

## SUBJECT INDEX

### ABORTION

- 1 Chandna, Parveen, Chandna, S.S. and Soni, Ravi  
Legal and illegal aspects of abortion.  
Police Journal, 60(2), 2013(Apr-Jun): p.223-234.

### ACCREDITATION (EDUCATION)

- 2 Gandhi, M.M.  
Quality assurance and accreditation in higher educational institutions: Indian initiatives in the global perspective.  
University News, 51(48), 2013(2 Dec): p.86-97.
- 3 Pillai, Latha and Manjunath, B.R.  
The Indian universities and the accreditation question.  
University News, 52(3), 2014(20 Jan): p.23-28.

### ADMINISTRATIVE REFORM

- 4 Hyden, Goran  
Culture, administration, reform in Africa.  
International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.927-931.

Research on public administration in Africa has been prescriptive rather than analytical. Solutions have been provided in search of problems. Little, if any, attention has been paid to the role of local administrative cultures. This article problematizes public sector reform efforts on the African continent by identifying the cultural realities in which administration is being pursued and how the practices differ from the prescriptions offered by consultants. A principal distinction is made between a "civic" and an "affective" cultural model. The conclusion is that any reform efforts in the future need to start from what is on the ground rather than trying to impose something from outside that does not match existing administrative practices. -  
Reproduced.

- 5 Rahman, Mohammad Habibur, Naz, Rafia and Nand, Alka  
Public sector reforms in Fiji: Examining policy implementation setting and administrative culture.  
International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.982-995.

For many years, public management reform has been an evolving concept. New Public Management (NPM) and Good Governance have been the two ground-breaking ideas, generating colossal discourse over the past three

decades. Inspired by NPM-led policy changes in the developed world, many developing countries have lately joined the reform bandwagon but achieved limited success. Policy analysts observe that the policy planners in the developing world seem to have spent more resources in policymaking than addressing the policy implementation challenges. Also, the policy transfer effort ignored the issue of administrative culture. Focusing on Fiji, this article examines how the country's recent public sector reform initiatives have largely failed to bring about expected results. Based on the case studies of two organizations, it explains that the success and failure of policy change occurs in several ways, manifesting multiple challenges including a lack of well-prepared implementation framework and culture change. - Reproduced.

6 Suresh, Lavanya

A fixed tenure system: Long journey of bureaucratic reforms.  
Economic and Political Weekly, 48(48), 2013(30 Nov): p.16-18.

Administrative reforms in India have been a long-drawn-out process, and recommendations on having a fixed tenure system for bureaucrats have been repeatedly made since before Independence. The legislature now needs to take notice since the Supreme Court has stepped in on this issue. Its order of 31 October 2013 is a significant step on the long journey to bring about much-needed change in the personnel management of the Indian executive. - Reproduced.

7 Vabo, Signy Irene and Aars, Jacob

New public management reforms and democratic legitimacy: Notions of democratic legitimacy among West European local councillors.  
Local Government Studies, 39(5), 2013(Oct): p.703-720.

The article extends the question about the notion of democracy to the concept of democratic legitimacy and distinguishes between input and output-based legitimacy. We explore local councillors' view on two alternative notions of legitimacy. The first question is descriptive and concerns the support for alternative notions of democratic legitimacy among councillors across twelve West European countries, What notion of legitimacy receives the stronger support: input-based legitimacy, associated with representative democracy and participation, or output-based legitimacy, emphasising the performance of democratic institutions - as promoted by New Public Management reforms? The second question is explanatory and concerns whether the view held by the councillors depends on the multi-level government system

in a specific country. We assume that the more responsibility' for the production of welfare services held by local government, the more support output-oriented legitimacy measures is likely to receive. We find that our measures of input-based legitimacy receive more widespread support than the measures of output-based legitimacy. As regards the impact of local government systems and responsibilities held by local governments our main hypothesis does gain some support, but the results are not significant. A reasonable interpretation of the fairly weak findings at this point is that local government in all European countries has a strong political foundation. Despite system differences and NPM reforms, European councillors appear to be strongly attached to their traditional representative role. - Reproduced.

#### ADVERTISING

- 8 Vij, Sandeep  
Predictors of attitudes toward advertising - An empirical study of North Indian consumers.  
Abhigyan, 31(3), 2013(Oct-Dec): p.53-63.

#### AGRARIAN STRUCTURE

- 9 Mahapatro, Mausumi and Ullah, Mahub  
An impasse in capitalist transition? Resurvey of two village in Bangladesh.  
Economic and Political Weekly, 49(2), 2014(11 Jan): p.46-55.
- 10 Prasad, B.N.  
Agrarian conflict beyond the institutional framework: All India context.  
Journal of Social and Economic Studies, 22(2), 2012(Jul-Dec): p.91-113.

#### AGRICULTURAL CREDIT

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Kuruksheetra, 62(2), 2013(Dec): p.39-42.
- 12 Kumari, Sabita and Mahto, Lalan Kumar  
Progress and performance of "Kisan credit card" for rural development.  
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- 13 Maulick, Barna Ganguli  
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- 14 Patel, Amrit  
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- 15 Sami, Lamaan  
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- 16 Sinha, Archana  
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- 17 Tripathy, K.K.  
Status of rural and agricultural finance in India.  
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#### AGRICULTURAL DEVELOPMENT

- 18 Ravishankar, N.  
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district level in Karnataka.  
Indian Journal of Regional Science, 45(2), 2013: p.79-87.

#### AGRICULTURAL EDUCATION

- 19 Singh, Ram and Aparna  
Development of agricultural education in India.  
University News, 51(48), 2013(2 Dec): p.57-62.

#### AGRICULTURAL PRICE

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selected Indian agricultural commodities.  
Economic and Political Weekly, 48(52), 2013(28 Dec):  
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#### AGRICULTURAL PRODUCTION

- 21 Das, Dilip Kumar  
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Indian Journal of Regional Science, 45(2), 2013: p.11-26.
- 22 Malhotra, Meenakshi and Sharma, Dinesh Kumar  
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empirical study.  
Asian Economic Review, 55(3), 2013(Dec): p.373-392.

#### AGRICULTURE

- 23 Ahmad, Shaimim and Khan, Tufail Ahmad  
Inclusive growth through food supply chain.  
Agricultural Situation in India, 69(9), 2013(Jan):  
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- 24 Dey, Sagarika, Bezbaruah, M.P. and Roy, Nirranjan  
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livelihoods: Evidence from South Assam.  
Indian Journal of Labour Economics, 56(3), 2013(Jul-Sep):  
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- AIDS
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Indian Journal of Social Work, 74(2), 2013(Apr):  
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- 32 Dassi, Archana and Bist, Swati  
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Police Journal, 60(2), 2013(Apr-Jun): p.135-154.
- 33 Dutta, Paramita  
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- 34 Gandhi, Atul and Rajan, Pavithra  
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skills and expertise: A saksham experience.

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- 36 Sebastian, Biju and John, Divya Paul  
Understanding stigma and burnout among HIV/AIDS health  
care workers: Implications for counselling.  
Indian Journal of Social Work, 74(2), 2013(Apr):  
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- 37 Sharma, Poonam  
Understanding attitudes of HIV/AIDS counselling trainers.  
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#### ASIAN DEVELOPMENT BANK

- 40 Simpson, Adam and Park, Susan  
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Myanmar.  
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#### AUDIT

- 41 Mokta, Mamta and Gautam, Pariksha  
Public audit of Shimla municipal corporation: A study.  
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#### AWARDS

- 42 Velupillai, K. Vela  
It is not too late - a Nobel for Uzawa, Scarf and Negishi  
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p.16-19.

#### BACKWARD CLASSES

- 43 Bhagat, R.B.  
Conditions of SC/ST households: A story of unequal  
improvement (Notes).

- Economic and Political Weekly, 48(41), 2013(12 Oct):  
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A Dalit reasons for character: Inheritance and re-emergence.  
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- 45 Srivastava, Saumya  
Scheduled caste sub-plan and tribal sub-plan.  
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- 46 Tajuddin, Muhammad  
Scheduled castes reservation in J&K: Promises and failures.  
Indian Journal of Federal Studies, 13(1), 2012: p.33-52.

#### BANKS

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A critical look at the expansion of banking services through the business correspondent model - observations from Andhra Pradesh.  
Economic and Political Weekly, 49(8), 2014(22 Feb):  
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South Asian Journal of Socio-Political Studies, 14(1), 2013(Jul-Dec): p.52-57.
- 49 Chandrasekhar, C.P.  
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- 50 Charan, Chanchal  
Regional rural banks & rural financing - miles to go (A case study of Bihar).  
Kurukshetra, 62(2), 2013(Dec): p.35-38.
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Bank and external borrowings of the corporate sector (Economic Notes).  
Economic and Political Weekly, 48(50), 2013(14 Dec):  
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- 53 Khan, Azimuddin and Saxena, Karunesh  
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- 54 Majumdar, Sujoy Kumar and Ray, Sudakshina  
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- 55 Mohan, T.T.  
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- 56 Munir, Kamal and Naqvi, Natalya  
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South Asian Journal of Socio-Political Studies, 14(1), 2013(Jul-Dec): p.63-66.
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BHALLA, G.S.

- 59 Radhakrishna, R.  
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BIOLOGICAL DIVERSITY

- 60 Pillai, K.R.  
Inclusive approach to conservation of biodiversity: A study of Periyar tiger reserve in south India.  
Man and Development, 34(4), 2013(Dec): p.11-22.

BIOMASS ENERGY

- 61 Kaushik, Nirmala and Biswas, Soumitra  
Indian biomass resources - An assessment from the grassroots.  
Yojana, 57, 2013(Dec): p.69-73.



#### BIOTECHNOLOGY

- 62 Saryal, Rajnish  
Genetically modified organisms its marketing and biotech politics.  
South Asian Journal of Socio-Political Studies, 14(1), 2013(Jul-Dec): p.80-85.

#### BONDED LABOUR

- 63 Mishra, Lakshmidhar  
Will the voice of sanity and reason wake up to take the call against human bondage?  
Mainstream, 52(9), 2014(22 Feb): p.9-11.

#### BUDGET

- 64 Arun Kumar  
Vote on account: Neither economically nor politically what was needed.  
Mainstream, 52(9), 2014(22 Feb): p.5,34.
- 65 Ramamurthy, Subra  
Budget deficit - use and abuse.  
Indian Journal of Public Audit and Accountability, 7-8(1-2), 2013(Jan-Jun): p.1-13.

#### BUDGETARY CONTROL

- 66 Deng, Shulian, Peng, Jun and Wang, Cong  
Fiscal transparency at the Chinese provincial level.  
Public Administration, 91(4), 2013: p.947-963.

#### BUREAUCRACY

- 67 Lee, JongKon  
The administrative broker: Bureaucratic politics in the era of prevalent information.  
American Review of Public Administration, 43(6), 2013(Nov): p.690-708.

Although traditional models of bureaucratic politics have relied on the old assumption that information is expensive, information is prevalent nowadays; the monopoly of bureaucratic expertise has been undermined as interest groups have significantly developed and are professionalized. As a result, what is really important in current bureaucratic politics is not just neutral expertise, but the political capacity to affect the behaviors of information sources. Through mediating conflicts of interest and minimizing unnecessary

contingencies, agencies can persuade their stakeholders not to provide information to legislators and, therefore, indirectly affect legislators' decisions on delegation and oversight. Different from traditional principal-agent theories, this article suggests the "administrative broker" model in which politically influential agencies can block information leakage to legislators and enhance their own discretion. Moreover, the administrative brokers occasionally transform traditionally hostile principal-agent relations into more favorable ones. - Reproduced.

68 Zafarullah, Habib

Bureaucratic culture and the social-political connection: The Bangladesh example. International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.932-939.

This article identifies some of the principal attributes of bureaucratic culture in Bangladesh from historical, social and political standpoints. The Bangladesh case is placed within a broad conceptual perspective that relates to the developing world situation. The peculiar traits of the Bangladesh bureaucracy epitomize a close connection with the political process, an inclination for self-preservation, domination of the policymaking structures, and a propensity to maintain clientelism in society. While working behind a facade of legal rationalism, bureaucrats are not reluctant to indulge in unethical practices. Efforts at reform have been quashed or delayed, as the bureaucracy tends to retain its autonomous character. The peculiarities of the bureaucracy serve to deter change and development and pose a problem for democratic governance. - Reproduced.

#### CAPITAL FLOWS

69 Sen, Partha

India's current account woes: An attempt to clarify. Economic and Political Weekly, 48(41), 2013(12 Oct): p.14-17.

#### CASH TRANSFER

70 Kishore, Avinash, Praveen, K.V. and Roy, Devesh

Direct cash transfer system for fertilisers: Why it might be hard to implement. Economic and Political Weekly, 48(52), 2013(28 Dec): p.54-63.

#### CASH TRANSFER

71 Palanithurai, G.

Direct benefit transfer: Perspectives of stakeholders. South Asian Journal of Socio-Political Studies, 14(1), 2013(Jul-Dec): p.6-10.

## CASTE

- 72 Abraham, Janaki  
Contingent cast endogamy and patriarchy: Lessons for our understanding of caste.  
Economic and Political Weekly, 49(2), 2014(11 Jan):  
p.56-65.
- 73 Chatterjee, Sarajit Kumar  
Role of caste in the Indian polity.  
Asian Studies, 31(1), 2013(Jan-Jun): p.9-40.
- 74 Hiralal, Kalpana  
Caste in the Diaspora: A case study of the Natal Rajput association in Durban.  
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- 75 Lamba, Sneha and Spears, Dean  
Caste, 'clearliness' and cash: Effects of caste-based political servations in Rajasthan on a sanitation prize.  
Journal of Development Studies, 49(11), 2013(Nov):  
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- 76 Samaddar, Ranabir  
Whatever has happened to caste in West Bengal?  
Economic and Political Weekly, 48(36), 2013(Sep):  
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- 77 Venkataraman, L.N.  
Caste and the mainstream narratives.  
Economic and Political Weekly, 49(6), 2014(8 Feb):  
p.76-77.
- 78 Vijaya Bhaskar, M. and Wyati, Andrew  
Economic change, politics and caste: The case of the Kongu Nadu Munnetra Kazhagam.  
Economic and Political Weekly, 48(48), 2013(30 Nov):  
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## CHILD LABOUR

- 79 Khasnabis, Ratan and Banerjee, Sharmistha  
Estimation of child labour and child workers: Result of a field survey.  
Indian Journal of Labour Economics, 56(3), 2013(Jul-Sep):  
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## CHILD WELFARE

- 80 Ali, Manzoor  
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#### CHILDREN

- 81 Ghosh, Arabinda, Gupta, Aashish and Spears, Dean  
Are children in West Bengal shorter than children in Bangladesh?  
Economic and Political Weekly, 49(8), 2014(22 Feb):  
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Study and school in the lives of children in migrant families: A view from Rural Jiangxi, China.  
Development and Change, 45(1), 2014(Jan): p.29-51.

#### CIVIL AVIATION

- 83 Hurber, Hans  
New Lisbon airport mega-project - a political analysis of alternatives in space and time.  
Economic and Political Weekly, 49(7), 2014(15 Feb):  
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- 84 Pratap, Kumar V.  
Delhi airport metro fiasco: What can be done to freedom the project?  
Economic and Political Weekly, 48(49), 2013(Dec):  
p.18-20.

#### CIVIL MILITARY RELATIONS

- 85 Vohra, N.N.  
Civil - military relations: Opportunities and challenges.  
USI Journal, 143(594), 2013(Oct-Dec): p.544-559.

#### CIVIL SERVICE

- 86 Dahstrom, Carl and Niklasson, Birgitta  
The politics of politicization in Sweden.  
Public Administration, 91(4), 2013: p.891-907.

Previous research has described, theoretically and empirically, the negative consequences of a politicized civil service, recruited on political instead of professional merits. However, we know very little about what explains politicization, especially outside the context of the USA. This study reviews literature in the field and identifies three commonly used explanations that are then tested in a study of recruitment of agency heads in Sweden between 1960 and 2010. For this purpose, we collected new data that includes information about 1,812 agency heads' political and/or professional backgrounds and 1,608 appointments to agency head positions. Our study demonstrates that none of the previously used explanations - ideological bias of the

government, the number of years that the government has been in power, and the parliamentary support for the government it holds. Our general conclusion is therefore negative and emphasizes the need for more systematic research on this question. - Reproduced.

- 87 Francesco, Michael Di  
Under cover of Westminster: Enabling and disabling a public service commission in New South Wales.  
Australian Journal of Public Administration, 72(4), 2013 (Dec): p.391-396.

- 88 Six, Frederique and Lawton, Alan  
Toward a theory of integrity systems: A configurational approach.  
International Review of Administrative Sciences, 79(4), 2013(Dec): p.639-958.

The contract audit is an instrument facilitating the evaluation of prices offered and costs incurred in non-competitive defence contracts. In this study we analyse the degree of harmonization of contract auditing models among four European countries by means of a comparative analysis of the characteristics of contract auditing in these countries. We identify similarities and differences among the contract auditing models applied in these countries, and conclude that they do not present a high degree of harmonization of defence contract cost evaluation. Points for practitioners: This comparative study highlights the similarities and differences among the audit models for defence contracts in four European countries (the UK, France, Spain and Norway). The authors present the main characteristics of each model and systematize the features inherent to a possible common model that could be achieved by harmonizing audit practices and the rules applicable to the corresponding cost calculations. Finally, the authors recommend further progress be made in harmonizing the audit practices applied in NATO countries for defence contracts. - Reproduced.

- 89 Tangirala, Maruthi P.  
Calibrating civil service examination reform.  
Economic and Political Weekly, 49(1), 2014(Jan): p.16-17.

#### CIVIL SOCIETY

- 90 Balassiano, Katia and Pandi, Asha Rathina  
Civic space and political mobilisation: Case in Malaysia and Thailand.  
Journal of Development Studies, 49(11), 2013(Nov): p.1579-1591.
- 91 Chandhoke, Neera  
Can civil society reorder priorities in India?  
Economic and Political Weekly, 49(8), 2014(22 Feb): p.43-48.

- 92 Shah, Mihir  
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Economic and Political Weekly, 49(8), 2014(22 Feb):  
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#### CLIMATIC CHANGE

- 93 Adve, Nagraj  
The IPCC's 'summary of policymakers': A comment.  
Economic and Political Weekly, 49(2), 2014(11 Jan):  
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- 94 Balasubramanian, M. and Kumar, P.J. Dilip  
Climate change, Uttarakhand, and the World Bank's message  
Economic and Political Weekly, 49(1), 2014(Jan):  
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Time to dust off the climate plan?  
Economic and Political Weekly, 48(48), 2013(30 Nov):  
p.24-25.
- 96 Sidhu, R.S. and Vatta, Kamal  
Climate change and wheat yields in Punjab: The impact of  
rise in temperature.  
Agricultural Situation in India, 69(10), 2013(Jan):  
p.29-32.

#### COAL INDUSTRY

- 97 Patnaik, Ajit  
Coal block allotments-audit report on "windfall gains".  
Indian Journal of Public Audit and Accountability, 7-8(1-  
2), 2013(Jan-Jun): p.32-39.

#### COAL MINING

- 98 Mishra, Prajna Paramita and Mishra, Sujit Kumar  
Coal mining and local livelihoods.  
Economic and Political Weekly, 49(8), 2014(22 Feb):  
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#### COMMUNALISM

- 99 Muralidharan, Sukumar  
Modi, Mulayam, Muzaffarnagar - the communal riot and the  
electoral politics of the Ghetto.  
Economic and Political Weekly, 49(7), 2014(15 Feb):  
p.35-42.

#### COMMUNICATION

- 100 Froonjian, John and Garnett, James L.  
Reaching the hard to reach: Drawing lessons from research  
and practice.  
International Journal of Public Administration, 36(12-14),

2013(Oct-Dec): p.831-839.

Communicating with citizens, stakeholders, or service clients is challenging under normal circumstances. Reaching government audiences who are hard to reach because of language or culture differences, lifestyle unpredictability, mistrust, isolation, or other reasons compounds the difficulty. This article examines who the hard to reach are, addresses reasons why it is important for governments to reach them, explores research and experience, suggests effective approaches for reaching these audiences-drawing upon a social constructionist approach-and proposes lessons and guidelines for public sector communicators. Communication practice and research indicate that more effective strategies include: utilizing knowledge about target audiences; forming partnerships with agencies and individuals that interact with targeted populations; utilizing children to reach parents and older relatives; using ethnic media that effectively reach immigrant and ethnic minority households; and simplifying communication and using feedback techniques. - Reproduced.

#### COMMUNICATION PROCESS

- 101 Kumar, Suganthi S.  
Nuances of cross-cultural communication: An analysis.  
South Asian Journal of Socio-Political Studies, 14(1),  
2013(Jul-Dec): p.49-51.

#### COMMUNITY DEVELOPMENT

- 102 Gough, Meghan Z. and Accordino, John  
Public gardens as sustainable community development  
partnership: Motivations, perceived benefits, and  
challenges.  
Urban Affairs Review, 49(6), 2013(Nov): p.851-887.
- 103 Mukherji, Arnab  
Evidence on community-driven development from an Indian  
village.  
Journal of Development Studies, 49(11), 2013(Nov):  
p.1548-1563.

#### CONFLICT RESEARCH

- 104 Carlo, Emiliano Di  
How much is really known about the meaning of the term  
"conflict of interest"?  
International Journal of Public Administration, 36(12-14),  
2013(Oct-Dec): p.884-896.

Often codes of ethics require dealing with conflict of interest (CoI) without defining the boundaries of the phenomenon. In this case, CoI recognition is left to the discretion of the individual. The aim of this work is to answer to the following research questions: How much is really known about the meaning of the term CoI? Do individuals share the same CoI definition? In order to address these questions, we use the results of a questionnaire administered to 86 Italian public sector employees during some training courses on conflict of interest and corruption. The choice of this sample is particularly significant in that the Italian regulation provides for all public employees a code of conduct that requests avoiding, or at least disclosing, the CoI without prior definition of the meaning of the term. The results of our analysis show that public employees are uncertain about or come to different considerations of what CoI is and is not; consequently they deal with it in different ways. Thus, codes of conduct and ethics trainers should direct more attention on CoI definition, providing examples to facilitate its identification and resolution. - Reproduced.

#### CONFLICT RESOLUTIONS

- 105 Alok, Swati and Meeralal  
 Designing a model for task conflict management - application of theory of planned behaviour.  
 Asian Economic Review, 55(3), 2013(Dec): p.473-485.
- 106 Pietro, Loredana Di and Virgilio, Francesca Di  
 The role of organizational culture on informal conflict management.  
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Many researchers and scholars would without hesitation justify the role of formal processes to manage the conflict in the workplace. The conflict process is greatly influenced by organizational culture. A number of researchers have explored the influences of organizational culture on the different ways of handling conflict. But the organizational culture and conflict management research has often ignored the examination of the impact and implications of culture on informal conflict management in organizations. In this article we take a narrower approach that focuses on the specific domain of culture pertaining to the management of conflict. The purpose of this study was to analyze the amount and types of conflict in organizations with the aim of investigating the relationship between organizational culture and the behavioral norms used to informally manage conflict by examining the results of a survey questionnaire given to 168 employees of a Public Administration. The results indicate that there is a relationship between culture and



behavioral norms. In this scenario, formal processes of conflict management become prescriptions and lose their relevance for understanding the challenges and the evolutions of conflict situations. We demonstrate that the practice of conflict management is more problematic, especially in that it brings the topic of organizational culture into the discussion of conflict theory literature. -  
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Fiscal decentralization and personnel decentralization do not fully explain China's continuing expansion of local autonomy and economic growth. Administrative decentralization is a separate and important element in the restructuring of vertical intergovernmental relations in China after 1978. By delegating socioeconomic decision making and management powers to local governments in a gradual manner, the central government has successfully promoted economic growth without taking too much risk. The case study of the expansion of county government powers in Zhejiang Province demonstrates how administrative decentralization can be implemented independently of fiscal and personnel decentralization, and can also effectively expand local autonomy and stimulate regional economic growth. The case study of administrative decentralization in China not only adds to our understanding of decentralization in the former centrally-planned command economy, but also offers a possible model for other transitional countries to initiate market reform. - Reproduced.

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As a matter of fact, Canada gives the impression of being a decentralised federation, but that does not reveal the hidden face of the institutional structure inherited from the British Empire's Golden Age. The paper critically argues that over the years Canadian Supreme Court has played crucial role in creating a central state with a unitary appearance that clashes with its plural nature. -  
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results revealed that employees were more comfortable blowing the whistle when they perceived organizational leaders and managers were practicing transformational leadership than when they perceived they were not. In fact, transformational leadership was the most important predictor. Employees were also most comfortable when they exhibited high levels of commitment and job satisfaction. On the other hand, minority employees were less at ease reporting wrong-doing to their supervisors than Caucasian employees. The implications of these results are thoroughly discussed in the article. - Reproduced.

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Functional decentralization is aimed at increasing the efficiency, effectiveness and quality of public services, among other advantages, by simplifying the organizational structure and by achieving greater proximity to the end user. Nonetheless, the creation of these entities has been criticized because of the potential to make political use of them to avoid the debt limits imposed on sub-national administrations, as debt would then be transferred to the accounting statements of these agencies. The empirical evidence found in the current study shows that the use of these companies as a mechanism for obtaining external financing is determined by the accounting regulations applicable in relation to the consolidation of accounts. Decentralization processes oriented toward increasing debt are more common among left-wing local governments and are strongly linked to fiscal pressure. Points for practitioners: Our results



show that foundations are now displacing public companies in decentralization processes in order to obtain external funds, since these agencies are not included in the consolidated accounts. Thus, more rigorous regulation should be established in Spain. This opportunistic use of decentralized agencies is developed on the whole by left-leaning political ideologies as a means of incurring more debt than they need. Thus, it is necessary that external auditing offices (Camaras de Cuentas) reinforce the monitoring process over local governments in order to circumvent their managerial discretion. - Reproduced.

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dealing with hard to define, soft services with weak markets. However, contrary to expectations, nonprofits are not generally considered more trustworthy than for-profits and are not managed more loosely (i.e., more ambiguous contracts, more discretion exercised in sanctioning) than their for-profit peers. Rather, public vendors seem to be the most trusted and are managed less rigidly than contractors from the other sectors. -  
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- 472 Mathur, P.C.  
Grand mothers a primer for understanding their changing  
role and status in urban & metropolitan India.  
South Asian Journal of Socio-Political Studies, 14(1),  
2013(Jul-Dec): p.38-43.

## MOTIVATION

- 473 Andersen, Lotte Bogh and Pederson, Lene Holm  
Does ownership matter of employee motivation when occupation is controlled for?  
International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.840-856.

The public service motivation literature argues that public employees are more motivated than private employees to deliver public service for the benefit of society. But the reason for this may be that the classical welfare services are predominant in the public sector. This article therefore investigates if ownership matters to employee motivation when occupation is controlled for. The findings show that the employees in both sectors have pro-social motivation, but that public sector employees are more motivated to work for the public interest, whereas private sector employees are more motivated to help individual users of services. The survey data are based on 3,304 Danish employees working in private as well as public organizations. Reproduced.

- 474 Joshi, Sachchidanand  
Motivating the faculty: A key factor in quality enhancement in higher education.  
University News, 52(3), 2014(20 Jan): p.9-11,22.
- 475 Loon, Nina M. van, Peter, Leisink and Vandenabeele, Wouter  
Talking the talk of public service motivation: How public organization logics matter for employees' expressions of PSM.  
International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.1007-1019.

This article aims to move beyond the public-private dichotomy in studying public service motivation (PSM) by showing how organizational logics matter for the type of PSM (instrumental, normative, or affective) that employees express. Using data from 50 interviews in police stations, prisons, hospitals, municipalities, and schools, we show that differences in service logic (the user's feeling of the desirability of a service) and user logic (people-changing or people-processing services) matter for employees' expressions of PSM in that this results in different emphases within public service motivation. We conclude that institutions such as organizational logics matter for PSM expressions and that research on PSM should account for differences between public service-providing organizations. - Reproduced.

- 476 Matheson, Craig  
The motivation of public sector employees: An outline of six orientations to work.

Administration and Society, 44(2), 2012(Mar): p.207-237.

This article argues that psychological factors determine the content of people's work motivations but that social factors determine their relative importance. The author identified six universal human needs and corresponding rewards, orientations to work, organizational control methods, and types of involvement. The author used data from a public sector organization to illustrate these orientations. He used Randall Collins's ritual interaction theory and Etzioni's compliance theory to explain why ritual, utilitarian, and intrinsic rewards yield moral, calculative, and intrinsic forms of involvement. He concludes that motivation varies more in accordance with hierarchical rank, control methods, and occupation than it does with sectoral location. -  
Reproduced.

#### MOTOR VEHICLES

- 477 Valeur, Henrik  
Alternatives to the automobile in the Indian city.  
Economic and Political Weekly, 48(47), 2013(23 Nov):  
p.22-25.

#### MUSLIMS

- 478 Ilaiah, Kancha  
Development of Muslims: Comparing Gujarat and Andhra Pradesh in the early 2005.  
Economic and Political Weekly, 48(36), 2013(Sep):  
p.74-76.
- 479 Khan, S., Gabralla, A.K. and Ebrahim, AFM  
South African Indian Muslim faith based organisations (EBOS) response to international disasters: Case study of the gift of the givers foundation.  
Man in India, 93(4), 2013(Oct-Dec): p.713-737.
- 480 Mawani, Sharmina and Mukadam, Anjoom  
Rooted in tradition: Spaces of social and cultural interaction of the Nizari Ismaili Muslims in the United Kingdom.  
Man in India, 93(4), 2013(Oct-Dec): p.673-688.
- 481 Patel, Vibhuti  
Socio-economic profile of Muslims in Maharashtra.  
Economic and Political Weekly, 48(36), 2013(Sep):  
p.68-73.
- 482 Vahed, Goolam  
Indian Muslim responses to Islamophobia in Australian cities: Conflicts over Mosques.  
Man in India, 93(4), 2013(Oct-Dec): p.689-711.



- 483 Waetjen, Thembisa  
 Fahmida's worlds: Gender, home and the Gujarati Muslim  
 Diaspora in mid-20th century South Africa.  
 Man in India, 93(4), 2013(Oct-Dec): p.627-643.
- 484 Valsan, E.H.  
 Development, decentralization and leadership.  
 Nagarlok, 4(2), 1972(Apr-Jun): p.5-12.

#### NONGOVERNMENTAL ORGANIZATIONS

- 485 Crack, Angela Maria  
 Language, listening and learning: Critically reflective  
 accountability from INGOs.  
 International Review of Administrative Sciences, 79(4),  
 2013(Dec): p.809-828.

This article examines the emergence of two waves of reforms across the international non-government organization (INGO) sector in accountability discourse and practice. The first wave accountability model was narrowly framed around the demands of powerful stakeholders such as donors and governments, whereas the second wave was a more holistic approach that prioritized the obligations of INGOs towards their 'beneficiaries'. It is argued that INGOs should embed critically reflective accountability by pursuing further reforms in three thematic areas. First, words such as 'beneficiary' should be expunged from the language of accountability, since it is encoded with norms that implicitly undermine the rights of people rights of people and communities to expect that INGOs should be answerable for their actions. Second, listening to marginalized stakeholders should be facilitated by inclusive discursive arenas that enable and empower people 'to speak and be heard'. Lastly, INGOs need to use feedback to become a learning organization, and collaborate with peers to engender a culture of reflective learning across the sector. Points for practitioners The article offers several policy recommendations structured around three core themes. These include suggestions for the training of field staff, issues concerning the design of participatory exercises, and proposals for a strengthened regime of peer-regulation.- Reproduced.

#### NONPROFIT ORGANIZATIONS

- 486 Coule, Tracey and Patmore, Beth  
 Institutional logics, institutional work, and public  
 service in innovation in non-profit organizations.  
 Public Administration, 91(4), 2013: p.980-997.
- 487 Sanders, Mathew L. and McClellan, John G.

Being business-like while pursuing a social mission:  
Acknowledging the inherent tensions in US nonprofit  
organizing.  
Organization, 21(1), 2014(Jan): p.68-89.

Nonprofit organizations face an increasing expectation to be more business-like. Although scholars have theoretically explored this phenomenon and studied its influence in various contexts, there has been little empirical examination of the ways in which nonprofit practitioners themselves describe and make sense of their organizations and their work as business-like. Specifically, scholars have not explored the ways in which nonprofit practitioners communicatively reconcile the inherent tensions between being business-like and the pursuit of a social mission. Based on findings from an eight-month ethnographic field study of a US nonprofit organization, this article describes the sophisticated ways in which nonprofit practitioners understand, define and negotiate the need to be business-like within the nonprofit context and the central role of communication in that process. Additionally, critical assessment of these findings reveals the political qualities of talking about nonprofit organizing as being business-like, leading to potential transformative redefinitions of the business-like imperative that acknowledge rather than suppress conflicts inherent in the practice of nonprofit organizing. - Reproduced.

#### NONRESIDENT INDIANS

- 488 Govender, D. (Sagree) and Sokrajh, R.  
Theorising the lived experiences of Indian Diasporic  
Academic Women: Stoic arborescence or Rupturing RHIZOMES?  
Man in India, 93(4), 2013(Oct-Dec): p.557-575.
- 489 Kumar, P. Pratap  
Social and cultural world of the Indian Diaspora  
Editorial.  
Man in India, 93(4), 2013(Oct-Dec): p.485-494.
- 490 Pande, Amba  
Conceptualizing Indian Diaspora: Diversities within a  
common identity (Notes).  
Economic and Political Weekly, 48(49), 2013(Dec):  
p.59-65.

#### NUCLEAR POWER PLANTS

- 491 Vombatkere, S.G.  
Nuclear collusion.  
Mainstream, 52(5), 2014(25 Jan): p.25-30.

#### NUCLEAR WEAPONS

492 Prashad, Vijay  
Lifting the siege on Iran.  
Economic and Political Weekly, 48(49), 2013(Dec):  
p.12-13.

493 Singh, K.R.  
Indian nuclear doctrine - a re-look.  
USI Journal, 143(594), 2013(Oct-Dec): p.560-569.

#### OCCUPATIONAL MOBILITY

494 Wynen, Jan, Beeck, Sophie Op de and Hondegham, Annie  
Intergenerational mobility within the U.S. federal  
government: examining the effect of individual and  
organizational factors.  
Public Administration Review, 73(6), 2013(Dec):  
p.869-881.

#### ONLINE SYSTEMS

495 Rajeshwari, V.  
The social and psychological impact of online social  
networking.  
South Asian Journal of Socio-Political Studies, 14(1),  
2013(Jul-Dec): p.86-90.

#### OPEN EDUCATION

496 Pandit, P. Vijayalakshmi  
Bridging the teacher gap with ODL teacher education: A  
model for India.  
Journal of Educational Planning and Administration, 27  
(1), 2013(Jan): p.15-31.

#### ORGANIZATIONAL CHANGE

497 Alhazemi, Abdulrahman Ali, Rees, Christopher and Hossain,  
Farhad  
Implementation of strategic organizational change: The  
case of King Abdul Aziz University in Saudi Arabia.  
International Journal of Public Administration, 36(12-14),  
2013(Oct-Dec): p.972-981.

The aim of this research is to examine the role of leadership, culture and learning in the implementation of strategic organizational change in the public sector of Saudi Arabia. In order to address this aim, a case study was conducted in King Abdul Aziz University (KAU). The case study methodology involved interviews with senior employees of the organization. The findings reveal that Arab culture was found to influence the change process as

the drivers of the strategic change attempted to turn the university into a modern institution with some values drawn from western culture; learning and training featured prominently in the findings as staff and students were required to learn various skills in order to adopt new systems of education and management; and leadership was found to be crucial as it emerged that the strategic change at KAU was linked to broader aspects of strategic change pioneered by the Ministry of Higher Education. The study also identified various barriers to effective implementation of strategic change such as adherence to the status quo by some groups within Saudi society, the antagonism of some actors towards standard human resource processes, and signs of the inflexibility of management and leadership. - Reproduced.

#### ORGANIZATIONAL DISEASE

498 Driver, Michaela

The stressed subject: Lack, empowerment and liberation. Organization, 21(1), 2014(Jan): p.90-105.

The study develops a psychoanalytic perspective on the stressed subject at work. Its focus is on how this subject is continually reconstructed at the interstice of a lack of having and a lack of being. Drawing on the analysis of empirical material consisting of 52 narratives of stress, it examines how individuals construct selves by drawing on stress discourse in both alienating and liberating ways. Specifically, it examines how stress is an imaginary construction of the self and how this subjugates individuals to the power of the imaginary. It also examines how such constructions are invariably disrupted by unconscious desire and how narrating one's stress provides opportunities to experience empowerment and liberation. Implications of this perspective for our understanding of the stressed subject are discussed. - Reproduced.

#### ORGANIZATIONS

499 Hartley, Jean, Sprensen, Eva and Torfing, Jacob

Collaborative innovation: A viable alternative to market competition and organizational entrepreneurship. Public Administration Review, 73(6), 2013(Dec): p.821-830.

500 Huault, Isabelle, Perret, V ronique and Spicer, Andr 

Beyond macro- and micro- emancipation: Rethinking emancipation in organization studies. Organization, 21(1), 2014(Jan): p.22-49.

Organizational life is replete with claims for emancipation. Existing approaches understand these claims

either through theories of macro-emancipation (which focus on larger social structural challenges) or micro-emancipation (which focus on everyday challenges). However, these theories fundamentally misrecognize many emancipatory challenges in organizations. Drawing on the work of Jacques Ranciere, we argue that this philosophy is fertile for shifting or unframing traditional approaches of emancipation in organization studies. Emancipation is triggered by the assertion of equality in the face of institutionalized patterns of inequality, it works through a process of articulating dissensus, and it creates a redistribution of what is considered to be sensible. By focusing on these three aspects, we argue that a whole range of emancipatory struggles which had previously been disregarded by studies of macro-emancipation and micro-emancipation come back into view. This significantly extends how we conceptualize emancipation in organizations and allows us to address some of the shortcomings of existing theories. -  
Reproduced.

- 501 Pareek, Udai  
Role focused OD interventions.  
Indian Journal of Training and Development, 43(3), 2013  
(Jul-Sep): p.83-86.

#### OUTSOURCING

- 502 Kulla, Markku, Putkiranta, Antero and Tulokas, Pirjo  
Parameters in a successful process outsourcing project: A case from the Ministry of Foreign Affairs, Finland.  
International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.857-864.

The purpose of this article is to analyze the success factors of a critical business process outsourcing project (visa issuing) of the Ministry of Foreign Affairs (MFA) in Finland. This has been done by mapping the success factors on the organizational "Star Model" of Galbraith (2002). The reasons for success include strong employee participation, good communication, and, in particular, the commitment of the organization in St. Petersburg. -  
Reproduced.

#### PANCHAYAT

- 503 Bhattacharyya, Dwaipayan and Rana, Kumar  
West Bengal Panchayat elections: What does it mean for the left?  
Economic and Political Weekly, 48(37), 2013(14 Sep):  
p.10-13.
- 504 Dutta, Lakhimi  
Panchayati Raj - three tier system in India.

- Kuruksheetra, 62(3), 2014(Jan): p.3-6.
- 505 Jayanandam, G.R. and Narasaiah, Panjala  
Two decades of panchayati raj - gaps and challenges.  
Kuruksheetra, 62(3), 2014(Jan): p.24-27.
- 506 Mohapatra, Amiya Kumar  
Role of panchayat samiti in panchayati raj.  
Kuruksheetra, 62(3), 2014(Jan): p.28-30.
- 507 Patel, Amrit and Patel, Mahendra  
Gram sabha - the pillar of development.  
Kuruksheetra, 62(3), 2014(Jan): p.16-19.
- 508 Praveen Kumar  
Panchayati Raj institution: Jammu and Kashmir perspective  
Kuruksheetra, 62(3), 2014(Jan): p.42-45.
- 509 Reddy, M. Venkat  
Has the panchayati raj worked?  
Kuruksheetra, 62(3), 2014(Jan): p.20-23.
- 510 Sadashivam, T.  
Inclusive democracy in India: Still a long journey ahead.  
Kuruksheetra, 62(3), 2014(Jan): p.32-35.
- 511 Sharma, Aprita  
Government programme to empower panchyati raj.  
Kuruksheetra, 62(3), 2014(Jan): p.12-15.
- 512 Singh, Preet Pal  
Training initiative for PRIs: A case study in Haryana.  
Kuruksheetra (English), 62(3), 2014(Jan): p.36-38.

#### PARAMEDICAL PERSONNEL

- 513 Biju, B.L.  
Angels are turning red: Nurses' strikes in Kerala.  
Economic and Political Weekly, 48(52), 2013(28 Dec):  
p.25-28.

#### PARLIAMENT

- 514 Bieshevvel-Vermejjden, Jacqueline  
How to optimally support a parliament in times of cut  
backs.  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.33-38.
- 515 Chungong, Martin and Power, Greg  
Recent developments in the inter-parliamentary union.  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.75-77.
- 516 Ibrahim, Ibrahim Mohamed

- Parliamentary modalities for managing a post-war situation - The case of Sudan.  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.85-92.
- 517 Luquiens, Corinne  
Is it necessary do constrain debate in plenary sitting?  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.55-74.
- 518 Malwan, Mohammed Kazim  
Structure and function of the upper house: A brief introduction.  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.125-129.
- 519 Scholer, Ulrich  
Who decides which members get to speak in the plenary - the President of the Bundestag or the political groups?  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.78-84.
- 520 Schwab, Philippe  
Strategic plan of the parliamentary service of the Swiss Parliament for 2012-16.  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.20-32.
- 521 Surtees, Claressa  
Raising matters of urgency or emergency in the chamber.  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.94-110.
- 522 Surtees, Claressa  
Developing a new document production system for the chamber secretariat-phase one.  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.130-134.
- 523 Zvoma, Austin  
The sub judice rule: Parliament and the courts implications for the doctrine of the separation of power.  
Constitutional and Parliamentary Information, 203, 2012  
(Apr): p.116-124.

#### PARTICIPATORY DEVELOPMENT

- 524 Harilal, K.N.  
Confronting bureaucratic capture: Rethinking participatory planning methodology in Kerala.  
Economic and Political Weekly, 48(36), 2013(Sep): p.52-60.

#### PASSPORTS

- 525 Gupta, Swapnil, Gupta, Kopal and Handa, Deepak R.

Forensic examination of Indian passports.  
Police Journal, 60(2), 2013(Apr-Jun): p.172-199.

#### PERFORMANCE APPRAISAL

- 526 Bawole, Justice Nyigmah et al  
Performance appraisal of praising performance? The culture of Rhetoric in performance management in Ghana civil service.  
International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.953-962.

This article examines the practice of performance appraisal as a critical element of administrative culture in the Ghana Civil Service (CS). It relies on three focus group discussions with senior civil servants to analyze the practice and its implications for performance of civil servants in Ghana. The article argues that: leadership seldom gives the needed attention to this administrative practice; the process lacks objectivity; it is fraught with superstition, spirituality, and fear; appraisers are rarely trained; and civil servants only become more interested in performance appraisals (PAs) during promotion-related interviews. The article therefore concludes that this process has become rhetoric rather than an important practice and that performance only gets praised rather than being appraised. The article recommends an overhaul of the PA system by integrating it into a holistic performance management program; integrating PA training into civil service mandatory training programs; and the revision and computerization of the PA system. - Reproduced.

- 527 Lavertu, Stephare, Lewis, David E. and Moynihan, Donald P.  
Government reform, political ideology, and administrative burden: the case of performance management in the bush administration.  
Public Administration Review, 73(6), 2013(Dec): p.845-857.
- 528 McGuire, Linda and O'Neill, Deirdre  
Institutionalising a national approach to performance reporting: Lessons from two decades of experience with the report on government services.  
Australian Journal of Public Administration, 72(4), 2013 (Dec): p.419-432.

The Report on Government Services (RoGS) to the Council of Australian Governments (COAG) is considered an exemplar of benchmarking in a federal system. Published annually since 1997, RoGS provides performance reporting in the form of cross jurisdictional benchmarking on an unprecedented scale and scope. This paper argues ROGS has institutionalised a national approach to performance



measurement and reporting that is now at the centre of the COAG reform agenda. The paper examines the processes and institutional structures that explain how RoGS has transformed performance reporting for social infrastructure services. The final section provides a preliminary assessment of the impact of RoGS. -  
Reproduced.

- 529 Metzenbewn, Shelley H.  
Performance management: the real research challenge.  
Public Administration Review, 73(6), 2013(Dec):  
p.857-858.
- 530 Perera, P.S.T. and Perera, H.S.C.  
Developing a performance measurement system for apparel sector lean manufacturing organizations in Sri Lanka.  
Vision, 17(4), 2013(Dec): p.293-301.
- 531 Walker, Richard M., Jung, Chan Su and Boyne, George A.  
Marching to different drummers? the performance effects of alignment between political and managerial perceptions of performance management.  
Public Administration Review, 73(6), 2013(Dec):  
p.833-844.

#### PERIODICALS

- 532 Sharma, Manoj Kumar  
Citation - quality benchmarks for research journals.  
University News, 52(3), 2014(20 Jan): p.57-61.

#### PERSONNEL MANAGEMENT

- 533 Paille, Pascal, Grima, Francois and Bernardeau, Denis  
When subordinates feel supported by managers:  
Investigating the relationship, between support, trust, commitment and outcomes.  
International Review of Administrative Sciences, 79(4),  
2013(Dec): p.681-700.

The purpose of this research was to examine the relationship between managers and their subordinates. The framework of social exchange theory was used in order to examine whether subordinates demonstrate effort at work and remain in exchange of support by their manager. Using a sample of employees (N=?704) working for a provincial government in Canada, the results indicate that perceived supervisor support, trust in the supervisor reduce the likelihood that a public sector employee will leave their job or procrastinate at work, through commitment to their supervisor. The results are discussed in the light of public management research.

#### PIRACY

- 534 Bueger, Christian  
Practice, pirates and coast guards: the grand narrative  
of Somali piracy.  
Third World Quarterly, 34(10), 2013: p.1811-1827.

#### POLICE

- 535 Carson, David, Nash, Mike and Clift, Suzie  
Responsibility for public protection and related risk  
decision making.  
Police Journal, 86(4), 2013: p.307-320.
- 536 Krishan Kumar  
Need to strengthen police forces for peace, democracy and  
development.  
Police Journal, 60(2), 2013(Apr-Jun): p.30-40.
- 537 Lindström, Peter  
More police-less crime? The relationship between police  
levels and residential burglary in Sweden.  
Police Journal, 86(4), 2013: p.321-339.
- 538 Phillips, Scott W.  
Using volunteers in policing: A force field analysis of  
American supervisors.  
Police Journal, 86(4), 2013: p.289-306.
- 539 Thakur, Vivek and Sharma, R.K.  
Myths and realities of police reforms in India.  
Police Journal, 60(2), 2013(Apr-Jun): p.4-29.

#### POLICY MAKING

- 540 Head, Brian W.  
Evidence-based policymaking - Speaking truth to power?  
Australian Journal of Public Administration, 72(4), 2013  
(Dec): p.397-403.

#### POLITICAL PARTIES

- 541 Abegaz, Berhanu  
Political parties in business: Rent seekers,  
developmentalists, or both?  
Journal of Development Studies, 49(11), 2013(Nov):  
p.1467-1483.
- 542 Dowding, Keith, Hindmoor, Andrew and Martin, Aaron  
Causes, content and party influence on the Australian  
policy agenda.  
Australian Journal of Public Administration, 72(4), 2013  
(Dec): p.481-484.

- 543 Lupu, Noam and Riedl, Beatty  
 Political parties and uncertainty in developing democracies.  
 Comparative Political Studies, 46(11), 2013(Nov):  
 p.133-1365.
- 544 Marsh, Ian  
 Setting the post war Australian policy agenda - Causes and content.  
 Australian Journal of Public Administration, 72(4), 2013 (Dec): p.473-480.
- 545 Udupa, Sahana  
 Aam aadmi: Decoding the media logics.  
 Economic and Political Weekly, 49(7), 2014(15 Feb):  
 p.13-15.

#### POLITICAL POWER

- 546 Verschueren, Bram and Bach, Tobias  
 Executive agencies, ministers and departments: Can policy and management ever be separated?  
 Administration and Society, 44(2), 2012(Mar): p.183-206.

The creation of executive agencies outside core departments has been a major element of administrative reforms throughout Europe during the past two decades, driven by a managerial logic, which also has been at the core of most academic works on agencification. In this article, the authors take a different perspective by focusing on executive agencies influence in the policy process. The authors analyze the policy influence of a large executive agency with service delivery tasks in the context of a parliamentary system of government (Flanders, Belgium). A comparison of the agencies influence in two major policy processes shows that a complex interplay of policy content, patterns of interaction, and mutual trust with the political leadership and organizational characteristics helps in explaining the observed patterns of influence. The findings also raise normative concerns regarding potential problems of disconnecting operations from policy formulation via agencification. - Reproduced.

#### POLITICS AND GOVERNMENT

- 547 Bhukya, Bhangya  
 Between tradition and modernity: Nizams, colonialism and modernity in Hyderabad state.  
 Economic and Political Weekly, 48(48), 2013(30 Nov):  
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- 548 Gundimeda, Sambaiah  
 Caste calculations of the congress in Andhra Pradesh.

- Economic and Political Weekly, 48(42), 2013(Oct):  
p.18-20.
- 549 Haridas, K.  
The 'solar scam' and the siege at Thiruvananthapuram.  
Economic and Political Weekly, 48(41), 2013(12 Oct):  
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- 550 Migkos, Vasileios  
The rise of the golden dawn: Right wing extremism in  
Greece.  
Economic and Political Weekly, 48(50), 2013(14 Dec):  
p.18-20.
- 551 Nayar, Kuldip  
Indian political scene.  
Mainstream, 52(5), 2014(25 Jan): p.23,30.
- 552 Ngaihte, S. Thianlalmuan  
The reality of Northeast as an entity.  
Economic and Political Weekly, 48(50), 2013(14 Dec):  
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- 553 Nigam, Aditya  
A winds of change: Rise of the BJP and challenge of an  
alternative.  
Economic and Political Weekly, 48(52), 2013(28 Dec):  
p.37-45.
- 554 Olsen, Gorm Rye  
Whole-of-government approaches to Fragile States in  
Africa.  
Third World Quarterly, 34(10), 2013: p.1828-1842.
- 555 Phongpaichit, Pasuk and Baker, Chris  
Thailand in another round of Turmoil.  
Economic and Political Weekly, 48(52), 2013(28 Dec):  
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- 556 Pingle, Gautam  
Hyderabad's revenues: Statistics or damn lies?  
Economic and Political Weekly, 48(48), 2013(30 Nov):  
p.10-12.
- 557 Rajagopal, Arvind  
Two tyrants in the age of television.  
Economic and Political Weekly, 49(8), 2014(22 Feb):  
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- 558 Ramaseshan, Radhika  
Narendra Modis revealing speeches.  
Economic and Political Weekly, 49(8), 2014(22 Feb):  
p.10-12.
- 559 Rao, Gangadhara G.  
Hyderabad and the bifurcation of Andhra Pradesh.  
Economic and Political Weekly, 48(42), 2013(Oct):

p.39-43.

- 560 Srivastava, Arun  
Neo-liberalism and Kejriwal.  
Mainstream, 52(7), 2014(8 Feb): p.22-24.
- 561 Tabraz, S S  
The Arab uprisings and the question of democracy.  
Economic and Political Weekly, 49(2), 2014(11 Jan):  
p.19-21.
- 562 Teltumbde, Anand  
AAP's chimera of change.  
Economic and Political Weekly, 49(6), 2014(8 Feb):  
p.10-11.

#### PORTS

- 563 Banerjee, Aparna and Bhattacharya, Uttam Kumar  
Ports and urbanization in Colonial India.  
Asian Studies, 31(1), 2013(Jan-Jun): p.59-76.

#### POSTAL SERVICES

- 564 Pitia, Naolah and Singh, Gurmeet  
Postal service reforms in Solomon Islands of the South  
Pacific: Evaluating consequences for public service  
delivery and customer satisfaction.  
International Journal of Public Administration, 36(12-14),  
2013(Oct-Dec): p.821-830.

The changing environment of the postal sector over the last decade has increased the urgency for governments worldwide to re-examine regulations governing how their public postal administrations operate. The need to increase service efficiency and quality is a critical strategic focus, given the increasing technological competition, rising operational costs, and changing customers' needs and expectations. There are many success stories, particularly from developed countries, highlighting improved service quality following corporatization of their public postal administration. This particular study revealed that reforms of the Solomon Islands postal service have had some positive influence on the level of customer satisfaction. -  
Reproduced.

#### POVERTY

- 565 Basu, Deepankar and Das, Debarshi  
Poverty-hunger divergence in India.  
Economic and Political Weekly, 49(2), 2014(11 Jan):  
p.22-24.

- 566 Breman, Jan  
The rural to urban transformation in Pakistan: No reprieve from poverty and exclusion.  
Indian Journal of Labour Economics, 56(2), 2013(Apr-Jun): p.269-283.
- 567 Duggal, Bindu  
Urban poor in planned and unplanned cities: A study of Chandigarh and Ludhiana slums.  
Man and Development, 34(4), 2013(Dec): p.33-50.
- 568 Dutta, Swati and Kumar, Lakshmi  
Poverty dynamic in rural India: Asset-based approach.  
Journal of Applied Economic Research, 7(4), 2013(Nov): p.475-506.
- 569 Jan, Breman  
The rural-to-urban transformation in Pakistan: No reprieve from poverty and exclusion.  
Indian Journal of Labour Economics, 56(2), 2013(Apr-Jun): p.269-284.
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This article considers privatization decisions by governments in four Australian states over twenty years of micro-economic reform. It focuses on the policy frameworks and political context for privatizing government enterprises, drawing on Kingdon's framework for policy change to analyze differences in the substance and timing of decisions. In the 1990s, governments considered privatization as an economic and political strategy to resolve the problem of state-level fiscal crises, but the patterns of adoption were variable. Two states resisted the general trend toward privatization, but recently changed their position. We argue that the recent financial crisis provided a window for reintroducing contentious reform initiatives that had lost momentum. - Reproduced.

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Citizen participation in public administration: Views from Lebanon.  
International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.1029-1043.

This article examines citizen participation in Lebanon. Specifically, we apply the International Association for Public Participation Spectrum of Public Participation (2007) and use survey, interview, and archival data to understand how and why Lebanese government agencies use citizen participation. In addition to reviewing survey data, we present short cases about citizen participation in the three Lebanese agencies. Our findings indicate that the majority of public agencies in Lebanon use basic forms of citizen participation that span the inform-consult categories on the IAP2 spectrum. The article concludes with a discussion about the challenges of and prospects for citizen participation in the Lebanese publicsector. - Reproduced.

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The Dilemma for the new administrative culture in Mexican public administration: Esprit de Corps or individualist bureaucracy?  
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Using empirical data from the first survey conducted with certified Civil Service Officials at the federal level in Mexico, this article discusses how a new administrative culture is already rising within this bureaucratic group. The Mexican civil service is a young institution; the law creating the sector was passed in 2003, after the dominant party that controlled the executive branch for more than 70 years (the PRI) lost the presidential elections for the first time in 2000. The general



objective of the Civil Service Law of 2003 was to eliminate the spoils system, thus inaugurating a new era for Mexican public administration. However, this law seems to assume that a civil service is primarily a problem of "professionalization" of individuals, not recognizing any attempt to view the civil service as a group of persons developing a group morale and ethos. Still, this article argues that an esprit de corps is an inevitable outcome of the maturity of a civil service, and the Mexican case will not be the exception. -  
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Public administration and citizen satisfaction with democracy: Cross national evidence. *International Review of Administrative Sciences*, 79(4), 2013(Dec): p.747-766.

This article examines the democracy bureaucracy nexus by addressing the role of public administration in sustaining citizen satisfaction with democracy. Employing cross-national data across 35 countries, the multi-level analysis enables investigation at both the individual and the country level. With respect to the former, the findings indicate that citizens evaluation of public administration is related more strongly to their satisfaction with democracy than other explanations such as political trust, electoral fairness, and political efficacy. With respect to the latter, they demonstrate that public administration quality is related to satisfaction with democracy to a degree similar to other macro-level factors such as the level of democracy, political trust, and human development in a country. The results are discussed in the framework of the debate regarding the democracy bureaucracy nexus. -  
Reproduced.

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Professionals and shifts in governance. *International Journal of Public Administration*, 36(12-14), 2013(Oct-Dec): p.876-883.

The position of professionals in public services is affected directly by public management reforms. This article systematically links different types of governance to professionalism, using Osborne's (2010) distinction between Public Administration, New Public Management and New Public Governance. In the development of professionalism in the context of public management, one can observe an increasing fragmentation of sources of legitimacy, an accumulation of different professional requirements and a growing difficulty to distinguish professionals and non-professionals. -  
Reproduced.

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Conferring rights of citizens - laws and their implementation.

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Administrative culture and incidence of corruption in Bangladesh: A search for the potential linkage. International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.996-1006.

This article analyzes the possible link between administrative culture of Bangladesh and corruption. Hofstede's four cultural dimensions-power distance, uncertainty avoidance, individualism vs. collectivism and masculinity vs. femininity-have been used to search for the link between administrative culture and corruption and to examine the norms, values, and customs as visible in the Bangladeshi administrative culture. The history, evolution of administrative system and institutions of Bangladesh have therefore, been investigated to validate the assumption. There are mixed findings on the possible link of cultural dimensions embodied in Hofstede's model with corruption. Bangladesh's high level of uncertainty avoidance and relatively high collectivism largely account for breeding corruption embedded in administrative culture in the form of mechanistic adherence to hierarchy, centralization, abuse of discretionary power, nurturing tadbir and sycophancy. The other two dimensions, power distance and masculinity-femininity, could also be used to explain the pervasiveness of corruption in some cases. - Reproduced.

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Understanding administrative culture: Some theoretical and methodological remarks. International Journal of Public Administration, 36(12-14), 2013(Oct-Dec): p.900-909.

The article highlights five aspects of administrative culture. It first describes different ways of conceptualizing administrative culture. The second aspect is the ontology of administrative culture, two views of which are presented. The first of these sees organizational culture as a dependent variable that can be manipulated and altered to reflect management and leadership preferences; the other views organizations as miniature societies reflecting broader societal culture. Change is more path dependent than rationally arranged at will. The third aspect of administrative culture concerns epistemology, focusing on how knowledge about culture is created, how a researcher may carry out inquiry, and what the inquiry, and what the inquiry is about. The fourth aspect - the axiology of administrative culture - concerns the appropriate administrative norms and ethical standards of public officials. Finally, the

methodological aspect points to how to study and capture different aspects of administrative culture. -  
Reproduced.

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Administrative culture in Bulgaria: Sources, foundations, and transitions.  
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The article examines how the unique historical experience of Bulgarian society has shaped administrative culture in Bulgaria. The sources, foundations, and transitions of Bulgarian administrative culture reveal continuous tensions between political and social values, between ideology and practices. The concept of administrative culture provides an insight into the "empty shell" issue in the process of Europeanization of Bulgaria and has further policy implications. - Reproduced.

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Public administration in China and Australia: Different worlds but similar challenges.  
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Comparing systems of government in such different countries as China and Australia is immensely difficult. Both countries have their own distinct traditions of governance and understandings about how to organise and operate government and the services they provide. Australia with a long democratic history has developed traditions of 'responsible government' within a federal context and with competition provided by two predominant adversarial political parties. China since its revolution in 1949 has developed relatively authoritarian traditions with single-party rule and gradational hierarchic controls within a decentralised polity. Despite these differences, increasing numbers of people in each country want to understand the other country's key features of public administration, and often they start such a journey by asking questions based on their knowledge of their own governmental system to investigate the features and principles of the other. This is the approach we have taken in this paper. After reviewing the different political contexts, we explore the institutions of governance as well as the political and financial relations between levels of governments (central, provincial, local). Finally, we come back to the implications for public management and future governance arrangements. - Reproduced.

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What makes governance networks work? A fuzzy set qualitative comparative analysis of 14 Dutch spatial

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Many studies have been conducted to determine the conditions that contribute to the satisfactory outcome of decision-making processes in governance networks. In this article, we explore how the interaction of three such conditions - network complexity, network management, and stakeholder involvement - results in stakeholder satisfaction. We use fuzzy set qualitative comparative analysis - a relatively new approach in public administration research - to systematically compare the decision-making processes and outcomes of 14 Dutch spatial planning projects. Our analysis points to three combinations that result in stakeholder satisfaction: network complexity combined with adaptive management; stakeholder involvement combined with adaptive management and low complexity combined with both limited stakeholder involvement and closed network management. - Reproduce.

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Citizen, customer, partner: Rethinking the place of the public management.  
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Scholars and practitioners have long debated what role the public should play in public management. When members of the public interact with the administrative side of government, should they be treated as customers, as citizens, or in some other manner? This article takes as its premise that members of the public assume three principal roles relative to public management: as customers, as partners, and as citizens. After placing these roles in the context of the history of public administration, the article draws from recent research to recommend guidelines for how public managers can work effectively with the public in these several capacities.  
Reproduced.

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diverse organizations designed to enable and govern  
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authors use the concept of organizational fields as a  
theoretical lens to investigate this panoply of  
organizations in three international contexts: British  
Columbia (Canada), Victoria (Australia), and South  
Africa. They observe a similar set of actors in each of  
these PPP-enabling fields but detect significant  
variation in the actor characteristics and the way that  
they are arranged on different projects. They theorize on  
a number of PPP-enabling fields aspects, including  
typical project arrangements, predominant field  
intermediaries, and salient institutional logics. -  
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Women police in post-Fitzgerald Queensland: A 20 year review.  
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The Fitzgerald report was the catalyst for major reforms to Queensland's system of government and criminal justice, and included explicit recommendations related to women in policing. Reforms led to the removal of discriminatory barriers and significant improvements in the recruitment and promotion of women. However, these changes provoked a backlash in the 1990s that led to reductions in female recruitment. A return to less discriminatory policies eventually ensued, with steady improvements on key equity indicators. This paper provides a historical perspective on developments over the two decades since Fitzgerald, and includes a critical analysis of the implementation of contemporary equity and diversity strategies within the policing context. Recruitment of women police in Queensland has plateaued at one-third and progress in the overall number of sworn women and women in management is slow. The paper concludes by emphasising the wider lessons for a more developed and proactive gender equity program in public sector employment and policing. - Reproduced.

#### WOMEN TEACHERS

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Stop 'helping' me! Identity, recognition and agency in the nexus of work and care.  
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This article explores what it is like to be a working Carer that increasingly common category of employee who combines paid work with unpaid care.<sup>1</sup> We draw on phenomenology for our initial motivation, epistemological assumptions and method of data analysis, and on critical sensemaking as a template for interpretation and theorization. In line with critical sensemaking, we see identity as a central feature of personhood, and we examine our participants' identity work through the specific refractions of plausibility, context and agency. These highlight the inconsistencies and oscillations of identity work, and the ways in which it is influenced by competing discourses of the right kind of employee and the right kind of woman. We foreground the existential aspects of sensemaking, as participants struggle to come to terms with the impact of care on their own life-projects and search for meaning. This reflects our belief that experiential approaches to work-related issues have a vital part to play in a 'turn to meaning' in critical organizational research. Key implications for practitioners and campaigners are discussed, and policy makers urged to address the issue of working carer identification, recognition and support with greater sensitivity to the label's psychological and existential implications. - Reproduced.

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