

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI**

**Minutes of the 316th meeting of the Executive Council
held on 16th September, 2020 at 3.00 p.m.**

PRESENT

1. Dr. C. Chandramouli, Secretary (Personnel), DoPT - Chairman
2. Shri Shekhar Dutt, Vice President IIPA
3. Shri Amitabh Kant, C.E.O., NITI Aayog
4. Shri V. Padmanabhan, Dy. Secretary, Dept. of Exp. – Representing Secretary (Exp.)
5. Prof. Raj Kumar, Vice Chancellor, Panjab University
6. Shri S.C. Misra, Chairman, Odisha Regional Branch
7. Shri S.S. Kshatriya, Chairman, Maharashtra Regional Branch
8. Prof. G.P. Prasain, Hony. Secretary, Manipur Regional Branch
9. Dr. G. Radhakrishna Kurup – Hony. Secretary, Kerala Regional Branch
10. Prof. K.K. Pandey - Faculty Representative
11. Shri Surendra Nath Tripathi - Director & Member-Secretary

Shri Amitabh Ranjan, Registrar and Shri Mithun Barua, Dy. Registrar (AS) were also present.

At the outset, the Director informed the members that Prof. G.P. Prasain, Hony. Secretary of Manipur Regional Branch had been appointed as the Vice-Chancellor of the Central University of Tripura and congratulated him for taking over the prestigious position. All the EC members congratulated Prof. Prasain for this achievement.

Item No.316.1 Grant of leave of absence to Members.

All members were present.

Item No.316.2 (a) Confirmation of the Minutes of the (i) 313th meeting held on 17th October, 2019, (ii) 314th meeting held on 19th October, 2019 and (iii) 315th meeting held on 11th January, 2020.

The minutes as circulated, were confirmed.

(b) Action taken on the minutes referred to above.

The action taken report was approved by the E.C.

Item No.316.3 Dates for the Annual General Body Meeting and Members' Annual Conference.

The Director informed that during the last AGM held on 18th October, 2019, Hon'ble Vice President of India and President IIPA desired that a statue of Sardar Vallabh Bhai Patel may be installed in IIPA similar to the statue of the Mahatma Gandhi which is installed in



office premises. IIPA has been already in the process of preparing a bronze bust size statue of Sardar Vallabh Bhai Patel which will be installed in the centre of the IIPA Library and is being built by famous sculptor Shri Ram V Sutar. As such, the AGM may be held on 31st October, 2020 (Saturday), the birth anniversary of Sardar Vallabh Bhai Patel. The Hon'ble Vice President of India and President IIPA will be requested to unveil the statue digitally before the AGM. Since Covid 19 pandemic has been still here and the restrictions on public gatherings in events are still in place, the AGM may be held on online/digital mode.

The Executive Council approved that the Annual General Body Meeting may be convened on 31st October, 2020 (Saturday) and the convenience of the Hon'ble Vice President of India for the same may be requested. The E.C. also decided that the Members' Annual Conference be held on 2nd November, 2020 and due to Covid 19 pandemic, both the AGM and the Members' Annual Conference would be held online/digital mode.

Item No.316.4 Draft Agenda for the Annual General Body Meeting.

The Executive Council approved the Draft Agenda of the Annual General Body Meeting (AGM) as per the agenda notes in accordance with Rule 19 of the Memorandum of Association & Rules of IIPA.

Director briefed the Executive Council about the agenda to be placed in the AGM and also informed that a film will be prepared on the awardees of the Paul A Appleby and other important developments of the Institute which will be played during the AGM.

Item No.316.5 Theme for Members' Annual Conference 2020.

The Executive Council approved the Theme "Management of Pandemics" for the Members' Annual Conference, 2020. Dr. Sachin Chowdhry will prepare background note and theme paper on the topic.

Item No.316.6 Themes for Special Issues of IJPA and Lok Prashasan for 2021.

The Executive Council approved the theme "Management of Pandemics" for Special Issue of Indian Journal of Public Administration (IJPA, July-September 2021).

The E.C. also approved the Theme for Special Issue of Lok Prashasan (July-December, 2021) - शिक्षा व्यवस्था में सुधार : राष्ट्रीय शिक्षा नीति 2020 के संदर्भ में ।

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Prof Raj Kumar suggested that while deliberating more on the topic of New Education Policy (NEP) 2020, the roadmap of NEP and the strategy of its implementation along with role of higher education and Research Institutions need to be more focussed upon.

Item No.316.7 Shri T.N. Chaturvedi Award for the best article in the IJPA for 2019.

The Executive Council approved Shri T.N. Chaturvedi Award for the best Article in IJPA for 2019 to Ms. Abhilasha Bahuguna and Mr. G. Prasanna Ramaswamy for their article on “**Highland to High Fashion: The Development of a Women Cooperative in Ladakh**” published in IJPA (Jan.-March, 2019).

Item No.316.8 Award for Excellence in Public Services.

The Executive Council approved the award for Excellence in Public Services to DEL – NET, Developing Library Network, JNU Campus, Vasant Kunj, New Delhi to be conferred in the AGM of 2020.

The organization would be presented a cash award of Rs.1,00,000/-, a plaque and a citation. As per the E.C. decision of October 15, 2015, IIPA will contribute Rs.50,000/- only for the award and the rest Rs.50,000/- and other expenditures will be borne by the IIPA Alumni Association.

Item No.316.9 Draft office replies on suggestions/observations made by members in the AGM held on 18th October, 2019.

The Executive Council considered and approved the office replies on the suggestions/observations made by the members in the AGM held on 18th October, 2019.

Item No.316.10 Draft office replies on the suggestions/observations made by the Office Bearers of the Regional & Local Branches in its meeting held on 18th October, 2019.

The Executive Council considered and approved the office replies on the suggestions/observations made by the office bearers of the Regional and Local Branches in its meeting held on 18th October, 2019.

Item No.316.11 Removal of members in arrears for more than two years (2018 & 2019) from the roll of membership of the Institute.

The Executive Council approved to remove the names of 12 Annual Members and 02 Corporate Members except two Annual Members (namely Mr. R.S. Mardolkar and Mr. K.H.

Kakanur) who have conveyed that they will remit the membership fee with arrear. However, if these two Annual members not remit the membership fee, their names also be removed.

Item No.316.12 Draft Annual Report for 2019-20.

The Executive Council approved the draft Annual Report 2019-2020 for adoption by the General Body.

Item No.316.13 Balance-sheet and Audited Statement of Accounts for 2019-20 together with the Report of the Chartered Accountants.

The Executive Council approved the Balance Sheet and Audited Statement of Accounts for 2019-2020 together with the Report of the Chartered Accountants for adoption by the General Body at its Annual Meeting to be held in October, 2020.

Item No.316.14 "Paul H. Appleby Award" for Distinguished Services to IIPA and to the field of Public Administration.

A duly constituted committee comprising of Shri Shekhar Dutt, the Director, Prof. V.K. Sharma and Prof. K.K. Pandey scrutinized the nominations and shortlisted the following five names for the Award:

1. Shri Ishwar Chandra Dwivedi, IPS (Retd.)
2. Prof. K. Munirathnam Naidu
3. Shri Sarat Chandra Misra, IPS (Retd.)
4. Shri B.N. Makhija, IAS (Retd.)
5. Shri K.B. Saxena, IAS (Retd.)

Shri Shekhar Dutt informed that Shri K.B Saxena, IAS (Retd) has expressed his unwillingness to accept the award. The Executive Council approved the names at Sr.No.1 to 4 from the list of awardees accordingly.

Item No.316.15 A brief report on the important activities of the Institute during November, 2019 to August, 2020 relating to (a) Training Programmes, (b) Special Lecture Series, (c) Webinars and (d) Status of Research Projects.

The Executive Council appreciated the academic work done by the IIPA Faculty even during the lockdown and Corona period.

Shri Shekhar Dutt expressed his deep appreciation about the quality and relevance of the academic work being undertaken and carried out by IIPA faculty members despite all odds like the Covid-19 pandemic and lockdown.

Item No.316.16 Items to Report:

- (i) **Subjects for Annual Essay Prize Competition, 2020 and appointment of Judges for the same.**

Noted.

- (ii) **Probation approval.**

Noted.

- (iii) **Resignation.**

Noted.

- (iv) **Technical resignation.**

Noted.

- (v) **Foreign visits of Faculty.**

Noted.

- (vi) **Notional upgradation of faculty.**

Not discussed, deferred.

- (vii) **Admission of Associate and Student Members.**

The Executive Council approved the admission of 76 Associate and 26 Student Members on payment of the required membership fee.

Item No.316.17 Any other business with permission of the Chairman.

- (i) **Creation of Late (Dr.) U. C. Agarwal Memorial Fund.**

The Director informed that the family of Late Dr. U. C. Agarwal has contributed Rs.25.00 Lakh to IIPA for creation of Late Dr. U. C. Agarwal Memorial Fund. Late Dr. U. C. Agarwal had been a legend in the field of Indian Civil Services, was former CVC, long-term life member of IIPA and its former Director. The amount would be invested

appropriately and the interest proceeds will be used for Academic activities like one Memorial Lecture annually and publication of a Journal in the field of Urban Management.

The Executive Council approved the creation of Late (Dr.) U. C. Agarwal Memorial Fund as proposed in the agenda. The Executive Council has appreciated the contribution made by the Dr. O.P Agarwal, son of Late (Dr.) U.C Agarwal in this matter.

The Director briefed the Executive Council that Late Shri T.N Chaturvedi, former Chairman of IIPA, before his death, nominated him, a member on Governing Board of the Society for Indian Ocean Studies (SIOS). After the heavenly abode of Shri T.N Chaturvedi, Director, IIPA was elected as the Secretary-General of SIOS by the Governing Board, now headed by its present Chairman Shri Sudhir Devare, IFS (R). This position is fully honorary without any pecuniary interest. The EC approved the membership and position of Hon. Secretary – General of SIOS of the Director.

Director briefed the EC that Dr C Chandramouli, IAS, Secretary to Government of India, Department of Personnel & Training (DoPT) and Chairman, IIPA is superannuating in this month (September 2020) from the service. Director informed the valuable contribution made by Dr C Chandramouli as Chairman of IIPA and in short time, as Chairman, Dr C Chandramouli helped in making the link of IIPA with the DoPT very strong. The EC placed on record, the contribution of Dr C Chandramouli towards the growth and improvement of IIPA.

After the agenda, Director requested the members to express their views and give their valuable suggestions.

Shri S.S. Kshatriya, Chairman, Maharashtra Regional Branch stated that there are recoveries of Rs 2.17 crore and Rs 51 lakhs which need to be recovered from the NIDM and from earlier training programmes, which IIPA should recover at the earliest. Shri Kshatriya also suggested that the names of the members of the EC should be mentioned in the Annual Report in place of designations or in addition to the designations. Shri Kshatriya said that during the last EC meeting, he suggested that IIPA should learn the model of YASHADA. YASHADA became self-sufficient in financial matters and is generating its own internal resources now. Shri Kshatriya advised to take-up this matter after the Covid pandemic situation. Shri Kshatriya also raised the issue of life membership and the elections of members to the Executive Council which are sub-judice for long-time and advised to resolve the legal issues with mutual discussions as early as possible. Shri Kshatriya appreciated the

move of IIPA to name the new Seminar Hall which is under construction in the name of Late Shri T.N Chaturvedi as also the creation of the Late (Dr.) U.C Agarwal Memorial Fund.

Shri Shekhar Dutt expressed concern over the recoveries that need to be made by IIPA. Shri Dutt suggested that IIPA need to generate more from its internal resources and raise the fees of its training programmes and other services. He called for seeking more financial support from government and other organizations. Shri Dutt appreciated the work done by Maharashtra Regional Branch with respect to enhancing the activities of the branch. Shri Kshatriya added that Maharashtra Regional Branch secured the Income Tax Exemption and with this, the branch is able to save funds. Shri Kashtriya further added that the Maharashtra Regional Branch persuaded the Hon. Governor and Hon. Chief Minister of Maharashtra to become patrons and this act has enhanced the activities of the branch and is able to secure assistance from the State Government. He emphasised that all branches should become autonomous, should have separate legal identity and generate their own resources.

Prof. Raj Kumar, Vice Chancellor, Panjab University appreciated IIPA for taking-up the topic of New Education Policy (NEP), 2020 in essay competition and suggested that IIPA should promote more deliberations on this topic through webinars, discussions, publications etc. Shri Kumar advised that IIPA should diversify its activities and collaborate with different educational institutions and universities in the areas of research and training. IIPA should have a dedicated team which may identify and collaborate with different institutions and develop the outreach activities of IIPA. This way, IIPA would be able to raise the internal resources as well as improve the quality of research.

Prof. G. P. Prasain, Hony. Secretary, Manipur Regional Branch opined that IIPA should launch a membership drive with enhancement in the membership fee from the present Rs 7000 to Rs 15000. Prof. Prasain advised to enhance the internal resources and earnings of IIPA. Prof. Prasain appreciated the move of IIPA to deliberate on the topic of New Education Policy (NEP), 2020.

Shri Amitabh Kant, C.E.O., NITI Aayog stated that IIPA has been a leading think tank and had a glorious history & legacy. Shri Kant advised the Director to prepare a representation on how to again make IIPA a vibrant institute and establish it as a prominent think tank of government. There should be more focus on research projects, policy advisory and expert analysis on varied sectors.



Dr C Chandramouli, Chairman, IIPA supported the suggestion of Shri Amitabh Kant and expressed the need to re-orient IIPA. Dr Chandramouli briefed EC that Government of India had launched the Mission Karamyogi Programme which would totally reorient the training and capacity building of government officials from higher to lower levels. Training for all officials through online platform of iGOT would also generate wider opportunities for IIPA and IIPA would be able to provide large number of training programmes through this mode. By leveraging modern technology, during the covid pandemic situation, more than nine Lakhs healthcare staff including doctors, nurses etc. had been trained through the online platform of iGOT. Dr Chandramouli stated that IIPA had the opportunity to enhance its activities on the digital platform and develop sustainable business model for it. Dr Chandramouli said that Director of IIPA has already started working to enhance the visibility of IIPA on online platforms and equipping IIPA for development on digital mode. He also appreciated the support of faculty and staff of IIPA in this endeavour of Director. Dr. Chandramouli expressed thanks and gratitude for being the Chairman of the EC and for being associated with such a legendary and historic Institutions as IIPA.

Director informed the EC that after the lockdown, IIPA took quick actions and started its transformation journey to digital platforms without any delay. Faculty of IIPA prepared 330 online modules and uploaded the same on our online platform Moodle. The flagship course of IIPA, 'Advanced Professional Programme in Public Administration' (APPPA) commenced on its scheduled date i.e. on 1st July despite all hurdles and is being delivered as blended programme (online as well as classroom). After the commencement of APPPA programme, detailed feedback of participants had been taken on the blended mode in order to check the readiness and efficiency of IIPA on delivery of the programme, and it is found that the feedback is excellent and faculty of IIPA is successfully delivering the course on online mode, apart from personal contact classes. Faculty of IIPA conducted online training programme for Probationers of National Academy of Defence Production (NADM), Nagpur, senior officials of Indian Revenue Service (Customs and Central Excise) and senior officials of Military Engineering Services (MES). IIPA organized 27 webinars on most relevant issues from May 2020 and there was more than 1000 attendees in one webinar of IIPA. IIPA recently conducted webinar on 'Mission Karamyogi' with Secretary, DoPT as the Keynote speaker and Additional Secretary (Training) as the Chief Discussant. It was participated by Administrative Training Institutes (ATIs) of different states apart from IIPA faculty and others. The impact of the last webinar of IIPA was extremely prominent and many



participants are asking for presentations of Secretary and Addl Secretary DoPT on Mission Karamyogi. Director also informed that IIPA received project of Namami Gange which is of Rs 5.00 crore and two faculty have been dedicatedly working on the project. Under this project, IIPA is preparing complete online training modules which will also be made available on the iGOT platform. Director expressed that training through digital mode and preparing materials as per its suitability is challenging task for faculty of IIPA as the need arise suddenly due to covid pandemic but IIPA is very well addressing this challenge. Director also informed that IIPA is collaborating with premier institutions such as IIPA collaborated with IIT Roorkee and the APPPA participants can undergo further studies at IIT Roorkee. With respect to the moratorium on membership and holding of elections due to court cases, Director informed that IIPA is defending its cases in court and if other parties, who have initiated the legal matter, are interested to resolve the cases through discussion and dialogue, then IIPA would welcome this step. But IIPA will not make unilateral move in this direction as IIPA respects the freedom of speech and freedom to seek legal course by any citizen of this country. With respect to expanding the membership base of IIPA, Director informed EC that Associate and Student Membership are open and IIPA is admitting new membership under this two categories. Enhancement of membership fee from Rs 7000 to Rs 15000 as suggested by Prof. G.P. Prasain would be difficult as it may be resisted by present members. However, it would be properly examined as and when IIPA decides to reopen the life membership.

Shri V. Padmanabhan, Dy. Secretary, Deptt. of Expenditure expressed his willingness to know how IIPA would like to expand its internal resources and earn more revenue. Due to covid pandemic, Government of India is reducing financial support to institutions and this covid situation may last long. In this situation, how IIPA is preparing itself to enhance its revenue generation. IIPA should prepare a stand-by plan if the issue of covid crisis extends further.

Director briefed the EC that IIPA is doing its level best to reduce the expenditure and generate more from its internal resources. IIPA generated over Rs.20.00 Crore from Training programmes alone last year but due to Covid pandemic, the Training courses have dried down and revenue from training may not be more than 4-5 Crores this year. However, IIPA is doing evaluation studies of more than 12 ministries presently and savings (revenue) of IIPA from research projects are expected to be Rs 5-6 crores in this financial year. IIPA, in order to generate its internal resources, has rented out annexe building to Ministry of Tribal Affairs



for establishing National Tribal Centre and IIPA would be getting rent of more than Rs 3.00 crore annually. IIPA is preparing a new seminar hall which would have more than 200 capacity and it would be named in the honour of Late Shri T N Chaturvedi. Apart from this new auditorium, IIPA is not undertaking any new capital projects this year except the establishment of Digital infrastructure at IIPA like VC room facility etc. IIPA is exercising all measures to bring economy in its expenditure. IIPA reduced its miscellaneous expenditure from Rs 76 lakhs to Rs 56 Lakhs. The Admin of IIPA has taken strong economy measures like reduction in manpower, Security and housekeeping staff etc. They are working round the clock themselves to save as much as possible for IIPA. Director informed that IIPA will work-out of a stand-by plan as desired by Shri Padmanabhan.

Dr Chandramouli, Chairman informed EC about his superannuation in September 2020 and his last EC meeting as Chairman IIPA. Dr Chandramouli thanked Director, IIPA, Shri Shekhar Dutt, Vice-President, IIPA, EC Members and all faculty and staff of IIPA. Shri Shekhar Dutt thanked Dr Chandramouli for his role as Chairman, IIPA and helping IIPA to link more with DoPT.

The Director informed the E.C. that Shri Amitabh Kant, CEO, Niti Aayog put forth the proposal to make Hon'ble Union Minister in-charge of Ministry of Personnel, Public Grievances and Pensions as Member and Ex-officio Chairman of the Executive Council of IIPA once Dr. Chandramouli, Secretary, DoPT demits the office on superannuation. The proposal for a suitable amendment to the MoA of IIPA would be put up in the AGM for approval. This proposal of Shri Kant was seconded Prof. K. K. Pandey, Shri Kshatriya and Prof. Prasain. The E.C. unanimously approved the proposal.

The meeting ended with thanks to the Chair.

(SURENDRA NATH TRIPATHI)
DIRECTOR &
MEMBER-SECRETARY

(C. CHANDRAMOULI)
CHAIRMAN