

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

**Proceedings of the 69th Annual Meeting of the General Body
held on Tuesday, the 31st October, 2023**

The 69th Annual Meeting of the General Body of the Institute was held on Tuesday, the 31st October, 2023 at 10:30 a.m. through physical as well as virtual/online mode. Shri Jagdeep Dhankhar, Hon'ble Vice President of India and President of IIPA presided over the inaugural part of the AGM and Dr. Jitendra Singh, Hon'ble Minister, DoPT and Chairman, IIPA Executive Council was the Guest of Honour. Shri Surendra Nath Tripathi, Director General IIPA presided over the second part of the AGM.

The meeting was attended by 117 members of the Institute against the minimum quorum of 50 members. List of members who attended the meeting is annexed.

With the permission of the Presiding Officer, the proceedings of the 69th Annual Meeting of the General Body for the year 2022-23 commenced.

Shri Amitabh Ranjan, Registrar: Hon'ble Members, please rise for the National Anthem.

(NATIONAL ANTHEM WAS PLAYED)

Registrar: *Main maanniya Uprashtrapti Ji se tatha Mantri Ji se anurodh karta hoon ki rashtriya ekta ki shapath dilayain.*

(INTEGRITY PLEDGE WAS ADMINISTERED TO MEMBERS AND OTHERS PRESENT IN THE MEETING)

Item No.1: Condolence Resolution to mourn the demise of Members.

Shri Amitabh Ranjan, Registrar: Hon'ble Vice-President of India and President IIPA, Shri Jagdeep Dhankhar Ji, Hon'ble Union Minister and Chairman IIPA Executive Council, Dr. Jitendra Singh Ji, Director-General IIPA, Shri Surendra Nath Tripathi Ji, the present awardees, respected IIPA members, faculty members, officers of IIPA, officers of 49th APPPA and all others present here. *Namaskar* and a warm welcome to this 69th Annual meeting of the General Body of IIPA.

Now, the Condolence Resolution:

“This 69th Annual Meeting of the General Body being held on 31st October, 2023, deeply mourns the demise of the members of IIPA who have expired since the last AGM, and conveys its sincere condolences to members of the bereaved families.



Many of them had distinguished career and brought honour to IIPA and to themselves.”

We may observe a minute silence to pay homage to the departed souls.

List of Life Members expired

S.No.	Name	LM No.
1.	Prof. M.C. Pandey	2289
2.	Mr. M.A. Choudhary	1664
3.	Dr. Sita Ram Singh	4344
4.	Prof. D. Banerjea	1316
5.	Dr. Santokh Singh	492
6.	Prof. P.K. Chaubey	3921
7.	Mr. T.N. Srivastava	350
8.	Mr. Avtar Singh Rikhy	5499
9.	Mr. Balram Das	5620
10.	Prof. A. Ranga Reddy	5075
11.	Dr. Manjula Subramaniam	2944
12.	Dr. N.H. Atthreya	1259
13.	Dr. Bindeshwar Pathak	10078
14.	Dr. K.N.P. Shrivastava	6704
15.	Mr. P.K. Kajrolkar	6552
16.	Mr. T. Papa Rao	4945
17.	Mr. K. Mallesham	5996
18.	Mr. Sarat Chandra Misra	9276
19.	Mr. S Chellham	4499
20.	Mr. R. Pothi Reddi	5856
21.	Mr. K.T. Kannan	1945
22.	Mr. Bhagirathi Behera	9888
23.	Mr. Abasara Beuria	10057
24.	Mr. Pradyot Kumar Mishra	7543

(A MINUTE OF SILENCE WAS OBSERVED)

Shri Amitabh Ranjan: Now I request the Hon'ble Union Minister to welcome the Hon'ble Vice-President of India with a shawl and a special memento.

(THE HON'BLE VICE-PRESIDENT OF INDIA WAS WELCOMED WITH A SHAWL AND A SPECIAL MEMENTO)

Shri Amitabh Ranjan: I request the Director General, IIPA to welcome the Hon'ble Union Minister with a shawl and a special memento.

(THE HON'BLE UNION MINISTER WAS WELCOMED WITH A SHAWL AND A SPECIAL MEMENTO)

REGISTRAR: For the new audience present here, just a little introduction. Shri Surendra Nath Tripathi, Director-General, IIPA is a 1985 batch IAS officer of Odisha cadre, Former Secretary, Ministry of Parliamentary Affairs. I request the Director-General to deliver his Welcome Address.

Item No.2: Welcome Address and Brief Report on Agenda Items by Director General, IIPA.

Shri Surendra Nath Tripathi, Director General: Most respected Hon'ble Vice-President of Bharat, Hon'ble Union Minister and Chairman EC, IIPA, respected members of E.C., my respected and dear faculty members, respected life members of Indian Institute of Public Administration, ladies and gentlemen. *Namaste, Good Morning, Vanakkam, Sat Shri Akal,* and a warm welcome to the 69th Annual Meeting of the General Body of the Indian Institute of Public Administration – your IIPA.

Today is a historic day for my IIPA as the Hon'ble Vice-President of Bharat and President, IIPA is present amongst all of us. I quote from his recent speech and address to the civil servants on 4th October, 2023, and I quote:

So, we are lucky to be living in such time *jahan har cheez Bharat ke liyay mumkin ho rahi hai*. Everything is not only achievable but is being achieved. *Hamne weh zamana dekha hai* where power corridors were infested by power brokers. *Corruption ka bolbala tha*, Corruption was the norm and power brokers used to dictate terms. *Dekhte dekhte hum kahan aa gaye, dekhte dekhte hum kahan aa gaye. Aaj aapka swagat hai.*"

On this pious occasion of the birth anniversary of *Lohpurush* Sardar Vallabhbai Patel, I, on behalf of IIPA fraternity, including members who have joined us online, welcome him.

Respected members, I once again welcome the Hon'ble Union Minister and Chairman IIPA, Dr. Jitendra Singh Ji who has made it a point to be present here, despite his extremely busy schedule, in spite of elections in a few major States which are under way.

I welcome all the members of IIPA and congratulate the awardees who have strengthened IIPA by accepting our honours, with all sincerity at my command.

Ladies and gentlemen, some highlights of financial year 2022-23 as detailed in the Annual Report, now available on IIPA website and easy to understand format explained by our two faculty members, are also available on official YouTube Channel of IIPA.

Sir, IIPA celebrated its 69th Founders' Day on 29th March, 2023 with the Keynote Address by none other than the Hon'ble Vice-President of Bharat, Shri Jagdeep Dhankhar Ji on a very scintillating topic 'Governance: Separation of Powers'.

2022-23 has been momentous for IIPA in more than one ways. IIPA has undertaken the District Good Governance Project of Uttar Pradesh, first ever. IIPA has also undertaken the training programme for visually challenged Judges and Officers of different High Courts on the advice of Hon'ble Chief Justice of Supreme Court of India. Training programmes are not only for selected officers, which is our core competence, but also for elected officials of urban/local bodies, specially the Union Territory of Jammu and Kashmir.

IIPA has increased its outreach and collaboration activities and in partnership with the Administrative Training Institutes of different States, it is now imparting training not only to the Government of India Officers and Departments and organizations but also to the probationers, middle and senior level officers of the State Governments, like Maharashtra, Bihar, Uttar Pradesh, Odisha, Gujarat and many more.

One of the most important assignments entrusted to IIPA by Department of Personnel and Training was IAS intake study. The report has since been submitted to the Ministry.

2022-23 has been historic in more than one way. I would like to mention that during the reporting year, IIPA completed 17 research projects and conducted 127 training programmes, training 11,313 officers of the Government of India, State Governments and foreign Governments. IIPA also participated in making of national policy for Ministry of Micro, Small and Medium enterprises, Govt. of India and our report has been circulated to as many State Governments as possible for consultation, which is a matter of pride for us.

Assessment of panchayat elections, study of panchayats on dispute resolution, social impact assessment of DMRC, these are some of the highlights; there are many more achievements.

We had a good workshop on Design Thinking, which is the current flavour of Capacity Building Commission. A two-day Design Thinking Workshop for Ministries of Fisheries, Animal Husbandry and Dairying, Skill Development and Entrepreneurship was also organized under the overall supervision of Capacity Building Commission. We feel proud in reporting that our longest programme had its 48th version, APPPA, and it was inaugurated by the Hon'ble Minister. We are delighted to say that like previous years, we had the visits of the three Services Chiefs who addressed us and enlightened us with the security situation around India.

Another feature of this year which is under reporting is His Holiness the Fourteenth Dalai Lama's visit to IIPA. The Institute hosted the Inaugural T.N. Chaturvedi Memorial Lecture on '*Karuna and Good Governance*' on January 21, 2023, and His Holiness Dalai Lama delivered a very subtle lecture to each one of us.

Friends, an Institute is known by its finances, a man is known by the company he keeps, an institution is known by how resilient the institution is. During the year 2022-23, the Institute's income and revenue reached up to Rs.45.24 crore, which is the highest ever, as against the expenditure of Rs. 43.25 crore. We were able to bridge the gap. Out of the total income of Rs.45.24 core, the Institute has received a grant-in-aid, salary, general and capital, from Department of Personnel and Training Rs.32 crore plus, and other grants for other schemes from the Government of India. The total income from internal sources which is another feature, touched Rs.13.23 crore as against the previous year's highest of Rs.9.57 crore. We feel proud that our faculty and IIPA equally have worked overtime for this great achievement. Income from training - Rs.9.39 crore, net income from research projects - Rs.1.59 crore, user charges – Rs.1.47 crore, publications – Rs 39 lakh, and many other achievements have been detailed in our Annual Report. I will request each one of you to have a glance of the same.

As I was saying, a man is known by the company he keeps, or she keeps, an institution is known by the library it maintains. The highlights of IIPA's expenditure on books give some idea. We added several publications to our great library, e.g., flagship Indian Journal of Public Administration, *Lok Prashasan, Nagarlok*, IIPA Digest and many more publications are the light of the day. Dr. Rajendra Prasad, the first President of India, Bharat Ratna: Inspiring Works of Rajendra Prasad, IIPA Coffee Table Book, Drivers of Atma Nirbhar Bharat and many such publications are going to be released by the Hon'ble Vice-President of India today.

Ladies and gentlemen and respected members, I will request each one of you to include in the agenda items, the Confirmation of Proceedings of 68th Annual Meeting of the General Body, approval of Annual Report of 2022-23, approval of Balance Sheet and Annual Accounts for 2022-23, and Appointment of M/s GSA & Associates as Auditors for the following Financial Year. I request the members present in the meeting to approve these agenda items and share their considered views after the departure of the Hon'ble Vice-President of Bharat.

I place on record my gratitude and appreciation for the constant guidance and support provided by Hon'ble Vice-President of Bharat and President IIPA, and his office, the Hon'ble

Union Minister and Chairman, IIPA EC, and all IIPA members for their constant guidance and support.

I also extend my sincere thanks to all the Office Bearers of Regional and Local Branches, Faculty members and Officers and Staff of the Institute for their sincere efforts in the overall development of this great Institute in *Amrit Kaal* of India's development journey.

Ladies and gentlemen, this is time to dream big, think big, act big, think, solve, communicate collaborate for a *Viksit Bharat* to lead the world.

Ant mein main yahi kahoonga –Yahi samay hai, sahi samay hai, Bharat ka anmol samay hai.

Thanks for your kind attention. *Dhanyavad. Namaskar. Jai Hind.*

REGISTRAR: Thank you so much, Sir, for your brief but insightful Address outlining the activities of IIPA and future vision of IIPA.

We have the gracious presence of the Hon'ble Minister of State (Independent Charge), Ministry of Science and Technology, Minister of State, Prime Minister's Office, Minister of State, Ministry of Personnel, Public Grievances and Pensions, Department of Space and Department of Atomic Energy, Dr. Jitendra Singh Ji who is the Chairman of the IIPA Executive Council also. He is such a busy person but still he has made it a point to be here in this Annual *Mahakumbh* of IIPA. I feel hugely privileged to invite the Hon'ble Union Minister for his Special Address.

Item No.3: Address by Dr. Jitendra Singh, Hon'ble Union Minister and Chairman, IIPA Executive Council

HON'BLE MINISTER, DR. JITENDRA SINGH: *Param Aadaraniya Uprshtrapati, Mananiya Shri Jagdeep Dhankhar Ji, sabse pehle to aapka abhinandan hai jo aapne apne amoolya samay mein se kuchhek pal nikal karke hamare beech rehna sweekar kiya. Is se hamari hausla afzai bhi hogi aur aapka aashirvad bhi prapt hoga.*

Hon'ble Vice-President, Sir, your presence amongst us always inspires us to live up to the tall order of dedicating ourselves to the cause of service of the nation. Some of the observations that you shared with us during the General Body meeting last year continue to guide us in this day and, I am sure, the advice and the counsel that we receive from you today, will also help us grow wiser than the before. Amongst us is the Director-General of IIPA, Mr. Tripathi, whom we heard just now, an extremely committed Director-General, full of passion, consistently and very diligently talking to reorient IIPA according to the norms of

contemporary times of Indian environment and I think we owe to credit him and his team for having extended the activities of IIPA across the country, which has actually given it a pan India presence and visibility, also making IIPA worthy of its legacy and personally for having accepted my request which I made rather hesitantly, of opening up the membership of IIPA to all and not confining it only to the superannuated ones because I thought we were not looking for a retired officers club and in order to give it a reflection of a nation which has more than 70 per cent population below the age of 40, and I am glad, now the membership extends up to the lowest or the junior-most fresh probationers in the form of Assistant Secretary. Registrar Amitabh Bachchan Ji who just now spoke, very hardworking - many are smiling because I called him 'Bachchan'; I wish his parents had named him that. In order to show how impressed are all of us, we wish he should have been known as that. That speaks of his popularity among the fraternity. But yes, he has always been very pursuant in whatever he takes up and you can see when one activity is over, he starts planning the next.

Hon'ble Vice-President Sir, I was introduced as Chairman of the IIPA Executive Council. But I must admit that that has happened by default and it is not accidental; I am, in fact, an incidental Chairman. And being academician not given to pretension, the matter of fact is that for a very long span of time, for several years, more than a decade, we had some one as illustrious as Shri T.N. Chaturvedi who was the Chairman of the IIPA, the then longest living IAS officer of 1950 batch, a man of very high moral and ethical values. Of course, he was very kind to me, very fond of me, he would always benefit me by the narration of his innumerable anecdotes. And when he passed away, there was some dilemma of who should take over, and since I came handy because I happened to be the Minister in charge of DoPT. So, my only qualification is that I happen to be in DoPT and by virtue of that, I became the Chairman. But nevertheless, I am always conscious of the fact that it is not easy to step in the shoes of someone like Shri Chaturvedi and I am always conscious of the fact that if not wholly, at least to an extent if we are able to nurture and harness though IIPA, all the ethics and the integrity that Shri Chaturvedi always used to speak about. For example, he would say that when he was newly entering into the service, he had a number of British officers as his colleagues, many of them had the routine of going from office to the officers' club in the evening for a game of bridge, and the club happened to be on way to the residential bungalow. But they would take the official car, get themselves dropped at the residential bungalow and then walk back to the club so that it does not appear that they have used an official vehicle for going to the club. I think that will be the highest form of benchmark laid down where integrity should not only be observed, it should also appear that it is being




observed. Once he told me that – I think this is the best forum to share this because that precisely, if not wholly, at least to some extent, we could live up to – he said, ‘I was newly posted as SDM, Hyderabad and my Collector was a Britisher. There was one Reddy who had opened up a mall or a cinema hall and wanted the Collector to inaugurate it. Collector was initially hesitant to do that but later he conceded. After the inaugural ceremony was over, Mr. Reddy was keen that the Collector and the SDM should have some kind of refreshment which he had laid down. The Collector did not agree to that and finally, when Mr. Reddy was very insistent, he said loudly, in hearing distance of all, “Shri Chaturvedi, you know, I do not have anything outside, but you stay back because he is insisting. But remember, do not take anything that contains salt so that *baad mein koi yeh na kahe ki tumne namak ka ehsaan chukana hai*. So, do not come back home with any kind of conscious or a sub-conscious obligation”. Sometimes when we talk of all these stories, it sounds something like out-of-the-world, if you say so today, but nevertheless, I think it is important for us, as I said, even though I am there incidentally, but I hope I will be able to share some of the consciousness that lays behind this IIPA.

IIPA is one of the oldest Institutions, the Government of India set up in early 1950s. Amongst its architects were the then *Rashtrapati*, Dr. Rajendra Prasad, in whose name we have introduced a Memorial lecture two years back, and the then *Uprashtrapati*, Dr. Sarvapalli Radhakrishnan Ji. Also incidentally, we are observing this every year on the day which is associated with Sardar Patel. Sardar Patel also had an association with IIPA that he is known to be one of the architects of the IAS, which was in a way, to an extent, reincarnation of the Indian Civil Service and he was also the one who, for the first time, addressed the civil servants programme as Home Minister because in those days, DoPT was part of the Home Ministry. So, we had the relationship with the heritage of Sardar Patel and IIPA was mandated to impart training to ensure upgrading and also to design programmes for capacity building at different levels and I am glad that under the leadership of Shri Tripathi, IIPA has extended its activities, both horizontally as well as vertically. When I say horizontally, I mean to say that earlier on, it was confined only to the civil services as well as to the PRI. They are also training the officers of the Services. Because now we are in an integrated governance mode, we have joined commands even in the militancy affected areas. And when I say vertically, I mean that they have gone down up to the ASOs. They are also now training the Assistant Section Officers and, of course, the newly passed out probationers from the LBSNAA, Mussoorie. At the same time, what gratifies me is that in the last two-three years they have been instrumental in integrating all the other institutions which had a

similar mandate or a similar agenda. They have now close association with the newly constituted Capacity Building Commission, also with the Department of Administrative Reforms in the Ministry of Personnel, the Mussoorie Academy, of course, and the autonomous training institutes across the country. So, their reach out has increased, which is, I think, in keeping with the vision of the Hon'ble Prime Minister, Shri Narendra Modi, and also with the requirement of the time that we live in. But amongst the new initiatives that have been initiated or undertaken by this Ministry is Prime Minister's one-point Mission Karmayogi which is meant to give an institutionalized capacity building option to the officers because Mussoorie teaches us to carry forward the writ of authority and rightly so – *sarkar ka Iqbal*. Then what happens is, I am appointed as Health Secretary overnight next morning. I feel like saying that I can write prescription better than a doctor. The next day I am posted as Agriculture Secretary, so I feel behaving like a farmer. I am not grudging that because that is a part of the training because, after all, you have to command them. But here we have given them a scientific module which actually enables them to develop that confidence of being so. So, you plan continuously to bring yourself or upgrade yourself and also reorient yourself to the new responsibility that you are taking, whether out of empanelment or a promotion or a change of posting or a transfer. And now that we have also introduced Mission Karmayogi Prarambh, we are offering that model to every new entrant into the civil service so that we have a scientific method of upgrading ourselves or orienting ourselves. And why I am saying so here also is because this is an occasion to compliment IIPA. In the last two-three years, they have been very closely associating themselves with the Prime Minister's initiatives like Mission Karmayogi which talks about shifting from Rule to Role. So, you are no longer confining yourself to the rule book. You have the rule at the back of your mind but you are also conscious of performing your role to the optimum. IIPA has, to be precise, contributed, more than 500 videos on the i-GOT and the YouTube. I think that needs to be encouraged. It is the first time that IIPA has actively associated itself with one of the flagship programmes on governance led by Prime Minister Modi. For that, I also need to compliment the entire faculty who prepared the curriculum and the communication team who designed and choreographed. So, we have the videos on the i-GOT platform as also on the YouTube. They have associated more closely with the Administrative Reforms Department and are now an important component of the Regional Conferences that we have undertaken across the country and also been preparing documentation of the *Rozgar melas* undertaken by the Prime Minister. So, what I am trying to say is that IIPA is no longer confined to the four walls of where they are sitting, it is now contributing hugely to the activities of the

Department of Personnel as a whole. IIPA has spread across the country, even in Jammu and Kashmir, as senior persons are sitting over here, and also, therefore, taking up the role and challenge of the Prime minister's vision for governance, which is that of transparency, accountability, citizen centricity and I think that is now, in today's time and age, driven by technology, and how best to live up to that is also through the new technologies being lived up to by IIPA and all its associates.

We have to brief at three levels and that Prime Minister Modi, in the last 9 or 10 years, has undertaken some path breaking initiatives. For example, in the recruitment process, we tried to provide a level playing field. We did away with the interviews. Now we are having SSC exams in 13 languages. When Mr. Sharma was there with us, there were two languages but we are now gradually expanding it to 13 languages. I think in the time to come, we will have the capacity to hold in the other languages of the Eighth Schedule also so that nobody suffers disadvantage because of the language barrier. And there again, technology is an important tool. We have fast tracked the entire examination process. The grievances are now being converted into CPGRAMS as the centralized one and also the Union Territories and States are there. The Pension Department is the first, I think, in Government of India to have adopted the face recognition technology where the older citizen simply looks at the camera of his mobile, his photograph, his iris gets authenticated through his Adhaar number and in less than 60 seconds, the banker receives the authentication of his being alive. So, all these technologies are being practiced and IIPA is contributing in upgrading through different courses to the officers who are coming here. I am glad to know that IIPA has been working as a catalyst instrument in helping us to ensure the widespread use of these modern tools through capacity building, through, education, through awareness at every level of governance.

Before I conclude, now is the time for all of us to visualize IIPA in the times to come. And when I talk of times to come, I think our role will be defined at two levels. One, over the next 25 years, which Prime Minister keeps reiterating as the *Amrit Kaal*, and finally, in 2047 – IIPA @ 2047 - and, therefore, our focus would be on capacity building of the younger lot, which is already started. The Assistant Secretary is one such experiment because these are the functionaries who are going to carry forward the vision and the agenda of *Viksit Bharat*, over the next 25 years and are going to be known as the architects of Century India, 2047. What we can do I think is to contribute to that capacity building so that when they actually are hailed in 2047 as the architects of Century India, they may be kind

enough to look back and say some of our mentoring was done in the four walls of IIPA. Thank you.

REGISTRAR: Thank you so much, Sir, for your kind words about IIPA as well as taking us to the level of 2047 IIPA, and specially thankful for the kind words about me and taking us down memory lane to the era of Shri T.N. Chaturvedi who was a legendary civil servant of 1950 batch, the first batch of IAS officer, as well as the Comptroller and Auditor General of India in late 1980s and then people's representative as Member of Parliament, as well as former Governor of Karnataka and Kerala. Thank you very much, Sir.

Item No.4: Conferring of Paul H. Appleby Award 2023

REGISTRAR: Now it is time for IIPA award ceremony. The first award is the most prestigious award of IIPA, Paul H. Appleby Award which is presented to those distinguished members of IIPA who have rendered outstanding service to the field of public administration and to IIPA. The award carries a shawl, a citation and a plaque.

The Paul H. Appleby Award for this year has gone to Dr. Bindeshwar Pathak posthumously. I would like to invite Shri Kumar Dilip, his son, to come to the dais and receive the Award.

A *Padmabhushan* awardee, late Dr. Pathak was the founder of Sulabh International Social Organization and a doyen of the *Swachhta Abhiyan*. He has led the sanitation movement for over 50 years. He expired this year on 15h August, just after unfurling the Tricolour at Sulabh International office due to a massive heart attack. The greatest tribute on his death came from the Hon'ble Prime Minister, Shri Narendra Modi, who wrote: "We often hear about one mission in one's life and Pathakji's life and work was a great example of what it means to have one mission in life".

In memory of Dr. Bindeshwar Pathak, IIPA has decided to confer only one Paul H. Appleby Award this year.

(THE AWARD WAS RECEIVED BY SHRI KUMAR DILIP)

Item No.5: Conferring of Dr. Rajendra Prasad Memorial Award for Academic Excellence for 2023

REGISTRAR: In 2022, IIPA instituted an award in the memory of Dr. Rajendra Prasad, the first President of India, Dr. Rajendra Prasad Award for Academic Excellence which is presented to a member of IIPA for his or her excellent academic contribution in the field of

public administration and governance. The award carries a citation, shawl and a plaque. The award this year has gone to Prof. Kamta Prasad. I take this opportunity to invite Prof. Kamta Prasad on the dais and receive the award.

An eminent economist, rural development and water resources expert with a brilliant career all along, Prof. Kamta Prasad was Professor of Economics at IIT, Kanpur, Chairman, Agricultural Prices Commission, Member (Economics), National Flood Commission and we are proud that he had been a Professor at IIPA also in the field of Rural Development and Economics till his superannuation and a Paul Appleby awardee in 2019. Having served on multiple committees, nationally and internationally, and author of over 20 Research books and over 150 articles, he is still active as the Chairman Emeritus of the Institute for Resource Management and Economic Development, Delhi.

(THE AWARD WAS CONFERRED ON PROF. KAMTA PRASAD)

Item No.6(a): Shri T.N. Chaturvedi Award for the Best Article in IJPA for the year 2022

REGISTRAR: The next award is Shri T.N. Chaturvedi Award for the best article in Indian Journal of Public Administration (IJPA), our flagship journal. The award for 2022 has gone to Dr. Arindam Chakrabarty and Dr. Anil Kumar Singh for their article on "*Innovations in Governance for the Welfare State by Devising a Comprehensive Pension Model in the Indian Context.*"

(THE AWARD WAS CONFERRED ON DR. ARINDAM CHAKRABARTY AND DR. ANIL KUMAR SINGH)

Item No.6(b): Shri T.N. Chaturvedi Award for the Best Article in Lok Prashasan (Hindi Journal for the year 2022

REGISTRAR: Next award is Shri T.N. Chaturvedi Award for the best article in *Lok Prashasan*, our flagship Hindi Journal. The award for the year 2022 has gone to Shri Akhilesh Kumar Jaiswal for his article "*Bhartiya Shasan Prashasan mein Jan Bhagidari evam Social Media*".

(THE AWARD WAS CONFERRED ON SHRI AKHILESH KUMAR JAISWAL)

Item No.7: Award to IIPA Regional and Local Branches

REGISTRAR: Now it is time to announce the best performing branches of IIPA. I take this opportunity to announce the best performing branch of IIPA this year, that is, 2022-23 to

Jammu and Kashmir Regional Branch. I invite Shri B.R. Sharma, former Chief Secretary of Jammu and Kashmir and presently the State Election Commissioner of Jammu and Kashmir as well as Chairman of the Branch to come to the dais and receive the award.

(THE AWARD WAS RECEIVED BY SHRI B.R. SHARMA ALONG WITH OTHER OFFICIALS FROM THE BRANCH)

REGISTRAR: The second best performing branch award has gone to Maharashtra Regional Branch. I take this opportunity to invite Shri Swadheen Kshatriya, former Chief Secretary of Maharashtra and Chairman of the Maharashtra Regional Branch to come to the dais and receive the award.

(THE AWARD WAS RECEIVED BY SHRI SWADHEEN KSHATRIYA)

REGISTRAR: The third best performing branch award has gone to Mizoram Regional Branch. I take this opportunity to invite Prof. Lalneihzovi, Secretary of the Mizoram Regional Branch and presently Professor of Public Administration and Dean, School of Social Science at Mizoram University, Aizawl to receive the award.

(THE AWARD WAS RECEIVED BY PROF. LALNEIHZOVI)

Item No.8: Award of Prizes to the winners of the Annual Essay Prize Competition, 2023

REGISTRAR: Each year, IIPA organizes an annual essay competition and the awards are presented in the AGM. The first prize this year, carrying a certificate and cash prize of Rs.10,000 has been awarded to Dr. Nishant Kumar for his essay on "Women Empowerment to Women-led Development". I invite Dr. Kumar to the dais to receive the award.

(THE AWARD WAS CONFERRED ON DR. NISHANT KUMAR)

REGISTRAR: The second prize carrying a certificate and cash prize of Rs.7,000 has been awarded to Shri Dipayan Pal for his essay in English on the same topic, "Women Empowerment to Women-led Development". I invite Shri Pal to the dais to receive the award.

(THE AWARD WAS CONFERRED ON SHRI DIPAYAN PAL)

REGISTRAR: The third prize carrying a certificate and cash prize of Rs.5,000 has been awarded to Ms. Syeda Sameeha for her essay in English on "G20: India Tecade"

Unfortunately, she has not come to receive the award. We will send the award to her at Hyderabad.

Item No.9: Award of Prizes to the winners of the Annual Case Study Competition, 2023

REGISTRAR: Now it is time for Annual Case Study Competition award presentations. This year, the first prize carrying a certificate and a cash prize of Rs.10,000 has been awarded to Dr. Jayashri T. Birdavade-Bhandwadar on the case study: "Impact of Behavioural Change Communication (BCC) on Achievement of Swachh Bharat Mission's Objectives". I invite Dr. Jayashri to come to the dais and receive the award.

(THE AWARD WAS CONFERRED ON DR. JAYASHRI T. BIRDAVADE-BHADWALDAR)

REGISTRAR: The second prize carrying a certificate and a cash prize of Rs.6,000 has been awarded to Shri Kumar Anup for his case study on "Bihar Alcohol Prohibition: Study Under the Lens of Behavioural Insights". I request Shri Kumar Anup to come to the dais and receive the award.

(THE AWARD WAS CONFERRED ON SHRI KUMAR ANUP)

Item No.10: Release of Publications

REGISTRAR: With this, we have come to the end of the award ceremony. It is now time for release of publications. As today is a very hectic day for both the dignitaries, the publication release has been divided into two categories to save time. First I invite the authors of the six books and request them to stand in front of dais with their books.

List of Books released during AGM 2023

S.No.	Books Title	Author's Name
1.	भारत निर्माण में महिलाओं का राजनीतिक एवं सामाजिक योगदान (Hindi) <i>Bharat Nirmaan mein Mahilao ka Rajnitik evam Samajik yogdaan</i>	1. Dr Renu Mishra
2.	Perspective on Aatmanirbhar Bharat	1. Prof. Suresh Misra 2. Dr. Shyamli Singh 3. Dr. Pawan Kumar Taneja
3.	Stimulating Urban Decentralisation for India @ 2047	1. Shri S.N. Tripathi 2. Prof. K.K. Pandey

4.	Revisiting Sustainable Development Goals for Nation Building: Repositioning India as a Vishwmitra with a Vishwa Mantra	1. Shri S.N. Tripathi 2. Dr. Neetu Jain
5.	Leadership Excellence Cognitive And Emotional Competencies That Matter	1. Shri Ashis Sen 2. Shri M.P. Eshwar 3. Ms Sulekha Chandra
6.	अमृतकाल में लोकप्रशासन (Hindi) <i>Amrutkaal mein Lok Prashasan</i>	1. Prof Manrup Singh Meena 2. Prof Janak Singh Meena

REGISTRAR: Now it is time to release the Journals of IIPA and of the Branches. I request the Editors of the Journals to come in front of the dais with their Journals.

List of Journals released during AGM 2023

7.	प्रशासक प्रशासिका २०२२ (Hindi) <i>Prashasak Prashasika</i>	Shri Kewal Krishan Sethi
8.	Bihar Journal of Public Administration (Jan –June 2023)	Dr. R. K. Verma
9.	Indian Journal of Public Administration (July- September 2023)	Prof MP Singh
10.	Nagarlok (January - March 2023)	1. Shri S.N. Tripathi 2. Dr. Kusum Lata
11.	IIPA Digest (April- June 2023)	1. Shri S.N. Tripathi 2. Shri Amitabh Ranjan 3. Ms. Meghna Chukkath

(THE BOOKS AND JOURNALS WERE RELEASED BY THE HON'BLE VICE-PRESIDENT OF INDIA AND THE HON'BLE UNION MINISTER)

REGISTRAR: Thank you so much all the authors and editors.

Ladies and gentlemen, it is now the moment we all have been waiting for, to listen to the Hon'ble Vice-President of India and President, IIPA. The Hon'ble Vice-President of India does not like introduction and he does not need any. I take immense pride in requesting the Hon'ble Vice-President of India to deliver his Presidential Address and enlighten the whole IIPA fraternity with his words of wisdom.

Item No.11: Address by the Hon'ble Vice-President of India and President, IIPA.

HON'BLE VICE-PRESIDENT OF INDIA (SHRI JAGDEEP DHANKHAR):

Hon'ble Union Minister and Chairman, IIPA, Dr. Jitendra Singh Ji. He reflected he is incidentally in this position; I am no better. I am here because of being Vice-President. So, we are in the same boat. And that has a great message. We will have to overstretch to be in overdrive, to be impactful and make it a very involved mission to make a big difference. Shri Surendra Nath Tripathi Ji, Director-General, IIPA, my congratulations to the awardees, my

greetings to the distinguished members of the faculty and every one present in the audience. They are very senior people. If I were to name, I run the risk of missing one and that will not be appropriate. This is a great event and *jayanti* of Sardar Patel, the Iron Man. I was reflecting with the Hon'ble Minister that two important things happened, one with respect to integration of States, and the other with respect to drafting of constitutional provisions. Dr. B.R. Ambedkar, Chairman of the Drafting Committee, declined to insert article 370. Happily, that is no more in our Constitution. But we know what happened because of article 370. The first Prime Minister of the country, in early 1960s – if I am not mistaken, early 1963 – had said, '*ghiste ghiste ghis jayega, Article 370 ne desh ko ghisa diya.*' Fortunately, right step was taken under the visionary Prime Minister Shri Modi, and the article is no longer in the Indian Constitution, a temporary article as it was. The second is all States' integration was assigned to Sardar Vallabhbhai Patel, except Jammu and Kashmir, and we know the problem we faced. Fortunately, things are on track. There is global recognition. People for the first time have come to be exposed to what is Indian governance, what is democratic governance, what are the benefits. Those of you who are involved with law, will not even be able to read article 35 as it stood. It found place in Part III of the Constitution – Fundamental Rights - and it starts as "Notwithstanding anything in this part" So, there was this draconian provision which deprived the people of the State for so long the fundamental rights benefits.

Friends, we are in *Amrit Kaal. Hum amrit ka laabh le rahe hain.* I have no hesitation in saying this. This *Amrit Kaal*, which is seeing phenomenal rise of Bharat as never before, and the rise is unstoppable, is our *gaurav kaal*, and this *gaurav kaal* has been fructified by *kartavya Kaal*. You would recollect, being in this important organization, there was a time when power corridors were infested with corrupt elements, there were power brokers who extra-legally leveraged decision making. Our corridors have been fully sanitized of them. A big achievement! As the Hon'ble Minister was reflecting, the new norm is transparency, accountability and achievement. I can tell you that G20 was a remarkable success from the perspective of one and all. But the point I am making is relatable to that. In G20, we have had presence in every State and Union Territory. 200 meetings were held in this country at about 58 or 60 occasions, as the Hon'ble Minister would know, very successful, very impactful, with the involvement of Central and State Governments. I appeal to you; your organization has to have impact in every State and Union Territory. The surest way to degenerate an institution is to keep it away from scrutiny and self-introspection. We have done something very great, I have no doubt about it, and the Hon'ble Minister would have been a formidable challenger to anyone if he were not to take to medical profession and

become a doctor. So, after all that he has said and after all that the Director has indicated, *mera mun kuchh aur maang raha hai*. It is time for us to audit have we fully exploited our potential, have we been able to motivate every District Magistrate, have we been able to make our footfall in every part of this country? If you would recollect, in my last address here, I had said that the big change takes place at the district level and the greatest, impactful, motivational force in a district is the District Magistrate. People look up to district magistrate because to the young generation, he is a symbol of success, to the elders, he is a source of power and to the needy, he is a relief giver. People emulate him or her for this reason. I would strongly suggest now that this organisation which has restructured deep commitment, must have material for every District Magistrate. Some of the things which we are seeing are amazing. Public property being destroyed, we are insensitive to it. Vehicles being stoned, we are insensitive to it. Those who are guilty of this offence are not being visited with exemplary consequences with expedition. We need to do that. Of course, after having noticed that the achievements of the organisation in the last one year are very commendable. They really signal a qualitative change, which is in the right direction and, therefore, my expectation from this organisation is all the more. You are capable by intellect, by your experience. If I look around people, each of them is in a position to handle governance at the highest level and, therefore, if they were to catalyse a scenario, an ecosystem at the district level, things will dramatically change. I would, therefore, appreciate the Hon'ble Minister who is enormously talented, very passionate about his work, missionary, I have seen his performance in Parliament, very well prepared, thoroughly well prepared. So, Sir, let us in togetherness, with the blessings of the faculty here, resolve today that we will sensitise every District Magistrate, we will sensitise every district official, including SPs so that they become trained and they are the people on the ground to make big difference. The greatest danger in our society is, some wise people, intelligent people, they engage into activities which are not wholesome. They generate equity out of ignorance of large sections. Their name carries lot of meaning to people that yes, 'X' has written this article. You analyse that article, you find it is worthless, it is against law, it is factually unseeable, but then that gentleman has chosen to capitalize on the ignorance of the people at large. We have to neutralize. I do not want to get into political aspect of it, but in my position as Chairman, Rajya Sabha, I get a number of communications from legal fraternity all over that here is a distinguished Member of Parliament who had the occasion to be a senior Minister for more than a decade and could write and that article was carried in all the papers, vernacular also, that if bail is suspended, conviction is automatically suspended. This has to be neutralized by people here. We are

facing challenges because our country is on the rise, right from the time last I came here. You just look at what has happened. What has not happened in 50 years has happened in three months. In August, 2023, *Chandrayan* landed on that part of the moon where no country's vehicle has ever landed, South Pole. We got the distinction of having on moon *Tiranga* and ShivShakti Point. Little ahead, we had a special session of Parliament. New Parliament Building was inaugurated in the face of Covid, in two and a half years, the building did come up, much more than that. If you senior people will go to that building, you will be amazed, the kind of technological improvement which is there. The Hon'ble Minister has worked. On several instances, even I was stunned. I have never seen. I have visited more than 40 countries of the globe. I was stopped by a category 'D' employee who said "Sir, please scan this". He took my phone and scanned, and what was there was there before improvement. So, that has been done, something which we could not achieve for our half of the population. Series of efforts was made repeatedly but they failed. No one goes into the background today why the efforts failed. Who were the people who failed those efforts? You have to engage into that exercise so that people come to know about it. But it could happen on 21st of September, 2023 when Rajya Sabha, which I presided, passed it. Though symbolic but I am sure and I must give credit to the Hon'ble Minister, he being one of them who suggested it to me – he may not remember it. He told me, it will be a great idea that you have all the presiding officers other than you and the Deputy Chairman as women. I went by his advice. We had Seventeen Members of Parliament on that day presiding over the House. That is something amazing. From P.T. Usha to Jaya Bachchan to Koila to Seema Dwivedi, everyone was happy and rejoiced. Most of them were hesitant but their experience showed they were capable to fill the post permanently. A small incident, friends, happened and a lady Member was presiding over the house. The galleries, as the Hon'ble Minister would recollect, were full of people of female gender. Women from villages, girl students, they were there. Someone may have in euphoric moment used a word. There was uproar in the House. *Yeh kaise ho gaya? Gallery se koi kyun bol gaya?* I did not want to disturb the lady. If I had occupied the seat, then she would have suffered a major jolt that her capacity had been challenged. She overcame it very successfully. Then I went and said, "I will probe it, but probe first what you are doing on the floor. You want exemplary performance by people who are sitting in the gallery. You don't want them to move their hands. They have to show military kind of discipline, and in the House you weaponize disturbances and disruption. The solemn House is meant for dialogue, debate and discussion, deliberation. You get away from it. This is something which not only this organisation has to do but sensitise, enlighten our

young impressionable minds. They are listening minds. Not only this organisation has to do, they are listening minds. They will set narrative which will automatically neutralize nefarious narratives. That is my expectation from this body and, I am sure, you will be able to do it. The country faces a great challenge as never before. Could we ever imagine friends that U.K. and France will be behind us in economy? In September, 2022, we became the fifth largest global economy, leaving them behind. And then, Japan and Germany are next. By 2030, we will be ahead of them. We can contribute by making aware our people of one concept and that concept is economic nationalism. You are the right body to examine. If we have with China a trade deficit of \$ 100 billion or more, what does that comprise of? *Diyas*, candles, kites, *bachchon ke khilone* furniture, curtains and more. In the process, we are doing two injustices. One, our precious foreign exchange is being drained out for inappropriate reasons and, secondly, we are depriving our own people to engage into entrepreneurship to do those things. If you start doing it the Hon'ble Prime Minister very emphatically, in his last *Man ki Baat* indicated, 'be vocal for local'. Now, these are the issues beyond Government. The Government is part of the global system. It can not decide certain policies which individuals have to do, like commitment to nationalism, commitment to economic nationalism. We all need to focus on that. And trust me, if you sensitise every District Magistrate and he in turn turns out to be extremely impactful, billions of dollars would not have to be drained outside. That is what is happening. I was part of governance at a junior level. My friend is at a much senior level, more involved. In 1989 to 1991, when I was a Member of Parliament, Lok Sabha, our foreign exchange – people in the front row know it – was fluctuating between one billion and two billion dollars. In physical form, the gold of this country had to be taken outside to be placed in two banks, to sustain our fiscal reputation. Now it is more than 600 billion dollars. But it will be in four digits if we have economic nationalism. I appeal to everyone, use social media, reach out to industry, trade and business. The Hon'ble Minister can himself, in his own position, involve the top industry outfits and generate a climate. That is number one.

Second, why should our raw material be outsourced? Go to Paradip, ships after ships going there. We must ensure an ecosystem where there must invariably be value addition to our raw material. We must get into that zone. If we do that, that will be another game-changer in economy because in *Amrit Kaal*, we have to lay foundation, and the foundation is already being laid, to ensure Bharat in 2047 will be a global leader in every sense of the term and this contribution which I am suggesting has an individual component. You can do it and, I am sure, it will be done. Tell the people, when you send your raw material outside, you are

doing two things. One, we are not capable of adding value to it. Secondly, if we were to add value to it, the Government will benefit out of taxation. People will get employment, entrepreneurship will blossom. We have to focus on that. Why I am saying so is, under Prime Minister Modi, we have taken steps with the world struggling - quantum competition. The countries doing it are not in double digit. You know it. We have taken lead in it. Ample funds are earmarked for it. Hydrogen. The kind of investment which will come, the kind of employment potential it has. Our focus on 6G. We are in the front line of what the country is doing. When so much is happening and our young minds are fully assured of opportunities. And mind you, those of us who care for calibration from outside the country, I will give you two calibrations. One, India is a shining economy in the world today. Our favorite destination of opportunity and investment, if I go to World Bank President, he says, in digital penetration, India has done in six years what is not achievable in 47 years. And they are saying so because there are facts and figures. Our digital transactions are four times that of USA, U.K., France and Germany taken together. Did we ever imagine it. Look at the per capita data consumption of internet in our country. It is more than that of USA and China taken together. A When you have that kind of rise, when our Minister has risen in reputation, he will get enemies. They will work in overdrive. They will work more seriously than you will, that Dr. Jitendra Singh is performing well, how best to impede him? *Kaise tangdi lagai jaye*. So, we have some amongst us who will go outside the country. When the best is happening, just imagine, when we celebrate Deepawali, someone wants to mar it. What are they showing? Ignorance, unawareness. Some people can pick up courage to go to the extent where no human mind, no perverted human mind can go, *ki Pakistan ki haalat humse better hai kyonki ek study kari gai*. Laudable! Farcical! *Yeh kaam to aapki organization ko karna hai. Aur kyon karna ha?* The organization is a symbol of achievement *Maine dekha jinko award diya gaya hai*. Each of them is committed to a great societal cause. When I discussed with Mr. Pathak's son, Mr. Bindeshwari Pathak, came to me. I was a junior minister, he was making a beginning. He was passionate about it. He had a mission. He plunged himself into that. He achieved. So, all I can say is - I do not want to take much of your time, I have enough to say - *maine indicate to kar diya na*. My senior people have approved it by body language *ki aapko jo kehna tha so aapne keh diya hai ki bhai aapko bahut kuchh karna hai. Aapne kiya voh kamaal ka kiya hai, par aapka ... to bahut aage tak jaane ka hai*, with the dynamic leadership. Secondly, I disagree with the Hon'ble Minister hundred per cent *kyonki hum dono ko log ek bracket mein rakhte hain* because we do nothing incidental, we do it deliberately. We do it with a purpose, and both of us have one thing also in common, though

he has been wearing white robe and I have been wearing black robe, we are accountable to our conscience. We do not take appreciation at all, we self-assess. I, therefore, have legitimate expectation from this platform that this Institute, when we meet next time, will have impactful presence in every district of the country and we will use technology to reach out to those District Magistrates. We have vibrant villages, we have aspirational districts, we have, smart cities, we will be able to recognize them and they will feel so gratified that when recognition takes place and people so senior who are sitting in the front line, they will get inspired, motivated.

Thank you so much, ladies and gentlemen. A great occasion for me. Thank you so much.

DIRECTOR GENERAL: Before we take up the National Anthem, I would like to assure the Hon'ble Minister and to the Hon'ble Vice-President of India that IIPA will make adequate and sincere efforts to reach out to the district level.

Ladies and gentlemen, please rise for the National Anthem.

(NATIONAL ANTHEM WAS PLAYED)

REGISTRAR: Please remain seated till the dignitaries depart.

(HON'BLE VICE-PRESIDENT OF INDIA AND HON'BLE MINISTER THEN LEFT)

DIRECTOR GENERAL: Good afternoon, friends. I know all of you have been waiting since 9 o'clock, so we thought we will give you a long nutrition break. We will now take up the remaining items of the agenda.

Item No.12: Confirmation of the Report of Proceedings of the 68th Annual General Body Meeting held on 31st October, 2022

DIRECTOR GENERAL: I am told that some of you want to speak on this. But let it be confirmed first.

DR. SANKAR KUMAR SANYAL: I propose that the Report of Proceedings be confirmed.

DR. ANIL DUTTA MISHRA: I second the proposal.

SHRI K.K. SETHI: I propose that the Report of Proceedings be confirmed.

SHRI D.P. TIWARI: I second the proposal.

(THE REPORT OF PROCEEDINGS WAS CONFIRMED)

Item No.13: Consideration of the Annual Report for 2022-23

DIRECTOR GENERAL: Consideration of the Annual Report for 2022-23. Each one of you will have the opportunity to say anything on any subject.

SHRI S.S. KSHATRIYA: I propose that the Annual Report for 2022-23 be adopted.

DR. R.R. DHANAPALL: I second the proposal.

(ANNUAL REPORT FOR 2022-23 WAS ADOPTED)

Item No.14: Consideration of the Balance Sheet and the Audited Accounts for 2022-23

DIRECTOR GENERAL: Next is Consideration of the Balance Sheet and the Audited Accounts for 2022-23.

SHRI B.R. SHARMA: I propose that the Balance Sheet and the Audited Accounts for 2022-23 be adopted.

PROF. LALNEIHZOVI: I second the proposal.

(BALANCE SHEET AND AUDIED ACCOUNTS FOR 2022-23 WAS ADOPTED)

Item No.15: Appointment of Auditors for 2023-24 and fixing their remuneration

DIRECTOR GENERAL: Appointment of Auditors for the year 2023-24 and fixing their remuneration.

It is proposed that M/s GSA & Associates be appointed as auditors for IIPA, New Delhi for the year 2023-24 on payment of an audit fee of Rs.1,30,000 (plus 18% GST).

SHRI R. RAMANI: I proposed that M/s GSA & Associates be appointed as auditors for the year 2023-24 on payment of an audit fee of Rs.1,30,000 (plus 18% GST).

SHRI VIJOY PRAKASH: I second the proposal.

(THE PROPOSAL TO APPOINT M/S GSA & ASSOCIATES WAS ADOPTED)

Item No.16: Suggestions/Observations made by Hon'ble Members on Item Nos.12, 13, 14 and 15

DIRECTOR GENERAL: IIPA is a member-driven society. We do take into consideration the issues raised by the members. IIPA has equal right to defend itself. If anyone of you is not satisfied and wants to withdraw your membership, we are even prepared to pay back their

membership fee. But being a dignified member, you deserve a dignified treatment also. There are 11,141 retired officers in India who belongs to All-India Services and who are members of this Institute. So, we have such a huge membership. Each one of you has done something for the country which is big enough. So, you deserve a dignified treatment and not a roadside treatment. It does not look nice. A wishful thinking is not the right way. This is my 5th AGM where few Directors survived to see the sixth. I have seen how the members conduct themselves. In the same meeting, some members wanted the Registrar to serve them a cup of tea. Do you think the Registrar is there to serve a cup of tea? But they need a Registrar to serve them. They did not ask the Director to serve them because the Directors were too senior to them. We have seen inglorious treatment given even to the Chairman. Our glory is so great. So, we should reflect on ourselves. It is in the interest of members and those who want to see a *Viksit Bharat*. I would say that let us effectively attend the meeting and come out with flying colours. The country should take advantage of our collective knowledge and perception of public policy. I am too junior to many of you. Maybe, I am learning from each one of you. I am telling this with a heavy heart. Being members, you are all respected, but you should not disturb others. We have just heard the Hon'ble Vice-President saying, we should reach up to the district level. We have reached up to Ministry level, we have reached up to Departments level, we have reached up to State level, we have reached up to country level. We have got now 25 Regional Branches and some Local Branches. For Uttarakhand, we are prepared to spare our faculty. It is something we will discuss in the afternoon meeting. I will request each one of you, who want to speak, to write their names on the slips and send the same to us so that we listen to them.

We would like to start with Jammu and Kashmir Branch.

DR. ASHOK BHAN: Thank you, Sir. First of all, I would like to say that under the stewardship of the Hon'ble Vice-President of India and the Hon'ble Chairman of the IIPA, the Government's interest and stake in IIPA has shown a remarkable increase. An appeal was made to the members to donate liberally and the result is that today our income is more than the expenditure. So, with Government's patronage, Government resources and our policy formulations, IIPA has now integrated itself, and this is very important.

I shall briefly mention two or three points—

(1) IIPA is the leading Institute in the field of public administration. The membership has increased considerably. Even in-service officers are now willing to join IIPA. So, we have a place in the Government's policy to train public servants to achieve the goals of the

Government. The credit for all these points which I have made goes to the Chairman of the Executive Council, Dr. Jitendra Singh Ji, as our Director General of IIPA, Shri Tripathi Ji also has said.

(2) The outreach of IIPA to collaborate with other institutes is a welcome development. It opens up vast opportunities for capacity building, and DG, IIPA deserves kudos for this.

(3) There are a number of quality training programmes and for this, the faculty needs to be applauded.

(4) IAS intake is one important work done by IIPA. So, I compliment the Institute for that.

Thank you very much. *Jai Hind.*

SHRI D.P. TIWARI (HONY. SECRETARY, MADHYA PRADESH REGIONAL BRANCH): Respected DG IIPA, Shri Surendra Nath Tripathi, Registrar IIPA, Shri Amitabh Ranjan and all others present in the meeting. Earlier the Branch was known as Madhya Pradesh and Chhattisgarh Branch but now Chhattisgarh has its own Branch in Raipur. So, I congratulate the IIPA for that. It is because of your efforts that the Chhattisgarh Regional Branch has been formed.

IIPA has made great strides in all fields including Training and Research. IIPA is giving full support to branches, opening of Chhattisgarh branch is an example. Earlier when we used to come here, everything seems to be sleeping. But now IIPA is a vibrant Institution. The infrastructure, Lecture Halls, Hostel facility, food, everything has improved and DG IIPA including his team and Registrar must be congratulated for this. Thank you so much.

REGISTRAR: Thank you Sir. Dr. Meenakshi Hooja, IAS officer of 1974 batch from Rajasthan Regional branch is next.

DR. MEENAKSHI HOOJA: Respected DG IIPA, Shri Tripathi Ji, Shri Amitabh Ranjan Ji, Registrar and all very esteemed and distinguished members present in the AGM. Thank you Amitabh Ji for the kind words used for me.

This is my third AGM in IIPA. The activities of the Institute have been increasing and improving day by day. I got to know about IIPA when I was about eight years old and my father got a prize from the hands of Pt. Jawaharlal Nehru, the then Prime Minister. Our family was very impressed with this Institute and we thought what a great institution it is.

Then later, when I got a chance, the first thing I did was to become its life member. Now I am quite a regular visitor to this Institute. So congratulations to IIPA faculty.

Our DG has been looking after the Institute very carefully. I would like to say that I am very much impressed with IIPA. It seems to be a dream come true; I feel so. There seems to be some kind of competition among the Branches and I think with the generation of new ideas, there can be substantial improvement in the functioning of the Government, which we discussed yesterday also. In a democracy like ours, which is developing and which has become a centre of all the schemes, all our best wisdom which we are now recollecting, can be used for the benefit of humanity. I hope some kind of studies will be done, at least at the cutting edge, that is at the level of Collector, because lot of initiatives can be taken by Collectors.

Thank you very much and congratulations to all members.

SHRI SWADHEEN KSHATRIYA (CHAIRMAN, MAHARASHTRA REGIONAL BRANCH): In fact, I was hesitant to speak after seeing the audience and the hall. What a sea change is now seen in the IIPA! My memory goes back to, I think, 1996-97 when I used to come every day in this campus. Of course, it was very very objective but the infrastructure was not like it is today, and we used to have difficult time in the hall. So, first of all, congratulations for what has been done by the Director-General and by Shri Amitabh Ranjan.

I think the first thing that is required to be done is to improve the financial situation of any institution. Then only you will be able to deliver the objectives. Our Maharashtra Regional Branch has been an example in this and now there is a competition. I thought if the Government has been giving us Rs.10 lakh per annum, it was good enough but the Chairman of Karnataka Regional Branch told me that we are getting Rs.15 lakh per annum from the State Government. So, Regional Branches and their members must make all efforts to see how they will make their Branches financially strong.

As regards the research activities, one of our research activities was to document the records at the level of district administration during the last 75 years, which was a challenge for us. But we accepted it and did it also for Nanded district. So, the scheme of research activities that you started last year, needs to be expanded.

With these words, I wish you all the best and thank you very much for inviting us.

SHRI T.M. VIJAY BHASKAR (CHAIRMAN, KARNATAKA REGIONAL BRANCH): Respected DG, Registrar, ladies and gentlemen. I just wanted to hand over the report on a study which has been conducted by our Karnataka Regional Branch.

(COPIES OF THE REPORT WERE HANDED OVER TO THE DIRECTOR-GENERAL AND TO THE REGISTRAR)

SHRI K.K. SETHI (CHAIRMAN, M.P. REGIONAL BRANCH): It has been great pleasure to be at IIPA which is making huge progress in academic field. We at MP Regional branch do a number of activities every year in all over the State in collaboration with Universities and Institutions, in Indore, Sagar etc. Earlier we use to do programmes in Raipur also. I thank the DG for making a new Chhattisgarh Regional branch which was need of the hour as Chhattisgarh is now a separate State. We publish 'Prashasak Prashasika' every year from MP Branch. Thank you everyone.

SHRI R. RAMANI (CHAIRMAN, UTTAR PRADESH REGIONAL BRANCH): Thank you, Sir, for giving me this opportunity in front of AGM. I am fortunate to be a part of this organization as a life member.

I would like to place on record in front of the Director General that Late Shri T.N. Chaturvedi who belongs to our State and Shri Amitabh Ranjan that the State of Uttar Pradesh makes no distinction between one State and the other. Shri T.N. Dhar was the Secretary of the Branch for a long time was from Kashmir and our Joint Secretary is from Kerala. Our present Secretary, Shri Naik, is also from Telangana. So, that is the greatness of Uttar Pradesh. But in other sense, we are a backward State. That goes without saying. The initiative of good governance at district level has been taken from our State. This is really a good thing and it helps the Government and the IIPA to measure the performance of the districts. That is a great contribution to IIPA from the State.

SHRI B.R. SHARMA (CHAIRMAN, JAMMU & KASHMIR REGIONAL BRANCH): Shri S.N. Tripathi, DG, IIPA and Shri Amitabh Ranjan. Thank you very much, Sir, for giving me an opportunity. First of all, I would like to say that at the Jammu and Kashmir Regional Branch, we have been trying very hard to conduct different programmes, research studies also. We recently held a training programme for police officers. We have constructed our building which is three floors with lecture halls and all the infrastructure. I invite all to visit our branch. We have been able to get grant also from the Govt. Jammu Kashmir is one state

where we try to make the State civil servants also members vigorously. There is a great change in IIPA now, the infrastructure, quality everything has improved tremendously. I thank DG and registrar for all the support they extend to Jammu & Kashmir branch and all the other branches. My sincere thanks for giving Jammu Kashmir the best branch award. Thank you all.

SHRI VIJOY PRAKASH (CHAIRMAN, BIHAR REGIONAL BRANCH): Good afternoon ladies and gentlemen. I have come to IIPA after a long time, in fact, after over 20 years. At that time, IIPA was such that you don't feel like coming there. The infrastructure was very poor and there was no activities visibly. But Bihar branch people persuaded me to come to IIPA this time and I am genuinely surprised by this vastly improved infrastructure, vibrant atmosphere and all these great arrangements. Our Bihar branch is also trying to make an impact and we are trying to do programmes there. One good achievement of the branch is the publication of Bihar Journal of Public Administration which is a UGC approved journal. My sincere thanks to the DG, Registrar and the whole IIPA for the wonderful AGM.

DIRECTOR GENERAL: Next is Dr. R.R. Dhanapall from Puducherry Branch. He is not only a teacher but a leader also.

DR. R.R. DHANAPALL (CHAIRMAN, PUDUCHERRY REGIONAL BRANCH): Thank you, Sir. I think DG has given a lot of information about our Branch. First of all, I would like to mention about our team at IIPA, Delhi. I think five years back there was a different scenario in IIPA. Shri Tripathi Ji and Shri Amitabh Ranjan Ji form a good team. After five years we see a fantastic development in IIPA. This is a role model and a reel model for public administration. After five years, throughout India, all the administrators talk about our programmes and achievements of our body. This is the system we are following in Puducherry also. The President of India or our Collector or the District Magistrate, they are very very important persons. In Puducherry, our DG and Registrar are doing very good work. We are conducting a daily programme in our Branch. 24x7 we run it. We have not received any grant from our government but we are getting training programmes for Puducherry. We follow the same system in Puducherry also as in IIPA, Delhi.

PROF. LALNEIHZOVI (SECRETARY, MIZORAM REGIONAL BRANCH): Thank you Sir, the DG of IIPA, the Registrar, Shri Amitabh Ranjan Ji, and the esteemed members. I became a life member of IIPA long back. Since then, it has been a long journey for me to

come to IIPA every year. I am a teacher in public administration department, now senior Professor in Mizoram University and right now I am teaching social sciences. I would like to say a big thank to the IIPA, New Delhi for giving due recognition to our Branch which was started in 1987, by conferring the award for the third best performing branch this year. Thank you so much, Sir. This is very much a proud moment for us. We shall be continuing to be making more contribution from our side.

Coming to IIPA, I am really proud that this Institute has been growing fast and whenever we are going to have this kind of a General Body meeting. IIPA fraternity has been making wonderful preparations. This beautiful hall has actually been constructed and made use of for this very very important programme. So, I congratulate the DG Sir and all the faculty and officers and Shri Amitabh Ranjan Sir for that.

Another thing I would like to suggest is to conduct an international programme so that we also learn from the experience of other countries. We should also let them know that India is leading immensely and becoming one of the superpowers. We have just heard a very powerful, very educative and very inspiring speech from the Hon'ble Vice-President of India. If the IIPA can explore a kind of funding, then each Branch will do something which will be very helpful for the State. That is very very important.

Another humble submission is that IIPA can help us by giving us some kind of research projects, not only at the national level but at the level of universities of India also. Mizoram is a Central University. So, we are trying to get heavy funding. If some MoU can be signed between IIPA and some of the universities, then it will be very beneficial.

So, these are the few points I wanted to share at this platform.

At my personal level also, I would like to invite the leaders here, that is, DG and the Registrar to find time to visit our Branch. We do not have good things for the Delhi people but you will get a very beautiful scenery, natural beauty and lot of greenery in Mizoram, like Singapore and all. With these few things, I thank you once again.

MR. PRATIP KUMAR MISHRA (ODISHA BRANCH): Once again a very warm welcome to the Director General, Shri Surendra Nath Tripathi and the Registrar, Shri Amitabh Ranjan. We have been encouraged by DG IIPA. He had asked us to do some research work. We did that and a copy of the book was handed over to the Director-General.

Ours is a very old branch. I am very passionately involved with the IIPA. Whenever I come to Delhi, I make it a point to at least visit the library. The difference that we all see here is that our membership growth has been phenomenal. Earlier we were giving

membership to a lot of academicians and civil servants. But after that, when we sent some names to IIPA, they could not be given admission because there was ban on enrolment of new members.

Once again, a big applause to the persons present here, and to DG, IIPA and the Registrar. Our elections are fair and free. We have two years term and I have been elected for the second term. So, this is all I could say about our Branch.

REGISTRAR: Next I invite Dr. O.P. Mishra to make his observations. Dr. O.P. Mishra is a rare member of IIPA who is a very senior level scientist. I take pride in introducing him because he is my senior from IIT (ISM), Dhanbad also.

DR. O.P. MISHRA: Most respected Director General, Shri S.N. Tripathi Ji. Indeed it is true that I joined this institution in 2011 when the building of IIPA was in a poor condition. We have a strength of more than 11,000 members, but number is one thing and the quality of membership is another thing.

We are conducting many successful training programmes. We are getting projects from IIPA on whatever national disasters are there, including cyber crimes, which is a matter of pride for us. We all support you and whatever you have done for IIPA here is really a miracle. I am very happy to see that the IIPA now has a young faculty. They are working day and night. I am very happy and satisfied. I am sure, all the senior members will agree with me. Thank you very much.

DIRECTOR GENERAL: You want young faculty to be there. All our faculty are young at heart.

DR. ANIL DUTT MISHRA: I congratulate the young DG of IIPA. Young means, young in action and idea and young in leadership and this young attitude is now visible throughout IIPA. DG and Registrar are working really hard to make IIPA great again. There has been clear change in IIPA everywhere, from infrastructure improvement to trainings and research, the kind of programmes IIPA is doing now is phenomenal. See this hall where we are conducting this AGM. It was constructed during Covid pandemic and I must congratulate IIPA for this. At Delhi Regional branch also, we try to do programmes, seminars, workshops. IIPA supports us in all our programmes. I want to thank the DG, Registrar and whole IIPA team for conducting this AGM so beautifully. Thank you all.



DR. A.V.N. REDDY (SECRETARY, TELANGANA REGIONAL BRANCH): Good afternoon to all. Respected Director-General, IIPA, I congratulate the administration of the IIPA for achieving the goals and objectives. I was a fellow in 1989. More than 300 civil servants were working at that time. There is a need to conduct a study along with the faculty. Also, there is a need to set a target or the calendar for each Branch as to what they are going to do. For example, Jammu and Kashmir is doing better. We should know what and how they are doing so that we can learn from that. So, it should be known to other Branches also to be followed by them.

Thank you for giving me this opportunity.

DR. M.K. PANDEY: Hon. Director-General, Shri Surendra Nath Tripathi. First and foremost, In *Bhagwadgita*, the last *shloka* says, wherever there is a good team, the institution comes up. There are 165 institutions which have been declared institutes of national importance. So, our institution should also be brought into them. If an institution has more than 11,000 members, there is no reason for NAAC not to declare it as an institute of national importance. This institution is bringing changes in all walks of life. Thank you very much.

SHRI ASHOK KUMAR: I am a new member of IIPA but I really feel amazed whenever I come to IIPA. It is such a great Institution with so impressive history. The Hon'ble Vice President of India is the President and the Hon'ble Union Minister is the Chairman. What more one can ask for. We have such a senior Bureaucrat Shri S. N. Tripathi as the Director general and such an active and energetic Registrar Shri Amitabh Ranjan who is ever ready to solve all the problems. I have seen the improvement in IIPA infrastructure with my own eyes in the last 6-7 years and that is a great achievement. Thank you all.

SHRI P.L. BANGA: I am thankful to you, Sir, for giving me this opportunity. I will make some suggestions. First is that it is not clear whether the members of Executive Council of IIPA are elected or nominated.

Secondly, the Annual Report says this year, two meetings of EC were held but the dates have not been given.

My third submission is about some objections having been raised in the audit.

DIRECTOR-GENERAL: Reply has been given to EC and it has been accepted.

SHRI P.L. BANGA: In the Balance Sheet, you have given the figure for pay of serving employees. But you have not mentioned whether it includes perquisites also or this figure is only for salary.

DIRECTOR-GENERAL: I would like you to conclude now.

SHRI P.L. BANGA: So, these are my suggestions. You may or may not follow them.

DIRECTOR-GENERAL: I would like to say that all the detailed bills and vouchers are available with IIPA. Details have been shown to our Chartered Accountant. As far as the detailed vouchers are concerned, they are not the matter to be replied in the AGM.

SHRI P.L. BANGA: One of the members has filed an RTI also. I think RTI can be filed and reply can be given.

DIRECTOR-GENERAL: He is a very helpful member but it makes me unhealthy.

SHRI RAGHVENDRA SHUKLA: I just want to say that Banga ji is a senior member and replies should be given to him what he is asking for.

DIRECTOR-GENERAL: But I would like to emphatically say that IIPA has no business but to go with the priorities of the Government of India.

DIRECTOR-GENERAL: We are respected human beings. We get Rs.45 crore from Government of India. Every pie comes from Government of India. So, let us be careful while speaking.

DR. PRADEEP LONDHE: Good afternoon, Sir. It is, in fact, the Hon'ble Vice-President of India and the Hon'ble Minister Dr. Jitendra Singh Ji, and our energetic Director-General, Shri Surendra Nath Tripathi Ji, Registrar, Amitabh Ranjan Ji and Deputy Registrar Shri Mithun Barua Ji who have tremendous stamina. I have a small submission to make. My sincere approach is that when the select Papers are put on the web of IIPA, a brief introduction of the authors of those Papers should also be given. It is not that we are short of time but the particular individuals are preparing their Papers spending lot of labour and time. However, I remain in touch with this Institute.

The second important thing is, IIPA has helped us only in institutional activities. Basically, I am from technical education department. IIPA also has supported our Branch. Our Director of Technical Education has gone for an Act. So, I am one of the beneficiaries of the State of Maharashtra. So, maybe, our Chairman and all our executive members will encourage me as well.

SHRI M. THIRUGNANASAMBANDAM (SECRETARY, VILLUPURAM BRANCH): Sir, I became a member in 1987 and since then I have been attending all the meetings here. Also we are conducting medical programmes for the benefit of poor people. Now we are conducting a programme on non-poisonous foods. Also, I find a lot of changes in IIPA. Our DG and Registrar are doing wonderful work.

DR. M. MADN BABU: Actually, it is my silver jubilee as a member of IIPA. Recently, my nephew, before his exam, spent only one day here. He told me why do I not ask my Director-General for opening a coaching centre because lot of researchers are there? He took coaching in Hyderabad, spending lot of money. Whenever I come to IIPA, I get parental treatment here.

One more thing is, why keep to rules for members in emergency situations?

DIRECTOR-GENERAL: Tell me how to earn more money, not how to lose money. Members should contribute to the growth of the institution.

SHRI P.L. KIRKIRE:

1. Enhance the fee for life members
2. Expand the membership of the Institute
3. Set an example of excellence in public administration.

SHRI GANDHIJI ROY: A lot need to be done to improve hostel facilities. I did not get bed tea in my room. I had to change my room also. There is no place for dictatorship in IIPA

DIRECTOR-GENERAL: It is enough, kindly take your seat. I will not allow you any further. This is misuse of this forum.

DIRECTOR-GENERAL: Friends, respected members of the Faculty, members of the Executive Council. I would like to place on record my sincere thanks for your open-hearted suggestions on all these issues. We are concerned with the life of democracy. But if you know the basic concepts or principles of public administration, the first concept is that if you want to achieve anything, the first thing is discipline. We have learnt the art of managing anything in an undisciplined manner. We all have very bright ideas. I can give one thousand ideas on how to improve an institution. But then you should realize that Rs.45 crore that we are getting from the Government, does not go in our pocket. We are a member-driven kind of organisation, setting the agenda for the nation. This is not a club where members will come and enjoy the facilities of IIPA. If they want better facilities, they can better stay in a seven-

star hotel. We think that the best form of democracy is all about debate, not only of opinion. You have seen why membership was stopped. There were cases where there were four members from one family in Executive Council. I am not aware of the history of IIPA. I am also a member since 1994 but I do feel that if the institution survives, all of us survive. But kindly write a Paper which is published. We are a Government-driven institution. We stopped membership to those people who do not give any detail of why they should be given membership. We are not a Gymkhana Club. Here your job is to serve. Only those members should be invited to AGM who are contributing at State level. The main objective of membership is to spread and disseminate the knowledge of Public Administration and not demand 7-star hotel facilities at IIPA. If you are useless at State level, do not give ideas at national level. We would like to see that today or tomorrow, IIPA becomes a two-tier institution.

With this hope, I invite each one of you to have Lunch in IIPA. We will have the Branches meeting at 3.00 p.m.

I would request the Registrar to propose a formal vote of thanks.

REGISTRAR: It is already 2.30 and complimentary lunch is arranged in the Hostel. Each one of you is invited to have the lunch.

My sincere thanks to all the members for sitting throughout the day, since 9.00 A.M. till now.

My sincere thanks to Hon'ble Vice-President of India, Hon'ble Union Minister, DG Sir, Members, Faculty, Officers and all the staff members and each and everyone who has made this function hugely successful.

Thank you very much.

(Surendra Nath Tripathi)
Director General

**LIST OF LIFE MEMBERS ATTENDED
69th ANNUAL GENERAL MEETING (31st OCTOBER, 2023)**

(A) List of Life Members attended at IIPA, New Delhi

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1.		SHRI JAGDEEP DHANKHAR	Hon'ble Vice President of India and President of IIPA
2.		DR. JITENDRA SINGH	Hon'ble Minister, DoPT and Chairman, IIPA Executive Council
3.	7295	SHRI SURENDRA NATH TRIPATHI	Director General IIPA
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(B) List of Life Members joined the meeting online/virtual mode

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