INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI

Minutes of the 328th meeting of the Executive Council held on 26th October, 2026 at 1:00 PM

PRESENT

1. Dr. Jitendra Singh, Hon'ble Minister of State and Chairman E.C. IIPA
2. Shri S.S. Kshatriya, IAS (R), Former Chief Secretary of Maharashtra (joined online)
3. Dr. Ashok Bhan, IPS (R), Former DGP of J&K
4. Shri Ganesh Shankar Mishra, Jt. Director – Representing Director LBSNAA, Mussoorie (joined online)
5. Prof. Bhawna Gupta – Representing Vice Chancellor, Panjab University (joined online)
6. Shri Vijay S., Dy. Secretary (Training) - Representing Secretary, DoPT
7. Shri Abhimanyu Sahoo, Director - Representing Secretary (Exp.) (joined online)
8. Shri Dipak Kumar Sarma, IAS (R), Chairman, Assam Regional Branch (joined online)
9. Shri S.K. Misra, IAS (R), Chairman, Chhattisgarh Regional Branch
10. Prof. Rajvir Sharma, Chairman, Delhi Regional Branch
11. Dr. R.R. Dhanapall, Chairman, Puducherry Regional Branch
12. Dr. Satish K. Batra, Chairman, Rajasthan Regional Branch (joined online)
13. Prof. Neetu Jain, Faculty Representative
14. Shri Surendrakumar Bagde IAS, Director General & Member-Secretary

Item No.328.1 Grant of leave of absence to Members.

Shri Yogesh Suri representing CEO NITI Aayog could not attend.

Item No.328.2 (a) Confirmation of the Minutes of the 327th meeting of the Executive Council held on 29th September, 2025.

Confirmed.

(b) Action taken on the minutes referred to above.

Confirmed.

Item No.328.3 Reporting of enhancements made in the 52nd APPPA programme

The EC appreciated the enhancements made in the 52nd APPPA programme. The EC was also informed about the Institutional collaboration with and the visit of APPPA participants to IIT Kanpur. The EC recommended to broaden the base of the participants of APPPA and get the nominations of participants from AIS and Central Civil Services, apart from the officers of the Defense and Paramilitary Services. To enrich the contents and modules of the course, the EC recommended for further collaborations with different higher educational and technological institutions and engagement of domain and subject matter experts and faculty from institutions of repute.

Item No.328.4 Administrative Autonomy and Faculty Empowerment through E-Office file initiation

The EC noted the changes undertaken and the administrative autonomy extended to the Faculty. The initiative has been appreciated by the EC Members.

Item No.328.5 Resolution and Streamlined Disbursement of Pending Faculty Project Linked Incentives (PLI) (2015 to 2026)

The disbursements of the pending incentives related to the research projects of the Faculty members are appreciated by the EC Members. The EC Members will be informed of the reasons for the delay in the payment of PLI in its next meeting.

Item No.328.6 One Nation One Subscription (ONOS) Scheme at IIPA Library

The benefit of the ONOS to our faculty and researchers were appreciated by the EC Members. The Faculty will be able to access many academic resources on ONOS.

Item No.328.7 IIPA Internship programme

The structured internship programme was appreciated by the EC Members and the EC recommended to encourage the student interns to write research papers.

Item No.328.8 Receivable of pending rent of NTRI from Ministry of Tribal Affairs (MoTA)

Noted.

Item No.328.9 Creation and encadrement of 01 post of Deputy Secretary, 01 post of Under Secretary, 02 posts of Section Officers from CSS and 01 post of Senior Accounts Officer/DCA/CA, 02 posts of Senior Accountants from CCAS in the Indian Institute of Public Administration (IIPA)

The effort to strengthen the administration of the institute with creation and encadrement of 01 post of Deputy Secretary, 01 of Under Secretary, 02 posts of Section Officers from CSS and 01 post of Senior Accounts Officer, 02 posts of Senior Accountants and the support of DoPT and CGA in this regard has been approved and appreciated by the EC Members. Necessary amendments in the Service Bye-laws of IIPA shall be undertaken and reported in the next EC meeting.

Item No.328.10 Termination of the MoU dated 15 February 2023 executed between IIPA and Prints Publications Pvt. Ltd. (PPPL), Delhi and publication of Lok Prashashan (Hindi Journal of Public Administration and Public Policy) as an Open-Access journal

Noted.
The EC also noted the reply received from the Prints Publication Pvt. Ltd. The EC will be informed of the further action taken in the matter in its next meeting.

Item No.328.11 Termination of the MoU executed between IIPA and Prints Publications Pvt. Ltd. (PPPL), Delhi and publication of Nagalok as an Open-Access journal

Noted.
The EC also noted the reply received from the Prints Publication Pvt. Ltd. The EC will be informed of the further action taken in the matter in its next meeting.

Item No.328.12 Review of the Status and Functioning of Regional and Local Branches of IIPA and Constitution of a Committee for Revitalization of Defunct Branches

EC Members discussed regarding the defunct and non-active branches. It was decided to request the Branches, which did not hold elections as per prescribed, to hold the same at the earliest. Also, letters to such branched is to be sent by the Director General with the approval of Chairman, IIPA. IIPA will hold meetings with the office bearers and members of the non-active and defunct branches for its reactivation and in those meetings, Chairman of the existing active branches will also be invited in order to take their expert advice and guidance.

Item No.328.13 274th Executive Council Decision regarding retirement age of faculty in IIPA

The retirement age of 62 years for the faculty and re-employment upto 65 years was approved by the EC. However, the re-employment of any Faculty will be after its recommendation by the Committee of internal and external experts. The Committee will examine and recommend the suitability of the candidates for re-employment after 62 years of age.

The EC underscored the need of augmenting the Faculty strength by taking faculty and experts from different domains and fields. The Faculties can be taken on deputation for a period of 3 to 5 years from different institutions of repute. The Experts can also be taken on a short-term contract.

Item No.328.14 Status of Research by IIPA Faculty

EC Members noted with concern the existing status of the academic research of the Faculty of IIPA. The faculty members shall be encouraged to publish research papers in quality academic journals.

Item No.328.15 Agenda for the Annual Meeting of the General Body.

Approved

Item No.328.16 Paul H. Appleby Award for 2026.

The Executive Council approved for conferment of the Paul H. Appleby Award 2026 to the following IIPA members:

1. Shri S.S. Kshatriya, IAS (Retd.) former Chief Secretary, Govt. of Maharashtra
2. Shri D.P. Tiwari, IAS (Retd)
3. Shri B.R. Sharma, IAS (Retd.) former Chief Secretary, Govt. of Jammu & Kashmir

Item No.328.17 Dr. Rajendra Prasad Award for Academic Excellence for 2026

The Executive Council approved to confer the award on Prof. Dr. K. Chockalingam, former Vice Chancellor, Manonmaniam Sundaranar University, Tirunelveli, Tamilnadu and former Professor & Head, Department of Criminology, University of Madras, Chennai.

Item No.328.18 Award to IIPA Branches for best performance.

The Executive Council approved the award to the following Branches:

First Prize (Cash Prize of Rs 10,000/-)	Uttar Pradesh Regional Branch
Second Prize (Cash Prize of Rs 7,500/-)	Keralam Regional Branch
Third Prize (Cash Prize of Rs 5,000/- each)	Madhya Pradesh Regional Branch and Puducherry Regional Branch (Jointly)

The Certificate of Appreciation to Karnataka Regional Branch and Tirupattur Local Branch was approved.

The existing Guidelines of 2020 of the IIPA's Branches for the Best Performance were discussed and it was decided to formulate new guidelines with clear parameters. It was also decided to remove the existing provision of *'The Branch which gets award for the best branch will not be entitled for the same award for the next three years'*. The new guidelines will be reported to the EC in its next meeting.

Item No.328.19 Award of Prize to the winner of Essay Competition 2026.

The Executive Council approved the prize to the following winner:

S.No.	Name of the Winner	Topic	Prize
1.	**Ms. Sneha Shivdas Bhowmick** G.S. College of Commerce and Economics Nagpur-440001 Email: adminoffice@gsen.edu.in	भारतीय शहरों में शहरी आवागमन की समस्या का समाधान: आगे की राह	Second Prize of Rs.7000.00

Item No.328.20 Award of Prize to the winner of Case Study Competition 2026.

The Executive Council approved Third Prize of Rs. 4,000/- to the following winner:

Shri Senthil Kumar Anantharaman, Chennai, Tamil Nadu for his case study on "The Parandur Crossroads: A Decision on Chennai's Second Airport"

Item No.328.21 Shri T.N. Chaturvedi Award for Best Article in IJPA and Lok Prashasan.

The Executive Council approved the award to the following:

IJPA Best Article

Catalysing Water Governance: Empowering Communities for Sustainable Water Management (M. Venu Madhav)

Lok Prashashan Best Article

उत्तर प्रदेश के शामली ज़िले में राष्ट्रीय आजीविका मिशन द्वारा महिलाओ की निर्णयन क्षमता के विकास का विश्लेषणात्मक अध्ययन (अंशुल भारद्वाज एवं दुर्गेश नंदिनी)

Item No.328.22 Theme for Special Issue of IJPA and Lok Prashasan for 2027.

Chairman has been authorized to finalize the themes.

Item No.328.23 Annual Report for 2025-26.

Approved.

Item No.328.24 Balance-sheet and Audited Statement of Accounts for 2025-26 together with the Report of the Chartered Accountants.

Approved.

Item No.328.25 Appointment of Auditors for the year 2026-27.

The E.C. recommended that M/s Arora & Bansal may be appointed as auditors for IIPA, New Delhi for the year 2026-27 and an audit fee of Rs.1,50,000/- (plus 18% GST) for approval of the General Body in its meeting on 31st October, 2026.

Item No.328.26 Admission of new Life Members.

The Executive Council approved the admission of new members as per recommendation of the Committee meeting held on 15th January, 2026.

Item No.328.27 Removal of Annual and Corporate Members due to non-payment of membership fee.

The Executive Council approved the removal of 04 Annual and 05 Corporate Members as proposed in the agenda.

Item No.328.28 Office replies on the suggestions/observations made by the Members in the AGM held on 31st October, 2025.

Confirmed.

Item No.328.29 Office replies on the suggestions/observations made by the Office Bearers of the Branches in its meeting held on 30th October, 2025.

Confirmed.

Item No.328.30 A brief report on the important activities of the Institute during October, 2025 to September, 2026 relating to (a) Training Programmes and (b) Status of Research Projects.

Noted.

The EC also emphasized that IIPA should organize training and capacity building of the university administrators, hospital administrators, scientific and technological personnel in the area of governance and administration.

Item No.328.31 Nomination/Co-option of the Members of the Executive Council for the term 2026-28 after the AGM of 2026.

The following persons have been co-opted as 'Eminent Members' in the EC for the term 2026-27:

1. **Shri Ashok Bhan, IPS (Retd), Former DGP of Jammu & Kashmir**
2. **Shri Sudhir Krishna, IAS (Retd), former Secretary (Urban Development), Government of India.**

The following Chairman of the Regional Branches are nominated for the Executive Council for the term 2026-28:

SL No.	Zone	Regional Branch
1.	North	Punjab & Chandigarh Regional Branch
2.	South	Telangana and AP Regional Branch
3.	East	Uttar Pradesh Regional Branch
4.	West	Maharashtra Regional Branch
5.	Northeast	Mizoram Regional Branch

The IIPA Faculty to be co-opted in the Executive Council for 2026-28 is as below:

SL No.	Name of Faculty	Designation
1.	**Prof (Dr.) V.N Alok**	Professor of Public Finance and Senior-most Faculty of IIPA

Item No.328.32 Items to Report:

(i) Topics for the Annual Essay Prize Competition 2026 and Theme of the Members' Annual Conference 2026.
(ii) Renaming of Aurangabad Local Branch to Chhatrapati Sambhajinagar Local Branch

(iii) Retirement of Director General and Faculty
(iv) Appointments/Promotion/Extension of Service (on contract basis)
(v) Probation period completed
(vi) Foreign Visit of Director General/Faculty
(vii) Retirement of Faculty/Staff

Noted.

Item No.328.33 Any other business with permission of the Chairman.

The meeting ended with thanks to the Chair.

(Dr. SURENDRAKUMAR BAGDE)
DIRECTOR GENERAL
AND
MEMBER SECRETARY