Branch**



## Annexure F.4

### ACADEMIC CENTRES 2022-23\*

<b>Centre for Urban Studies</b>		<b>Centre for Consumer Studies</b>	
1.	Prof. K.K. Pandey- <b>Coordinator</b>	1.	Prof. Suresh Mishra- <b>Coordinator</b>
2.	Dr. Kusum Lata	2.	Dr. Sapna Chadah
3.	Dr. SachinChowdhry	3.	Dr. MamtaPathania
4.	Dr. Amit Kumar Singh		
<b>Centre for Economic Growth and Management Studies</b>		<b>Centre for Tribal Research and Exploration (COTREX)</b>	
1.	Prof. V.N. Alok- <b>Coordinator</b>	1.	Prof. Nupur Tiwari- <b>Coordinator</b>
2.	Dr.Roma Debnath	2.	Dr. Saket Bihari
3.	Dr. Pawan Kumar Taneja	3.	Dr. Gadadhara Mohapatra
<b>Dr. Ambedkar Centre for Public Policy and Social Justice</b>		<b>Centre for Climate Change, Environment and Drought Administration</b>	
1.	Prof. Nupur Tiwary- <b>Coordinator</b>	1.	Dr. Shyamli Singh- <b>Coordinator</b>
		2.	Prof. V.K. Sharma
<b>Centre for Good Governance</b>		<b>Centre for e-Governance</b>	
1.	Shri Amitabh Ranjan - <b>Coordinator</b>	1.	Prof. Charru Malhotra - <b>Coordinator</b>
2.	Shri H.C. Yadav	2.	Dr. Surabhi Pandey
3.	Shri Mitun Barua		
4.	Ms. Meghna Chukkath		
<b>Centre for International Relations</b>			
1.	Prof. Ashok Vishandass- <b>Coordinator</b>		
2.	Dr. Manan Dwivedi		

\*The constitution and membership of the Centres are only for IIPA internal academic excellence and bear no relationship with grants/resources under each Centre and IIPA salary structure.

## Annexure F.5

### ACADEMIC CONTRIBUTIONS (OTHER THEN TRAINING AND RESEARCH STUDIES) OF IIPA FACULTY AND OTHERS

#### VINOD KUMAR SHARMA

##### TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

##### A. ONGOING RESEARCH PROJECTS (Category A)

- I. Title: **Blended Capacity Building Programme for Stakeholders of River Ganga**
- II. Duration: 3 years
- III. Funding Agency: National Mission for Clean Ganga (NMCG)
- IV. Grants: Rs 5,00,00,000/- (Five Crores)
- V. Date of Commencement: July 2020
- VI. Date of Completion: June 2023
- VII. Proposed Date of Completion: June 2023
- VIII. Status: *Ongoing*

##### B. PUBLICATIONS

###### (a) Books

- I. Title: Handbook for Urban Local Body Officers
- II. Publisher: Indian Institute of Public Administration
- III. Place: New Delhi
- IV. Date of Publication: 2022
- I. Title: शहरी स्थानीय निकाय अधिकारी हेतु प्रशिक्षण पुस्तिका
- II. Publisher: भारतीय लोक प्रशासन संस्थान
- III. Place: नई दिल्ली
- IV. Date of Publication: 2022

###### (b) Papers & Articles

During this year I participated in 18 webinars organized by IIPA, NIDM, NDMA, Rajasthan University, and other institutions. I chaired many sessions of webinars.

##### (c) Any other Publications

- I. Joint Editor of Book 'Disaster Risk Reduction in Asia Pacific' Published by Palgrave Mac Millan in 2022  
(Editors: Helen James; Rajib Shaw; Vinod Sharma and Anna Lukasiewicz)  
Also contributed three chapters in the book

##### D. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
  - Project Investigator of 'Blended Capacity Building Programme for Stakeholders of River Ganga' sponsored by *Namami Gange*
  - *Coordinator, Science and Technology training activities of DST*
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

##### E. ASSOCIATION WITH BRANCHES

Branch Assigned: Maharashtra Branch  
Coordinator

##### F. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

1. Life Member of International Society for Tropical Ecology
2. Member, Advisory Board of Journal 'Disaster Response and Management', ISSN No. 2347-2553 LBSNAA, Mussoorie.
3. Member, Editorial team, Resource Book on Disaster Management, LBSNAA, Mussoorie.

4. Member, Parwatmalaprogramme of LBSNAA, Mussoorie
5. Member, Editorial Board, NIU International Journal on Human Rights.
6. Member, Editorial Board Journal of Plant Development Science. ISSN: 0974-6382, published by National Academy of Agricultural Science.
7. Member, Advisory Committee of Professional Institute for Development and Socio-Environmental Management (PRISM), Kolkata (West Bengal)
8. Vice-Chairman, Sikkim State Disaster Management Authority

## K.K. PANDEY

### A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

### B. COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- I. Title:
  - a. Study on Preparation of a Comprehensive Policy Document form MSME
  - b. Study on Restructuring Kumarappa National Handmade Paper Institute, Jaipur
  - c. Social Impact Assessment of DMRC project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/Aram Ganj, Roshnara Road, Pul Bangash
  - d. Social Impact Assessment for Land Acquisition at Village Khanpur, New Delhi
  - e. PMSVANidhi – A Model for Equity & Growth
  - f. Curtain Raiser for National Convention on People Centric Urban Governance in India

### C. ONGOING RESEARCH PROJECTS

- I. Title:
  - a. Social Impact Assessment (SIA) of Land Acquisition at Tajpur Khurd Village for construction of Waste Water Treatment Plant
  - b. Social Impact Assessment (SIA) of Land Acquisition at Sonia Vihar for construction of Police Station
  - c. Social Impact Assessment (SIA) of Land Acquisition at Bakhtawar Pur Village for construction of decentralized sewage treatment plant and pumping station
  - d. Conducting Independent Verification of the BFAIR Programme by IIPA

### COORDINATION OF CUS

- I. Close coordination with Ministry of Housing & Urban Affairs and concerned states on urban sector related development and dissemination of the policy along with schemes and programs of Govt. of India.
- II. As part of Coordination also prepared periodic reports, assessment report, parliament questions, papers, datasheets and other technical papers as requested by MoHUA from time to time
- III. Organised meeting of steering committee and interaction with other RCUES.

### PUBLICATIONS

#### Books, Papers & Articles as appeared in Newspapers of high repute

- I. Title of key publications
  - a. Waste Management Models in Fastest Mover Indian Megacity-2021: Process and Lessons
  - b. Regular Column in NAGARLOK on Urban Missions
  - c. Paper in CLGF Journal on Urban local

governments in India's federal structure: status and opportunities

- d. Article on Learn from Morbi: Fix Local Government
- e. Policy Review Article on PMSVANidhi – A Model for Equity & Growth
- f. Article on Unification of MCD for Structural Reforms

## II. Journal/Newspaper:

- a. Book
- b. NAGARLOK
- c. Commonwealth Journal of Local Governance
- d. The Times of India
- e. Shelter
- f. The Pioneer

## III. Date:

- a. April, 2022
- b. Issues (April-June, 2022, July-September, 2022, October-December, 2022, and January-March, 2023)
- c. Issue 27 2022, December 21, 2022
- d. November 3, 2022
- e. Vol. 23 No.2, October, 2022
- f. May 10, 2022

## PAPER PRESENTED IN THE SEMINARS/ WORKSHOPS/CONFERENCE ETC.

- Key speaker in webinars on specific urban issues within IIPA and IMPRI, ITPI, University of Andhra Pradesh, HSMI, AMDA and AILSG
- Key speaker for Urban Infrastructure and Investment in the special meeting of Principal Secretaries from States organised by Department of Economic Affairs, Govt. of India (26th November, 2022)

## ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of

Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- (i) Coordination of Centre for Urban Studies at IIPA
- (ii) Coordination of Rajbhasha Samiti in IIPA
- (iii) Coordination of Urban Stream in APPPA
- (iv) Member of Executive Committee of IIPA
- (v) Member of Selection Committee for Research Staff in IIPA
- (vi) Member of Editorial Board NAGARLOK
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)
  - (i) Member of ITPI Editorial Board
  - (ii) Member of ITPI Expert Committee on Urban Development
  - (iii) Member of Expert Committee on Buffer on Dal and other lakes
  - (iv) Member of Advisory Board of AMDA (Association of Municipalities and Development Authorities)
  - (v) Member of Expert Committee on Development of Srinagar Metropolitan Area (constituted by Govt. of J&K)
  - (vi) Member of Expert Committee on Development of Jammu Metropolitan Area (constituted by Govt. of J&K)
  - (vii) Member of Working Group of HUDCO on restructuring of HSMI (Human Settlement and Management Institute)
  - (viii) Member of Working group on Urban Development of IGNOU
  - (ix) Member of Jury of HUDCO Awards for Best Practices in the Habitat Sector

## ASSOCIATION WITH BRANCHES

Branch Assigned: Punjab and Chandigarh

## SURESH MISRA

### A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

#### A. LECTURES

Sr. No.	
1.	Made a presentation on Awareness of Fake Products in Rural Areas in 11 <sup>th</sup> Agrochemicals Conference on June 23, 2022 organised by FICCI, New Delhi. Ethics”
2.	Delivered online lecture on “Professional on 17.09.2022, in the GURUDAKSHATA 5th Faculty Induction Programme, UGC-Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur
3.	Delivered online lecture on “Evolution and Overview of the Consumer Protection Act” in the online Orientation Workshop for the Tamil Nadu District Commissions' Presidents and Members Organised by Ambedkar National Law University Chennai and Citizen Consumer and Civic Action Group (CAG) on September 21, 2022.
4.	Delivered online lecture on the theme Cultural and Social Enhancement through Higher Education” in the International Conference On “Innovative Technologies and their Applications in Higher Education” organised by Dr. Ambedkar Chair, Anamalia University , Chidambaram in session Track — 1, Humanities on 19th October, 2022.
5.	Delivered online session on “ <i>Formulation of Research Project Proposals, Conducting Surveys and Report Writing</i> ” in the “Orientation Programme on Research Methodology” organized by the National Tribal Research Institute for the research scholars and the research personnel of the TRI, Udaipur on 20 October 2022.
6.	Panelist in the Technical Session on Brainstorming in the National Seminar on Consumer Protection Laws: Challenges and Opportunities, Organised by NLIU Bhopal on 5 Nov, 2022.
7.	Delivered online lecture on “ <i>Formulation of Research Project Proposals, Conducting Surveys and Report Writing</i> ” on Nov 2022 in Refresher Course on Research Methodology in Social Sciences (online) organised by UGC- Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur.
8.	Delivered online lecture on “ <i>Education and Consumer Rights</i> in 10 <sup>th</sup> Faculty Induction Programme (online) organised by UGC-Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur, on 16 Nov, 2022
9.	Chaired a session on <i>Tribal Health and Health Care Utilization among Tribals in India</i> in the “National Conference on Sustainable Tribal Development” on 17 <sup>th</sup> November 2022 organised by National Tribal Research Institute, New Delhi.
10.	Keynote Speaker on the theme “Assessment of Consumer Protection in India in par with International Best Practices” in the International Virtual Conference on New Facets of Consumer Protection: Challenges and Way Forward” organised by National Law School of India University, Bengaluru, on 19th Nov 2022
11.	Delivered online lecture on <i>Citizen Centric Administration: e-Governance &amp; Service Delivery</i> in the International Webinar on “Digitalization: A simple way to make things simple” organised by AOTS Alumni Association of Western India, Mumbai on Dec 9, 2022
12.	Delivered a lecture on Consumerism: Opportunities and Challenges in the National Seminar Recent Trends in Commerce Research at G.T.N. Arts College PG and Research Centre of Commerce, Dindigul, Tamil Nadu on November 26, 2022
13.	<i>Abhyaas AIR on Public Administration</i>
<b>Sessions taken in other IIPA courses</b>	
14.	Session on Administrative reforms: An Overview in the 20th Foundation Training Programme for Scientists and Technologists on 06 Jan 2022

Sr. No.	
15.	Four sessions on Administrative ethics and Accountability for Officers of Revenue Department, Govt. of NCR Delhi on June 13, 14, 15, & 16 2022
16.	Session on Administrative Ethics, Accountability and Good Governance in Training Programme on Administrative Vigilance and Disciplinary Proceedings, 12 Sept 2022
17.	Session on Good Governance & Citizen Friendly Administration in the 21* Foundation Training Programme for Scientists and Technologists on 18 Oct 2022
18.	Session on Administrative Ethics and Accountability in the One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi) from June 13, 2022
19.	Session on Administrative Ethics and Accountability in the One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi) from June 14, 2022
20.	Session on Administrative Ethics and Accountability in the One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi) from June 15, 2022
21.	Session on Administrative Ethics and Accountability in the One Day Programme on "Ethics in Governance" for officers of Revenue of Department, National Capital Territory of India (Department of Revenue, NCT, Govt. of Delhi) from June 17, 2022

## B. COMPLETED RESEARCH PROJECTS (Category B)

Sl. No.	Title	Sponsored by	Grants	Status	Completed or Date of Completion
1.	National Consumer Helpline upto June 2022 (Project Director)	Dept. of Consumer Affairs		Completed	June 2022
2.	Project on Documenting District Level governance in India (Project Coordinator)	IIPA			

## PUBLICATIONS

### (a) Books

1. AatmaNirbhar Bharat: Emerging Perspectives (Ed) by Suresh Misra, Shyamli Singh & Pawan Kumar Taneja, in Press, Published by IIPA, New Delhi, 2023. (In Press)
2. Mission Karamyogi: Transforming Civil Services, (Ed) by Suresh Misra & Amit Singh in Press, Published by IIPA, New Delhi, 2023. (IN Press)

### b. Papers

1. Submitted paper for publication titled "

## Consumer Protection Act 2019

***Empowering Consumers in a Globalised Market Economy*** in Kiran Gupta, Partha Pratim Mitra, and Prakash Shama (Ed) The Emerging Trends in the Consumer Law, Thomson Reuters South Asia Private Limited. (accepted for Publication)

### (c) Papers Presented in Seminars Conferences

1. What has the New Consumer Protection Act, 2019 Achieved? An Impact Assessment by Suresh Misra & Sapna Chadah in the National Seminar on Consumer Protection Laws: Challenges and Opportunities Organised by

NLIU Bhopal on 5&6 Nov, 2022.

2. Street Food Vendors: Food safety Standards & Hygiene Practices in India by Suresh Misra & Mamta Pathania in the National Convention on People Centric Urban Governance in India, Dec 6-7, 2022, IIPA, New Delhi
3. Informal Weekly Markets in Delhi: A Case Study of Consumer buying Behaviour by Suresh Misra & Sapna Chadahin the National Convent on on People Centric Urban Governance in India, Dec 6-7, 2022, IIPA, New Delhi
4. Delivered Keynote address on the Theme, "Nourishing Indian Economy through Banking Sector" at the ICSSR sponsored National Seminar organised by Dr. Zakir Hussain College, Ilayangudi, Tamil Nadu on March 1, 2023.
5. Deliverd Keynote address in the National Seminar on Consumer Protection Laws: Challenges and Opportunities on 4 Nov 2022 organised by National law University , Bhopal

#### **I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA**

(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenor ships, etc.) – Details and nature of participation.

1. Chairman Research Staff Selection Committee
2. Member APPPA Board of Control
3. Member, APPPA Board of Examinations
4. Member Research Staff Selection Committee under Chairmanship of DG, IIPA
5. Attended the Case Study Workshop organised by IIPA on Dec 5, 2022

#### **(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)**

- Member COPOLCO Bureau of Indian Standards, New Delhi
- Member, Doctoral Research Committee, Department of Public Administration, IGNOU, New Delhi

- Appointed as a Member of the Board of Studies in 'Public Administration' of the ISS University, Jaipur for a period of two years w.e.f. July 2021 to June 2023.
- Appointed as an Editorial Member of the Journal of Dr. Ambedkar Chair, Annamaai University, Chidambaram
- Enpaneled as External Research Examiner in the area of Good Governance at Sri Sri University, Cuttack, Odisha

#### **J. ASSOCIATION WITH BRANCHES**

- Faculty In charge Rajasthan Regional Branch

#### **K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA**

1. Appointed Examiner by VC to evaluate Ph.D thesis of Mr. Karunesh Kumar Pandey, University of Allahabad, Prayagraj.
2. Appointed examiner to evaluate thesis "A Study Of The Quality Of Work Life Of Arts And Science College Teachers Affiliated To Madurai Kamaraj University In Madurai District, Madurai Kamraj University, Madurai
3. Appointed examiner by VC to evaluate Ph.D Thesis "Consumer Behaviour On Durable Goods-A Comparative Study Of Rural And Urban Areas Of Dindigul District, Madurai Kamraj University
4. Appointed examiner by VC to evaluate Ph.D thesis entitled "Consumer Behaviour On Durable Goods-A Comparative Study Of Rural And Urban Areas Of Dindigul District", Madurai Kamraj University
5. Appointed examiner by VC to evaluate Ph.D. thesis titled Shifting Power Dynamics in Indo-Pacific Region: Implications for India's National Security, Indra Gandhi national Open University
6. Appointed examiner by VC of evaluate Ph.D thesis on Tribal Development Programmes in Himachal Pradesh with Special Preference to Gaddi Tribe of District Chamba (H.P).of Panjab University, Chandigarh
7. Appointed examiner by VC to evaluate Ph.D thesis on Pandit Prem Nath Bazaz: An

analysis of his vision of Nationalism, IGNOU, New Delhi

8. Appointed examiner by VC to evaluate the Ph.D thesis on Moral of Women Employees towards their organization- Special reference to textile Mills in Dindigul District, Madurai Kamraj University
9. Appointed Examiner by VC to evaluate D.Litt. thesis on E -Governance Practices in Tamil Nadu, Madurai Kamraj University
10. Appointed Examiner by VC to evaluate M.Phil. thesis on Shifting power Dynamics in Indo-Pacific region: Implications for India's National Security, IGNOU, New Delhi

#### **Other Activities**

1. Invited to conduct confidential work of Rajasthan Public Service Commission

## **ASHOK VISHANDASS**

#### **A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)**

#### **B. COMPLETED RESEARCH PROJECTS (Category A)** (applies to both funded and non-funded research)

- I. Title Impact Assessment of Capacity Building Programme (CBP) conducted by ISTM for SOs/ASOs of various MDOs
- II. Duration: 60 days
- III. Funding Agency: Capacity Building Commission
- IV. Grants: Rs 3 lakhs
- V. Date of Commencement: 25 Nov, 2022
- VI. Date of Completion: 24 Jan, 2022
- VII. Objectives: To assess the impact of Training of Capacity Building Programme (CBP) for SOs/ASOs of various MDOs
- VIII. Methodology: Personal interviews, FGDs and Application of Statistical Techniques
- IX. Summary & Conclusions: Based on the usefulness and impact of Competencies of Trained Officers, the Officers who

under went DAKSHATA training became efficient, albeit in varying degrees across competencies.

#### **C. COMPLETED RESEARCH PROJECTS (Category B)**

- I. Title: Transparency Audit of Department of Fertilizers
- II. Duration: 15 days
- III. Funding Agency: Department of Fertilizers, New Delhi
- IV. Grants: Rs.3.00 lakhs
- V. Date of Commencement: 16 August, 2022
- VI. Date of Completion: 30 August, 2022
- VII. Objectives: To undertake Transparency Audit of Department of Fertilizers under RTI Act, 2005
- VIII. Methodology: Desk Top research
- IX. Summary & Conclusions: There were voluntarily disclosures by Department of Fertilizers. However, there were a few areas on which Department of Fertilizers was advised to do more proactive disclosures.

#### **ON GOING RESEARCH PROJECTS (Category A)**

- I. **Title:** Transparency Audit of Madras Fertilisers Ltd.
- II. Duration: 15 days
- III. Funding Agency: Madras Fertilisers Ltd., Chennai
- IV. Grants: Rs 2.40 lakhs
- V. Date of Commencement: 12 October, 2022
- VI. Date of Completion: 26 October, 2022
- VII. Proposed Date of Completion 26 October, 2022
- VIII. Status: Report submitted
- IX. Objectives: To undertake mandatory Transparency Audit of Madras Fertilisers Ltd. under RTI Act, 2005
- X. Methodology: DeskTop research



- XI. Summary & Conclusions: There were voluntarily disclosures by Madras Fertilisers Ltd. (MFL). However, there were a few areas on which MFL was advised to do more pro-active disclosures.

#### H. PAPER PRESENTED IN THE SEMINARS/ WORKSHOPS/ CONFERENCES ETC.

- I. Title of Seminars/ Workshops/ Conferences etc.: **'Contemporary Issues in Indian Agriculture'. Delivered the Key Note Address**
- II. Organising Agency: **Miranda House, New Delhi**
- III. Place & Date: **New Delhi, July, 2022**
- IV. Funding Agency: **Miranda House, New Delhi**
- V. Grants
- VI. Title of Title of Paper Presented: **Key Note Address delivered on 'Contemporary Issues in Indian Agriculture' Paper Presented: Key Note Address delivered on 'Contemporary Issues in Indian Agriculture'**

#### H (II) PAPER PRESENTED IN THE SEMINARS / WORKSHOPS /CONFERENCES ETC.

#### I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.)– Details and nature of participation.
- (b) Association with Academic work outside IIPA (Membership of Committees/ Boards etc.)

#### ICSSR requested met oevaluate a Project Report

#### I. ASSOCIATION WITH BRANCHES

##### Branches Assigned:

- i. J&K Regional Branch
- ii. Gujarat Regional Branch

#### J. DETAILS OF OTHER ACADEMIC WORK UNDER TAKEN OUTSIDE IIPA

- i. Led Pragati Ki Pathshala for Civil Service Mentoring Programme for Civil Service Aspirants
- ii. I did steered FRACing of Faculty and non-Faculty members of IIPA

#### K. DETAILS OF ANYOTHER ACADEMIC OR RELATED ACTIVITY UNDER TAKEN NOT COVERED ABOVE.

Was the **Chairman** of a Committee constituted by **UGC** for **Post-Doctoral** Fellowship

- i. Guided two 48th APPPA Participants for their Dissertations, leading to M.Phil
- ii. Undertaken FRACing
- iii. Handled Mission Karmayogi and prepared notes on this.
- iv. Attended meeting convened by Secretary (Agriculture) and Member (NITI Aayog), New Delhi
- v. Attended Meetings in the Ministry of Agriculture and Farmers Welfare
- vi. Attended Meetings in NITI Aayog

#### V N ALOK

#### Training Course/Workshop (Mentioned in the List of Training Programmes in Annexure F.2)

#### Completed Research Project

Sl. No.	Name	Sponsored by	Status
1.	Policy research project on "Field Assessment of the Status of Devolution of Powers and Resources to the PRIs across the States and Union Territories in the Country for the year 2021-22 to Develop Indicative Evidence based Ranking"	Ministry of Panchayati Raj, Government of India	On going

Sl. No.	Name	Sponsored by	Status
1.	Policy Research project on “Panchayat Elections” in all States in India	Ministry of Panchayati Raj, Government of India	Draft Final Report submitted as per schedule
2	Policy Research project on “Panchayats and Dispute Resolution” in four States in India	Ministry of Panchayati Raj, Government of India	Draft Final Report submitted as per schedule

## Publications

### Paper in Edited Book

- (2023) ‘Local Governments in India: Vision for 2047’ in Sameer Kochhar (edited) India 2047: High Income with Equity. Oak Bridge. Publishing, **ISBN 978-93-95764-36-0**

### Invited Lectures/Presentations/Panelist on TV Channels (selected):

- *1 March 2023 at the Ministry of Housing and Urban Affairs, Nirman Bhawan, New Delhi.* Made a presentation on ‘Property Tax Reforms’ in a brainstorming after the Union Budget 2023-24 announcements. The seminar was participated by around 30 domain experts. Prime Minister Shri Narendra Modi delivered the inaugural address.
- *7 February 2023.* Made a presentation in virtual mode in a panel discussion on ‘Cities and Union Budget 2023-24’ organized by IMPRI Impact and Policy Research Institute, New Delhi.
- *4 January 2023 at ISB, Hyderabad.* Made a presentation in an expert panel on ‘Fiscal Decentralization and Local Governance’ under a four-day (3-6 Jan) ‘Public Policy Dialogues- Bridging Research and Practice’ organized by the Indian School of Business (ISB) and Bharati Institute of Public Policy. The co-panelists were Dr G Narendra Kumar, Prof Srinivas Chary and Dr Debarpita Roy. Shri S N Tripathi was the moderator.
- *6-9 December 2022, India International Centre, New Delhi.* Participated in an International Conference on ‘Federalism in Times of Crisis’ organized by the Hanns Seidel Foundation, Germany and Central University, Haryana. Chaired a technical session on ‘Fiscal Federalism and Solidarity’

in which papers by three eminent experts of three countries made presentations. On the second day, made a presentation on ‘Role of Local Governments in Disaster Management’.

- *29-30 November 2022 NIRD&PR, Hyderabad.* Made presentations in several sessions of the two-day National Conclave of State Finance Commissions organized by the National Institute of Rural Development and Panchayati Raj (NIRD&PR) and sponsored by the Ministry of Panchayati Raj.
- *25 November 2022 at India Habitat Centre, New Delhi.* Moderated the valedictory session in which Prof Bibek Debroy, Chairman, Prime Minister Economic Advisory Council was the speaker. This was under the consultation that Praja Foundation and National Institute of Urban Affairs (NIUA) organized of 31 cities across 16 states and two union territories on ‘Fiscal Empowerment of City Governments’.
- *29 October 2022 at Chandigarh.* Delivered talks on a) ‘Roles, Responsibilities, and Duties of a Councilor’ and b) ‘Engagement of the Councilor with the Public and Governments’, in a two-day (29-30 October) Orientation Programme for Councilors of Chandigarh Municipal Corporation. The Corporation and RambhauMhaigiPrabodini organized the programme.
- *16 October 2022 Hansraj College, Delhi.* Made a presentation as a panelist in a panel discussion on ‘Social Sciences – Retrospect and Prospects’ in a two-day (15-16 Oct) 5<sup>th</sup> National Conference on Social Sciences in India’s Knowledge Tradition organized by *Rashtriya Samaj Vigyan Parishad* in collaboration with Hansraj College, University of Delhi. Shri Mukul Kanetkar, Prof Sunil Chaudhary and Prof Raghunandan Sharma were co-panelists.

- *13 September 2022 NIRD&PR, Hyderabad.* Moderated a technical session in a two-day (13-14 Sep.) National Workshop on 'Own Sources of Revenue for Rural Local Bodies', organized by the National Institute of Rural Development and Panchayati Raj (NIRD&PR) and sponsored by the Ministry of Panchayati Raj.
- *29 August 2022 at State Convention Centre, Shillong.* Delivered keynote address in one-day State Conference on "Strengthening the Finances and Financial Accountability of Autonomous District Councils in Meghalaya" organized by the Department of Economics, North-Eastern Hill University (NEHU) in collaboration with the Meghalaya Institute of Governance.
- *22 August 2022 at Trichy.* Delivered a lecture as Chief Guest in a Pre Congress Symposium on 'Fiscal Federalism: Tenets and Trends' organized by the Department of Economics, Bharathidasan University as a part of the XLVI Indian Social Science Congress scheduled during 27-31 January 2023. Vice-chancellor Bharathidasan University moderated the programme.
- *23 June 2022 at TRC Hall, Raj Bagh, Srinagar* Presented expert views in a Workshop on Making Srinagar Municipal Corporation Financially Self Sufficient and Sustainable participated by Mayor, Deputy Mayor and all corporate members organized by Housing and Urban Development Department, Civil Secretariat, UT of Jammu and Kashmir and Praja Foundation.
- *5 June 2022 at New Delhi (online)* Delivered talks on a) Public Finance and b) Fiscal Federalism to a group of Chartered Accountants in a Certificate Course on 'Public Finance and government Accounting' organized by the Institute of Chartered Accountants of India.
- *1-3 June 2022 at Pokhara, Nepal* With the permission of the Institute visited Nepal and made a presentation on 'Intergovernmental Relations in Federations' in Asia Federalism Conference covering South/Southeast Asian countries organized by Hanns Seidel Foundation, Germany.
- *26 May 2022 (Online),* Moderated a session on 'Revenue Mobilization and Local Economic Development in a three day 'International Webinar on Grassroots Participation and Local Development: Learnings from the 'People's Plan Campaign' in Kerala (India) and 'Batho Pele Initiative' in South Africa organized by Centre for Rural Management (CRM), Kerala, The Ghana Institute of Management and Public Administration (GIMPA), Ghana and The National School of Government (the NSG), South Africa
- *24 May 2022 at IIPA,* Moderated a session on 'Making India's Budget by Dr T V Somanathan, Union Finance Secretary' in a workshop on '3PE- Public Policy and Program Evaluation, 23 May to 4 June 2022' organized jointly by the Grassroots Research and Advocacy Movement (GRAAM) and IIPA.
- *14 April 2022 at Scope Complex, New Delhi,* Made presentation on 'Status of State Acts / Rules towards enhancement of own source revenue of Rural Local Bodies in a National Conference on Augmentation of Own Source Revenues of Rural Local Bodies as part of the 'Iconic Week' organized by the Union Ministry of Panchayati Raj.

#### **Association with Other Academic Work**

Reviews of articles for Indian Journal of Public Administration.

Coordinator, Centre for Economic Growth and Management

Member, Task Force on the '16<sup>th</sup> Finance Commission Grants to Panchayats' constituted by the Ministry of Panchayati Raj, Government of India vide Order No. M-11015/116/2022-FD dated 13 April. 2022

Member, Expert Committee on Own Source Revenues (OSR) of Rural Local Bodies constituted by the Ministry of Panchayati Raj, Government of India vide Order No. M-11015/449/2020-FD dated 13 May 2022

## Association with IIPA Branch

Uttarakhand

## Details of Other Academic Works Undertaken Outside IIPA

Reviews of articles for international journals

Paper setter for the most competitive examinations in India

Examiner for the most competitive examinations in India

## CHARRU MALHOTRA

### A. TEACHING/TRAINING (Mentioned in List of Training Programmes in Annexure F.2)

### B. COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

Ongoing/Completed Research Projects
(01) <b>Title:</b> Impact Assessment of the scheme of Financial Assistance for setting up of Electronics & ICT Academies <b>Duration:</b> 13 months (approx.) <b>Funding Agency:</b> Ministry of Electronics and Information Broadcasting (MeitY) <b>Date of Commencement:</b> 10.03.2022 <b>Completion:</b> 31.03.2023
<b>Title:</b> District Good Governance Index (DGGI-UP) <b>Funding Agency:</b> IIPA & DARPG <b>Date of Commencement:</b> 03.03.2022 <b>Date of Completion:</b> On Going

**Title:** Technology Gap Analysis

**Duration:** 5 months 19 days

**Funding Agency:** TRIFED

**Date of Commencement:** 13.10.2022

**Date of Completion:** 31.03.2023

## C. PUBLICATIONS

### Books

1. A special event of Book launch at IIPA  
Hon'ble Union Minister and Chairman IIPA EC Dr. Jitendra Singh released the '*Socio-Economic Impact Assessment of SAP: Innovation Fueling Growth*' report on April 29, 2022 undertaken by the Indian Institute of Public Administration (IIPA).
2. A Handbook on basics of Digital Hygiene for Higher Education Institutes for University Grants Commission (UGC)

## D. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
  1. Editorial Committee (IIPA)
  2. IIPA Alumni Association
- (b) Association with Academic work outside IIPA (Membership of Committees/ Boards etc.)

S. No.	Membership Organisation Name	Committee/Project Name
1.	Ministry of Electronics and Information Technology (MeitY), Government of India (GoI)	IT for Masses Programme; "Cyber Surakshit Bharat Program"
2.	St. Stephen College, Delhi University Delhi	Lead contributor, Young Leaders Neighbourhood- First (YLNf) Training
3.	National Institute of Communication Finance-NICF (Department of Telecommunication)	Member, Screening committee
4.	IGNOU	Expert, Committee on development of MOOCs/SWAYAM courses for the Open Distance
5.	UGC	CyberSecurity Expert Committee

S. No.	Membership Organisation Name	Committee/Project Name
6.	Power Grid Corporation of India Ltd.	Jury Member, "Digital POWERGRID-2025" competition
7.	Department of Administrative Reforms & Public Grievances Ministry of Personnel, Public Grievances & Pensions Govt of India (DARPG)	Member, e-Governance Case-Study committee
8.	All India Council for Robotics & Automation	Convenor of AI, Technology Governance Steering Committee

#### E. ASSOCIATION WITH BRANCHES

Branch Assigned: Pondicherry

#### F. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

1. Jury Member in Government "Connect 8<sup>th</sup> Digital Transformation Awards 2022"
2. Policy Expert for the "Chintan Shivir" on 08-09-2022 organised by EPFO
3. Lead expert member representing Computer Society of India, Special Interest Group one-Governance (CSISIGeGov) in the virtual presentations

4. Shortlisted in "Bizemag Leadership Awards, 2022".
5. Evaluation of around 230 entries received in the "DIGITAL POWERGRID-2025 COMPETITION"
6. *Senior Citizen's Welfare Association Ludhiana: The Ludhiana association organized a talk on 'How to Stay Cyber Safe and the Basics of Digital Hygiene and Cyber Security for Senior Citizens and Families.'*

#### NUPUR TIWARY

#### A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

#### ACTIVITIES OF DR. AMBEDKAR CHAIR IN SOCIAL JUSTICE

S. No.	Name of the Activity	Duration	Brief of the Activity
1.	International Seminar on 'Changing Trends in Political Parties and Party System in India' during	March 14-15, 2023	<p>The Dr. Ambedkar Chair in Social Justice, IIPA, New Delhi, in collaboration with Satyawati College, University of Delhi, Indian Council of Social Science Research, New Delhi, and Indian Political Science Association organized a two-day international seminar on "Changing Trends in Political Parties and Party System in India" on 14th-15th March 2023. The seminar aimed to discuss various game-changer trends in the political system of India.</p> <p>The seminar began with a welcome address by Prof. Nupur Tiwary, the head of the Dr. Ambedkar Chair, Social Justice, IIPA. The event was graced by dignitaries such as Shri Arjun Munda, Union Minister for Tribal Affairs, Government of India, Dr. Surendra Nath Tripathi, Director General, IIPA, New Delhi, Prof. Dhananjay Singh, Member Secretary, ICSSR, New Delhi, Prof. Sanjeev Sharma, General Secretary, Indian Political Science Association, Dr. Jiya Lal, Satyawati College, University of Delhi, and Dr. Swadesh Singh, Satyawati College, University of Delhi. Around 100 participants presented paper and participated in the seminar.</p>

S. No.	Name of the Activity	Duration	Brief of the Activity
2.	Dr. Ambedkar Memorial Lecture	April 13, 2023	Dr. Ambedkar Chair in Social Justice, Indian Institute of Public Administration (IIPA) organized Dr. Ambedkar Memorial Lecture on 'Dr. Ambedkar's Constitution and Changing Social Dynamics' April 13, 2023. Hon'ble Justice M. M. Kumar, Former Chief Justice of J&K High Court and Member, National Human Rights Commission (NHRC) delivered the lecture.  The students of FIMT, New Delhi did the skit performance by 'Zahaanat' – Theatre Society of FIMT namely 'नाले में खोता हुआ सामाजिक न्याय' before Dr. Ambedkar Memorial Lecture. Around 70-80 persons participated in memorial lecture.
3.	One Day National Conference on curriculum development & pedagogy for legal education in contemporary India (perspective in national education policy 2020)	April 20, 2023	One Day National Conference on curriculum development & pedagogy for legal education in contemporary India (perspective in national education policy 2020) on April 20, 2023 in collaboration with Fairfield Institute of Management and Technology, at Kapashera, New Delhi.  Event started with its inaugural ceremony by lightening of the Lamp by all the dignitaries present. Following which the dignitaries Prof. (Dr.) S.C. Raina, Prof. (Dr.) Queeny Pradhan, Prof. (Dr.) Nupur Tiwary and Shri Amitabh Ranjan were felicitated by Prof. (Dr.) Saroj Vyas and Prof. (Dr.) Shaweta Gagneja, and Prof. (Dr.) M. Afzal Wani.
4.	One Day 'National SC, ST Women Entrepreneurs Conclave'	May 06, 2023	Dr. Ambedkar Chair in Social Justice, Indian Institute of Public Administration, New Delhi organized One Day Training Workshop on 'National SC, ST Women Entrepreneurs Conclave' Generate self employment through the entrepreneurship development activities in collaboration with ICCSTW, MSME, NITI Aayog on May 06, 2023. Hon'ble Shri Faggan Singh Kulaste, Minister of State for Rural Development and Steel of India, Govt. of India, inaugurated the workshop. Around 120 participants across the country participated in the workshop.
5.	Two Day Conference on 'Inclusive Development of Marginalized Communities: through the Eyes of Social Thinkers, Writers, and Leaders' during	June 8-9, 2023	

**1. DELIVERED LECTURES TO 48TH APPPA PARTICIPANTS ON FOLLOWING TOPICS (2022-2023)**

- |  |  |
|--|--|
| a) Inclusion, Equity and diversity and belongingness | d) Gender Sensitization and Equity Measures  |
| b) Inclusive Growth through inclusive governance     | e) Inclusion through Gender Responsive Budgeting   |
| c) Equity, Social Inclusion and Gender Feminism      | f) Dependency Syndrome of Inclusion-Women in Panchayat 'From Glass ceiling to Glass Cliff' |
|  | g) Exclusion and inclusion of Tribes in India  |
|  | h) Inclusive Governance for Tribal Development   |

- i) Fast Tracking inclusive Growth and Tribal Development
- j) Diversity and Inclusion: Some Best Practices

## LECTURES

2. Delivered Address in NATIONAL TRIBAL ENTREPRENEURSHIP SUMMIT On. 4 & 5 May 2023 at the Constitution Club of India, New DELHI organized by Indian Chamber of Commerce for SC, ST and women Entrepreneurs.
3. Gave a special lecture at FIMT, Gurugram on Curriculum Development & Pedagogy for Legal Education in Contemporary India (Perspective in National Education Policy 2020) on April 20, 2023
4. Delivered a lecture on Mental Health and help seeking behaviour in Tribals organized by the SJETA -TRI Arunachal Pradesh, Department of Dera Natung Government College (DNGC) RGNTU on 22<sup>nd</sup> November 2022.
5. Delivered a lecture on "Role of Implementation of TRIs on FRA 2006 in the program entitled as National Consultation on 7th – 8th July 2022 Potential of Forest Rights Act in the context of Tribal Development: Implementation Gaps and Way Forward organised by SCSTRTI, Odisha and UNDP with the support from Ministry of Tribal Affairs, Govt. of India
6. Delivered the Valedictory Address in Capacity of Guest of Honour of 09<sup>th</sup> One Month Faculty Induction Programme organised by UGC Human Resource Development Centre, Jamia Millia Islamia, New Delhi on 05<sup>th</sup> July 2022
7. Lectured on Protection of Civil Rights Act, 1955 & the SC/ST (Prevention of Atrocities) Act, 1989 in the Two days Training cum induction

Workshop meant for the newly empanelled "Legal Adviser" (Las) and "Field Level Counsellors" (FLCs) under National Helpline against Atrocities (NHAA) on the Members of Scheduled Castes and Scheduled Tribes organised on May 13 and 14, 2022 at IIPA J&K Regional Branch Complex, Jammu.

8. Lectured on Prevention of Atrocities Act 1989 in the Sensitization Workshop on Protection of Civil Rights Act 1955 and SCs and STs Prevention of Atrocities Act 1989 organised by IIPA J & K Regional Branch on 26<sup>th</sup> March 2022
9. Moderated and Chaired Sessions in the National Dialogue SAMVAD: Tribal Health Care and Evaluation of Healthcare delivery system in scheduled areas organised by National Commission for Scheduled Tribes on 15 and 16 March 2022
10. Delivered a speech on 08 March 2022 - International women's day to the Senior Officers of the CGST Delhi Zone.
11. Delivered a Lecture at National Defence College (NDC) for the participants of course on 'National Security and Strategic Studies.' 62nd NDC Course.

## A (iii) Other Work

- a) Participated in Panel Discussion on Amrit Kaal Budget hosted by the National DD News on 07<sup>th</sup> February 2023
- b) Spoke and Featured in the News Feature on the Aadi-Mahotsav: Adi Virasat Ki Bhavya Prastuti on 16<sup>th</sup> February 2023
- c) Participated in Panel Discussion on Topic : SWAMITVYA YOJANA hosted on the Sansad TV organised on the National Panchayati Raj Day 2023 (24<sup>th</sup> April 2023)



**B. COMPLETED RESEARCH PROJECTS (CATEGORY A)**

Sl. No.	Particulars
1.	Monitoring and Evaluation of the Projects Sanctioned to the Centre of Excellences recognised by the Ministry of Tribal Affairs
2.	Development of Monitoring & Evaluation Framework for Scheduled Tribe Component
3.	Tribal Research Compendium for Policy Decision Making
4.	Compendium of Research Papers TRIs, CoEs and Other Organizations
5.	Development of National Capacity Building Framework for Tribal Development
6.	Monitoring and Evaluation of Tribal Research Institute Projects sanctioned by the Ministry of Tribal Affairs for the FY 2018-19 and FY 2019-20
7.	Drafting and Production of the Adi-Samachar (Monthly Newsletter on Tribal Research)
8.	Documentation of Success Stories of National Fellowship for ST Scholars
9.	Preparation of the Policy Background Paper and the Comparative Analysis of National Tribal Policy (Old Draft vs Proposed)
10.	Critical Analysis of ST Human Development Report 2022
11.	Third Party Evaluation and Preparation of the Comprehensive Report on the Project Sanctioned to the SECMOL by the Ministry of Tribal Affairs
12.	A Study on Strengthening and Revamping of Tribal Research Institutes
13.	Preparation of Special Alternative Action Plan for the Tribes of Administration of U.T. of Andaman & Nicobar Islands - JARAWAS

**D. ONGOING RESEARCH PROJECTS**

- a) A Study on Scheduled Caste and Scheduled Tribes Elected Women Representatives in Panchayati Raj Institutions: Quality of Participation and Delivery of Public Goods
- b) A Study of Multidimension Poverty: Status of Women in Informal Workforces
- c) The Abhujh Marias of Chhattisgarh: A Study on Particularly Vulnerable Tribal Group

**E. ONGOING RESEARCH PROJECTS****F. CASE STUDIES PREPARED**

- A. **Abandoned Village Rehabilitation Through Ice Stupas; June 2022 Ministry of Tribal Affairs, SECMOL- CoE**
- B. **Setting Up of Himalayan Farm stays and Researching Its Potential to Reverse Youth Migration – July 2023 Ministry of Tribal Affairs SECMOL- CoE**
- C. **Mainstreaming Passive Solar Heated Buildings – September 2023 , Ministry of Tribal Affairs SECMOL- CoE**



## G. LIST OF PUBLICATIONS

Sl. No.	Document Title
1.	Tribal Research Compendium for Policy Decision Making
2.	Report on Capacity Building Programme for ST PRI Members of the Madhya Pradesh
3.	Report on Three-day National level Virtual Training of Trainers Programme on Forest Rights Act, 2006
4.	Report on National Tribal Talent Pool Conclave
5.	Report on Two-day Training Need Assessment Workshop with all TRIs
6.	Report on Two Days Capacity Building of Gram Panchayats on preparation of GDP in Tribal Areas
7.	1 <sup>st</sup> Edition of the Monthly E-Newsletter - Adi-Samachar
8.	Interim Report on Assessment of the Projects sanctioned by the MoTA to the Centre of Excellence
10.	Book of Abstracts on National Conference on Experiences on Decentralization, Tribal Local Self-Governance and its Implications
11.	Report on National Conference on Experiences on Decentralization, Tribal Local Self-Governance and its Implications
12.	Report on the Operationalization of FRA 2006 in Sikkim
13.	Report on Capacity Building Workshop on Research Methodology
14.	Report on Orientation on FRA 2006 for the Senior Officers of the Administration of the U.T of Ladakh
15.	Report on the Interaction of Hon'ble MTA with Ekalavya Model Residential Schools
16.	Report on the Monitoring and Evaluation of Tribal Research Institute Projects sanctioned by the Ministry of Tribal Affairs for the FY 2018-19 and FY 2019-20
17.	Report on the Monitoring and Evaluation of Centre of Excellences Projects sanctioned by the Ministry of Tribal Affairs for the FY 2018-19 and FY 2019-20
18.	Identification of Success Stories – NFST Scholars
19.	Report on Two-day workshop on the 'Principles and Recommendations to create Tribal Freedom Fighters' Museums'
20.	Comprehensive Report on Ministry-Approved Projects of the CoE: SECMOL
21.	NTRI Annual Progress Report for FY 2020-21 and FY 2021-22
22.	Report on the Study on Revamping and Strengthening of Tribal Research Institutes
23.	Report on Jan-Jatiya Gaurav Divas Celebrations 2022 at NTRI
24.	Report on Research methodology for research scholars and research officers of TRI Udaipur
25.	Report on National Conference on Sustainable Tribal Development
26.	Report on Bhagwan Birsa Munda Memorial Lecture
27.	Progress Report on Preparation of Special Alternative Action Plan for the Tribes of Administration of U.T. of Andaman & Nicobar Islands - JARAWAS

## E. PUBLICATIONS

### (a) Books Forth coming:

Title	Publisher	Place	Date of Publication
Revisiting Tribal Local Self-Governance for Sustainable Tribal Development	Concept Publications	Delhi	Forthcoming- to be published
Understanding Tribes Through Multiple Lenses in India	Kanishka Publication Distributors	Delhi	Forthcoming- to be published

## F. Any other Publications

Reports for Government of India

## G. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC

1. **Presented a paper on “ Role of Implementation of TRIs on FRA 2006 in the program entitled as National Consultation on 7th – 8th July, 2022 Potential of Forest Rights Act in the context of Tribal Development: Implementation Gaps and Way Forward organised by SCSTRTI, Odisha and UNDP with support from Ministry of Tribal Affairs, Govt. of India**
2. **Presented a paper on protection of Civil Rights Act, 1955 & the SC/ST (Prevention of Atrocities) Act, 1989 in the Two days Training cum induction Workshop is meant for newly empaneled “Legal Adviser” (Las) and “Field Level Counsellors” (FLCs) under National Helpline against Atrocities (NHAA) on the Members of Scheduled Castes and Schedules Tribeorganisedon May 13 & 14, 2022 at IIPA J&K Regional Branch Complex, Jammu.**
3. **Presented a paper on Prevention of Atrocities Act 1989 in the Sensitization Workshop on Protection of Civil Rights Act 1955 and SCs and STs Prevention of Atrocities Act 1989 organised by IIPA J & K Regional Branch on 26<sup>th</sup> March 2022**
4. Presented a paper in the National Dialogue SAMVAD: on Tribal Health Care and Evaluation of Healthcare delivery system in scheduled areas organised by National Commission for

Scheduled Tribes on 15<sup>th</sup>& 16<sup>th</sup> March 2022

## I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) **Committee/others (Membership of Division and Planning & Advisory Committee, Coordinator ships, Editorships, Convenorships, etc.) – Details and nature of participation.**
  1. **Member of Selection Committee** for selection of candidates for the award of **National Overseas Scholarship (NOS) for ST candidates** for the selection year 2019-20, 2020-2021, 2021-22 and 2022-23
- (b) **Association with Academic work outside IIPA (Membership of Committees/Boards etc.)**
  1. Expert Member of Area Advisory Board (AAB) and Board of Studies (BoS). Of Amity Institute of Public Policy (AIPP), Amity University
  2. Member of Editorial Board – Journal of Politics and Governance
  3. Honorary Editor – Policy SAMVAD (Peer Reviewed)

## J. ASSOCIATION WITH BRANCHES

Branch Assigned: IIPA BIHAR Branch

Involvement with Activities:

- I. Training:
- II. Research/Case Studies:
- III. Seminars/Conferences:

## KUSUM LATA

### A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

### B. COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

### C. ONGOING RESEARCH PROJECTS (Category B)

- I. Title: To perform the tasks of National Level Monitoring and Evaluation for Legal Literacy and Legal Awareness Program
- II. Duration: Twenty Four months
- III. Funding Agency: Department of Justice, Ministry of Law and Justice, GoI
- IV. Grants: Rs. 39,90,000/- (inclusive of taxes)
- V. Date of Commencement: 2<sup>nd</sup> November 2021
- VI. Date of Completion:
- VII. Proposed Date of Completion : October 2023
- VIII. **Status: On going**
  - I. Title: Women's Safety Audit in 14 Tier-II Cities (Ghaziabad)
  - II. Duration: 12 months
  - III. Funding Agency: NCW
  - IV. Grants: 23.43 lakh
  - V. Date of Commencement: 11 Aug 2022
  - VI. Date of Completion:
  - VII. Proposed Date of Completion :
  - VIII. **Status: On going**

### D. PUBLICATIONS

#### (a) Books

(b) **Papers & Articles:** Contributed Regular Column in NAGARLOK on Urban Issues (April-June, 2022, July-September, 2022, Issue 2, & 3 of Nagarlok 2022)

- 1) Contributed in a Writeup on "National Convention on People Centric Urban Governance in India" (October – December 2022, Issue 4 of Nagarlok 2022

- 2) Contributed below mentioned articles for Column in **Nagarlok Journal** :

- 'Transit Oriented Development in India' in Issue 2, April to June 2022
- 'Redevelopment of Chandni Chowk, Shahjahanabad, Delhi' in Issue 3, August to September 2022

- 3) Presented paper on "India a Global Leader in Ayurveda" in DRB prelude conference on "India : Emerging as a Global Leader" for the 66<sup>th</sup> Members' Annual Conference 2022
- 4) On 6<sup>th</sup> December 2022, presented a paper on "Urban and Regional Planning of Delhi" in Parallel Session IV-B titled "Urban Planning & Land Management" of the National Convention on "People Centric Urban Governance in India" organized by CUS team during December 6-7, 2022
- 5) On 22<sup>nd</sup> March 2022 delivered a presentation on 'G-20' in the inaugural session of Three-day National Workshop on "U-20 Agenda for Municipal Services" organized by CUS in collaboration with NIUA during 22-24 March 2023
- 6) On 24<sup>th</sup> March 2022 delivered a presentation on 'Strategic Environmental Planning' in the Technical Session 8 on 'Environmentally Responsible Behaviour' of the Three-day National Workshop on "U-20 Agenda for Municipal Services" organized by CUS in collaboration with NIUA during 22-24 March 2023

#### (c) Any other Publications

#### (d) Book Reviews

### E. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Participated in Workshop on "**Mainstreaming Climate Actions in Urban Areas-Making cities ClimateSmart**" organised by GIZ on 26-27 Sept. 2022 at Pride Plaza, New Delhi
- Participated in a Webinar on "**Mind the Gap: no one and place left behind**" to celebrate

World Habitat Day 2022, organised by Centre for Sustainable Habitat, GNDU, Amritsar & KSS-ISPER, Panchkula on 3<sup>rd</sup> October 2022

- Attended workshop on “**Case Method as an Effective Tool of Teaching**”organised by IIPA on 5<sup>th</sup> December 2022
- On 16<sup>th</sup> December 2022, presented a paper titled ‘**Resilient Infrastructure: Pre-requisite for National Building**’ in the **Track 4 on ‘P.K.Umashankar Memorial lecture on theme : Industry, Innovation & Infrastructure**’ in the Dr. Rajendra Prasad National Convention on “**Repositioning India@2047: Revisiting SDGs for Nation Building**”organised by Dr. Neetu Jain, IIPA, during 15-16 December 2022
- Attended **31<sup>st</sup> Foundation Day of NCW** at Vigyan Bhawan on 31<sup>st</sup> January 2023
- Attended “**NationalYouthConclave23**”organised by NIUA with support of MoHUA on 13-14March 2023
- Participated in the discussion held on “**Safety of Women in Cities**” Webinar organized by Delhi Regional Chapter of ITPI on the occasion of InternationalWomen's Day on 11<sup>th</sup> March 2023

#### **F. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA**

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- Member of Selection Committee Chaired by DG Sir for selection of Senior Research Staff in IIPA
  - Jt. Editor of NAGARLOK Issue 2, 3 & 4 of 2022 (published) Issue 1 of 2023
  - Contributed in preparation of assessment report, reply of parliament questions, and datasheets as requested by MoHUA from time to time.
  - Conducted “Vision India@2047: Quality Infrastructure” stream in 48<sup>th</sup> APPPA

- Organised Visit of 38 participants of 48<sup>th</sup> APPPA to Chandigarh ICC, Dehradun Urban Visit during 7-12 October 2022
- Organised Forward Area Visit of 8 participants of 48<sup>th</sup> APPPA to Sikkim,
- Organised Visit to Naval Dockyard, Vishakhapatnam & Rural Study visit of 19 participants to Dakamarri Gram Panchayat in Vishakhapatnam District during 14-19 November 2022

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

#### **J. ASSOCIATION WITH BRANCHES**

Branch Assigned: MP & Chattisgarh

Worked towards constitution of Chattisgarh Regional Branch

#### **K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA**

- Completed an online course from 23 August – 13 September 2022 on "Transitioning to Complex Risk Management and Resilient Urban Futures: Harnessing South-South Cooperation and Learning From COVID-19", organized by : UNOSSC, UNDRR GETI, PAHO, & WHO
- Guided Mr. Skand Kumar, Reg No. 1605/18 , for his thesis on City SWM for Ghazipur, UP for award of Associateship Examination of ITPI, submitted on 5<sup>th</sup> September 2022
- Took 6 sessions on “Planning for Infrastructure” for the Third Semester students of Associateship Examination of ITPI on 5<sup>th</sup> & 8<sup>th</sup> December 2022
- Guided Mr. Jalaj Rana of 8<sup>th</sup> Semester, B. Planning, SPA for his Thesis titled “Water Service Delivery in planned and unplanned area in NCT of Delhi” from 21<sup>st</sup> Feb to 2<sup>nd</sup> June 2023
- Delivered a talk on “Nature Based Solution for LiFE” in the 2<sup>nd</sup> Technical Session of a National Multi-Stakeholder Dialogue (NMSD) on “Water & LiFE” Summit organized by Nature Care Initiative on 28<sup>th</sup> March 2023 held at Constitution Club of India, Rafi Marg.

## SACHIN CHOWDHRY

### A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

#### COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- I. Title: Study on Restructuring Kumarappa National Handmade Paper Institute, Jaipur
- II. Duration: 1 month after comments on Draft Report
- III. Funding Agency: KVIC, Mumbai
- IV. Date of Commencement: Presentation on Draft Report made on Dec. 12, 2022
- V. Date of Completion: Dec. 2022

#### C. ONGOING RESEARCH PROJECTS (Category B)

- I. Title: Independent Verification of Punjab: Building Fiscal & Institutional Resilience Project
- II. Duration: 5 years
- III. Funding Agency: Government of Punjab
- V. Date of Commencement: March 2023
- VI. Date of Completion: March 2028
- VII. Proposed Date of Completion: March 2028
- IX. Status: Ongoing

#### D. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- I. Title of Seminars/Workshops/Conferences etc: National Convention on People Centric Urban Governance in India
- II. Organising Agency: CUS, IIPA
- III. Place & Date: New Delhi; December 6-7, 2022
- IV. Funding Agency: CUS
- V. Grants: MoH&UA
- VI. Title of Paper Presented: PMSVANidhi: An Assessment

#### E. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of

Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

Member of Selection Committee for Research staff

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

### F. ASSOCIATION WITH BRANCHES

Branch Assigned: Manipur Regional Branch

#### I. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Guest faculty at School of Planning & Architecture, Delhi, for Public Policy paper.
- Unit writing for IGNOU.
- Public Administration expert with several Public Service Commissions.

## NEETU JAIN

### A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

#### COMPLETED RESEARCH PROJECTS

- I. Title: Comparative Analysis of Attrition and Suicide cases in CAPFs and Corrective Measures
- II. Duration: 14 months
- III. Funding Agency: Bureau of Police Research & Development
- IV. Grants: Rs. 18,937,230
- V. Date of Commencement: August 25, 2020
- VI. Date of Completion: October 2021
- VII. Status: Completed. Many rounds of Presentation were delivered The study was accepted by Standing Committee on Police Research in a meeting held on Nov 2, 2022 at MHA under the Chairmanship of Union Home Secretary.
- VIII. Title: 'Evaluation of Schemes of NBCFDC'
- IX. Duration: 3 months
- X. Funding Agency: NBCFDC

- XI. Grants: Rs. 350000  
 XII. Date of Commencement: August , 2021  
 XIII. Date of Completion: May, 2022  
 XIV. Status: Completed

### Papers & Articles

1. Tripathi, S.N & Jain, Neetu, Co- Edited book 'Drivers of Atmanirbhar Bharat', November, 2022, IIPA Publication, ISBN. 978-81-955533-4-1 released by Hon'ble Minister Dr Jitendra Singh
2. Jain, Neetu & Shauran, Bharti, Impact of mentoring on role stress and role efficacy of employees, **International Journal of HRD and Management (SCOPUS Indexed & ABDC- C category)**, Vol-22, No. 3-4, Aug 2022
3. Jain, Neetu, Dr Ambedkar and his legacy on Nation Building, published in **NIU International Journal of Human Rights** (A UGC C are listed Journal), Vol. 9, Sept, 2022, pp. 135-139
4. Jain, Neetu & Sharma, Pooja, Contribution of Dr B.R. Ambedkar towards Indian society, published in **International journal of Science and Engineering Development Research**, Vol-8, Issue-1, Jan 2023, pp-536-540
5. Jain, Neetu & Sharma, Tanushka, Diversity, Equity & Inclusion: Relevance of Dr. B. R. Ambedkar's Principles in Organizations, published in a book titled '**Resilient Business Strategies in Turbulent Management Times**' published by Maharaja Agrasen Technical Education Society, Delhi, 2022, ISBN No. 978-81-955661-2-9, pp. 73-76
6. Jain, Neetu & Sharma, Tanushka, Revisiting Dr. B.R. Ambedkar's Philosophy on Inclusive Education, published in **IPEM Journal for Innovation in Teacher Education**, Vol.7, July 2022
7. Jain, Neetu & Sharma, Tanushka, The COVID – 19 Catastrophe: Exacerbating Gender Inequality in Workplace, published in book '**Resilient Business Strategies in Turbulent Management Times**' published by Maharaja Agrasen Technical Education Society, Delhi, 2022, ISBN No. 978-81-955661-2-9, pp. 93-96
8. Jain, Neetu & Shauran, Bharti, A holistic approach of motivating, developing and retaining talent , MS Rao University of Baroda, Vol. 57, No. 1 (1), 2023, (UGC Care Group-1 Journal)
9. Jain, Neetu & Shauran, Bharti, Impact of Locus of control on Learning of trainees, Journal of Management and Entrepreneurship, Vol. 17, No. 1, Jan-March, 2023 (UGC Care Group-1 Journal)
10. Jain, Neetu & Shauran, Bharti, Quality Assurance and Governance in higher Education, Madhya Pradesh Journal of Social Sciences, Vol. 28, No. 1, 2023 (UGC Care Group-1 Journal)
11. Shauran, Bharti & Jain, Neetu, Servant Leadership: New Business competency: South India Journal of Social Sciences, Vol XX, No. -2 , 2023 (UGC Care Group-1 Journal)
12. Jain, Neetu & Sharma, Tanushka, Modi-fying Leadership Style for Atmanirbhar Bharat, Drivers of Atmanirbhar Bharat, November, IIPA Publication, 2022, pp.45-52
13. Shauran, Bharti & Jain, Neetu, Role of HR Leadership in Corporate Governance, published in book '**Resilient Business Strategies in Turbulent Management Times**' published by Maharaja Agrasen Technical Education Society, Delhi, 2022, ISBN No. 978-81-955661-2-9, pp. 93-96
14. & Jain, Neetu & Singh, Kanhaiya, Changed Perspective of inclusive growth in India: A mission towards self reliance, Drivers of Atmanirbhar Bharat, November, 2022, pp. 226-240

### PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

1. Presented a Paper on '**Dr Ambedkar's contribution towards Diversity and Inclusive Practices**' in an **International Conference** on Role of sustainability and Innovation in an era of disruption organized by Saibalaji International Institute of Management Sciences on January, 21, 2023



2. Paper on 'Equity, equality and accessibility of education' presented in an International Conference on 'Education Generation next: Revamping Higher Education System-Vision , Insights and Implications' organized by **IPEM, Ghaziabad in collaboration with NAAC and Ariel University, Israel** on March 25, 2023
  3. Paper on '**Creating Karmyogis like Dr Ambedkar for India @ 2047**' presented in a National Seminar on 'India's diplomacy at seventy five' organized by ICSSR and IIPA on 9<sup>th</sup> Feb, 2023
  4. Paper on '**Creating tolerant, peaceful and Inclusive societies: Ambedkar way**' presented in an International Conference on 'Education Generation next: Revamping Higher Education System-Vision , Insights and Implications' organized by **IPEM, Ghaziabad in collaboration with NAAC and Ariel University, Israel** on March 25, 2023
  5. Paper on ' Role of Mentoring in enhancing work engagement of employees' presented in an International conference organised by ICFAI University, Jaipur on March 24, 2023
  6. Paper on 'Organizational Citizenship Behaviour: Antecedents and Consequences' presented in an International conference organised by ICFAI University, Jaipur on March 24, 2023
- have enrolled for this course. Around 9500 participants have completed this course. It received reviews from 1600 participants having a rating of 4.6 out of 5.
3. Convenor for National Convention on 'Repositioning India @2047: Revisiting SDGs for nation building' from 15<sup>th</sup> to 16<sup>th</sup> Dec, 2022. Around 58 papers were presented in 5 different tracks and Memorial lectures.
  4. Proof read the book on 'Drivers of Atmanirbhar Bharat' which was released on 16<sup>th</sup> Dec, 2023
  5. Signed a MoU with Fairfield Institute of Management and Technology to jointly conduct a one day **National Conference** on 'Curriculum Development and Pedagogy for Legal Education in Contemporary India' and different activities
  6. Received jointly **Award of 'Academic Excellence- 2022'** from **Hon'ble Vice President, Sh. Jagdeep Dhankar** at IIPA
  7. Received '**Indian Women Achiever Award 2022**' by International Research Association, London
  8. Faculty Incharge of Centre for Case Study
  9. Member Secretary of Case study competition organised at IIPA
  10. Faculty Incharge of Dr. Ambedkar Chair in Social Justice at IIPA.
  10. Celebration of 'National Constitution Day' on November 26, 2022
  11. Celebration of NashaMukt Bharat Abhiyan organised on 4<sup>th</sup> August, 2022
  12. Project titled "**Comparative analysis of Attrition and Suicides in CAPFs and corrective measures**" sponsored by Bureau of Police Research and Development handled as Project Director in 2022. DG (BPR&D) circulated the Report to all Central Police Organizations, Police Commissioners (Delhi, Mumbai, Chennai, Kolkata) and DGsP of all

#### **ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA**

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
  1. **Academic Action Plan (2022-2023) selected by Ministry of Social Justice & Empowerment for presentation** before the Hon'ble Minister and Governor, UP in a MoU signing ceremony held at BHU, Varanasi on April 22, 2022
  2. Course on Stress Management uploaded on iGOT platform of Mission Karmyogi. It is among the top three courses (out of 450 courses) on iGOT. 12500 people

States/ UTs, DGs of CAPFs as a Policy for implementation.

13. Coordinated for conducting **Three days International Seminar** on 'Changing Trends in Political Parties and Party System in India' **in collaboration with Satyavati College**, Delhi University (ICSSR Sponsored) from March 14-16, 2023

(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- Member, Educational and Skill development Services Sectional Committee, Bureau of Indian Standards
- **Life member of National HRD Network**
- Associate member of ISABS

## ASSOCIATION WITH BRANCHES

Branch Assigned: Haryana & Goa

## DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Featured on Sansad TV for my life achievements
  - **Chaired a session of Film makers** in National Science Film Festival held in Bhopal in August, 2022
  - Jury of National Science Film Festival Screening in May, 2022
  - Paper reviewer of some International Journals.
- Invited by NACIN, NADT, NICF and Kirorimal College for Lectures

## SAKET BIHARI

### A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

### B. COMPLETED RESEARCH PROJECTS (Category B)

- I. Title: National Level Monitoring
- II. Duration: 30 days
- III. Funding Agency: NLM Division, Ministry of Rural Development

IV. Date of Commencement: Feb 2023

V. Date of Completion: March 2023

VI. Objectives: To assess the process of rural development scheme implementation

VII. Methodology: Primary and secondary sources were used. The study was conducted using descriptive research design.

### D. ONGOING RESEARCH PROJECTS (Category A)

I. 1: Title: City Disaster Management Plan for Ara and Patna Cities

II. Duration: 24 Months

III. Funding Agency: BSDMA, Patna

V. Date of Commencement: September 2021

VI. Proposed Date of Completion: September 23, 2023.

VII. Status: Plan submitted and review, Ongoing

1. II Title: Examining the matter of Consultant Hiring by the Different Programme Divisions in the Department of Rural Development.

II. Duration: 75 Days

III. Funding Agency: Department of Rural Development, Gol.

V. Date of Commencement: May 27, 2023

VI. Proposed Date of Completion: August 8, 2023.

VII. Status: Ongoing Data Collection work

### E. PUBLICATIONS

#### (a) Books

- I. Title: Bharat Ratna: Inspiring Works of Rajendra Prasad
- II. Publisher: Indian Institute of Public Administration, New Delhi
- III. Place: Delhi
- IV. Date of Publication: 2023

#### (b) Papers & Articles

- I. Title: Cultural Capital and School Success in India
- II. Journal: Bihar Journal of Public Administration



- III. Volume: XIX
- IV. Number: 2
- V. Date: July-Dec, 2022

#### **I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA**

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation. Editor: (1) Lok Prashasan, (2) Member Editorial Board: Documentation in Public Administration, IIPA, New Delhi
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.): No

#### **J. ASSOCIATION WITH BRANCHES**

Branch Assigned: Jharkhand

#### **K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA**

Evaluated a Ph.D. thesis, Kumaun University, Sleepy Hollow, Nainital-263001, Uttarakhand

#### **L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.**

Supervised two M.Phil Dissertations under the 48<sup>th</sup> APPPA programme.

### **ROMA DEBNATH**

#### **A. TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)**

#### **ONGOING RESEARCH PROJECTS (Category B)**

- I. Title: Assessment of the Impact of COVID-19 on Khadi and Village Industry (KVI) Units/ Institutions & Estimation of the Production, Sales and Employment Generated by the Units/Institutions under KVI sector
- II. Title: Women Safety Audit in Ghaziabad  
Duration: **1 year**  
Funding Agency: National Council for Women
- III. Title: Monitoring and Evaluation (M&E)

of Legal Literacy and Legal Awareness Programme under Department of Justice, 2021-2023

Duration: **Two years**

Funding Agency: Ministry of Law and Justice; Department of Justice

Methodology: Creating theory of change

#### **C. PUBLICATIONS**

##### **(b) Papers & Articles**

- **Debnath, M. Roma and Dhingra, A., (2022), "Health Sector and Application of Big Data: A Case Study of India". European Review Of Economics And Management, Vol. 6, No. 1 , 45-65, <http://10.29015/cerem.923>, ISSN: ISSN 2543-9472; eISSN 2544-0365. ISSN 2543-9472 eISSN 2544-0365**

##### **VI. Title of Paper Presented:**

- **Presented the Annual conference Paper titled "India Emerging as a Global Leader" at IIPA**

#### **D. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA**

- I. Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.  
➤ **Member of IIPA 2047 Vision Committee**
- II. Association with Academic work outside IIPA (Membership of Committees/Boards etc.)  
➤ **Board of examiners at Faculty of Management studies, Delhi University**

#### **E. ASSOCIATION WITH BRANCHES**

Branch Assigned: West Bengal and Meghalaya

Involvement with Activities:

- I. Training:
- II. **Research/Case Studies: yes**
- III. **Seminars/Conferences: yes**

## F. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

1. Member of joint working Group for India Vision 2047 by Department of Posts
2. Member of DMEQ Experts Group
3. Invited by GIPARD to address the 'In-Service Training Programme for Group A & Group B Officers of the Directorate of Planning, Statistics & Evaluation (DPSE), Govt. of Goa' from 10th to 20th January, 2023 Old Goa.at GIPARD, Ella Farm,
4. Invited by NSSTA to deliver the lecture(s) in Training Programme for ISEC Participants

during 01st March to 16th March, 2023 at NSSTA, Greater Noida

5. Guest Faculty at the Seminar conducted by NICF. Addressed the gathering on "Basis of Artificial Intelligence" on 19.12.2022.
6. Board of Examiners at Faculty of Management Studies, Delhi University, March 29, 2023.

## SAPNA CHADAH

### (i) Research

**Completed Research Projects (Category A)**  
(applies to both funded and non-funded research)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	To study the need for changes in MSME (Development) Act, 2006 and Preparation of a Comprehensive Policy Document for MSME	MSME	Completed
2.	Third Party Audit of Proactive Disclosure of Information under RTI Act by IISER Kolkata 2021-22	IISER Kolkata	Completed
3.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Department of legal Affairs, Gol 2021-22	Department of legal Affairs, Gol	Completed
4.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Income Tax Appellate Tribunal, 2021-22	Income Tax Appellate Tribunal	Completed
5.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Mahatma Gandhi Antarrashtriya Hindi VishwaVidyalaya, Wardha 2021-22	MGAHV, Wardha	Completed
6.	Third Party Audit of Proactive Disclosure of Information under RTI Act by Ministry of Home Affairs, Gol 2021-22	Ministry of Home Affairs, Gol	Completed
7.	Social impact Assessment Study for acquisition of land for DMRC Project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/ Aram Ganj Roshanara Road, Pul Bangash	Govt of NCT of Delhi	Completed
8.	Social impact Assessment Study for acquisition of land for DMRC Project Aero-city Tughlakabad Corridor Phase IV at Village Khanpur	Govt of NCT of Delhi	Completed
9.	Third Party Audit of Proactive Disclosure of Information under RTI Act by ISTM 2021-22	ISTM	Completed
10.	Third Party Audit of Proactive Disclosure of Information under RTI Act by VP Office 2021-22	VP Office	Completed

### Completed Research Projects (Category B)

Sl. No.	Title	Sponsored by	Grants	Status	Date of Completion
3.	State Consumer Helpline Knowledge Resource Management Portal	Deptt of Consumer Affairs, Gol		Completed	June 2022

### Ongoing Research Projects (Category A)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Social impact Assessment Study for acquisition of land for Construction of Police Station Sonia Vihar, Delhi	Govt of NCT of Delhi	Ongoing
2.	Social impact Assessment Study for acquisition of land in Revenue Estate at Bakhtawar Pur Village for construction of decentralized sewage treatment plant and pumping station (STP)	Govt of NCT of Delhi	Ongoing
3.	Social impact Assessment Study for acquisition of land in Revenue Estate of Village Tajpur Khurd for construction of Waste Water Treatment Plant (WWTP)	Govt of NCT of Delhi	Ongoing
4.	An Impact Assessment Study of the Effectiveness of Real Estate Regulatory Act on Homebuyers in India "	ICSSR	Ongoing
5.	Women Safety Audit of Ghaziabad City for National Commission of Women	National Commission of Women	Ongoing
6.	"National Level Monitoring and Evaluation" under the Legal Literacy and Legal Awareness Programme project under DISHA Scheme.	Deptt of Justice Gol	Ongoing

### Research Guidance

S.No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	Mr. Manish Kumar Agarwal Roll No 4802	Indian Telecom Sector – An Assessment of Indian Telegraph Right of Way Rules, 2016	
2	Ms. Julia Mohapatra Roll No 4823	Right to Information Act 2005: Is it time for a course correction?	

### Capacity Building Initiatives (Training, Seminar, Workshop, Conferences) (Mentioned in the List of Training Programmes in Annexure F.2)

#### Publications

##### (a) Book

Consumer Protection in North East India- Issues & Challenges- (Ed.) G. P. Prasin, Suresh Misra & Sapna Chadah (in print)

##### (b) Papers/ Articles/ Chapters in Book

1. Sapna Chadah & Suresh Misra "Informal

Weekly Markets in Delhi -A Study of Consumers' Buying Behaviour" in K.K. Pandey, Kusum Lata, Sachin Chowdhry & Amit Kumar Singh (Ed) People Centric Urban Governance in India, IIPA New Delhi (accepted for publication)

2. Sapna Chadah & Amit Kr. Singh, Dispute Resolution Mechanisms in Housing Sector – A Study of Impact of Real Estate (Regulation and Development) Act, 2016 in Nagarlok (accepted for Publication)

3. Sapna Chadah & Isha Kaushal "Role of Fast

Track Special Courts in curbing crimes against Women and Children – An Assessment” in Neetu Jain (ed) ‘Repositioning India @2047: Revisiting Sustainable Development Goals for Nation Building’ (accepted for Publication)

4. Submitted Chapter titled "Consumer Safety and Product Liability Regime: Recent Developments, in Kiran Gupta, ParthaPratim Mitra, and Prakash Shama (Ed) *The Emerging Trends in the Consumer Law*, Thomson Reuters South Asia Private Limited (accepted for Publication).
5. Sapna Chadah, Sustainable Consumption- Exploring Consumers’ Responsibility in Consumer Advocacy Group Newsletter, Vol. 1, Issue 4, 2022 at p. 4

**(c) Paper presented in the Seminars / Workshops / Conferences etc.**

1. Presented paper on Consumer Protection Act, 2019 -An Assessment in National Seminar on Consumer Protection Act, 2019-Issues and Concerns on May 30, 2022 organized by SGT University and Consumer Voice
2. Presentation on E Commerce and Consumer Protection in the National Webinar on Paradigm Shift in Consumer Awareness and Protection on August 29, 2022 organised by Hemchandracharya North Gujarat University, Patan, Gujarat and Consumer Advocacy Group
3. Presented paper on Impact of new Consumer Protection Act, 2019-An Assessment in the Two-Day National Seminar on Consumer Protections Laws: Challenges and Opportunities on November 4-5, 2022 organised by NLIU Bhopal
4. Presented paper on “Informal Weekly Markets in Delhi -A Study of Consumers’ Buying Behaviour” with Prof Suresh Misra in National Convention on National Convention on People Centric Urban Governance in India, December 6-7, 2022
5. Presented paper on “Dispute Resolution Mechanisms in Housing Sector – A Study of Impact of Real Estate (Regulation and Development) Act, 2016” with Dr. Amit Kr.

Singh in National Convention on National Convention on People Centric Urban Governance in India, December 6-7, 2022

6. Presented paper on Role of Fast Track Special Courts in curbing crimes against Women and Children – An Assessment with Isha Kaushal in Dr. Rajendra Prasad National Convention on 'Repositioning India @ 2047: Revisiting Sustainable Development Goals for Nation Building' to be held on December 15th-16th, 2022.
7. Presented paper on Consumer Protection Act, 2019- An Assessment in the National Webinar on Consumer Protection Act, 2019: An Analytical Discussion organized by Ajmal Law College, Assam & Consumer Advocacy Group on March 9, 2023

**(iv) Other activities**

1. Co-Chaired Two Technical Sessions (Sessions 3 & 4) in the Two-Day National Seminar on Consumer Protections Laws: Challenges and Opportunities on November 4-5, 2022
2. Two Sessions on Consumer Protection Act in the Foundation course for ITS officer's w.e.f August 01- November 11, 2022 organised by Haryana Institute of Public Administration, Gurugram on August 30, 2022
3. Two Sessions on Consumer Protection Act in the Foundation Course for Officer Trainees of ITS Group 'A' and IRRS Group "A" from 27th February – 9th June, 2023 organised by Haryana Institute of Public Administration, Gurugram on March 31, 2023
4. Prepared Code of Ethics for DARPG, GoI

**Any other major contribution made by you to the Institute**

- Member, Interview Panel for conducting interview for hiring of Sr. Consultant/ Consultant (Legal) on contract basis in NPPA 2023
- Member, RajbhashaKaryavahan Committee, IIPA
- Member, Case Study Evaluation Committee, IIPA

- Faculty In-charge for IIPA Karnataka Regional Branch

## MAMTA PATHANIA

### TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

### COMPLETED RESEARCH PROJECTS (Category A)

Sl. No.	Title	Funding Agency	Date of Completion
1.	Integrated Grievance Resolution System Through NCH (Co- Project Director)	Department of Consumer Affairs, Gol	June 2022

### ONGOING RESEARCH PROJECTS (Category B)

#### Proposal Submitted /Ongoing

- Code of Conduct and Ethics for All India Service Officers**, draft code submitted to DARPG
- Working on Administrative History of India, project from Department of Pensions and Public Grievances ,Gol (ongoing)
- Evaluation of ‘One Nation One Ration Card’ Scheme Of the Department of Food and Public Distribution** submitted to Department of Administrative Reforms and Public Grievance(DARPG) ,Government of India
- Study to Assess the Efficacy of Citizen Charters in the select Central Government Ministries/Departments of Gol**” submitted to Department of Administrative Reforms and Public Grievance(DARPG) ,Government of India
- Setting of a Project Monitoring Unit at IIPA for monitoring the implementation of recommendations of National e-Governance Service Delivery Assessment Framework for States and Union Territories** submitted to Department of Administrative

Reforms and Public Grievance(DARPG) ,Government of India

- Executive Programme on Public Administration proposal submitted to Punjab University (Proposal under Review)
- Proposal submitted to BIPARD for conducting programmes on public administration and MCTP -successfully conducted five programmes earning a total of Rs.1.5 crore (Approx.) revenue to IIPA
- Till September three more programmes from BIPARD in pipeline @ Rs. 35 lakhs(approx.) Per programme earning a total revenue of Rs.1.5 Cr (Approx) to IIPA.
- Innited MoU's with NICF, RAKANPA, Amazon leading to series of programmes being offered to IIPA earning a good revenue for IIPA
- NTIPRIT progs conducted successfully now leading to a MoU for further collaborations with IIPA

### (c) Research Guidance

S. No.	Number Enrolled	Thesis Submitted	Degree Awarded
1.	<b>Automated Vehicles: Need Analysis for a Criminal Law in India</b> , 48 <sup>th</sup> APPPA, Shri Madhu Sudan Singhal	Yes	-
2.	<b>Financial Literacy of Defence Personnel: From Financial Readiness to Financial Well Being</b> , Air Cmde Deepak Kumar Vats (VM)	Yes	-

### PUBLICATIONS

#### Books/Monographs

- Submitted Chapter titled “**Digital Banking and its Impact in Rural India**”, Mamta Pathaniain Kiran Gupta, Partha Pratim Mitra and Prakash Shama(Ed), The Emerging

Trends in the Consumer Law, Thomson Reuters South Asia Private Limited (Accepted for Publication)

## Papers & Articles

- **Street Food Vendors: Food safety standards and Hygiene Practices in India-A Study of Select Cities**, Mamta Pathania, Suresh Misra, in "People Centric Urban Governance in India" (Ed) Prof K K Pandey IIPA, New Delhi 2023 (In Press)

## (d) Book Reviews

## H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES, ETC.

### I. Title of Seminars/Workshops/Conferences etc:

- Presented a paper on **Street Food Vendors: Food safety standards and Hygiene Practices in India-A Study of Select Cities in the National Convention on People Centric Urban Governance in India**, December 6-7, 2022
- Presented a paper on **Sustainable Consumption :Towards a Better Tomorrow in Dr Rajinder Prasad National Convention on Repositioning India @2047: Revisting Sustainable Development Goals for Nation Building**, December 15-16, 2022

## I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
  - **Online Diploma on Consumer Protection: Law and Policy Dec 2022 –April 2023) -Successfully completed the first batch of the first ever Diploma of the Institute**
  - One of the lead members of the Civil Service Mentoring Programme 'Prayas' of IIPA for aspirants of Civil Service Examination

- **Member IIPA's working Group to advice various Ministries /Departments on the SGoS 9 Vision India @2-047**

- **Co- Project Director of Integrated Grievance Redressal through NCH** IIPA, New Delhi (Till June 2022)

- **Member of Internal Committees** constituted by the Institute from time to time.

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- **Member of the Working Committee on DARPG's Vision India @2047 roadmap for Governance**, DARPG, Gol

- **Advisor Member to different Ministries /Departments for preparing their India Vision @2047**

- **Member, National Mirror Committee (NMC), Committee on Consumer Policy (COPOLCO)** of Bureau of Indian Standards, New Delhi.

- **Member, Area Advisory Board (AAB) and Board of Studies (BoS), Amity Institute of Public Policy (AIPP)**, Amity University, Uttar Pradesh.

- **Member, Script Committee for the consideration of Scripts for audio-visual and print Creatives on Consumer Awareness (under the banner of Jago Grahak Jago)**, Department of Consumer Affairs (DCA), Gol.

- **On the review and evaluation panel of UPSC and many Public Service Commission's** of different states.

## J. ASSOCIATION WITH BRANCHES

- Branch Assigned: **Tamil Nadu , Telangana & Andhra Pradesh**

## K. DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

- Invited as Panellist/Resource Person for :
11. **Invited at All India Radio(AIR) as Expert for a programme "Abhyaas" on the Theme Public Administration and Governance** on 29<sup>th</sup> September 2022



12. Key Speaker on “Citizen-Centric Governance” in International Training Programme on “Leadership, Management & Good Governance Practices for Sustainable Development for Philippines Government Officials 9<sup>th</sup> Feb, 2022
13. Key Speaker on “Genesis and Concept of Welfare State & Role of Public Servants to Achieve its Objectives in an online Programme on Convergence in Welfare Schemes and their Monitoring and Evaluation” organized by Dr R S Tolia Academy of Administration, Nanital on 1<sup>st</sup> July 2022
14. Prepared Module on Service Delivery Management for IGoT Platform
15. Key Speaker on “Organizational Behaviour and Ethics” in the Capacity Building Programme for Marshals/Security Officers of Lok Sabha, Rajya Sabha and State Legislature Secretariats at (PRIDE) Parliamentary Research & Training Institute for Democracies ,Capacity Building/Trg Division of Lok Sabha Secretariat, New Delhi on 2<sup>nd</sup> August, 2022
16. Key speaker on “Standardization and Consumer Awareness at the Stakeholder Consultation of Standards National Action Plan (SNAP) for 2022-27” of Bureau of Indian Standards on 13<sup>th</sup> September 2022 at Manak Bhawan, New Delhi
17. Key Speaker on “Ethics at Workplace” in the GURU-DAKSHATA: 5<sup>th</sup> Faculty Induction Programme (online) organized by GC-Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur on 17.09.2022
18. Key Speaker on “Administrative Reforms” in Special Foundation Programme for IPS, IPOs and IRAS Officers in HIPA on 17<sup>th</sup> November, 2022
19. Key Speaker on “Ethics at Workplace” in RUSA 10<sup>th</sup> Faculty Induction Programme of UGC Human Resource Development Centre University of Rajasthan ,Jaipur on 25<sup>th</sup> November 2022
20. Key Speaker on “Ethics at Workplace” on 12.01.2023 in the GURU-DAKSHATA: 6<sup>th</sup> Faculty Induction Programme (online) organized by UGC-Human Resource Development Centre (HRDC), University of Rajasthan, Jaipur
21. Key Speaker on “Ethics in Governance” in Capacity Building Workshop for Behavioural Competency under the aegis of Mission Karmayogi for Group A Officers of Ministry of Communication organized by NICF, Ghitorni, New Delhi Dept of Telecommunication, Ministry of Communication, on 18<sup>th</sup> January ,2023
22. Key Speaker on “Ethics in Governance” in Capacity Building Workshop for Behavioural Competency under the aegis of Mission Karmayogi for senior Gr. A Officers of Department of Telecommunication, Department of Posts and its PSU’s organized by NICF, Ghitorni, New Delhi Dept of Telecommunication, Ministry of Communication, on 27<sup>th</sup> February ,2023
23. Key speaker on “Ethics in Governance” at NICF in Three Days Capacity Building Workshop for Behavioural Domain under the aegis of Mission Karmayogi for Senior Gr. A Officers Department of Telecommunications, Department of Posts and its PSUs organized by NICF, Ghitorni, New Delhi Dept of Telecommunication, Ministry of Communication on 22 March, 2023

#### **L. DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.**

**Prepared a Concept Note on ‘Ethics in Public Services’, submitted to DARPG, Gol, July 28<sup>th</sup>, 2022**

24. Participated in **Workshop on “Case Method as an Effective Tool of Teaching”** December 5, 2022, IIPA, New Delhi
25. Participated in **the National Convention on People Centric Urban Governance (PCUG) in India, CUS, IIPA on 6<sup>th</sup> and 7<sup>th</sup> December, 2022**
26. Participated in the **Dr. Rajendra Prasad National Convention on ‘Repositioning India @ 2047: Revisiting Sustainable Development Goals for Nation Building’** (December 15-16, 2022)

## SHYAMLI SINGH

### TEACHING/TRAINING (Mentioned in List of Training Programmes in Annexure F.2)

#### ONGOING RESEARCH PROJECTS (Category A)

- a. Title: **Blended Capacity Building Programme for Stakeholders of River Ganga**
- b. Duration: 3 years
- c. Funding Agency: National Mission for Clean Ganga (NMCG)
- d. Date of Commencement: July 2020
- e. Date of Completion: June 2023
- f. Proposed Date of Completion: June 2023
- g. Status: *Ongoing*

#### PUBLICATIONS

##### (a) Books

- I. Title: Handbook for Urban Local Body Officers
- II. Publisher: Indian Institute of Public Administration
- III. Place: New Delhi
- IV. Date of Publication: 2022
- I. Title: शहरी स्थानीय निकाय अधिकारी हेतु प्रशिक्षण पुस्तिका
- II. Publisher: भारतीय लोक प्रशासन संस्थान
- III. Place: नई दिल्ली
- IV. Date of Publication: 2022

##### (b) Papers & Articles

- I. Title: **Urbanization and Revamping of Wetlands**
- II. Journal: IIPA Digest
- III. Date: September, 2022

##### (c) Any other Publications

- I. Title: **Unravelling Atmanirbhar Bharat through Water Security and Livelihood Discourse**
- II. Chapter in Book: Drivers of Atmanirbhar Bharat.

III. Place: New Delhi

IV. Date: 2022

I. Title: **Understanding Ecosystem: A Child Centric Paradigm**

II. Chapter in Journal: 30<sup>th</sup> National Children's Science Congress

III. Place: Assam

IV. Date: 2022

#### PAPER PRESENTED IN THE SEMINARS/WORKSHOPS/CONFERENCES ETC.

I. Title of Seminars/Workshops/Conferences etc: Two day National Seminar on Creating Inclusive and Sustainable Urban Spaces: Urbanization and Urban Planning in India with Special Reference to Kashmir

II. Organising Agency: University of Kashmir

III. Place & Date: Kashmir; 13<sup>th</sup> – 14<sup>th</sup> March, 2023

IV. Title of Paper Presented: **Urban Challenges from the lens of Climate Change**

I. Title of Seminars/Workshops/Conferences etc: National Seminar: India's Diplomacy at Seventy-Five Joint Collaboration between IIPA, Centre for Studies in International Relations (CIRS) and ICSSR

II. Organising Agency: India Institute of Public Administration and ICSSR

III. Place & Date: New Delhi, 9<sup>th</sup>-10<sup>th</sup> February, 2023

IV. Title of Paper Presented: **India's Environmental Diplomacy**

I. Title of Seminars/Workshops/Conferences etc: International Conference on Best Innovative Teaching Strategies (ICON-BITS-2023)

II. Organising Agency: BITS Pilani

III. Place & Date: BITS Pilani (Online), 9<sup>th</sup> – 11<sup>th</sup> February, 2023

IV. Title of Paper Presented: **Climate School – A Capacity Building Strategy**

I. Title of Seminars/Workshops/Conferences



etc: National Convention on People Centric Urban Governance in India

- II. Organising Agency: Indian Institute of Public Administration
- III. Place & Date: New Delhi, 6<sup>th</sup> – 7<sup>th</sup> December, 2022
- IV. Title of Paper Presented: **Building Climate Resilience in Urban Planning**
- I. Title of Seminars/Workshops/Conferences etc: International Conference and Utility Exhibition on Energy, Environment and Climate Change
- II. Organising Agency: Asian Institute of Technology
- III. Place & Date: Bangkok (Online); 26<sup>th</sup>-28<sup>th</sup> October, 2022
- IV. Title of Paper Presented: **Climate Governance: Sectoral Approach**

#### ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
  - Coordinator of the Centre for Climate Change, Environment and Drought Administration
  - Project Investigator of 'Blended Capacity Building Programme for Stakeholders of River Ganga' sponsored by *Namami Gange*
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

#### ASSOCIATION WITH BRANCHES

Branch Assigned: Assam Branch Coordinator

### GADADHARA MOHAPATRA

#### TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

#### COMPLETED RESEARCH PROJECTS (Category

#### A) (applies to both funded and non-funded research)

- VI. Title: **'Evaluation of the Impact of Pradhan Mantri Shram Yogi Maan-dhan Scheme on Unorganised Workers'**
- VII. Duration: 3 Months
- VIII. Funding Agency: Ministry of Labour & Employment, Government of India
- IX. Date of Commencement: 1.2. 2023
- X. Date of Completion: 31.3.2023

#### COMPLETED RESEARCH PROJECTS (Category B)

- VIII. Title: **Forest Rights Act, 2006: An Assessment of Ground Reality**
- IX. Duration:
- X. Funding Agency:
- XI. Grants:
- XII. Date of Commencement:
- XIII. Date of Completion:

#### (b) Papers & Articles One (01)

- I. Title: **Integrated Rubber Development Projects and its Impact on Tribal Livelihoods: The Case of Northeast Region with a special reference to Tripura**
- II. Journal: Transcience a journal of global studies
- III. Volume: Vol. 13
- IV. Number: Issue No. 1
- V. Date: 2022

#### (c) Any other Publications

- I. Title: IIPA Team Visits Gomati to assess impact of Forest Rights Act
- II. Chapter in Books/Journal: Tripura Times Print Media
- III. Place: Agartala
- IV. Date: March 26, 2023
- I. Title: IIPA Impact Evaluation Study on Forest Rights Act, 2006: An Assessment of Ground

Reality' and Field Visit to Eluru District, Andhra Pradesh

- II. Chapter in Books/Journal: ABN News Print & Electronic Media

(Url: <https://epaper.andhrajyothy.com/>)

- III. Place: Eluru District, Andhra Pradesh

- IV. Date: April 1, 2023

Title: IIPA Impact Study on Forest Rights Act, 2006: An Assessment of Ground Reality' and Field Visit to Nandyal District, Andhra Pradesh

- II. Chapter in Books/Journal: HANS NEWS SERVICE, TIRUPATI Print Media

- III. Place: Tirupati District, Andhra Pradesh

- IV. Date: March 29, 2023.

- I. Title: IIPA Impact Evaluation Study on Forest Rights Act, 2006: An Assessment of Ground Reality and Field Visit to Garyaband District, Chhattisgarh

- II. Chapter in Books/Journal: Haribhoomi News Paper Print Media

- III. Place: Garyaband, Chhattisgarh

- IV. Date: March 26, 2023

- I. Title: Impact of Forest Rights Act on Tribal Communities in Latehar, Jharkhand

- II. Chapter in Books/Journal: Khabar Mantra Print News Paper, Latehar

- III. Place: Latehar, Jharkhand

- IV. Date: September 20, 2022

- I. Title: Impact of Forest Rights Act on Tribal Communities in Sonbhadra, Uttar Pradesh

- II. Chapter in Books/Journal: Sambad News Agency, Sonbhadra

- III. Place: Sonbhadra, Uttar Pradesh

- IV. Date: September 15, 2022

#### **ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA**

- (a) Committee/others (Membership of

Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.

- **Nodal Person- Key Resource Centre-IIPA** under National Jal Jeevan Mission, Ministry of Jal Shakti (FY 2021-22 & 2022-23).

- **Team Member**, Centre for Tribal Studies and Exploration, IIPA.

- **Supervised M.Phil Dissertation** of Mr. Arvind Varma (Roll No. 4836). Masking with Smile: An Empirical Study of Emotional Labour and its relationship with Job Burnout and Job Satisfaction in Post Offices of Delhi, National Capital Region, India (Masters of Philosophy in Public Administration), 48<sup>th</sup> APPPA Participant, IIPA, New Delhi (Viva-voce conducted and Masters Diploma Certificate provided to the candidate on July 2023).

- Prepared the Annual Essay Competition Guidelines for Member Annual Conference, at Indian Institute of Public Administration, New Delhi on 'Women Empowerment to Women-led Development' to be held on 30<sup>th</sup> October 2023.

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

- **Review Editor in Public Health Education and Promotion- Frontiers International Journal (5.2 Impact Factor, 3.8 Citescore)**, since 24 July, 2022. Frontiers Media SA, Avenue du Tribunal-Fédéral 34 1005 Lausanne Switzerland.

- **Dr. Gadadhara Mohapatra is the External Co-Guide** to the PhD Candidate Ms. Arnima Bhargava (Enrolment no. A6261319002), Amity Institute of Social Sciences (AISS), Amity University, Noida. **Title of Thesis:** Situational Analysis of Child Labour in BT Cotton Seeds Farms: A Study of Gujarat. Date of Registration: January 1, 2021, (Thesis submitted in April 2023).

## ASSOCIATION WITH BRANCHES

Branch Assigned: **Member** of Regional Branch of IIPA, Bhubaneswar.

## DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.

- Nominated by IIPA to attend the Regional Conference on ‘**Good Governance Practices**’, organized by Department of Administrative Reforms & Public Grievances at Bhopal, Madhya Pradesh from March 6 to 7, 2023 and I successfully attended the conference at Bhopal.
- Invited and attended the ‘National Training Conclave, 2013’, organised by Capacity Building Commission, New Delhi at Convention Centre, ITPO, Pragati Maidan, New Delhi. I attended the training conclave organised on June 11, 2023.

## MANAN DWIVEDI

### TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

### COMPLETED RESEARCH PROJECTS (Category A) (applies to both funded and non-funded research)

- XI. Title: India’s Foreign Policy: Comparisons between the Past and Present Regimes
- XII. Duration: Two years
- XIII. Funding Agency: ICSSR

## PUBLICATIONS

### (a) Books

- I. Title: Manan Dwivedi, India’s Foreign Policy, Ane Books, 2023  
Manan Dwivedi, Migration in Covid Times, Ane Books, 2023

### (b) Papers & Articles

**Manan Dwivedi, The Difference between Democrats and Republicans, World Affairs, 2022**

**Manan Dwivedi, ten Op eds in Pioneer on US affairs (Both Domestic and Foreign Policy realms)**

**Three papers in Governance Now**

**Two papers in Organizer, Wion News and Tv 9**

**Manan Dwivedi, The Global War on Terror, Himachal Journal of Political Science, 2023**

### H. PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

**Papers presented in The RASK International Seminar on, “India Korea Relations”**

**Paper Presented as a panellist in the Usanas Foundation’s Maharana Pratap Dialogue on “Global War on Terror”**

**Paper presented on Conflict Resolution in Africa in the Amity University’s Global Trgprogramme on Research Methodology**

### I. ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- (a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation. : One of the Editors of IJPA since the last six months
- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

**Member of the Motilal Nehru College, DU’s Governing Body**

**Guest Faculty with Foreign Service Institute and Indian Society of International Law.**

### J. ASSOCIATION WITH BRANCHES

**Branch Assigned: Jharkhan, supervising their monograph on Model Districts**

## PAWAN KUMAR TANEJA

### TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)

### ONGOING RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Study Team	Status
1.	Designing, Developing and Implementing District Good Governance Index (DGGI) in Uttar Pradesh: Replicating Good Governance Index (GGI)	U.P. Government and Department of Administrative Reforms & Public Grievances, Government of India	Dr. Pawan K. Taneja Prof. Charru Malhotra	Full Amount Received, Draft report under preparation
2.	Assessment of the Impact of COVID-19 on Khadi and Village Industry (KVI) Units/Institutions & Estimation of the Production, Sales and Employment Generated by the Units/Institutions under KVI sector	Department of Pension & Pensioners' Welfare, GOI	Dr. Pawan K. Taneja Dr. Roma Debnath	Data report submitted

### CASE STUDIES PREPARED

Prepared 75 Case studies for UP Good Governance Index.

### PUBLICATIONS

#### (a) Books

- I. Mishra S., Singh S., Taneja P.K. (in Publication) "AatmaNirbhar Bharat: Emerging Perspectives", IIPA Publication, New Delhi

#### (b) Papers & Articles

- I. Taneja, P., Jain, A., Joshi, M. and Kansal, M. (2022), "Mandatory corporate social responsibility in India: reporting reality, issues and way forward", *Meditari Accountancy Research*, Vol. 30 No. 3, pp. 472-494. <https://doi.org/10.1108/MEDAR-11-2020-1063>
- II. Vashist, A., Kukreti, I. and Taneja, P.K., 2022. Implementation of Mental Health Care Act, 2017: Issues and Way Forward. *Indian Journal of Public Administration*, 68(2), June, 2002 pp.257-270.
- III. Taneja P.K. Singh, S., Misra, S. (upcoming), "Self-Reliant Theory And Its Application In India" Chapter 1 in Mishra S., Singh S., Taneja P.K. (in Publication) "AatmaNirbhar Bharat:

Emerging Perspectives", IIPA Publication, New Delhi.

#### (c) Any other Publications

Taneja P.K. and Tripathi S.N. (2022), Proceedings of Sixty-fifth Members' Annual Conference – 2021 of IIPA on AatmaNirbhar Bharat Abhiyan, IIPA Publication, New Delhi

#### (d) Book Reviews

- "E-Government Whole-of-Government Approach for Good Governance: The Back-Office Integrated Management IT Systems" by Said Azelmad, CRC Press, Taylor & Francis Group
- Reviewer in International Journal of MDPI: Sustainability for Paper on "High-speed rail, market competition, and corporate social responsibility: evidence in China"
- "Public Personnel Administration" Text Book by Sage Publication

### PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Inaugural Address "Strategic Approaches to Problem Solving and Decision Making to Improve outcomes of the Programme" during "National Review Meeting of the National Oral

Health Programme" **17<sup>th</sup> January 2023**, at All India Institute of Medical Sciences (AIIMS), New Delhi

- Key Note Address "Governance Reforms in Amrit Kaal: Bringing citizens and Government Closure", in National Seminar on Governance Reforms in Digital Era: Multidisciplinary perspectives on March 31<sup>st</sup>, 2023 Organised by University School of Open Studies, Panjab University, Chandigarh
- Ice Breaking Session in "Chintan Shivir" Ministry of Personnel, Public Grievances and Pensions 17-18 February 2023, CSOI, Vinay Marg, New Delhi.
- Part of the Expert Group on Workshop on PM GatiShakti NMP for Training and Capacity Building of Government Officer Organized by Department of Personnel and Training, September 12, 2022.

#### **ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA**

##### **(a) Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.**

- I. Member, Centre for Economic Growth & Management Studies
- II. Member, Annual Essay Competition Committee of IIPA
- III. Mentor to IIPA Case study Competition
- IV. Member, IIPA Vision@2047 Document and Presentation team
- V. Coordinator, Indian Technical and Economic Cooperation (I-TEC) Programme of MEA at IIPA
- VI. Coordinated Visit and MOU between National Institute for Policy and Strategic Studies, Nigeria
- VII. Coordinated Visit of Ambassador of Belarus and initiated a process of MOU with Academy of *Public Administration, Belarus*

##### **(b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)**

- I. Worked with Sectoral Group of Secretaries 9 on India Governance Vision @ 2047 with 12 Ministries/Departments of GOI
- II. Member, Board of Studies, Department of Public Administration and Public Policy, Assam Don Bosco University, Guwahati, Assam
- III. Session on "Lean Supply Chains and Lean evaluation framework" in online course on 'Lean Operations Management' Organised by **Indian Institute of Management (IIM), Rohtak** on 18<sup>th</sup> SEP 2022.
- IV. Talk on "**Work Breakdown Structure and Resource Levelling**" from **Project Management perspective on Wednesday, December 07, 2022 to Participants from 25 Countries in Arun Jaitley National Institute of Financial Management (AJNIFM), Faridabad.**
- V. Talk on "**Project Goals, Scope, and Success Criteria**" from **Project Management perspective on Friday, December 02, 2022 to Participants from 25 Countries in Arun Jaitley National Institute of Financial Management (AJNIFM), Faridabad.**
- VI. Talk in Management Development Programme on 'Financial Decision-Making Using Excel' on 4<sup>th</sup> November, 2022 in Arun Jaitley National Institute of Financial Management (AJNIFM), Faridabad
- VII. Talk on "Effective Leadership Skills, Time Management and Effective Meetings" during Online Training Program on "Management Development for Mid-level officers (EE & SE)" Organised by **Indian Academy of Highway Engineers, Noida** September 29, 2022.
- VIII. Invited as a speaker in a session on System Approach and Operations Research in Building Engineering Management, School of Planning and Architecture, New Delhi
- IX. Invited as a speaker in a session on Project Financial Management Construction Industry by Department of Building Engineering Management, School of Planning and Architecture, New Delhi
- X. Invited as speaker for Course on "**Fundamentals of Business Management**"

**in Certificate Course in Business Management (HR & Finance) for the officers of the Armed Forces in Indian Institute of Foreign Trade (IIFT), New Delhi.**

## **ASSOCIATION WITH BRANCHES**

Branch Assigned: **Kerala**

## **DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN**

### **NOT COVERED ABOVE.**

- National Level Stakeholders workshop on Impact of COVID 19 on Khadi and Village Industry Sector on 3-4 March 2022 funded KVIC.
- Submitted Proposal for setting up a Centre for Sustainable Coastal Development & Policy Issues at IIPA with a funding of Rs. 49 Crores for 3 years to Ministry of Shipping, Ports and Waterways is under active consideration.
- Submitted Proposal to World Bank for study on MSMEs with Dr. Sachin Chowdhary for 6.5 Crore. Proposal did not get selected.

## **SURABHI PANDEY**

### **TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)**

#### **Organizing Seminars / Conferences**

##### **I. Organized Cyber JagrooktaDiwas In Collobration with I4C, MHA : telecasted on National TV and PMe-Vidhya:**

Organized Cyber jagrooktaDiwas Observed in the month of January 2023 for complete one month on every Wednesday in collaboration with CIET, NCERT on emerging technologies telecasted on PM eVidhya and multiple Channels of national TV . Emerging technologies: Artificial intelligence, Dark web, IoT , Cloud and Crypto Fraud were discussed.

##### **II. Organized Workshops and Conferences**

- a. Workshop on Social media and Governance (online) held on 28.03.2023 for the officers of National Institute of Communication Finance, Department of Telecommunications, Ministry of Communications, Government of India.

- b. National Conference with Hon'ble High courts and Nodal District level judges and court mangners of all the states, DoJ and Ministry of Social Justice and Empowerment, Govt. of India participated on Fast track special courts and e-POCSO court for speedy justice of rape Cases.
- c. Conference with 30 Districts of Odisha state and Nodal Office of Cuttack participated on the discussion of Implementation of ERSS 112 Services under Nirbhaya Fund.
- d. Workshop on Emerging Technology for Governance for CTI and ATIs sponsored by Capcity Building Commission of India, Hon'ble MOS and IT Minister were the distinguished dignitaries.
- e. One day National Conference on Measures for developing safe cyber ecosystem and prevention of cybercrimes in India. Experts from IT Industry, malware detection, Lawyers, Academia, Banking, Fintech and Govt. Services were participated. The workshop sponsored by I4C, MHA.
- f. Five Days Online Conference on schemes for safety of Women under Nirbhaya Fund IIPA In collaboration With WS Division , MHA on ERSS , women Help Desk, Strengthening DNA analysis, Cyber Forensic & related facilities in SFSLS, Safe City , Delhi Police scheme and Capacity Building funded by MHA.
- g. One Day workshop on Cyber Measures for Developing of Cyber Eco System and Prevention of Cyber Crimes in India" on 11th April 22.Funded by I4C, MHA. 80 senior LEA officers of a pan India were participated.
- h. Three Days workshop on Data Analytics and Artificial intelligence for IRS (Custom and Indirect Taxes) officers.

##### **III. Organized Special Lectures/ Talk organized at IIPA , New Delhi**

- a. *I have Invited Shiv Khera*, Motivational Speaker invited for Judges, Customs and APPPA Officers.

#### **Participation in Sessions/ Talk on Professional Areas.**



**I. Delivered special lectures and participated in various sessions on emerging technologies and contemporary issues related with Cyber security, Data Analytics, Dark web, Blockchain, Crypto Currency, Forensics Tools and Leadership and Soft Skills.**

- a. Keynote speaker in Nation e-governance Conference (NeGC) held at katrajammu on theme 21<sup>st</sup> Century Digital Infrastructure and safety measures.
- b. Key speaker on AI and ML at All Indian Conference held at *Vigyan Bhawan* for the Office of the Registrar General and Census Commissioner.
- c. Keynote speaker on Social media evidences and prosecution with Sr. prosecutors at Rajiv Gandhi National law university , Punjab
- d. Cyber Security discussion with Rashtriya Raksha University, MHA
- e. Gender equality in society at large and at workplace under UDAAN 15 for the newly appointed officers of Gujarat and Rajasthan of the states.
- f. Cyber Hygiene programme with faculty and administrative staff of KISS, Odisha
- g. Syllabus Review and Research Paper edited for Makhanlal Chaturvedi University, Bhopal.

- h. Conducted e- Governance and Data Analytics sessions for ATI Nainital Administration Academy.
- i. Interacted with newly appointed Dy SP on Dark web and crypto investigation in CAPT Bhopal Police Academy.
- j. Interacted with the senior librarian of All over India and few countries connected with DELNET on Change management and Interpersonal skills ( NACLIN 2022)
- k. Interacted with deputy Directors and US on Big Data Analytics , AI and Leadership soft skills sessions in ISTM
- l. Conducted sessions on Social media evidences and prosecution with Sr. prosecutors at Rajiv Gandhi National law university , Punjab
- m. Trained many IOs and Inspectors on Dark web and OSINT tools at IFSO , NCFL , MHA Dwarka.
- n. Cyber Awareness Programme for school of Greater Noida and Delhi
- o. Research and project methodology with the faculty of Galgotia University, Greater Noida.
- p. Cyber awareness talk with “C” generation with school students.

**COMPLETED RESEARCH PROJECTS (Category A and B)**

Sl. No.	COMPLETED PROJECTS	MINISTRY
1.	Scheme of Fast Track Special Courts (FTSCs) for expeditious disposal of cases of Rape and POCSO Act”	Department of justice
2.	Evaluation of Odisha ERSS 112 Scheme at state level	STATE LEVEL
3.	Impact Assessment of DAKSTA Programme of ASOs/SOs	Capacity Building Commission of india
4.	Third Party Audit of Night Patrolling process of Delhi Police	DELHI POLICE
5.	Impact of Police Commissionerate on Effectiveness and Outcomes of Policing (BPR&D)	BPR&D, MHA
6.	Third-Party Evaluation of Projects/Schemes for Safety of Women under the Nirbhaya Fund, MHA	MHA
7.	Design of e-Coffee table book of Delhi Political evolution and Administrative Structure , GAD , NCT Delhi	GAD NCT Delhi
8.	Report of the Committee for Recommending the direct Recruitment of IAS Officers through the Civil Services Examination	DoPT



## CASE STUDIES PREPARED

Case Study developed on Schemes for Safety of Women under the Nirbhaya Fund, MHA

## PUBLICATIONS

- I. Working paper on RoBo Judges by upcoming volume of IJPA.
- II. Case study developed on Nirbhaya Scheme
- III. Title "Blockchain Technology in Real-Time Governance: An Indian Scenario by Indian journal of Public Administration (IJPA), Volume 68 Issue 3, September 2022

## ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

### (a) Memorandum of Understanding (MoU) Coordinated and Signed/ on-going Process.

- a. MDP MoU from 2021-2023 with with Law Department of U.P State , and Honorable High Court, Allahabad for training of approx. 3000 Judges / Judicial officers of Uttar Pradesh.
- b. Prepared and coordinated MoU Rajiv Gandhi National Law University and IIPA for training , research and consultancy collaboration
- c. Coordinated TRIF, Bharat Design lab with IIPA
- d. Drafted MoU for Department of Legal Affairs (DoLA), Ministry of Law & Justice, Government of India, New Delhi and Indian Institute of Public Administration (IIPA), New Delhi
- e. Coordinated MoU between IIPA and Wadhvani foundation on emerging tech training and project work.
- f. Drafted MoU for Ladakh administration and IIPA for CoE in Capacity building and research work
- g. Drafted MoU to be signed between ISTM and IIPA.

### I. Awards and Recognition

- a. Received Shri. T. N Chaturvedi Memorial Certificate of appreciation for the

maximum number of research studies completed by IIPA Faculty for the year 2021-2022 with Cash prize of Rs. 5,000/- . Received this award from Hon'ble Vice President of India, President, IIPA.

- b. Received Certificate of Appreciation from DELNET.
- c. Received Appreciation from Census Commission of India, The Registrar General & Census Commissioner, India Ministry of Home Affairs, and Government of India for Opening speaker on Artificial Intelligence at Vigyan Bhawan.
- d. Received appreciation certificate for cyber security session at NLU Patiala

- (b) Association with Academic work outside IIPA (Membership of Committees/Boards etc.)

## II. Committee member

- i. National Awards for e-Governance 2022 - Committee Member for seeking
- ii. Inputs on the Case Studies developed on the selected e-Governance Initiatives awarded under NAeG – 2022 –
- iii. Interview Panel of BPR7D for cyber investigator
- iv. Selection Committee member to make recommendation for engagement of a retired joint secretary level government officers as consultant in NCGG.
- v. BIS Standard committee member
- vi. MHA (Ministry of Home Affairs) Cyber Expert Committee Member

## ASSOCIATION WITH BRANCHES

### Branch Assigned: Uttar Pradesh

## DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA

### I. Participation in Panel Discussion on Professional Areas / Media / International level

- a. Represented India to the World Cultural Festival on International Women's Day on the theme DigitALL – Gender equality to the Audience of US and Canada.

- b. FICCI: - Chaired and moderated talk show on Emerging technologies as safety and disruption on cyber space with my co panelist with industry and ministries.
- c. PM e-Vidha Channels of NCERT :- Conducted show on Safe Digital gaming
- d. SANSAD TV :- Talk show on Cryptocurrency and Exchanges in a show called “ ARthniti “
- e. SANSAD TV : - Talk show on Cyber safety
- f. SANSAD TV: Talk show on International Women’s Day on the theme DigitAALL – Innovation and Technology for Gender equality.
- g. ShaktiCon and Amrita university Talk show sponsored by Google, crowd strike and AWS on Cyber Crime against Women and Children.
- h. Talk show with
- i. KhulKe Round Table Show with Pallavbagla Anchor on - How can you protect your private data?
- j. Opinion shared with AAJ Tak TV Anchor Jitender on Encrypted Application based Map Search
- k. Social Cause: Addressed on “Concept and Use of Cyber Hygiene in Daily Life“. collaboration with the Indian Sign Language Research and Training Centre (ISLRTC), New Delhi under the Department of Empowerment of Persons with Disabilities (Divyangjan), Ministry of Social Justice and Empowerment, Govt. of India has observed Cyber JagrooktaDiwas on the first Wednesday of April month .It was an great experience to share knowledge with staff and students of DISLI & DTISL through a virtual mode.
- l. Talk show for Confidous on Cyber Bullying and Its Impact on Mental Health

## AMIT KUMAR SINGH

**TEACHING/TRAINING (Mentioned in the List of Training Programmes in Annexure F.2)**

### Research Guidance

S. No.	Number Enrolled	Thesis Submitted	Degree awarded
1.	Neelesh Singh	Operating Efficiency of Indian Railway a Critical Anaysis (From 2000-01 to 2020-21)	Awarded

### COMPLETED RESEARCH PROJECTS (Category A)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Social Impact Assessment of Land Acquisition of Property No. 8736-C at Rahat Ganj/Aram Ganj, Roshanara Road, Pul Bangash” at New Delhi	GNCTD, Delhi	Completed
2.	Social Impact Assessment (SIA) of Land Acquisition at Village Khanpur, New Delhi	GNCTD, Delhi	Completed
3.	Draft National Policy for Micro, Small and Medium Enterprises (MSME) in India	Ministry of Micro, Small and Medium Enterprises, Gol	Completed
4.	Social Impact Assessment of Land Acquisition at Alipur” at North Delhi	GNCTD, Delhi	Preliminary Report Submitted

## ONGOING RESEARCH PROJECTS (Category B)

Sl. No.	Name	Sponsored by	Completed / Ongoing
1.	Research Study on “Impact Assessment of Dispute Resolution Mechanism under Real Estate (Regulation and Development) Act, 2016”	ICSSR	Ongoing
2.	Social Impact Assessment of Land Acquisition at Kapasheda” at South West Delhi Delhi	GNCTD, Delhi	Ongoing
3.	Social Impact Assessment of Land Acquisition at Sabhapur, Sahadara” at New Delhi	GNCTD, Delhi	Ongoing
4.	Independent Verification of the BFAIR Programme	Department of Finance, Government of Punjab	Ongoing
5.	Women Safety Audit of Ghaziabad City, UP	NCW, New Delhi	Ongoing

## PUBLICATIONS

- Singh A.K. (2022), *Smart City Mission: Success Stories of ICT Infrastructure*, NAGARLOK VOL. LIV, Issue 2, April-June 2022
- Singh A.K. (2022), *Climate Change Mitigation and Adaptation through Nature Based Solutions - Select Case Studies from Indian Cities*, NAGARLOK VOL. LIV, Issue 3, July-September 2022

## PAPER PRESENTED IN THE SEMINARS / WORKSHOPS / CONFERENCES ETC.

- Organized National Convention along with other faculty members of CUS, IIPA on “People Centric Urban Governance in India” (December 6, 2022)
- Paper presented on ‘*Community Participation in Rain Water Harvesting: A case Study of Delhi*’ in the National Convention along with other faculty members of CUS, IIPA on “People Centric Urban Governance in India” (December 6, 2022)
- Paper presented on ‘*Dispute Resolution Mechanisms in Housing Sector - A Study of Impact of Real Estate (Regulation and Development) Act, 2016*’ in the National Convention along with other faculty members of CUS, IIPA on “People Centric Urban Governance in India” (December 6, 2022)
- Paper submitted on *Role of Pradhan Mantri Gram Sadak Yojana (PMGSY) in Rural Development*, in the “National Convention on Revisiting Sustainable

Development Goals for National Building” (15<sup>th</sup>-16<sup>th</sup> December, 2022)

- Participated in two-day conference held on 26-27 September, 2022 on Mainstreaming Climate Action in Urban areas – Moving towards Climate Smart Cities organised by MoHUA.
- Participated in the National Workshop on scaling up training for Climate Capacities organised by GIZ, MoHUA and NIUA under Smart Cities Mission on 28th September, 2022.
- Participated in the webinar on Ensuring Water Security on 27th January, 2023

## ASSOCIATION WITH OTHER FORMS OF ACADEMIC WORK WITHIN IIPA

- Committee/others (Membership of Division and Planning & Advisory Committee, Coordinatorships, Editorships, Convenorships, etc.) – Details and nature of participation.
- Association with Academic work outside IIPA (Membership of Committees/ Boards etc.)
  - Member: Editorial Board of e-newsletter, “NAGARLOK
  - Life Member of National Association of Geographers, India (NAGI)

## ASSOCIATION WITH BRANCHES

Branch Assigned: Mizoram

**DETAILS OF OTHER ACADEMIC WORK UNDERTAKEN OUTSIDE IIPA**

- Invited as Guest Faculty for various topics by Bihar Institute of Public Administration and Rural Development, Bodh Gaya.

**DETAILS OF ANY OTHER ACADEMIC OR RELATED ACTIVITY UNDERTAKEN NOT COVERED ABOVE.**

- Organized National Convention along with other faculty members of CUS, IIPA on “People Centric Urban Governance in India” (December 6, 2022)
- Organised exposure visits for MCTP & Other training programmes Participants
- Data Collection on different issues for MoHUA, Gol from Punjab, Haryana and Himachal Pradesh.

## Annexure F.6

### DETAILS OF FINANCIAL ASSISTANCE GIVEN TO BRANCHES DURING THE YEAR 2022-2023

Sr. No.	Name of the Branch	Financial Assistance	Share of Interest	Grant for DDG Research Study	Total
	<b>Regional Branches</b>				
1	Assam	35000	1405	0	36405
2	Bihar	35000	5782	12500	53282
3	Delhi	35000	13815	0	48815
4	Goa	0	0	0	0
5	Gujarat	0	0	0	0
6	Haryana	0	0	0	0
7	Himachal Pradesh	0	0	0	0
8	Jammu & Kashmir	35000	5294	12500	52794
9	Jharkhand	0	0	0	0
10	Karnataka#	10000	1680	12500	24180
11	Kerala	35000	2816	12500	50316
12	Madhya Pradesh & Chattisgarh	35000	3404	12500	50904
13	Maharashtra	35000	5465	12500	52965
14	Manipur	0	0	0	0
15	Meghalaya	0	0	0	0
16	Mizoram	35000	801	0	35801
17	Odisha	0	1464	12500	13964
18	Puducherry	35000	700	12500	48200
19	Punjab & Chandigarh	35000	1019	0	36019
20	Rajasthan	35000	3530	12500	51030
21	Tamil Nadu	35000	3322	0	38322
22	Telangana and A.P.	35000	2805	0	37805
23	Uttar Pradesh	35000	9105	12500	56605
24	Uttarakhand	0	0	0	0
25	West Bengal	35000	1479	0	36479

Sr. No.	Local Branches	Financial Assistance	Share of Interest	Grant for DDG Research Study	Total
1	Agra	0	0	0	0
2	Aurangabad	0	0	0	0
3	Bareilly	20000	279	0	20279
4	Budaun	20000	1477	0	21477
5	Burdwan	20000	434	0	20434
6	Coimbatore	0	0	0	0
7	Cuddalore	20000	1121	0	21121
8	Cuttack	0	0	0	0
9	Dharwad	20000	444	0	20444
10	Dindigul	0	0	0	0
11	Gulburga*	35000	279	0	35279
12	Howrah	20000	430	0	20430
13	Indore	0	0	0	0
14	Jabalpur	0	0	0	0
15	Jamshedpur	0	0	0	0
16	Kanpur*	40000	1666	0	41666
17	Karimnagar	20000	289	0	20289
18	Madurai	0	0	0	0
19	Mysore	0	0	0	0
20	Meerut	0	0	0	0
21	Muzaffarpur	0	434	0	434
22	Nagpur	0	0	0	0
23	Nashik	0	0	0	0
24	Patiala	0	0	0	0
25	Pataliputra	20000	289	0	20289
26	Pune	0	0	0	0
27	Salem	0	0	0	0
28	Saidapet	0	0	0	0
29	Sangali	0	0	0	0
30	Sirohi	0	0	0	0
31	Thanjavur	0	0	0	0
32	Tiruchirapalli	0	0	0	0
33	Tirunelveli	0	0	0	0

34	Tirupati	20000	1153	0	21153
35	Tirupattur	20000	498	0	20498
36	Vadodara	20000	353	0	20353
37	Vallabh Vidyanagar	0	0	0	0
38	Vellore	0	0	0	0
39	Villupuram	20000	544	0	20544
40	Virudhunagar	0	0	0	0
41	Visakhapatnam	20000	1025	0	21025
42	Warangal	0	0	0	0
	<b>Total</b>	<b>870000</b>	<b>74601</b>	<b>125000</b>	<b>1069601</b>

# Best branch award money for 2021-22

\* Includes amount of financial assistance for the previous years



## Annexure F-7

### Faculty Members attached with IIPA Regional Branches (31.03.2023)

S.No.	Name of Regional Branches	Name of Faculty Members
1	Assam	Dr. Shyamli Singh
2	Bihar	Dr. Nupur Tiwary
3	Delhi	Dr. Suresh Misra
4	Gujarat	Dr. Ashok Vishandass
5	Haryana	Dr. Neetu Jain
6	Himachal Pradesh	Dr. Saket Bihari
7	Jammu & Kashmir	Dr. Ashok Vishandass
8	Jharkhand	Dr. Manan Dwivedi
9	Karnataka	Dr. Sapna Chadah
10	Kerala	Dr. Pawan K. Taneja
11	Madhya Pradesh & Chhattisgarh	Dr. Kusum Lata
12	Maharashtra	Dr. V.K. Sharma
13	Manipur	Dr. Sachin Chowdhry
14	Meghalaya	Dr. Roma Debnath
15	Mizoram	Dr. Amit Singh
16	Odisha	Dr. G. Mohapatra
17	Puducherry	Dr. Charru Malhotra
18	Punjab & Chandigarh (UT)	Dr. K.K. Pandey
19	Rajasthan	Dr. Suresh Misra
20	Tamil Nadu	Dr. Mamta Pathania
21	Telangana & Andhra Pradesh	Dr. Mamta Pathania
22	Uttar Pradesh	Dr. Surabhi Pandey
23	Uttarakhand	Dr. V.N. Alok
24	West Bengal	Dr. Roma Debnath

**ANNEXURE F.8**  
**FACULTY AND SENIOR OFFICERS**  
**(As on 31.03.2023)**

**Shri Surendra Nath Tripathi, IAS (Retd.) Director General**

**Shri Amitabh Ranjan, Registrar**

<b>Professors</b>		
1.	Prof. V.K. Sharma	Professor in Disaster Management
2.	Prof. K K Pandey	Professor in Urban Management.
3.	Prof. Suresh Misra	Professor in Public Administration (with specialization in Consumer Affairs)
4.	Prof. Ashok Kr. Vishandass	Professor in Applied Economics
5.	Prof. V.N. Alok	Professor in Urban Finance
6.	Prof. Charru Malhotra	Professor in e-Governance & ICT
7.	Prof. Nupur Tiwari	Chair Professor (Dr. B.R Ambedkar Chair)
<b>Associate Professors</b>		
1.	Dr. Kusum Lata	Associate Professor in Urban and Regional Planning
2.	Dr. Sachin Chowdhry	Associate Professor in Public Administration
3.	Dr. Nitu Jain	Associate Professor in Behavioural Science
4.	Dr. Saket Bihari	Associate Professor in Development Studies
5.	Dr. Roma Debnath	Associate Professor in Applied Statistics
<b>Assistant Professors</b>		
1.	Dr. Sapna Chadah	Assistant Professor in Constitutional & Administrative Law
2.	Dr. Mamta Pathania	Assistant Professor in Public Administration
3.	Dr. Shyamli Singh	Assistant Professor in Environment Management and Climate Change
4.	Dr. Gadadhara Mohapatra	Assistant Professor in Sociology
5.	Dr. Manan Dwivedi	Assistant Professor in International Relations and International Administration
6.	Dr. Pawan Kumar Taneja	Assistant Professor in Operation Research
7.	Dr. Surabhi Pandey	Assistant Professor in IT & e-Governance
8.	Dr. Amit Kumar Singh	Assistant Professor in Urban Development

<b>Administration</b>		
1.	Shri Mithun Barua	Dy. Registrar (Academic Services)
2.	Shri O P Chawla	Dy. Registrar (Finance & Administration)
3.	Mrs. Alka Jindal	Superintendent (Training)
4.	Shri M.S. Bisht	Superintendent (Membership)
5.	Shri Anil Kumar Sharma	Superintendent (APPPA)
<b>Publication</b>		
1.	Ms. Meghna Chukkath	Assistant Publication Officer
<b>Library</b>		
1.	Shri Hukam Chand Yadav	Acting Librarian
2.	Mrs Meena	Professional Assistant (Sr. Scale)
3.	Shri Hemant Khare	Professional Assistant (Sr. Scale)
4.	Mrs Shakti Chauhan	Professional Assistant (Sr. Scale)
5.	Shri Narendra Kumar	Professional Assistant (Sr. Scale)
6.	Mrs Sunita Gautam	Professional Assistant (Sr. Scale)
<b>Research Coordination</b>		
1.	Shri Rakesh Joshi	Superintendent (RC Unit & CUS)
<b>Maintenance</b>		
1.	Shri K S Ranga	Executive Engineer
2.	Shri Ashok Sharma	Electrical Supervisor

## ANNEXURE F.9

### ACTIVITIES OF CENTRE FOR URBAN STUDIES

(April 2022- March 2023)

CUS during the year 2022-23 has extended its outreach and coverage through a typology of research, capacity building & advisory service in line with its role as a think tank and knowledge centre at apex level. In addition to research and advisory services, the activities include capacity building of urban sector institutions belonging to centre, states and cities and also extending/sharing urban agenda of Govt of India to a range of Govt departments/agencies and officers from programmes under bilateral/ multilateral cooperation.

Activities carried out by Centre for Urban Studies (CUS):

- A. 16 Training and Capacity Building Activities for 694 participants
- B. 14 Research and Advisory/Knowledge Centre Services for Govt. of India, States and ULBs
- C. Publication & Others Professional Activities (Quarterly Journal, Papers, TV Talks/ Discussions, Participation in Seminars)

#### A. TRAINING AND CAPACITY BUILDING ACTIVITIES

The sixteen events include:

- (i) Nine Convention/Workshops, Webinars and Coordination Meetings, and

- (ii) Seven Customised and Blended Training Programmes on Urban Development and related issues,

#### Convention/Workshops, Webinars and Coordination Meetings

The eight events as given in Table-1 include National Convention on People Centric Urban Governance in India and webinar on Metropolitan Resilience: Indian and Global. The convention was held on 6-7 December, 2022 to provide a platform to academicians and practitioners to share 75 research papers on the occasion of Amrit Mahotsav along with 75-point urban agenda for Amrit Kal. (Box-1) The convention also had plenary and 10 parallel/breakaway sessions in addition to inaugural and valedictory session with experts of national/international repute to set tone and tenor for the deliberations.

The three round table meetings included topics of contemporary relevance such as Urban Infrastructure and Finance, Land Management, Delhi Airport successful PPP, Central Vista Project, Revitalization of Slums.

A virtual round table with Joint Secretary (SBM-Urban 2.0) was also held to identify areas of support by CUS to Ministry of Housing & Urban Affairs, Govt. of India.

#### Box-1

##### Key Feature of Training & Capacity Building

The Convention was inaugurated by Hon'ble Secretary, Ministry of Housing & Urban Affairs, Government of India Shri Manoj Joshi, IAS and Hon'ble Union Minister Dr. Jitendra Singh Ji delivered valedictory address. Prof. Om Prakash Mathur, Non- resident Senior Fellow, Global Cities Institute, University of Toronto gave Key Note address. Plenary Session included Ms. D. Thara (IAS), Additional Secretary, MoHUA, Ms. Roopa Mishra (IAS), Joint Secretary, Ms. Parul Agarwala, Country Programme Manager, India, UN HABITAT, Shri V. Suresh, Former Chairman, HUDCO, Shri Chetan Vaidya, Former Director, SPA, Shri Hitesh Vaidya, Director, NIUA.

The webinar on Metropolitan Resilience was addressed by Prof. Pedro Ortiz, Former Mayor, Central Madrid and chaired by Shri V. Srinivas (IAS), Secretary, DARPG.

**Table-1**  
**Convention/Workshops, Webinars and Coordination Meetings**

Sl. No.	Name of the programme	Duration	No. Participants
1.	Three-day National Workshop on U-20 Agenda for Municipal Services	March 22-24, 2023	67
2.	National Convention on People Centric Urban Governance in India	December 6-7, 2022	147
3.	Panel Discussion on Urban Infrastructure and Finance	24-Nov-22	40
4.	Round Table on Land Management	November 10, 2022	40
5.	Special Round Table on Delhi Airport successful PPP- then and now (Key Speaker - Shri K. Naryana Rao, Group Dy. Managing Director, GMR Group)	29-Sep-22	40
6.	Special Round Table on Central Vista Project (Key Speaker – Dr. Bimal Patel)	8-Sep-22	52
7.	Three-day Orientation Workshop on Revitalization of Slums in India	September 5-7, 2022	11
8.	Virtual Round Table on CUS Role in SBM 2.0 with Joint Secretary (SBM) and her team	5-May-22	10
9.	Webinar on Metropolitan Resilience: India and Global	1-Apr-22	56

**Customised and Blended Training Programmes on Urban Development and related issues**

The eight programme were designed, developed and delivered on specific themes such as urban services, administration & legal skills and structured study visits. (Table-2 & Box-2)

- Three programmes for Mayors, Chairperson, Sr. Councilors and Commissioner from ULBs

of Jammu & Kashmir.

- Three structured urban study visits on smart city, SBM, urban infrastructure, municipal finance to Chandigarh, Dehradun & Vishakhapatnam.
- Special programme for CPWD (Central Public Works Departments) on Administrative and Legal Matters was also organised.

**Box-2**

**Key Features of Training and Capacity Building**

The chief guest/resource persons included Hon'ble Union Minister Dr. Jitender Singh, Ms. D. Thara, Additional Secretary, Ms. Shalini Pandey, Director (NULM) and Shri Binay Kumar Jha, Director (SBM), Ministry of Housing and Urban Affairs, Govt. of India, Dr. S.N. Pandey, Prof. V.K. Dhar, Shri Anand Tandon, CEO, NIUM, Hyderabad, Shri Shailesh Pathak, Director & Professor of Practice, Indian School of Public Policy, Sh. Puskal Upadhyay (IDAS), Financial Advisor, New Delhi Municipal Council, Mr. Palash Srivastav, Deputy CEO, IIFC Project Limited, Dr. A.K. Sen, Shri Rajeev Sharma, Faculty, HSML, Shri R. Srinivas, Former Senior Town Planner, TCPO etc.

Field visits to low-income housing projects in Delhi, NDMC, MCD were also conducted.

**Table 2**  
**Customised and Blended Training Programmes on Urban Development and related issues**

Sl. No.	Name of the programme	Duration	No. Participants
1.	Urban Study Visit to Vishakhapatnam of Senior Government Officers	18-Nov-22	40
2.	Five-Day Programme on Urban Governance and Management	November, 2022	40
3.	Three-day Orientation programme for ERs and Senior officers on Urban Governance for Srinagar Municipal Corporation	Oct. 19-21, 2022	19

4.	Urban Study Visit to Dehradun Municipal Corporation of Senior Government Officers	9-Oct-22	40
5.	Urban Study Visit to Chandigarh Municipal Corporation of Senior Government Officers	7-Oct-22	40
6.	Orientation Programmes on Urban Governance for Elected Representatives & Senior Officers from Urban Local Bodies of Jammu and Kashmir	May 25-27, 2022	30
7.	Orientation Programmes on Urban Governance for Elected Representatives & Senior Officers from Urban Local Bodies of Jammu and Kashmir	May 11-13, 2022	22

## B. RESEARCH AND ADVISORY/KNOWLEDGE CENTRE SERVICES FOR GOVT. OF INDIA, STATES AND ULBS

Fourteen research studies and technical proposals, reports, documents etc. were prepared as part of Research and Advisory/Knowledge Centre Services for Govt. of India, States and ULBs.

### Research

- (i) Social Impact Assessment of DMRC project from Janakpuri West to R.K. Ashram Corridor at Rahat Ganj/Aram Ganj, Roshnara Road, Pul Bangash (Final Report Submitted)
- (ii) Social Impact Assessment for Land Acquisition at "Village Khanpur, New Delhi" at New Delhi (Final Report Submitted)
- (iii) PMSVANidhi – A Model for Equity & Growth
- (iv) Social Impact Assessment (SIA) of Land Acquisition at Tajpur Khurd Village for construction of Waste Water Treatment Plant
- (v) Social Impact Assessment (SIA) of Land Acquisition at Sabhapur, Shahadara, New Delhi
- (vi) Monographs on Urban Livelihood
- (vii) Monographs on Community Mobilisation in Rain Water Harvesting: A Case Study of Delhi
- (viii) Regular Quarterly Research on Govt. of India initiatives on Urban Affairs (NAGARLOK: April-June, 2022, July-September, 2022 & October-December, 2022)
- (ix) TNA for Engineers of Madhya Pradesh on Water Supply and Sanitation
- (x) Curtain Raiser for National Convention on People Centric Urban Governance in India

Technical proposals submitted to ministries/states and other urban institutions, which are under negotiation include:

- (xi) Proposal for Establishing Centre of Excellence (CoE) and Activities at CUS/IIPA under SBM 2.0 (Urban)
- (xii) Proposal for Network of Independent Individual Experts on SBM 2.0 – Urban (NIIES) at IIPA & SBM 2.0 Capacity Building of Functionaries from Cities from Select States/UTs /Aspirational Districts and Laggard ULBs
- (xiii) Proposal for Professional Support for Capacity Building for Subject Matter Experts, Mentorship program and Focus laggard ULBs under SBM-U 2.0
- (xiv) Proposal for series of capacity building programmes for Govt. of J&K

### Advisory/Knowledge Centre Services for Govt. of India, States and ULBs

- (i) Inputs for Preliminary Report of Expert Committee on Buffer on Dal and Other Lakes constituted by LCMA, J&K (On-going)
- (ii) Inputs for Proposed TP Scheme in Srinagar, Jammu & Kashmir (July-October, 2022)
- (iii) Inputs for Proposed TP Scheme in Jammu, Jammu & Kashmir (June-September, 2022)
- (iv) Inputs on Urban Infrastructure & Financing for Chief Secretaries Conference held in January, 2023
- (v) Specific works assigned by MoHUA
  - a) Base (Papers PMSVANidhi and NULM) and technical papers as assigned by the Ministry of Housing and Urban Affairs.

- b) State level support to 8 States on research and training policy & implementation
- c) Inputs for parliament questions.
- d) Periodic reporting by CUS to GoI on various sectoral issues
- e) Participation of CUS team on two-day conference held on 26-27 September, 2022 on Mainstreaming Climate Action in Urban areas – Moving towards Climate Smart Cities organised by MoHUA.
- f) Special Participation of CUS team in the National Workshop on scaling up training for Climate Capacities organised by GlZ, MoHUA and NIUA under Smart Cities Mission on 28th September, 2022.
- g) Participation in the webinar on Ensuring Water Security on 27<sup>th</sup> January, 2023
- h) Participation in preparatory activities for U-20 event of MoHUA
- i) Thematic Advice for evaluating the ISAC-2022 Awards (Theme COVID INNOVATION AWARDS) organized by NIUA
- j) Inputs for National Urban Disaster Management Studies to MoHUA (3<sup>rd</sup> February, 2023)
- k) Participation in the U-20 City Sherpa Meeting (9<sup>th</sup> February, 2023)
- c) Article on Learn from Morbi: Fix Local Government (The Times of India, November 3, 2022)
- d) Policy Review Article on PMSVANidhi – A Model for Equity & Growth (Shelter, Vol. 23 No.2, October, 2022)
- e) Publication of NAGARLOK (July-September, 2022)
- f) Publication of NAGARLOK (April-June, 2022)
- g) Article on Unification of MCD for Structural Reforms (The Pioneer, May 10, 2022)
- h) Publication of NAGARLOK (January-March, 2022)
- i) Waste Management Models in Fastest Mover Indian Megacity-2021: Process and Lessons
- j) Assessment of HRIDAY in the Development of Listed Cities

#### Other Professional Activities

1. Lecture inputs for PCS Officers from Bihar on Urban Development (February 13-15, 2023) at BIPARD, Gaya.
2. Presentation on Urban Infrastructure and Investment in the special meeting of Principal Secretaries from States organised by Department of Economic Affairs, Govt. of India (26th November, 2022)
3. Four Papers, comments and observation on specific issues from MoHUA
4. Five Faculty papers published in Daily Newspapers on current urban sector issues
5. Meeting of Editorial Board of NAGARLOK was held on 30th September, 2022.
6. CUS Faculty took part in TV discussions in Rajya Sabha and Lok Sabha TV on (i) Noida Supertech twin-tower demolition, (ii) Ease of Living Index, and (iii) Urban Budget-2023-24
7. Faculty members have been involved in the expert committee of Govt. of J&K on Development of TP Scheme in Srinagar, restructuring committee of HUDCO's HSML, board of examiners in ITPI, NCR Planning Board, AMDA (Association of Municipalities

#### C. PUBLICATION & OTHERS PROFESSIONAL ACTIVITIES (Quarterly Journal, Special issue of Digest, Papers, TV Talks, Participation in Seminars)

CUS has the credit of various publications & other professional activities.

#### Publications

- a) Publication of NAGARLOK (October-December, 2022)
- b) Paper in CLGF Journal on Urban local governments in India's federal structure: status and opportunities (Commonwealth Journal of Local Governance, Issue 27 2022, December 21, 2022)



and Development Authorities) and Editorial Board of reputed journals such as Nagarlok, Asian Review of Public Administration etc.

8. CUS faculty is nominated in the Jury for HUDCO Best Practices Award-2023
9. In addition, CUS faculty also provided faculty inputs to the courses conducted by Haryana Institute of Public Administration, Human

Settlement Management Institute (HSMI), Schools of Planning & Architecture, Institute of Town Planners of India and Association of Municipalities and Development Authorities. These programmes provided an opportunity to teach and learn for further dissemination.

10. Faculty Participated in a number of seminars/workshops and TV discussions on contemporary urban issues.

## Annexure F.10

### **DETAILS OF HONORARIUM AND SALARY PAID TO FACULTY MEMBERS/SENIOR ADMINISTRATIVE OFFICERS (2022-23)**

Sl. No.	Name	Salary	Honorarium	Total
1	Shri Surendra Nath Tripathi	2376000	0	2376000
2	Shri Amitabh Ranjan	3071192	0	3071192
3	Prof. V.K. Sharma	1660169	39831	1700000
4	Prof. K.K. Pandey	2040000	100139	2140139
5	Prof. Suresh Misra	2000000	0	2000000
6	Prof. Ashok Kumar Vishandass	2000833	113054	2113887
7	Prof. V.N. Alok	3231389	0	3231389
8	Prof. Charru Malhotra	2808067	0	2808067
9	Prof. Nupur Tiwari	3334332	0	3334332
10	Dr. Kusum Lata	3073590	156356	3229946
11	Dr. Neetu Jain	3322131	0	3322131
12	Dr. Sachin Chowdhry	3394312	100139	3494451
13	Dr. Saket Bihari	2730154	785515	3515669
14	Dr. Roma Debnath	3176287	63868	3240155
15	Dr. Sapna Chadah	2198898	205265	2404163
16	Dr. Shyamli Singh	1845069	30391	1875460
17	Dr. Mamta Pathania	1897776	0	1897776
18	Dr. Pawan Kumar Taneja	2897076	63868	2960944
19	Dr. Gadadhara Mohapatra	1737860	64132	1801992
20	Dr. Manan Dwivedi	2002745	0	2002745
21	Dr. Surabhi Pandey	1289831	259116	1548947
22	Dr. Amit Kumar Singh	1056000	136088	1192088
23	Shri Mithun Barua	2007232	0	2007232
24	Shri Om Prakash Chawla	692500	0	692500
	<b>Total</b>	<b>55843443</b>	<b>2117762</b>	<b>49814281</b>

# INDEPENDENT AUDITOR'S REPORT

## To the Members of Indian Institute of Public Administration

### Qualified Opinion

We have audited the financial statements of Indian Institute of Public Administration ("IIPA"), which comprise the balance sheet, as at March 31st 2023 and Statement of Income & Expenditure Account for the year ended, receipts and payment, including a summary of significant accounting policies.

In our opinion, and to the best of our information and according to the explanations given to us, except for the effects of the matter described in the Basis for Qualified Opinion section of our report, the aforesaid financial statements give the information that the accompanying financial statements give a true and fair view of the financial position of the institute as at March 31, 2023 and statement of Income & Expenditure and Receipt and Payments for the year then ended in accordance with the Accounting Standards issued by the Institute of Chartered Accountants of India (ICAI).

### Basis for Qualified Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by ICAI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the Code of Ethics issued by ICAI and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### We report that,

- a) Fixed Assets register of the Assets acquired from grant received / owned contribution needs to be updated. No physical verification of the Assets was conducted by the Management in current year. In absence thereof, we are unable to comment upon on discrepancies if any. We suggest that a policy for cycle of physical verification should be framed by the Management.
- b) During the year, IIPA has transferred Rs. 5.52 Crore and Rs 61.37 Lakh in IIPA Reserve Fund and Research Endowment Fund respectively for the purpose of utilisation exclusively to the objects for which this IIPA is established.
- c) Rs. 2.17 Crore is recoverable from NIDM in respect of Rent since long. Efforts should be made to recover the same at the earliest. No provision for doubtful of recovery has been created by the Management.
- d) Opening Balances of Grant recoverable to the tune of Rs. 62.74 Lakh is appearing in the following program. Efforts should be made to recover these amount at the earliest.

Grant / Program relates to	Nos of Cases	Grant Receivable (Rs.In Lakh)
Other Program	2	15.43
Other Research Projects	28	42.70
Total		58.13

- e) Substantial amount of Tax is recoverable from Income Tax Office. We suggest that approval from Income Tax department for lower rate of TDS should be obtained.

- f) Current Assets includes receivable from “M/s Travionspire Global Pvt Ltd” of Rs 46.61 Lakhs. This amount was paid on account of 45th APPPA foreign travel which got cancelled due to Covid-19 Pandemic the same needs to be checked and adjusted.
- g) Current Assets includes receivable of Rs 63.72 Lakhs against training programs conducted. Efforts should be made to recover the same at earliest.

Age Group	Amount (in Lakh)
Up to 2016-17	32.65
For 2018-19	28.41
For 2020-21	2.66
Grand Total	63.72

- h) Aggregate credit of Rs. 160 Lakh received in UCO Bank has not been considered in financial books in absence of nature of credit given by bank.
- i) National Tribal Research Institute (NTRI) is not paying rent as per the Rent Agreement entered between IIPA & NTRI. Total outstanding pertaining to the escalated portion for the year ended 2021-22 & 2022-23 is Rs 35.83 lakh & Rs 79.85 lakh.

### Suggestion

- a) Unmoved balances should be reviewed at the earliest.
- b) GST Input credit claimable from GST should be reconciled with the GST input credit available as per GST portal.
- c) Periodical reconciliation of the figures uploaded on the AIS portal should be reconciled with financial books.
- d) Bank Balance certificate should be obtained at the year-end for all accounts.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the entity in accordance with the accounting principles generally accepted in India. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### **Report on other legal and regulatory requirement**

#### **We report that:**

- i) We have obtained all the information and explanation, which to the best of our knowledge and belief were necessary for the purpose of our audit.
- ii) In our opinion, proper books of account as required by law have been kept by the institute, so far as appears from our examination of those books.
- iii) The Balance Sheet and Receipts and Payments Account dealt with by these report, are in agreement with the books of account.
- iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - B), give a true and fair view in conformity with the accounting principles generally accepted in India: -
  - a) In the case of the Balance Sheet, of the state of affairs of the Fund (Financial Position) as at 31st March, 2023; and
  - b) In case of Income and Expenditure, Deficit (financial performance) for the year ended on that date.
  - c) In case of Receipt and Payment, Funds flow for the year ended on 31<sup>st</sup> March 2023.

#### **For GSA & Associates LLP**

Chartered Accountants

FRN No 00257N/N500339

Sunil Aggarwal

Partner

M. No 083899

16 DDA Flat, Ground Floor,  
Panchsheel Park, Shivalik Mor,  
Near Malviya Nagar,  
New Delhi-110017

UDIN: 23083899BGXUGA4719

Dated: 22/09/2023

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**Balance Sheet as at 31st March, 2023**

	<b>Schedule</b>	<b>As At 31.03.2023 Rs.</b>	<b>As At 31.03.2022 Rs.</b>
<b><u>LIABILITIES</u></b>			
Asset Fund	<b>1</b>	22,81,92,609	17,66,93,888
Asset Fund FCRA	<b>1</b>	-	8,42,449
Accumulated Surplus/ (Deficit)		(1,38,97,42,305)	(1,40,13,75,355)
Capital Funds including Membership Fund	<b>2</b>	20,80,48,370	12,69,36,658
Unutilised Grant :	<b>3</b>	21,29,35,902	18,40,54,869
- General Fund	21,15,29,447		
- Foreign Fund	14,06,455		
Provisions:			
-Gratuity Payable		6,85,00,000	7,17,00,000
-Leave Encashment Payable		7,04,00,000	6,62,00,000
-Pension Payable		1,45,69,00,000	1,43,35,00,000
Current Liabilities	<b>4</b>	6,36,90,070	9,84,62,813
<b>Total</b>		<b>91,89,24,646</b>	<b>75,70,15,322</b>
<b><u>ASSETS</u></b>			
Fixed Asset Fund- Out of Grants (gross)	<b>5</b>	22,81,92,609	17,66,93,888
Fixed Asset Fund-Own Funds	<b>5</b>	56,80,742	44,46,397
Asset Fund FCRA	<b>5</b>	-	8,42,449
Investments	<b>6</b>	34,22,40,506	26,91,28,057
Grants Receivables	<b>3</b>	5,36,42,090	5,15,37,040
Current Assets	<b>7</b>	19,84,89,880	14,26,67,929
Cash & Bank Balances	<b>7</b>	9,06,78,819	11,16,99,562
<b>Total</b>		<b>91,89,24,646</b>	<b>75,70,15,322</b>

Significant Accounting Policies & Notes **13**  
to the Accounts  
Schedules 1 to 13 form an Integral part of the Accounts

As per our Report of even date  
For GSA & Associates LLP  
Chartered Accountants  
FRN - 000257N/N500339

Sunil Aggarwal  
Partner  
M No. 083899  
16, DDA Flat, Ground Floor,  
Panchsheel Park, Shivalik Mor,  
Near Malviya Nagar, New Delhi-110017  
UDIN No.23083899BGXUGA4719  
Dated: 22/09/2023  
Place: New Delhi

S.N. Tripathi  
Director General  
(Member Secretary)

**For Executive Council**  
K.K.Pandey  
(Member-Executive  
Council)

Amitabh Ranjan  
Registrar  
(Chief Accounts Officer)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**Income and Expenditure Account for the year ended 31st March, 2023**

	<u>Schedule</u>	<u>For the year 2022-23</u>	<u>For the year 2021-22</u>
		<u>Rs.</u>	<u>Rs.</u>
<b><u>INCOME</u></b>			
Grants In Aid from DOPT -Salary		10,99,93,000	11,20,00,000
Grants In Aid from DOPT -General		9,00,00,000	8,25,50,000
Members Subscription	<b>8</b>	12,03,987	8,62,922
Sale of Publications		8,72,219	3,28,250
Net Income from Research Programmes including overhead charges		1,59,46,884	2,28,67,235
Fee for Training Programmes		9,44,68,841	6,10,98,213
<b>Other Income:</b>			
- Rental Income	<b>10</b>	7,11,72,349	8,94,15,983
- Miscellaneous Receipts	<b>9</b>	1,27,90,777	55,08,519
Training Programmes Fee Receivable		3,82,48,857	28,15,000
<b>Total</b>		<b>43,46,96,914</b>	<b>37,74,46,122</b>
<b><u>EXPENDITURE</u></b>			
Pay and Allowances	<b>11</b>	11,47,30,787	1,30,68,187
Campus Maintenance	<b>12</b>	3,90,25,842	2,37,90,213
Administrative and other Expenses	<b>13</b>	1,05,04,574	51,69,104
Library, Periodical & Binding Charges		15,59,993	3,34,156
Training Programmes		6,80,32,042	5,04,49,396
Publications		8,47,432	6,95,775
Branches Promotion Activities		10,69,601	8,93,183
Amount paid to CGHS		14,44,592	50,86,808
Depreciation	<b>5</b>	13,16,994	8,31,665
Pension	<b>11</b>	8,31,00,000	7,88,00,000
Gratuity	<b>11</b>	64,70,553	60,09,597
Leave Encashment	<b>11</b>	31,30,472	35,15,710
Amortization of Premium paid on Investment		34,90,874	30,39,118
Rates & Taxes		30,216	-
IIPA Reserve Fund		5,52,33,959	3,35,54,624
Research Endowment Fund		61,37,107	37,28,292
Prior Period/GST Paid		25,38,826	-
<b><u>Long term Retirement Liability</u></b>			
Gratuity	<b>11</b>	(32,00,000)	33,00,000
Leave encashment	<b>11</b>	42,00,000	46,00,000
Pension Expenses	<b>11</b>	2,34,00,000	21,36,00,000
		<b>42,30,63,864</b>	<b>55,04,65,828</b>
Excess of Income over Expenditures for the year		1,16,33,050	(17,30,19,454)
Excess of Income over Expenditures from previous year		(1,40,13,75,355)	(1,22,83,55,901)
<b>Balance carried forward to Balance Sheet #</b>		<b>(1,38,97,42,305)</b>	<b>(1,40,13,75,355)</b>
Significant Accounting Policies & Notes to the Accounts	<b>13</b>		



**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**  
**NEW DELHI**  
**Receipts and Payments Account for the year ended 31.03.2023**

	<b>Schedule</b>	<b>Year 2022-23 Rs.</b>	<b>Year 2021-22 Rs.</b>
<b><u>RECEIPTS</u></b>			
Opening Balance:			
Cash & Bank Balances	<b>7</b>	11,16,99,562	5,30,41,651
Maintenance Grants and Internal Receipts	<b>A</b>	45,26,02,520	37,93,89,533
Loans , Advances & other receipts	<b>B</b>	35,81,84,435	44,77,31,216
Grants for Research Projects, etc. excluding Grants in aid Capital	<b>3</b>	27,69,23,716	15,40,02,658
<b>Total</b>		<b>1,19,94,10,233</b>	<b>1,03,41,65,058</b>

**PAYMENTS**

Expenditure against Maintenance Grant & Internal Receipts	<b>A</b>	45,25,43,710	37,96,23,869
Payment out of Funds, Deposit & Advances	<b>B</b>	40,90,84,660	38,81,18,180
Expenditure against Grants for Research Projects etc.	<b>3</b>	24,71,03,043	15,47,23,447
<b>Closing Balance:</b>			
Cash & Bank Balances	<b>7</b>	9,06,78,819	11,16,99,562
<b>Total</b>		<b>1,19,94,10,233</b>	<b>1,03,41,65,058</b>

Schedules A to B form an Integral part of Receipt & Payment A/C

Examined & Found Correct

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

**For Executive Council**

Sunil Aggarwal  
Partner

M No. 083899

16, DDA Flat, Ground Floor, Panchsheel Park,  
Shivalik Mor, Near Malviya Nagar, New Delhi-110017

S.N. Tripathi  
Director General  
(Member Secretary)

K.K.Pandey  
(Member  
Executive Council)

Amitabh Ranjan  
Registrar  
(Chief Accounts Officer)

UDIN No.23083899BGXUGA4719

Dated: 22/09/2023

Place: New Delhi

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 1**

**Asset Fund**

	<b>Balance As at 01.04.2022 (Rs.)</b>	<b>Additions During the Year (Rs.)</b>	<b>Adjustment / utilised during the year (Rs.)</b>	<b>Balance As at 31.03.2023 (Rs.)</b>
IIPA (CORE)	14,76,04,526	5,80,07,405	-	20,56,11,931
CUS	47,01,622	1,91,850	-	48,93,472
APPPA	1,22,53,625	12,51,360	91,500	1,34,13,485
CCS	31,54,902	-	11,11,136	20,43,766
NCH	82,95,387	-	82,95,387	-
NAMAMI GANGE	6,83,826	4,12,770	-	10,96,596
NTRI	-	11,33,359		11,33,359
<b>Sub-Total</b>	<b>17,66,93,888</b>	<b>6,09,96,744</b>	<b>94,98,023</b>	<b>22,81,92,609</b>
FCRA	8,42,449	-	8,42,449	-
<b>Sub-Total</b>	<b>8,42,449</b>	<b>-</b>	<b>8,42,449</b>	<b>-</b>
<b>Total</b>	<b>17,75,36,337</b>	<b>6,09,96,744</b>	<b>1,03,40,472</b>	<b>22,81,92,609</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 2**

**Capital Funds**

	<b>Balance As at 01-04-2022</b>	<b>Interest/ Contribution</b>	<b>Amount Utilised</b>	<b>Balance As at 31.03.2023</b>
<b>A</b>	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>
Annual School Prize Fund	1,10,673	7,405	1,095	1,16,983
Bhoopendra Hooja Memorial Fund	51,001	4,397	1,191	54,207
Consultancy Support Fund	16,78,602	1,21,137	66,848	17,32,891
IIPA Reserve Fund	3,41,23,887	6,04,07,158	4,79,578	9,40,51,467
Infrastructure Development Fund	5,31,10,535	55,49,795	10,62,260	5,75,98,070
Interest on STDR	-	74,42,654	5,25,559	69,17,095
Naydumma Memorial Science Foundation	11,97,459	41,374	5,048	12,33,785
Prof. S.Saroja Memorial Fund	5,99,687	-	-	5,99,687
Research Endowment Fund	90,77,125	77,81,404	85,070	1,67,73,459
Smt.Kusum Tai Shankar Rao Chavan Memorial Fund	1,67,122	7,122	-	1,74,244
Staff Benevolent Fund	5,78,694	37,749	13,405	6,03,038
T.N. Chaturvedi Award	1,08,960	9,956	10,406	1,08,510
P.K. Umashanker Memorial Fund	11,99,109	88,895	2,190	12,85,814
U.C.Aggarwal Memorial Fund	24,46,172	1,65,000	12,785	25,98,387
<b>Sub-Total</b>	<b>10,44,49,026</b>	<b>8,16,64,046</b>	<b>22,65,435</b>	<b>18,38,47,637</b>
<b>B</b>				
(Membership Capital Fund)				
Corporate Membership Capital Fund	40,56,485	1,70,414	3,28,872	38,98,027
Life Membership Capital Fund	1,84,31,146	28,44,463	9,72,903	2,03,02,706
<b>Sub-Total</b>	<b>2,24,87,631</b>	<b>30,14,877</b>	<b>13,01,775</b>	<b>2,42,00,733</b>
<b>Total</b>	<b>12,69,36,657</b>	<b>8,46,78,923</b>	<b>35,67,210</b>	<b>20,80,48,370</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 3**

**Unutilized Grant Balances**

	<b>Unutilised Balance As at 01.04.2022</b>	<b>Received during the year</b>	<b>Total</b>	<b>Payments/ Adjustments</b>	<b>Payable for the year</b>	<b>Unutilised Balance As at 31.03.2023</b>
	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>
<b>(A) General Fund</b>						
Grant from Ministry of Housing & Urban Affairs, for Centre for Urban Studies (including Misc. Receipts received of Rs.166390/-) (refer Annexure-2)	(114)	3,23,66,390	3,23,66,276	3,06,21,520	17,44,471	285
APPPA	6,66,00,612	2,86,51,120	9,52,51,732	68,86,387	1,35,794	8,82,29,551
Centre for Consumer Studies	21,22,124	-	21,22,124	-	-	21,22,124
CCS Phase II (including publications)	(92,66,779)	-	(92,66,779)	43,71,948	-	(1,36,38,727)
Centre for Consumer Studies (Plan)	11,67,393	-	11,67,393	-	-	11,67,393
National Consumer Helpline	66,593	-	66,593	-	-	66,593
ICGRS-NCH	(1,69,97,978)	1,56,15,864	(13,82,114)	1,16,61,972	-	(1,30,44,086)
Grants-in Aid Capital	-	12,01,00,000	12,01,00,000	12,01,00,000	-	-
Centre for Tribal Research and Exploration (COTREX)	29,75,001	-	29,75,001	1,63,059	-	28,11,942
National Tribal Research Institute (NTRI)	(15,74,834)	2,52,32,099	2,36,57,265	1,15,19,924	91,309	1,20,46,032

Other grants for APPPA foreign / field visits	3,56,98,869	86,00,000	4,42,98,869	61,09,728	-	3,81,89,141
Other programmes	(21,12,519)	1,42,49,157	1,21,36,638	1,03,96,445	2,86,821	14,53,372
Grants from ICSSR for Fellowship	4,98,678	1,45,000	6,43,678	5,23,871	-	1,19,807
Other Research Projects	5,07,84,864	3,17,56,771	8,25,41,635	4,38,66,623	7,86,295	3,78,88,717
Research -I Projects	4,75,213	-	4,75,213	-	-	4,75,213
<b>Total A :</b>	<b>13,04,37,123</b>	<b>27,67,16,401</b>	<b>40,71,53,524</b>	<b>24,62,21,477</b>	<b>30,44,690</b>	<b>15,78,87,357</b>
<b>Add: Debit Balance i.e. Grant Receivable:</b>	5,15,37,040	-	-	-	-	5,36,42,090
<b>Unutilized Grant Balance as at 31.03.2022 :</b>	<b>18,19,74,163</b>	<b>27,67,16,401</b>	<b>40,71,53,524</b>	<b>24,62,21,477</b>	<b>30,44,690</b>	<b>21,15,29,447</b>
<b>B Foreign Grants including interest</b>	20,80,706	2,07,315	22,88,021	8,81,566	-	14,06,455
<b>Grand Total A + B</b>	<b>18,40,54,869</b>	<b>27,69,23,716</b>	<b>40,94,41,545</b>	<b>24,71,03,043</b>	<b>30,44,690</b>	<b>21,29,35,902</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 4**

**Current Liabilities**

	<b>As at 31.03.2023 (Rs.)</b>	<b>As at 31.03.2022 (Rs.)</b>
Canteen contractor / Mess charges	1,95,940	1,33,557
Amount payable to Supporting Staff & Faculty	86,607	23,416
Sundry Creditors	16,47,268	14,18,145
Other Liabilities :		
Payable to L& DO & Campus Maintenance	99,70,581	79,41,572
Liabilities related to projects	1,25,06,132	1,03,12,038
Others	1,75,65,211	4,70,61,839
Other Deposits	26,49,408	23,00,762
Expenses payable	1,39,44,351	1,54,41,095
Duties & Taxes (Service Tax/GST/TDS)	51,24,572	1,38,30,389
<b>Total</b>	<b>6,36,90,070</b>	<b>9,84,62,813</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 5**

**Fixed Assets**

	<b>Cost as at 01-04-2022</b>	<b>Additions</b>	<b>Less Sale / Adjustments</b>	<b>Depreciation</b>	<b>Cost as at 31.3.2023</b>
	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>
<b>A) Fixed Assets purchased out of Grants</b>					
Land & Building	4,22,79,424	2,46,92,253	1,06,73,723	-	5,62,97,954
Furniture, Fixtures	2,11,85,668	96,45,616	-	-	3,08,31,284
A.C. Equipments & Water Coolers	42,04,417	60,52,481	-	-	1,02,56,898
Film Projector & Stage Equipments	49,45,394		-	-	49,45,394
Data Processing Equipments	1,81,12,226	23,43,883	-	-	2,04,56,109
Hostel & Mess Equipments	24,93,671	-	-	-	24,93,671
Office Equipments	2,69,72,049	-	-	-	2,69,72,049
DG Set	-	92,12,835	-	-	92,12,835
Internal Communication	19,75,935		-	-	19,75,935
Library Equipment	26,85,529		-	-	26,85,529
Library Books (Core)	2,27,50,213	1,29,073	-	-	2,28,79,286
Solar System	-	31,35,520	-	-	31,35,520
Digitalization (Audio & Video)	-	1,37,29,527	-	-	1,37,29,527
<b>Sub-Total</b>	<b>14,76,04,526</b>	<b>6,89,41,188</b>	<b>1,06,73,723</b>	<b>-</b>	<b>20,58,71,991</b>
CUS - Furniture, Fixture & Office Equipments	30,78,119	1,91,850	-	-	32,69,969
CUS - Library Books	16,23,503	-	-	-	16,23,503
<b>Sub-Total</b>	<b>47,01,622</b>	<b>1,91,850</b>	<b>-</b>	<b>-</b>	<b>48,93,472</b>
APPPA - Library Books	43,07,273	-	-	-	43,07,273
APPPA - Furniture, Fixture & Office Equipments	79,46,352	12,51,360	3,51,560	-	88,46,152
<b>Sub-Total</b>	<b>1,22,53,625</b>	<b>12,51,360</b>	<b>3,51,560</b>	<b>-</b>	<b>1,31,53,425</b>
CCS - Furniture, Fixture & Office Equipments	17,44,265	-	-	-	17,44,265
CCS- Library Books	2,99,501	-	-	-	2,99,501
NCH - Furniture, Fixture & Office Equipments	94,06,523	-	94,06,523	-	-
<b>Sub-Total</b>	<b>1,14,50,289</b>	<b>-</b>	<b>94,06,523</b>	<b>-</b>	<b>20,43,766</b>
Namami Gange-Infrastructure/ Office Equipments	6,83,826	4,12,770	-	-	10,96,596
NTRI Infrastructure	-	11,33,359	-	-	11,33,359
<b>Sub-Total</b>	<b>6,83,826</b>	<b>15,46,129</b>	<b>-</b>	<b>-</b>	<b>22,29,955</b>
<b>Grand Total</b>	<b>17,66,93,888</b>	<b>7,19,30,527</b>	<b>2,04,31,806</b>	<b>-</b>	<b>22,81,92,609</b>

	Cost as at 31.3.2022	Additions	Less Sale	Depreciation	Cost as at 31.3.2022
	(Rs.)	(Rs.)	(Rs.)	(Rs.)	(Rs.)
<b>B) Fixed Assets -Own Funds</b>					
Furniture, Fixtures, A.C. Equipments etc.	9,30,606	-	-	93,060	8,37,546
Data Processing Equipments	4,11,427	12,94,280	-	6,00,038	11,05,669
Office Equipments	17,51,712	12,57,059	-	4,20,998	25,87,773
Vehicles	13,52,652	-	-	2,02,898	11,49,754
<b>Total</b>	<b>44,46,397</b>	<b>25,51,339</b>	<b>-</b>	<b>13,16,994</b>	<b>56,80,742</b>
<b>Grand Total A + B</b>	<b>18,11,40,285</b>	<b>7,44,81,866</b>	<b>2,04,31,806</b>	<b>13,16,994</b>	<b>23,38,73,351</b>
<b>C) Fixed Assets- FCRA</b>					
FCRA - Furniture, Fixture & Office Equipments	8,42,449	-	8,42,449	-	-
<b>Sub Total</b>	<b>8,42,449</b>	<b>-</b>	<b>8,42,449</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>18,19,82,734</b>	<b>7,44,81,866</b>	<b>2,12,74,255</b>	<b>13,16,994</b>	<b>23,38,73,351</b>



**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 6**

<b>Investments</b>	<b>Balance as at 01.04.2022 (Rs.)</b>	<b>Additions during the year (Rs.)</b>	<b>Encashed during the year (Rs.)</b>	<b>Balance as at 31.03.2023 (Rs.)</b>
Annual School Prize Fund	1,00,058	58,095	53,747	1,04,406
Bhupendra Hooja Memorial Fund	41,656	43,735	41,656	43,735
Consultancy Support Fund	17,06,773	17,29,061	16,44,688	17,91,146
Corporate Membership Capital Fund	38,57,665	4,89,210	4,65,955	38,80,920
Infrastructure Development Fund	5,16,14,379	3,33,89,477	3,03,65,054	5,46,38,802
Life Capital Membership Fund	1,56,29,300	21,69,472	1,61,416	1,76,37,356
Nayudumma Memorial Science Foundation	8,23,243	-	-	8,23,243
Prof. S.Saroja Memorial Fund	5,00,000	-	-	5,00,000
Research Endowment Fund	1,84,32,603	42,33,240	17,07,998	2,09,57,845
Smt. Kusum Tai Chavan Memorial Fund	1,41,046	-	-	1,41,046
Staff Benevolent Fund	4,37,379	3,17,050	3,01,785	4,52,644
T.N. Chaturvedi Award fund	96,868	26,968	24,417	99,419
P.K. Umashanker Memorial Fund	11,14,419	1,20,129	1,14,419	11,20,129
U.C. Aggarwal Memorial Fund	22,89,010	-	-	22,89,010
FDR with UCO	13,08,43,658	15,43,00,805	13,08,43,658	15,43,00,805
IIPA Reserve Fund Investment	4,15,00,000	4,19,60,000	-	8,34,60,000
<b>Total</b>	<b>26,91,28,057</b>	<b>23,88,37,242</b>	<b>16,57,24,793</b>	<b>34,22,40,506</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**  
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**SCHEDULE- 7**

**Current Assets, Loans and Advances**

	<b>As at 31.03.2023 (Rs.)</b>	<b>As at 31.03.2022 (Rs.)</b>
<b>Sundry Debtors</b>		
Amount Receivable from TP conducted	3,89,60,413	1,36,99,673
EMD For Research/Training	1,02,44,800	45,42,200
<b>Sub Total</b>	<b>4,92,05,213</b>	<b>1,82,41,873</b>
<b>Other Assets</b>		
TDS/TCS Receivable	2,35,43,343	1,65,04,621
TDS on GST/GST Receivable	2,91,312	26,57,154
Loans & Advances to Employees/vendors	48,19,363	32,23,861
Deposits (with BSES, DDA etc.) & other receivable	17,94,249	6,42,210
Rent Receivable from NIDM (20%)	2,17,37,800	2,17,37,800
Interest Accrued but not due on FD's/Bonds	41,97,765	19,25,011
Advance Tax	93,01,187	93,01,187
Prepaid Insurance	59,693	42,072
Prepaid Expenses/Prepaid on Investment	1,12,17,221	1,01,36,743
<b>Amount receivables</b>		
C.P. Fund	97,85,000	97,85,000
Rent Receivable	4,88,65,989	4,24,79,836
GST Receivable	89,00,101	13,21,592
Others	47,71,644	46,68,969
<b>Sub Total</b>	<b>14,92,84,667</b>	<b>12,44,26,056</b>
<b>Cash &amp; Bank Balances (as certified by Management)</b>		
Cash in Hand	-	-
Imprest Revenue Stamp	200	200
<b>Sub Total</b>	<b>200</b>	<b>200</b>
<b>Balance with Scheduled Banks</b>		
In current accounts with UCO Bank	15,10,182.00	25,07,683
UCO Bank Saving Account	5,99,19,562	9,85,20,982
State Bank of India	2,62,546	2,62,547
UCO Bank - FCRA - Saving A/c.	14,06,455	20,80,706
UCO Bank PFMS Account	7,64,461	6,00,935
UCO Bank Project Account	16,30,386	15,60,414
UCO Bank -Consumer PFMS A/c	33,43,872	30,76,821
UCO Bank -CUS PFMS A/c	2,83,668	1,48,036
UCO Bank -NTRI PFMS A/c	1,77,64,646	2,06,147
UCO Bank -KRC PFMS A/c	27,92,641	27,35,091
UCO Bank -CNA Holding Account	10,00,200	-
<b>Sub Total</b>	<b>9,06,78,619</b>	<b>11,16,99,362</b>
<b>Total</b>	<b>9,06,78,819</b>	<b>11,16,99,562</b>
<b>Grand Total</b>	<b>28,91,68,699</b>	<b>25,43,67,491</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 8**

**Membership Subscription / Interest on Membership Funds**

	<b>As at 31.03.2023</b>	<b>As at 31.03.2022</b>
	<b>(Rs.)</b>	<b>(Rs.)</b>
SUBS. - Associate	8,800	15,200
SUBS. - Corporate	40,000	30,000
SUBS. - Student Membership	28,200	7,200
SUBS. - Ordinary	16,100	6,400
Interest on :		
Corporate membership Capital Fund	1,70,414	2,04,122
Life Membership Capital Fund	9,40,473	6,00,000
<b>Total</b>	<b>12,03,987</b>	<b>8,62,922</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 9**

**Miscellaneous Receipts**

	<b>As at 31.03.2023</b>	<b>As at 31.03.2022</b>
	<b>(Rs.)</b>	<b>(Rs.)</b>
Interest on :		
- Short Term Deposits	85,75,656	22,81,927
Other Receipts	4,22,931	16,03,686
Service Charges	32,35,240	10,46,706
Sale of Membership Forms	4,500	6,000
CGHS Recoveries	5,52,450	5,70,200
<b>Total</b>	<b>1,27,90,777</b>	<b>55,08,519</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 10**

**Rental Income**

	<b>As at 31.03.2023</b>	<b>As at 31.03.2022</b>
	<b>(Rs.)</b>	<b>(Rs.)</b>
Rent from Hostel	1,26,89,757	41,81,826
Rent from Residential QuartersS	2,77,750	2,70,779
Rent from NTRI (MOTA)	5,60,72,250	7,90,04,250
Rent from CCPA	13,99,860	53,87,339
Rent from UCO Bank	3,84,732	3,84,732
Rent others	3,48,000	1,87,057
<b>Total</b>	<b>7,11,72,349</b>	<b>8,94,15,983</b>

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
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**SCHEDULE- 11**

	As at 31.03.2023 (Rs.)	As at 31.03.2022 (Rs.)
<b>A) Pay and Allowances - Core</b>		
Accounts & Pension Cell	76,26,180	80,79,146
Administration	2,00,49,745	2,09,93,923
Computer Centre	11,99,771	13,36,896
Faculty and Attached Staff	3,57,84,385	3,54,99,810
Hostel	8,07,338	7,47,859
Library	1,41,46,910	1,31,59,504
Maintenance	1,18,82,860	1,25,38,287
Membership	37,19,457	34,68,332
Office of Academic Activities	1,30,50,725	1,15,06,181
Publications	64,00,251	57,38,249
R&C unit	63,165	-
	11,47,30,787	11,30,68,187
<b>B) Retirement Benefits</b>	10,97,70,553	30,98,25,307
<b>Total (A + B)</b>	<b>22,45,01,340</b>	<b>42,28,93,494</b>

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI

**SCHEDULE- 12**

**Campus Maintenance**

	As at 31.03.2023 (Rs.)	As at 31.03.2022 (Rs.)
Repair & Maintenance	84,54,830	22,11,962
Hostel General Maintainance	25,45,838	15,64,330
Rents, Rates & Taxes	61,93,613	10,20,558
Water & Electricity Charges	53,05,833	51,90,588
Security Arrangements	44,66,383	42,40,616
<b>House Keeping Charges</b>		
Hostel	47,12,769	37,48,627
Main Building	73,46,576	58,13,532
<b>Total</b>	<b>3,90,25,842</b>	<b>2,37,90,213</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**SCHEDULE- 13**

**Administrative & Miscellaneous Expenses**

	<b>As at 31.03.2023 (Rs.)</b>	<b>As at 31.03.2022 (Rs.)</b>
<b>Travelling Expenses</b>		
1. For Faculty/Institute and Staff	2,44,545	3,014
2. For E.C. and its Committees Meeting	3,11,765	15,063
3. For Branches office bearers and others	1,26,663	-
Advertisement Expenses	17,077	-
Amenities to Staff	1,18,774	1,48,525
Annual Report	48,036	1,30,268
Bank charges	34,331	55,920
Essay / Case study prize	25,287	41,000
Expenses for AGM	2,53,445	33,357
Expenses for Conference	1,12,800	13,905
Fee to Auditors	1,30,000	1,30,000
Honorarium to Experts	1,24,400	2,36,500
IGL Gas for Mess Canteen	4,04,897	2,50,848
Legal Expenses	52,800	39,600
Local Travel Expenses	1,04,456	25,938
Meeting Expenses	67,014	1,19,065
Misc Expenses	19,15,287	17,26,723
Motor Car Expenses	4,50,908	2,17,646
Postage & Telegram	1,17,814	43,027
Preparation of Digital Content	34,29,850	7,10,980
Printing & Stationery	7,94,437	4,66,365
Repair, Maintenance, Photocopy Machine / AMC	10,48,409	3,26,824
Telephone Expenses	5,71,579	4,34,536
<b>Total</b>	<b>1,05,04,574</b>	<b>51,69,104</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**Schedule A**

**Receipts and Payments Account of Grants in aid from Govt. of India and Internal Receipts**

	<b>For the Year 2022-23 (Rs.)</b>	<b>For the Year 2021-22 (Rs.)</b>
<b><u>Receipts:</u></b>		
Grants-in-Aid from DOPT -Salary	10,99,93,000	11,20,00,000
Grants In Aid from DOPT -General	9,00,00,000	8,25,50,000
Grants In Aid from DOPT -Capital	12,01,00,000	8,91,50,000
Membership Subscription	12,03,987	8,62,922
Fee for Training Programmes	9,44,68,841	6,10,98,213
Net Income from Research Assignments including overhead charges	1,59,46,884	2,28,67,235
User Charges	1,43,67,367	50,24,394
Sale of Publications	8,72,219	3,28,250
Miscellaneous Receipts	56,50,222	55,08,519
<b>Total</b>	<b>45,26,02,520</b>	<b>37,93,89,533</b>
<b><u>Payments:</u></b>		
Pay & Allowances	12,50,66,128	12,03,77,108
Pension	8,31,00,000	7,88,00,000
<b>Capital Expenditures</b>		
IIPA Bhawan etc.	12,01,00,000	8,91,50,000
Training Programmes	6,82,54,175	5,02,27,263
Publications	8,47,432	6,95,775
Library Books, Periodicals, Binding & Equipment Charges	15,59,993	3,34,156
Branches Promotion Activities	10,69,601	8,93,183
Campus Maintenance	3,76,28,223	2,49,03,497
Administrative and Miscellaneous Expenses	1,00,06,627	53,70,038
Assets Purchased from own Fund	25,51,339	7,46,923
Amount paid to CGHS	14,44,592	50,86,808
GST/Premium Expenses	9,15,600	30,39,118
<b>Total</b>	<b>45,25,43,710</b>	<b>37,96,23,869</b>
Excess of Receipts over Payments during the year	58,810	(2,34,336)
Excess of Receipts over Payments previous year	(7,82,854)	(5,48,518)
<b>Total Excess of Receipts over Payments</b>	<b>(7,24,044)</b>	<b>(7,82,854)</b>



## UTILISATION CERTIFICATE

Certified that the Grant-in-Aid Salary/General/Capital amounting to Rs.32,00,93,000/- was received during 2022-23 from the Government of India, Ministry of Personnel, Public Grievances and Pensions, Department of Personnel and Training, New Delhi has been fully utilized during the year. Besides, this institute has generated Internal Revenue of Rs.13,25,09,520/- during the Year 2022-23 and the excess of Receipt over Payment of Rs.7,82,854/- was carried over from the previous year, i.e. 2021-22. As indicated in Schedule No. A of the Receipt and Payment Accounts, balance of Excess of Payment over Receipt as on 31-3-2023 amounting to Rs.7,24,044/- has been carried over for adjustment during the next Financial year 2023-24.

GSA & Associates LLP  
Chartered Accountants  
FRN No 00257N/N500339

### For Executive Council

Sunil Aggarwal      S.N. Tripathi  
Partner      Director General  
M.No.083899      (Member Secretary)

K.K. Pandey  
(Member Executive Council)

Amitabh Ranjan  
Registrar  
(Chief Accounts Officer)

16, DDA Flat, Ground Floor,  
Pachsheel Park, Shivalik Mor,  
Near Malviya Nagar, New Delhi-110017  
Place: New Delhi

UDIN: 23083899BGXUGA4719

Dated: 22/09/2023

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**  
**NEW DELHI**

**Schedule B**

**Receipts and Payments Account of Funds, Deposits and Advances, Rental Income**

	<b>For the Year 2022-23 (Rs.)</b>	<b>For the Year 2021-22 (Rs.)</b>
<b>Receipts:</b>		
Annual School Prize Fund	6,006	4,221
Bhupendra Hooja Memorial Fund	2,079	2,019
Consultancy Support Fund	84,373	78,774
IIPA Reserve Fund	51,73,199	-
Infrastructure Development Fund	42,33,245	17,39,305
Nyadumma Memorial Fund	-	46,715
Prof. S. Saroja Memorial fund	38,243	25,947
Research Endowment Fund	16,42,214	3,14,558
Smt. Kusumtai Memorial fund	7,122	7,721
Staff Benevolent Fund	36,597	48,491
T.N. Chaturvedi Prize Fund	7,000	4,935
P.K. Umashanker Memorial Fund	88,210	87,939
UC Aggarwal Memorial Fund	1,65,000	1,79,010
Corporate Membership Capital Fund	1,70,414	2,04,122
Life Membership Capital Fund (Sub)	28,44,463	16,59,998
Interest on STDR	46,11,927	55,54,249
Rental Income - MOTA, CCPA UCO etc.	2,07,69,092	4,21,49,623
Advance recoverable from Staff/faculty	2,14,34,011	2,02,64,037
Amount payable to Staff	63,191	74,114
Fixed Deposit with Bank	16,57,24,793	17,42,44,729
GST Input Cumulative	-	2,58,152
Duties and Taxes (GST)	1,16,97,489	2,85,50,891
Current Assets others	4,47,76,547	20,69,219
Interest accrued on HBA	-	74,191
Mess Charges	62,383	1,04,478
Other Deposits (Liability)	13,23,935	12,31,394
Other Liabilities	4,37,58,976	9,48,79,206
Other Liabilities (Sundry Creditors)	28,73,805	2,44,81,525
Sundry Debtors	51,55,000	1,51,58,205
TDS Receivable	-	1,16,78,540
Amount received from Pension/GPF/CPF	-	1,04,76,689
TDS	2,14,35,121	-
Others	-	1,20,78,219
<b>Grand Total</b>	<b>35,81,84,435</b>	<b>44,77,31,216</b>

	For the Year 2022-23 (Rs.)	For the Year 2021-22 (Rs.)
<b>Payments</b>		
Annual School Prize Fund	-	508
Corporate Membership Capital Fund	1,70,414	2,04,122
Life Membership Capital Fund (Sub)	9,47,461	6,00,000
IIPA Reserve Fund	4,79,578	17,60,624
Infrastructure Development Fund	-	-
Research Endowment Fund	25,616	77,753
Staff Benevolent Fund	5,000	18,000
Nyadumma Memorial Fund	-	-
T.N. Chaturvedi Fund	9,130	-
P.K. Umashanker Memorial Fund	-	-
UC Aggarwal Memorial Fund	5,000	-
Amount payable to Staff	-	2,52,000
Advance recoverable from Staff/faculty	2,30,29,513	2,13,37,173
Current Asests Others	37,39,351	92,71,613
Deposits (Assets)	11,52,039	-
Expenses payable during the Year	55,75,899	77,12,254
Fixed Deposit with Bank	23,88,37,242	20,05,96,732
GST Input Cumulative/receivable	-	40,89,942
Duties and Taxes (GST)	2,99,96,657	1,54,79,475
Mess Charges	-	2,98,436
Other Deposits (Liability)	9,75,289	14,45,288
Other Liabilities	6,64,64,508	9,69,23,592
Other Liabilities (Sundry Creditors)	26,44,682	14,18,145
Sundry Debtors	56,64,600	17,70,500
TDS/TCS Receivable	70,38,722	1,50,56,543
TDS on GST	8,91,120	5,70,867
Advance Tax	-	86,77,613
Amount receivable from CPF/GPF	-	5,57,000
TDS	2,14,32,839	-
<b>Grand Total</b>	<b>40,90,84,660</b>	<b>38,81,18,180</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

## Annexure - 1

(Refer. Sch. 3)

### Receipts & Payments Account of Research Projects (including payables) (Excluding FCRA Grants)

	For the Year 2022-23 (Rs.)	For the Year 2021-22 (Rs.)
<b>Receipts:</b>		
Grants in Aid Capital	12,01,00,000	8,91,50,000
Grant from Ministry of Housing & Urban Affairs and Employment for Centre for Urban Studies (including sale of Publications)	3,23,66,390	3,40,99,705
APPPA Foreign & Field Visits	86,00,000	53,57,424
Other Programmes	1,42,49,157	93,26,500
Centre for Consumer Studies	-	1,32,76,739
Other Research Project / Studies	3,17,56,771	4,88,34,249
ICSSR Fellowship Grant	1,45,000	7,09,999
APPPA I	2,86,51,120	1,74,45,340
National Consumer Helpline	-	2,11,142
ICGRS -NCH	1,56,15,864	2,25,91,560
COTREX	-	-
National Tribal Research Institute (NTRI)	2,52,32,099	21,50,000
<b>Total</b>	<b>27,67,16,401</b>	<b>24,31,52,658</b>
<b>Payments:</b>		
Grants in Aid Capital	12,01,00,000	8,91,50,000
Centre for Urban Studies	3,23,65,991	3,07,34,200
APPPA Foreign & Field Visits	61,09,728	42,35,053
Other Programmes	1,06,83,266	67,44,408
Centre for Consumer Studies	43,71,948	99,28,127
Research Project / Studies	4,46,52,918	5,45,82,749
ICSSR Fellowship Expenses	5,23,871	2,89,999
APPPA I	70,22,181	67,81,740
National Consumer Helpline	-	2,11,142
ICGRS NCH	1,16,61,972	4,29,13,112
COTREX	1,63,059	1,39,046
National Tribal Research Institute (NTRI)	1,16,11,233	37,24,834
<b>Excess of Receipt over Expenditures</b>	<b>2,74,50,234</b>	<b>(62,81,752)</b>
<b>Total</b>	<b>27,67,16,401</b>	<b>24,31,52,658</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

## Annexure - 2

(Refer. Sch. 3)

### Ministry of Hosuing & Urban Affairs for Centre for Urban Studies

	For the Year 2022-23	For the Year 2021-22
	(Rs.)	(Rs.)
<b>Receipts:</b>		
Grants received during the year	3,22,00,000	3,40,00,000
Misc. Receipts	1,66,390	99,705
<b>Total</b>	<b>3,23,66,390</b>	<b>3,40,99,705</b>
<b>Payments:</b>		
Pay & Allowances	2,37,42,322	2,43,34,154
Infrastructure	3,47,850	4,19,516
Travel Expenses	3,76,503	5,45,811
Library Books & Periodicals	3,33,669	3,31,169
Training Courses	3,65,964	6,50,000
Miscellaneous & Contingencies Expenses	1,62,126	1,63,009
Printing & Stationery	37,558	74,688
Campus Maintenance	9,72,724	6,74,625
Printing of Publication	1,26,155	1,42,106
Water & Electricity	6,57,794	5,85,795
Research/Case Study	14,32,474	1,92,999
Overhead charges	26,30,438	26,20,328
Audio Visual Equipment & Training Expenses	11,80,414	-
	<b>3,23,65,991</b>	<b>3,07,34,200</b>
Excess of Receipts over Payments during the year	399	33,65,506
Excess of Receipts over Payments for Previous year	(114)	(33,65,620)
<b>Total</b>	<b>285</b>	<b>(114)</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

## Annexure - 3

(Refer. Sch. 3)

### Receipts and Payments Account of Grant from Ministry of Consumer Affairs for Centre for Consumer Studies

	For the Year 2022-23	For the Year 2021-22
	(Rs.)	(Rs.)
<b>Receipts:</b>		
Grants received during the year		1,32,76,739
<b>Total</b>	-	1,32,76,739
<b>Payments:</b>		
Communication	1,230	1,48,985
Infrastructure	80,000	2,08,980
Library Books	-	94,354
Misc. Expenses	5,489	1,20,722
Pay & Allowances	16,78,973	74,69,921
Publications	-	2,744
Research Study	11,07,705	8,845
Seminar/Workshop	2,00,000	-
Training Programme	3,00,000	-
Travel Expenses	2,086	10,026
Overhead Charges	9,96,465	18,63,550
	<b>43,71,948</b>	<b>99,28,127</b>
Excess of Receipts over Payments during the year	(43,71,948)	33,48,613
Excess of Receipts over Payments previous year	(92,66,780)	(1,26,15,392)
<b>Total</b>	<b>(1,36,38,728)</b>	<b>(92,66,780)</b>

# INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

NEW DELHI

## Annexure - 4 (Refer. Sch. 3)

### Receipts and Payments Account of Grant from Ministry of Consumer Affairs for Integrated Consumer Grievance Redressal System through NCH

	For the Year 2022-23 (Rs.)	For the Year 2021-22 (Rs.)
<b>Receipts:</b>		
Grants received during the year	1,53,48,790	2,10,38,000
Misc. Receipt	2,67,074	15,53,560
<b>Total</b>	<b>1,56,15,864</b>	<b>2,25,91,560</b>
<b>Payments:</b>		
Communications Expenses including SCH	25,62,327	1,01,35,435
Infrastructure Expenses including SCH	2,23,528	15,88,570
Manpower	52,99,351	2,28,48,390
Misc. Expenses	48,666	83,725
Printing & Stationery including SCH	55,899	75,042
Staff Welfare	1,35,229	2,83,916
Training	1,90,000	60,000
Travel Expenses including SCH	4,208	4,744
Website Expenses	24,237	36,800
Institutional Charges	31,18,527	77,96,490
	<b>1,16,61,972</b>	<b>4,29,13,112</b>
Excess of Receipts over Payments during the year	39,53,892	(2,03,21,552)
Excess of Payment over Receipts previous year	(1,69,97,977)	33,23,575
<b>Total</b>	<b>(1,30,44,085)</b>	<b>(1,69,97,977)</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

## **Schedule 14**

### **Significant Accounting Policies and Notes forming part of the Accounts.**

#### **1. Background**

Indian Institute of Public Administration, established as an autonomous body under the Registration of Societies Act, was inaugurated on March 29, 1954. The basic purpose of establishing this Institute was to undertake such academic activities as would enhance the leadership qualities and managerial capabilities of the executives in the government and other public service organizations and change the colonial mindset of Civil Services.

#### **2. Method of Accounting**

Financial Statement of the Institute has been prepared on “Accrual Basis” which is in accordance with the generally accepted Accounting Principles. Financial Statements are prepared in respect of transaction at Delhi office. The financial statements are prepared on the basis of historical cost convention unless otherwise stated.

##### **a) Fixed Assets**

- Till 31<sup>st</sup> March 2012, assets acquired out of own sources were charged to Profit and Loss Account with a corresponding entry in Assets Fund Account in Balance Sheet. However, at the time of conversion of the accounting system from Cash to Accrual in 2012-13, assets acquired from own source has been treated as Capital item and capitalized under the Fixed Assets. Cut-off date for capitalization has been taken as 5 year i.e. assets acquired from own source from 1<sup>st</sup> April 2008 has been capitalized. Value of Land and Building and Books has been captured from the financial records as at 31<sup>st</sup> March 2013.
- Assets created out of grant received funds of the Sponsored Projects and programme where the ownership of such assets vests in the Institute, are treated as a Fixed Assets of the Institute with a corresponding credit to Asset Fund. However, no depreciation is claimed on such assets which are acquired out of funds.
- Fixed Assets are stated at cost of acquisition (inclusive of inward freight, duties, taxes, and incidental and direct expenses related to acquisition) less accumulated depreciation.

##### **b) Grants-in-Aid**

- Grant-in aid Salary and General received for recurring expenditure is treated as income as and when received.
- Grants-in-aid for Capital Expenditure e.g. Fixed Assets are transferred to Capital Fund.
- Grant in aid for Specified assignment is utilized for the purpose for which such grants received and unutilized grants are carried forward and exhibited as a Liability in the Balance Sheet. In case, expenditure is more than the grant received, then the same is exhibited as Grant Receivable.
- Surplus/ deficit on the research projects / assignments is accounted for in Income and Expenditure account on the completion of the research projects/ assignments.



- In respect of ongoing Sponsored Projects, Research Projects and Programme, expenditure of such project are debited to such specified project. Overhead charges recovered from the projects are treated as income of the Institute.
- c) Life /Corporate Membership Fee received is not treated as income and instead transferred to specific funds i.e. Life /Corporate Membership Capital Fund.
- d) Interest received on investments made against Life /Corporate Membership Capital Fund is transferred to the respective funds and are not treated as income whereas 50% of the interest received on general funds is transferred to income and balance 50% is shown as payable to branches.
- e) Income on Interest bearing advances to staff for House Building and other advances are accounted for on accrual basis, though the actual recovery of interest starts after the full repayment of the Principal.
- f) Income and expenditure relating to capital fund are credited / debited to respective capital fund.
- g) No provision for Income Tax has been considered in view of the tax exemption certificate received from Director General of Income Tax dated 20<sup>th</sup> December 2010.
- h) The foreign Currency transactions are translated at the rate prevailing on the date of transactions. However, year-end monetary transactions are stated at the year-end rate.
- i) Income and expenditure from various activities has been accounted for on accrual basis, except for
  - Membership Fee receipt, which is accounted for as and when received.
  - Receipt from Room Hostel is accounted for on Cash Basis.
  - Expenditure on Leave Travel Concession has been accounted for on Cash Basis.
  - Financial Assistance given to branches is treated as expenditure in the year of payment.
  - Sale of Admission form is accounted for on Cash Basis.
  - Royalty received on sale of Publications.

### **3. Depreciation on Fixed Assets**

- Depreciation on other than assets acquired out of the grants received/sponsored fund, has been charged under written down method at the rates specified in Income Tax Act i.e.
 

– Vehicle	15%
– Office Equipment	15%
– Computer	40%
– Furniture	10%
- Depreciation is charged @ 50% of the applicable rate in case of assets acquired after 30th September.
- Assets costing less than Rs.5000/- are depreciated fully in the year of acquisition.

### **B) Notes to Accounts**

- i. For the purpose of the Financial Statement, book balance of the fixed assets has been considered under Fixed Assets.

- ii. Advances for expenses given to staff are subject to confirmation. For the purpose of financial statement, amount recoverable as per financial books has been treated as receivable. Obtaining of the balance confirmation from the staff members / faculty members is in the process.
- iii. TDS has been deducted at the time of payment.
- iv. Previous year's figures have been re-grouped, re-cast and re-arranged wherever necessary.

**For Executive Council**

S.N. Tripathi  
Director General  
(Member Secretary)

K.K. Pandey  
(Member Executive Council)

Amitabh Ranjan  
Registrar  
(Chief Accounts Officer)

Place: New Delhi

UDIN: 23083899BGXUGA4719

Dated: 22/09/2023

# Independent Auditor's Report

## To the Members

### Pension Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Pension Fund** as at 31<sup>st</sup> March, 2023 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

We report that:

- Confirmation from the custodian of the investment in Bond of Rs. 5.04 Crore is not available. We suggest that confirmation of the holding should be taken after complying with the KYC guidelines.

Further we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit.
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account.
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
  - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31<sup>st</sup> March, 2023; and
  - b) In the case of the Income and Expenditure Account, of the surplus for the year ended on that date.

### For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

Sunil Aggarwal

Partner

M. No 083899

16 DDA Flat, Ground Floor,  
Panchsheel Park, Shivalik Mor,  
Near Malviya Nagar, New Delhi-110017

UDIN: 23083899BGXUGD4087

Date: 22/09/2023

Place New Delhi

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI  
Pension Fund**

**Balance Sheet as at 31st March, 2023**

	<b>Schedule</b>	<b>As at 31.3.2023 Rs.</b>	<b>As at 31.3.2022 Rs.</b>
<b><u>Liabilities</u></b>			
Corpus	<b>1</b>	13,24,15,198	11,70,28,353
Long term liability		1,45,69,00,000	1,43,35,00,000
Current Liability		72,65,322	-
<b>Total</b>		<b>1,59,65,80,520</b>	<b>1,55,05,28,353</b>
<b><u>Assets</u></b>			
Investments	<b>2</b>	6,64,98,774	5,70,43,774
TDS Receivable		22,184	9,989
Balance with SBI		7,15,03,562	5,99,74,590
Amount receivable from IIPA		1,45,69,00,000	1,43,35,00,000
Prepaid Premium		16,56,000	-
<b>Total</b>		<b>1,59,65,80,520</b>	<b>1,55,05,28,353</b>

Accounting Policies & Notes to Accounts **3**  
Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date  
For GSA & Associates LLP  
Chartered Accountants  
FRN - 000257N/N500339

**For Executive Council**

Sunil Aggarwal	Member Secretary	Chairman	Member
Partner	Registrar	Director General	Executive Council
M No. 083899	(Chief Accounts Officer)		

16, DDA Flat, Ground Floor, Panchsheel Park,  
Shivalik Mor, Near Malviya Nagar, New Delhi-110017

Member  
IIPA Staff Association

UDIN No.23083899BGXUGD4087  
Dated 22/09/2023

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**  
**NEW DELHI**  
**Pension Fund**  
**Income & Expenditure for the year ended 31.3.2023**

	Year ended 31.3.2023	Year ended 31.3.2022
	Rs.	Rs.
<b><u>Income</u></b>		
Amount received from DoPT	8,31,00,000	7,88,00,000
Amount received from IIPA	1,80,93,235	1,30,84,219
<b><u>Interest Income</u></b>		
Interest Received during the year	42,66,467	48,97,317
Savings Interest	3,13,933	5,09,477
<b>Total - A</b>	<b>10,57,73,635</b>	<b>9,72,91,013</b>
<b><u>Expenditure</u></b>		
<i>(As certified by the Management)</i>		
Commutated Value of Pension	40,01,951	70,08,521
Payments of Monthly Pension	8,63,97,977	7,20,27,453
Bank Charges	47	-
Premium/Demat Charges	5,43,368	-
<b>Total - B</b>	<b>9,09,43,344</b>	<b>7,90,35,974</b>
Surplus for the year	1,48,30,291	1,82,55,039
(Deficit)/Surplus from previous year	2,13,25,086	30,70,047
Carried to Balance Sheet	<b>3,61,55,377</b>	<b>2,13,25,086</b>

Accounting Policies & Notes to Accounts - 3

Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

Sunil Aggarwal

Partner

M No. 083899

16, DDA Flat, Ground Floor,  
Panchsheel Park, Shivalik Mor, Near Malviya  
Nagar, New Delhi-110017

UDIN No.23083899BGXUGD4087

Dated 22/09/2023

Place : New Delhi

**For Executive Council**

Member Secretary

Registrar  
(Chief Accounts Officer)

Chairman

Director General

Member

Executive Council

Member

IIPA Staff Association

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**  
**NEW DELHI**  
**Pension Fund**

**SCHEDULE -1**

**Corpus**

		<b>Year ended</b>	<b>Year ended</b>
		<b>31.03.2023</b>	<b>31.03.2022</b>
		<b>(Rs.)</b>	<b>(Rs.)</b>
Government's Grant		5,50,71,000	5,50,71,000
Grant received for Arrears		73,27,000	73,27,000
Transfer of Employer's Share from CPF -- B/F	1,72,70,529		
Add : Pension Contribution in respect of Staff on Deputation	1,65,91,292	3,38,61,821	3,33,05,267
Add: Transferred from Income & Expenditure Account		3,61,55,377	2,13,25,086
<b>Total:</b>		<b>13,24,15,198</b>	<b>11,70,28,353</b>

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI  
Pension Fund

**SCHEDULE -2**

**Investments**

	As at 31.03.2023 (Rs.)	As at 31.03.2022 (Rs.)
<b>(A) <u>Special Deposit Scheme SBI IP Estate</u></b>	68,774	68,774
FDR with SBI	50,00,000	50,00,000
<b>(B) <u>Central Govt. Securities</u></b>		
8.15% GOI FCI Special Bond 2022	-	5,45,000
8.20% GOI Oil Special Bond 2024	5,15,000	5,15,000
8.20% GOI Oil Special Bond 2024	20,00,000	20,00,000
8.20% GOI Oil Special Bond 2024	10,25,000	10,25,000
8.26% GOI 2027	40,00,000	40,00,000
8.64% Union Bank Prep. Bond	1,00,00,000	1,00,00,000
8.25% Bank of Baroda Prep. Bond	1,10,00,000	1,10,00,000
9.15% PNB Perp. Bond	2,00,00,000	2,00,00,000
8.74% Bank of Maharashtra Prep. Bond 2027	1,00,00,000	-
<b>Total (A+B)</b>	<b>6,36,08,774</b>	<b>5,41,53,774</b>
<b>(C) <u>Public Financial Institution etc. Bonds</u></b>		
(40% Category)		
9.45% SBI Lower Tier II 2026	28,90,000	28,90,000
<b>Total (C)</b>	<b>28,90,000</b>	<b>28,90,000</b>
<b>Total</b>	<b>6,64,98,774</b>	<b>5,70,43,774</b>

# Independent Auditor's Report

To the Members  
General Provident Fund  
INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **General Provident Fund** as at 31st March, 2023 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

We report that

- b) Confirmation from the custodian of the investment in Bond of Rs. 7.06 Crore is not available. We suggest that confirmation of the holding should be taken after complying with the KYC guidelines.
- c) Balance of special deposit scheme under GP Fund of Rs 87.24 lakh should be reconciled with updated passbook.

Further, we report that:

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by these report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule - 3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
  - a) In the case of the Balance Sheet, of the state of affairs of the Fund as at 31st March, 2023; and
  - b) In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.

For GSA & Associates LLP  
Chartered Accountants  
FRN No 00257N/N500339  
Sunil Aggarwal  
Partner  
M. No 083899  
16 DDA Flat, Ground Floor,  
Panchsheel Park, Shivalik Mor,  
Near Malviya Nagar,  
New Delhi-110017  
Place: New Delhi  
UDIN : 23083899BGXUGC6235  
Dated. 22/09/2023



**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**General Provident Fund**

**Balance Sheet as at 31st March, 2023**

	<b>Schedule</b>	<b>As at 31.3.2023 Rs.</b>	<b>As at 31.3.2022 Rs.</b>
<b><u>Liabilities</u></b>			
Accumulated Entitlement	<b>1</b>	10,47,42,676	10,02,49,437
Undistributed Interest / (Deficit in Interest Contribution)		(59,05,600)	(59,10,867)
Current Liabilities		-	10,410
(As per Income & Expenditure A/c)			
<b>Total</b>		<b>9,88,37,077</b>	<b>9,43,48,980</b>
<b><u>Assets</u></b>			
Investments	<b>2</b>	8,06,94,356	8,19,49,356
Balance with SBI		1,48,17,778.01	87,16,843
Advances to Members		1,73,676.00	5,31,514
TDS receivable		1,91,268.00	1,91,268
Amount Receivable from CP Fund		29,60,000.00	29,60,000
<b>Total</b>		<b>9,88,37,077</b>	<b>9,43,48,980</b>

Accounting Policies & Notes to Accounts **3**  
Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date  
For GSA & Associates LLP  
Chartered Accountants  
FRN - 000257N/N500339

(Sunil Aggarwal)  
Partner  
M No. 083899  
16, DDA Flat, Ground Floor, Panchsheel Park,  
Shivalik Mor, Near Malviya Nagar, New Delhi-110017

Member Secretary  
(Registrar, IIPA)  
Chief Accounts Officer

Member  
(IIPA Staff Association)

**For Executive Council**

Member  
Executive Council, IIPA

Chairman  
(Director General , IIPA)

UDIN No. 23083899BGXUGC6235  
Dated .22/09/2023  
Place : New Delhi

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**  
**NEW DELHI**  
**General Provident Fund**  
**Income & Expenditure for the year ended 31.3.2023**

	Year ended 31.3.2023 Rs.	Year ended 31.3.2022 Rs.
<b><u>Income</u></b>		
Interest	71,17,616	74,63,114
<b>Total:</b>	<b>71,17,616</b>	<b>74,63,114</b>
<b><u>Expenditure</u></b>		
(i) Interest Credited to Members Contribution	71,07,441	59,03,073
(ii) Bank Charges	-	0
(iii) Premium	-	0
(iv) Demat Charges	4,816	0
(v) Provision for Income Tax	90	10,410
Previous year short/excess	1	10
<b>Total:</b>	<b>71,12,348</b>	<b>59,13,493</b>
Surplus / Deficit for the year	5,268	15,49,621
Undistributed Interest Previous year	(59,10,867)	(74,60,487)
Total Undistributed interest carried forward to the Balance Sheet	<b>(59,05,600)</b>	<b>(59,10,867)</b>

Accounting Policies & Notes to Accounts - 3

Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

(Sunil Aggarwal)

Partner

M No. 083899

16, DDA Flat, Ground Floor, Panchsheel Park,

Shivalik Mor, Near Malviya Nagar,

New Delhi-110017

Member Secretary

(Registrar, IIPA)

Chief Accounts Officer

Member

(IIPA Staff Association)

**For Executive Council**

Member

Executive Council, IIPA

Chairman

(Director General, IIPA)

UDIN No. 23083899BGXUGC6235

Dated .22/09/2023

Place : New Delhi

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI  
**General Provident Fund**

**SCHEDULE -1**

**Accumulated Members' Entitlement**

	Year ended 31.03.2023 (Rs.)	Year ended 31--03-2022 (Rs.)
Opening Balance	10,02,49,437	10,88,41,945
Subscription during the year	1,42,17,900	1,35,49,200
Interest credited	71,07,441	66,65,285
	<b>12,15,74,778</b>	<b>12,90,56,430</b>
Less :		
Settlement of Members' Accounts	1,08,43,102	1,95,09,993
Final Withdrawal	59,89,000	92,97,000
<b>Total</b>	<b>10,47,42,676</b>	<b>10,02,49,437</b>

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**  
**NEW DELHI**  
**General Provident Fund**

**Schedule -2**

**Investments**

	<b>As at 31.03.2023 (Rs.)</b>	<b>As at 31.03.2022 (Rs.)</b>
<b>(a) <u>Special Deposit Scheme SBI IP Estate</u></b>	87,24,356	87,24,356
<b>(b) <u>Other Investments</u></b>		
8.15% GOI FCI Special Bond 2022	-	12,55,000
8.20% GOI Oil Special Bond 2024	9,70,000	9,70,000
8.20% GOI Oil Special Bond 2024	20,00,000	20,00,000
8.20% GOI Oil Special Bond 2024	30,00,000	30,00,000
8.98% PFC Prep. Bond	1,00,00,000	1,00,00,000
9.50% SBI Prep. Bond	70,00,000	70,00,000
9.45% SBI Prep. Bond	1,00,00,000	1,00,00,000
8.95% IRFC Bond 2025	40,00,000	40,00,000
9.35% PGC Bond 2023	40,00,000	40,00,000
8.28% NABARD 2028	1,00,00,000	1,00,00,000
8.25% Bank of Baroda Prep. Bond	1,10,00,000	1,10,00,000
9.15% PNB Perp. Bond	1,00,00,000	1,00,00,000
<b>Total</b>	<b>8,06,94,356</b>	<b>8,19,49,356</b>

## Independent Auditor's Report

To the Members

Contributory Provident Fund – IIPA

We have audited the attached Balance Sheet of Indian Institute of Public Administration – **Contributory Provident Fund** as at 31<sup>st</sup> March, 2023 and also the Income & Expenditure Account for the year ended on that date annexed thereto. These financial statements are the responsibility of the Fund's Management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

We report that

- (a) Scrips to the tune of Rs 1.02 Crore were not physically available with the Institution. We suggest that confirmation of the holding should be taken after complying with the KYC guidelines

Further we report that

- (i) We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purpose of our audit.
- (ii) In our opinion, proper books of account as required by law have been kept by the Institute, so far as appears from our examination of those books;
- (iii) The Balance Sheet and Income & Expenditure Account dealt with by this report, are in agreement with the books of account;
- (iv) In our opinion and to the best of our information and according to the explanations given to us, the said accounts read together with the Notes to Accounts (Schedule -3), give a true and fair view in conformity with the accounting principles generally accepted in India: -
  - a. In the case of the Balance Sheet, of the state of affairs of the Fund as at 31<sup>st</sup> March, 2023; and
  - b. In the case of the Income and Expenditure Account, of the Surplus for the year ended on that date.
  - c. In case of Receipt and Payment Account, funds flow for the year ended on that date

For GSA & Associates LLP

Chartered Accountants

FRN No 00257N/N500339

Sunil Aggarwal

Partner

M. No 083899

16 DDA Flat, Ground Floor,  
Panchsheel Park, Shivalik Mor,  
Near Malviya Nagar,  
New Delhi-110017

Place: New Delhi

UDIN 23083899BGXUGC6235

Dated 22/09/2023

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

**Contributory Provident Fund**

**Balance Sheet as at 31st March, 2023**

	<b>Schedule</b>	<b>As at 31.3.2023</b>	<b>As at 31.3.2022</b>
		<b>Rs.</b>	<b>Rs.</b>
<b><u>Liabilities</u></b>			
Accumulated Balance	<b>1</b>	25,75,663	16,79,763
Undistributed Interest		(2,28,553)	(9,73,937)
Amount Payable to G.P. Fund		29,60,000	29,60,000
Amount Payable to IIPA		97,85,000	97,85,000
<b>Total</b>		<b>1,50,92,110</b>	<b>1,34,50,826</b>
<b><u>Assets</u></b>			
Investments	<b>2</b>	1,21,60,000	1,16,60,000
Balance with SBI		29,32,110	17,90,826
<b>Total</b>		<b>1,50,92,110</b>	<b>1,34,50,826</b>

Accounting Policies & Notes to Accounts

Schedules 1 to 3 form an integral part of the Accounts

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

(Sunil Aggarwal)

Partner

M No. 083899

Member Secretary

(Registrar, IIPA)

Chief Accounts Officer

Member

(IIPA Staff Association)

16, DDA Flat, Ground Floor, Panchsheel Park,  
Shivalik Mor,

Near Malviya Nagar,  
New Delhi-110017

UDIN :23083899BGXUGC6235

Dated.22/09/2023

Place New Delhi

**For Executive Council**

Member

Executive Council

Chairman

(Director General, IIPA)

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**  
**NEW DELHI**  
**Contributory Provident Fund**  
**Income & Expenditures for the year ended 31.03.23**

	Year ended 31.3.2023	Year ended 31.3.2022
	Rs.	Rs.
<b><u>Income</u></b>		
Interest	8,75,197	7,35,904
	<b>8,75,197</b>	<b>7,35,904</b>
<b><u>Expenditure</u></b>		
(a) Interest Credited to:		
- Member's Contribution	86,199	36,660
- Employer's Contribution	39,701	19,170
(b) Bank, Demat & Postal Charges	3,913	
	<b>1,29,813</b>	<b>55,830</b>
Surplus/(Deficit) for the year	7,45,384	6,80,075
Undistributed Interest from previous year	(9,73,937)	(16,54,012)
forward to the Balance Sheet	<b>(2,28,553)</b>	<b>(9,73,937)</b>

Accounting Policies & Notes to Accounts

3

Schedules 1 to 4 form an integral part of the Account

As per our Report of even date

For GSA & Associates LLP

Chartered Accountants

FRN - 000257N/N500339

(Sunil Aggarwal)

Partner

M No. 083899

Member Secretary

Registrar, IIPA

(Chief Accounts Officer)

Member

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16, DDA Flat, Ground Floor, Panchsheel Park, Shivalik Mor,  
Near Malviya Nagar,  
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**For Executive Council**

Member

Executive Council

Chairman

(Director General, IIPA)

UDIN :23083899BGXUGC6235

Dated.22/09/2023

Place New Delhi

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION**  
**NEW DELHI**  
**Contributory Provident Fund**

**SCHEDULE -1**

	<b>Members Contribution</b>	<b>Employer's Contribution</b>	<b>Total as on 31.3.2023</b>	<b>Total as on 31.03.2022</b>
	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>	<b>(Rs.)</b>
Accumulated Entitlement				
Opening Balance	10,39,245	6,40,518	16,79,763	8,07,433
Contribution during the year	5,00,000	2,70,000	7,70,000	8,16,500
Interest credited	86,199	39,701	1,25,900	55,830
<b>Total:</b>	<b>16,25,444</b>	<b>9,50,219</b>	<b>25,75,663</b>	<b># 16,79,763</b>
Less : Final Payment	-	-	-	-
	<b>16,25,444</b>	<b>9,50,219</b>	<b>25,75,663</b>	<b>16,79,763</b>



INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI  
**Contributory Provident Fund**

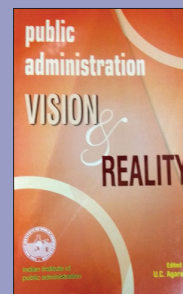
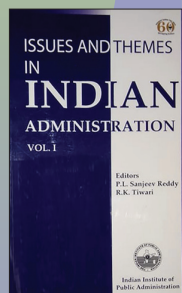
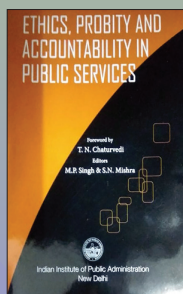
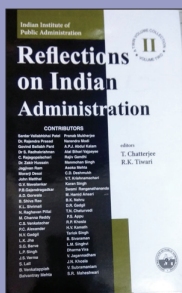
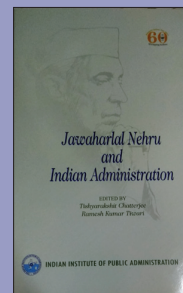
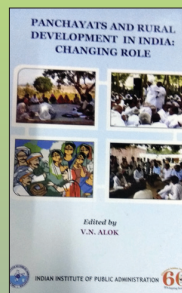
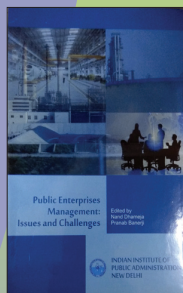
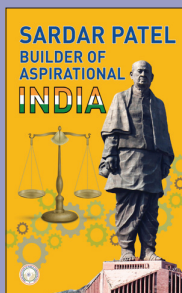
**SCHEDULE -2**

**Investments**

	As at 31.03.2023 (Rs.)	As at 31.03.2022 (Rs.)
FDR with SBI	19,50,000	12,50,000
<b>(A) <u>Other Investments</u></b>		
8.15% GOI FCI Special BOND 2022	-	2,00,000
8.20% GOI Oil Special Bond 2024	6,25,000	6,25,000
8.20% GOI Oil Special Bond 2024	2,50,000	2,50,000
8.20% GOI Oil Special Bond 2024	3,75,000	3,75,000
8.26% GOI 2027	10,00,000	10,00,000
9.56% SBI Prep. Bond	70,00,000	70,00,000
<b>Total (A)</b>	<b>1,12,00,000</b>	<b>1,07,00,000</b>
<b>(B) <u>Public Financial Institution etc. Bonds</u></b>		
(40% Category)		
9.45% SBI Lower II 2026	9,60,000	9,60,000
8.92% UCO Bank 2020	-	-
<b>Total (B)</b>	<b>9,60,000</b>	<b>9,60,000</b>
<b>Total (A+B)</b>	<b>1,21,60,000</b>	<b>1,16,60,000</b>



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