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The article sets out to examine the mergers of corps of top technical civil servants in France from two angles:

their institutional and material dimensions. Its findings are based on archive material relating to the negotiations that marked the reform processes and on interviews with the protagonists of the reform within the ministries, cabinets, professional associations and trade unions of the corps in question. Rather than consider the top civil servants simply as the instruments of change, affected (or otherwise) by it, or even as obstacles to the reforms under examination, the article looks at their capacity to take action , to defend their interests and their long-term survival. One of the central questions raised by this study into the mergers is whether they make it possible to maintain and reproduce the models of domination of the great corps on the machinery of government. Continuity in and through change is at the heart of the debate. - Reproduced.

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Australian Journal of Public Administration, 69(3), 2010 (Sep): p.289-300.

The relationship between ministers and public servants has been a longstanding topic among students of Australian public administration. Recent debate has centred on issues of supposed politicisation and excessive responsiveness in the Australian Public Service (APS), caused, in part, by the weakened tenure of department heads (secretaries). The recent Moran report has little to say on this relationship. It endorses

changes to the appointment processes for secretaries which are presumably designed to strengthen secretaries' independence from their political masters. It adopts a view of citizen-centred service and strategic leadership that appears to marginalise ministers. Its approach to public sector leadership is taken from international management theory that works well in a business context and in the United States (US) government system. It is less well-suited to Westminster-style systems. - Reproduced.

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Has the Whitehall model survived?

International Review of Administrative Sciences, 76(3), 2010(Sep): p.407-423.

The expression 'Whitehall Model' has a certain heuristic value for describing four key features of the British civil service, namely political neutrality, generalism, life-long career paths and a strong policy advisory role. This model has been challenged by politicization, changes in career management and recruitment as well as increasing competition from other sources of policy advice. The UK civil service's role in relation to ministers seems to have become increasingly defined in managerial terms and decreasingly as policy advisers, not least because a range of other individuals and bodies (advisers, consultants, think tanks, party research departments) now share this role. While it appears to be enjoying diminishing policy role, the senior civil service has not, at least so far, managed to occupy the high ground in its managerial role. The biggest change in the model is a collapse of confidence in the civil service, not only among citizens, but also among politicians and civil servants themselves. - Reproduced.

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Victoria, South Australia and Tasmania - but debate about integrity commissions has occurred in all jurisdictions. The authors argue that anticorruption commissions are essential to ensure the integrity of the public sector and that a model commission should: cover all elements of the public sector; independently investigate serious and mid-level complaints; have own motion powers to investigate any matter; have summary authority to apply administrative sanctions; make use of a range of investigative tools; not be tasked with combating major and organised crime; and be held accountable to citizens through a parliamentary committee and a parliamentary inspector. - Reproduced.

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implement strategies for more effective management of
disasters. It is also needed that better preventive
disaster management measures be adopted and preparedness
be geared up for tackling disastrous situations. This
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