

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI**

**Minutes of the 298<sup>th</sup> meeting of the Executive Council held on  
August 28, 2015 at 4.00 p.m. in the Conference Hall of the Institute**

**PRESENT**

- |     |  |                               |
|-----|--|-------------------------------|
| 1.  | <b>Shri T.N. Chaturvedi</b>  | - <b>Chairman</b>             |
| 2.  | Shri Shekhar Dutt  |                               |
| 3.  | Shri N. Raja, Director (Trg.) - Representing Secretary, Personnel, DoPT        |                               |
| 4.  | Shri N. Radhakrishnan, Director, Dept. of Exp. - Representing Secretary (Exp.) |                               |
| 5.  | Prof. B.S. Ghuman - Representing Vice Chancellor, Panjab University            |                               |
| 6.  | Shri Johny Joseph (Chairman, Maharashtra Regional Branch)                      |                               |
| 7.  | Prof. N. Lokendra Singh (Chairman, Manipur Regional Branch)                    |                               |
| 8.  | Shri B.B. Misra (Chairman, Odisha Regional Branch)                             |                               |
| 9.  | Dr. G. Radhakrishna Kurup (Hony. Secretary, Kerala Regional Branch)            |                               |
| 10. | Shri Anoop Kumar Mittal, CMD, NBCC Ltd. - Special Invitee                      |                               |
| 11. | Prof. Dolly Arora  | ] Faculty Representative      |
| 12. | Prof. K.K. Pandey  | ]                             |
| 13. | Dr. Girish Kumar   | ]                             |
| 14. | Dr. T. Chatterjee  | - Director & Member-Secretary |

Shri A.K. Mittal, CMD, NBCC attended as a special invitee for the specific purpose of presenting and explaining the details of the IIPA re-development programme being undertaken by NBCC. This was a long pending action to be taken on E.C. resolutions.

Shri C.M. Gupta, General Manager, NBCC and Shri Rajendra Chaudhari, Director (Commercial), NBCC accompanied Shri Mittal.

Dr. C. Giri, Registrar, Shri Amitabh Ranjan, Dy. Registrar (Fin. & Admn.) and Shri Mithun Barua, Dy. Registrar (AS) were also present.

The Chairman, IIPA welcomed all the members and invitees to the 298<sup>th</sup> meeting of the Executive Council.

**Item No.298.1 Grant of leave of absence to Members.**

Ms. Sindhushree Khullar, C.E.O., NITI Aayog could not attend the meeting and was granted leave of absence.

**Item No.298.2 (a) Confirmation of the Minutes of the 297<sup>th</sup> meeting of the Executive Council held on March 24, 2015.**

The minutes as circulated, were confirmed.

**(b) Action taken on the minutes referred to above.**

The action taken report was noted and approved.

**Item No.298.3      Proposal for re-development of IIPA Campus through NBCC (A Central PSU).**

The Chairman briefed the E.C. members about the re-development plan of IIPA campus in collaboration with NBCC, a Navratna Central PSU. The Director also enumerated the details of the plan and apprised the members that the matter was initiated in the E.C. in 2013 and a detailed discussion had taken place in the E.C. meeting about the need for the modernization and re-development of the existing IIPA campus in collaboration with HUDCO or NBCC. It was emphasized that the master plan of 2021 of DDA has permitted various components of institutional re-development and service apartments, sub-leasing etc. The L&DO in their letter No.L&DO/L-IIA-1(72)/188 dated 29.07.2015 has also permitted this re-development project. Accordingly, the MoUD and NBCC were approached for the proposed campus redevelopment and they responded positively. An MoU has been signed to enable the NBCC to plan further action. The Director also explained that the re-development project will generate revenues to gradually make IIPA self-sufficient in financial resources. The proposed model of re-development will also provide IIPA with double the workspace for its office/hostel/residential blocks. Director apprised the members that the present buildings, especially the H-II and D-II quarters have become unsafe for residential purposes. IIPA has to spend around Rs.3 crore per annum on maintenance of infrastructure and this is increasing while the DoPT grant is tapering off. As such, the campus re-development is a dire need both for safe accommodation of the Institute as also for revenue generation through sub-leases. Further, there is no upfront payment from IIPA in this venture. With this the CMD, NBCC was requested to make a presentation of the proposed re-development plan.

The CMD, NBCC highlighting the achievements of the NBCC stated that it has constructed several projects of Govt. of India and the present one in Kidwai Nagar is also on the same model as the proposed IIPA plan. He said that the new campus will have substantial environmental features and would strive for a green building (Platinum) rating. It will have built up space of ground plus 11 storey above the surface and two levels at the basement for parking as well as for utilities with all modern amenities. A 3D model was also displayed. The CMD apprised the members about the revenue model where 2.25 acres of the present 6.99 acres of IIPA campus will be subleased to public sector and other government companies/offices and the rest of the 4.47 acres campus will be developed for IIPA from the proceeds. Only 30% of the ground area will be built up while 70% of the area will be open space and green.

After the detailed presentation, the Chairman made a few points i.e.

- (i) The present IIPA campus is in the Yamuna river bed which is prone to water logging, floods and seepage and this will require special attention.
- (ii) The Delhi/NCR region is in seismic zone IV which is prone to earthquakes. The building technology should therefore be appropriate.
- (iii) There are frequent power cuts and as such the issue of smooth electricity supply will be there and natural light should be used to maximum including the provision for solar energy generation. The energy efficiency of the future IIPA structure should attempt to be net zero or negative i.e. producing solar energy internally at least equal to usage.

The CMD, NBCC replied that these issues will be properly addressed. In fact, NBCC was already made aware of the seepage and earthquake problems in preliminary discussions. There is no threat of water logging or seepage as NBCC has expertise to deal with such issues. He also apprised the members about the 100 storey building project in Karkardooma which is very near IIPA and being developed by NBCC taking due care of the seismic danger.

Shri Shekhar Dutt apprised the members that NBCC has been a very stable partner in the defence sector and they have developed smart and innovative buildings for the same. This should continue here in IIPA also. The NBCC should take care that the proposed infrastructure would be of best use to the consumer. There should be smart transportation within the campus, battery operated rechargeable smart vehicles should be used for intra campus movement, basement should be as deep as possible so that there should not be any problem of parking and the surface should be free as far as possible. He also supported the energy efficiency initiative of the NBCC.

Shri Johny Joseph welcomed this step of campus redevelopment for IIPA. He emphasized that the feature of green building is most impressive in this proposal. He highlighted some areas of concern, like the basement which should not be flood prone and there should be proper evacuation plan for residents/users in case of emergency. Proper Environmental Impact Assessment (EIA) should be conducted and design of the building should be developed in such a way that it should be an iconic building by mixing best designs of foreign as well as Indian infrastructure. Vertical rise of the IIPA buildings should release

more open space. He welcomed the 30:70 ratio of covered to open space in the proposed redevelopment plan.

The CMD, NBCC apprised the members that the building will be of five-star (Platinum) green rating where natural light would be used to the maximum, the solar panels on the roof tops as well as the glass on window panes will on one hand provide natural light and on the other it will generate electricity. At this point, he also informed the members that the NBCC has decided to maintain the building premises of IIPA so created, for a period of 30 years.

The Chairman asked the members especially faculty representatives whether they had any observations.

At this point of time Prof. Dolly Arora raised some issues like the demolition of the old building may disturb the normal activities of IIPA. She also mentioned that no consultation was done with the faculty members before signing of the MoU with NBCC.

The Director replied that the construction will be in a phased manner to ensure minimum disturbance to our academic activities. The construction will be within temporary walls with minimum noise and disturbance and as such regular activities of the Institute will be carried out normally. He also apprised the members that the proposed redevelopment plan with NBCC was approved in the E.C. meeting of 9<sup>th</sup> October, 2014 in which the three members of E.C. representing faculty of IIPA were also present and the final decision for redevelopment of campus was taken. He also informed that the MoU was not cast in stone and appropriate changes can be done in future.

Prof. Dolly Arora was of the view that the construction should only be on the site of the auditorium and the whole campus should not be disturbed.

Shri Shekhar Dutt interrupted and mentioned that piecemeal construction was not possible. The same was tried in Sena Bhawan in front of Kothari building, but it was largely unsuccessful. So the campus redevelopment should be taken in a holistic manner otherwise there will be chaotic situation.

Prof. Dolly Arora wanted to know how much time IIPA would take to become self sustainable as a result of this redevelopment. The Chairman replied that it was a separate

question and the self sustainability of IIPA was not related to the redevelopment of IIPA as it is only infrastructural development. He also assured that any discomfort would be minimized and consultation would be done at every stage. So in principle approval is necessary as Ministries are involved in this process. He also conveyed that a Committee would be formed where faculty members would also be represented, to supervise and monitor the redevelopment process of IIPA.

The Executive Council approved the MoU/proposed re-development plan of IIPA in collaboration with NBCC.

**Item No.298.4      Draft Annual Report for 2014-2015.**

Prof. Dolly Arora mentioned that there are some typing errors and some corrections are needed in the Draft Annual Report. The Chairman and the Director stated that the Annual Report should contain all factual details and necessary corrections be made before printing.

The Executive Council approved the Annual Report 2014-2015 for adoption by the General Body.

**Item No.298.5      Balance-sheet and Audited Statement of Accounts for 2014-2015 together with the Report of the Chartered Accountants.**

The Director apprised the members that IIPA is hovering around a turnover of Rs.32-33 crores per year. In 2013-14 IIPA had a deficit of Rs.4.74 crores which has been reduced considerably to Rs.1.79 crores in 2014-15, IIPA could thus cover a substantial deficit amount of Rs.3 crores in 2014-15. Highlighting the achievements of the year 2014-2015, the Director informed the members that IIPA was able to generate internal resources to a tune of Rs.13.59 crores compared to Rs.8.03 crores in the previous year 2013-2014. IIPA has got Rs.7.72 crores as fee from training programmes in 2014-15 which is substantial earning and if it continues like this our financial position will be stable on an annual accretion basis. However, accumulated liabilities on account of retirement payments are estimated to be around Rs.60-65 crores which also necessitates development projects of the kind concluded with NBCC.

The Director ascribed the financial result in 2014-15 to faculty and administration efforts to increase earning and economise on spending.

On a query of Shri Shekhar Dutt, the Director clarified that although IIPA was not collaborating with SAARC as such, it is collaborating with individual countries in the region. There has been training programmes of Bangladesh officials which resulted in substantial earnings for IIPA as also training programmes for Nepal. There had been regular training programmes for Afghanistan earlier. We have opened dialogue with China also and an International Conference is expected in January, 2016 in partnership with the Chinese Academy of Governance, Beijing.

In the context of resources position review, the Chairman mentioned that though the DoPT Committee report had emphasized cutting down on training programmes it is necessary to continue them as they bring good will, quick revenues and contribute new inputs into Research. But training programmes of one or two days on topics of a casual nature that too with two-three coordinators need not be continued. So there is a need for rationalization of training programmes in IIPA.

The Executive Council approved the Balance Sheet and Audited Statement of Accounts for 2014-2015 together with the Report of the Chartered Accountants for adoption by the General Body.

**Item No.298.6**    **Removal of members in arrears for more than two years (2013 & 2014) from the roll of membership of the Institute under Rule 35(1).**

The Executive Council approved that the name of annual members in arrears for more than 2 years be removed as per rules.

**Item No.298.7**    **Draft office remarks on suggestions/observations made by members in the AGM held on October 10, 2014.**

The Executive Council approved the office remarks on the suggestions/observations made by the members in the AGM held on October 10, 2014.

**Item No.298.8**    **Draft office remarks on the suggestions/observations made by the Office Bearers of the Regional & Local Branches in its meeting held on October 10, 2014.**

The Executive Council approved the office remarks on the suggestions/observations made by the office bearers of the Regional and Local Branches in its meeting held on October 10, 2014.

**Item No.298.9 "Paul H. Appleby Award" for Distinguished Services to IIPA and to Public Administration.**

The Chairman informed that a committee constituted for Paul H. Appleby Award 2015 recommended ten names as under:

1. Dr. Farooq Abdullah
2. Shri Jag Mohan
3. Dr. Kuldip Nayar
4. Shri Tejendra Khanna
5. Shri S.K. Bagchi
6. Shri Avtar Singh Rikhy
7. Shri M.L. Mehta
8. Dr. K. Chockalingam
9. Prof. G.K. Misra
10. Dr. H. Thansanga

The Executive Council approved the names of above members for the award.

Prof. Ghuman mentioned that the minimum age limit of 65 for eligibility should be brought down to 60 years. The Chairman clarified that the eligibility criteria require substantial IIPA related work besides national level eminence for which the age of 60 years may be too low.

**Item No.298.10 A brief report on the important activities of the Institute during April-August, 2015 relating to:**

- (a) Training Programmes,
- (b) Status of Research Projects,
- (c) Conferences/Seminars,
- (d) Visitors to the Institute.

The report was taken note of.

**Item No.298.11 Request of Karnataka Regional Branch for admission of four applicants as Life members.**

The Executive Council approved the admission of four applications of the Karnataka Regional Branch as Life members of IIPA.

Shri B.B. Misra mentioned that Odisha Regional Branch is facing problems as many members have shifted to Cuttack Local Branch after its formation. Many qualified people have applied for membership, but so far no admission has been done. The Chairman replied that he would look into the matter, but at this point of time new membership is not being

encouraged as IIPA faces transitional issues in its structure. He emphasized that people may contribute to the cause of public administration and get associated with IIPA even without being a member. However, if Odisha Branch sends the names and they are really deserving and can contribute to its working, he will consider such cases.

**Item No.298.12      Report of the Committee on Election Reforms/Process.**

The Chairman briefed the members about the background of the Committee. He mentioned about the large number of complaints regarding the election process of the Executive Council and Regional/Local Branches. The Chairman also briefed the members about the DoPT Committee report. He was of the view that he would give his comments in the broader framework of the aims of the report and in his personal capacity and not as Chairman, IIPA as it would have bearing on the electoral reforms of IIPA coming up in the next AGM. Referring to the report of the Election Reforms Committee, the Chairman was of the view the Committee should have had a few more meetings before finalization of the report and also the Committee should have considered various suggestions made by the members from time to time. Nevertheless since the Committee has given its report, it is appropriate now that it may be put up on the website of IIPA and the E.C. members may also study it and send their comments. This election reforms recommendation has ultimately to go to the AGM, so it is proper to have the comments before placing it before the AGM.

**Item No.298.13      Items to Report:**

**(i)      Retirement of Faculty/Staff members.**

Noted.

**(ii)      Approval of Probation of faculty.**

Noted.

**(iii)      Foreign Visit of Director/Faculty.**

Noted.

**(iv) Outsourcing of cleaning and sanitation work to M/s Sulabh International Ltd. and IIPA publications.**

Noted.

The Chairman was of the view that there should be cost consciousness in all areas like electricity and water consumption. He also emphasized that the quality of IIPA Journals have to be improved in quality. He remarked that contributions from IIPA faculty as well as from outside have declined of late. One alternative is to entrust this work to SAGE Publications, but still the home work has to be done by us. Younger generation has to take some burden for improvement of IIPA Journals. He highlighted some untouched areas which have been left out of the purview of the IIPA newsletters and journals so far such as legal matters like important court judgements, reports of various committees/commissions etc. He further mentioned that a large number of IIPA publications have been lying in three rooms. IIPA is facing space problem and also of termite, but still there has been stock pile of so many publications and materials which may have to be dealt with urgently and appropriately. Regarding the pricing of books, he observed that our books are highly priced and therefore it goes beyond the reach of the student community who are the real users. There is a need for fixing the prices of the publications reasonably. Further to dispose off the old books, the concession in the prices may also be granted appropriately and also efforts should be made to sell our publications in book fairs. It was also mentioned that colleges especially in the mofissil or institutions working in the area of public administration/political science may be encouraged to take books and materials from us.

Chairman also expressed concern that some faculty members get the books published by some outside publishers which are based on the outcome of the seminars/conferences conducted by IIPA without proper acknowledgement. Only one or two copies of their publications are given to IIPA. Also their prices are kept high. This tendency for high pricing should be discouraged and IIPA whose facilities are used for seminars etc. which give rise to material for the book but there is no share given at all to IIPA corpus fund.

He also remarked that he has seen IIPA publications being reprinted and distributed to students in Jaipur without proper permission from IIPA which is in violation of copyright which vests in IIPA. While IIPA may not have any objection for any material published by IIPA being used by the student community, it should be done with proper permission and acknowledgment by the publishers and at least two copies be sent to Director for the Library.

- (v) **Appointment of M/s Black Cat Securitas and Allied Services for Security arrangement of the Institute from 1.5.2015 to 30.4.2016.**

Noted.

- (vi) **Redeployment of Safai Karamcharis and Chowkidars as Multi tasking staff.**

Noted.

- (vii) **Promotion of Staff members.**

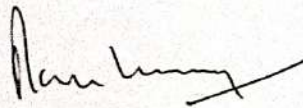
Noted.

**Item No.298.14 Any other business with the permission of the Chairman.**

- (i) **Amendments in Rule 14 of the Memorandum of Association and Rules of IIPA.**

Since any change in the election rules will require the amendment in MoA, the amendments as circulated may also be put up for consideration of AGM.

The meeting ended with a vote of thanks to the Chair.



**(T. CHATTERJEE)  
DIRECTOR &  
MEMBER-SECRETARY**

*T. N. Chaturvedi*  
**(T.N. CHATURVEDI)  
CHAIRMAN**

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI**

**Minutes of the Special Meeting of the Executive Council held on August 28, 2015  
after the 298<sup>th</sup> meeting of the E.C. in the Conference Hall of the Institute**

**PRESENT**

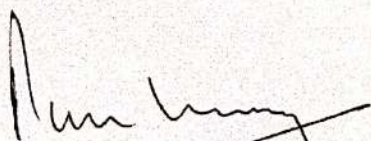
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|-----|--|---|-----------------------------|
| 1.  | <b>Shri T.N. Chaturvedi</b>                    | -   | <b>Chairman</b>             |
| 2.  | Shri N. Raja, Director (Trg.)                  | - Representing Secretary, Personnel, DoPT         |                             |
| 3.  | Shri N. Radhakrishnan, Director, Dept. of Exp. | - Representing Secretary (Exp.)                   |                             |
| 4.  | Prof. B.S. Ghuman                              | - Representing Vice Chancellor, Panjab University |                             |
| 5.  | Shri Johny Joseph                              | (Chairman, Maharashtra Regional Branch)           |                             |
| 6.  | Prof. N. Lokendra Singh                        | (Chairman, Manipur Regional Branch)               |                             |
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| 8.  | Dr. G. Radhakrishna Kurup                      | (Hony. Secretary, Kerala Regional Branch)         |                             |
| 9.  | Prof. Dolly Arora                              | ]   | Faculty Representative      |
| 10. | Prof. K.K. Pandey                              | ]   |                             |
| 11. | Dr. Girish Kumar                               | ]   |                             |
| 12. | Dr. T. Chatterjee                              | -   | Director & Member-Secretary |

Dr. C. Giri, Registrar, Shri Amitabh Ranjan, Dy. Registrar (Fin. & Admn.) and Shri Mithun Barua, Dy. Registrar (AS) were also present.

Shri Shekhar Dutt left the meeting with permission of the Chair after completion of the regular agenda.

The Executive Council took note of the charges against the two Life Members and expressed concern. The Chairman also mentioned that there may be some other cases and they be looked into. However, Chairman informed that he had received phone calls from Shri N.P. Singh and also explanatory notes from Shri N.P. Singh and Dr. Sunita Roy. In view of this, the Chairman felt that the matter may have to be enquired into further and in detail before taking any decision in this regard. Response to counter the explanation be put up. As such a decision is deferred in the matter.

The meeting ended with a vote of thanks to the Chair.



T. N. Chaturvedi