

ADMINISTRATIVE REFORM

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Does globalization foster administrative convergence? Is that the case with public enterprise reform in the United States and the People's Republic of China? Few analyses compare public enterprise reform in the two countries because of their was differences in regulatory approaches, public policy, and government structure. This article contrasts how American and Chinese public enterprises are developed, defined, and managed, along with their emerging control infrastructures. This the resulting strengths and weaknesses. While vast differences remain apparent between the two countries, this essay provides insights into why those gaps persist, and may even continue to grow. - Reproduced.

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Can grassroots government succeed on its own without state involvement? By comparing approaches in two metropolitan governments - neighborhood councils in Los Angeles and resident committees in Shanghai - Bin Chen of the City University of New York at Baruch College, Terry L. Cooper of the University of Southern California, and Rong Sun of Shanghai Tongji University underscore the need to understand the interrelationships among the political and administrative structures where these specific reforms are implemented. Their analysis points out that the efficacy of a government-initiated civic engagement program depends on a balanced combination of state involvement and community self-organisation. - Reproduced.

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measures. Psychological contract theory suggests either the changes associated with high performance HRM policies and practices, or attempts to decrease the disadvantage felt by women in the public sector may have resulted in a sense of disadvantage among some men in the sector, and created a changed, more transactional psychological contract between these men and their organisation. Strategies are needed to reengage public sector men. - Reproduced.

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The Ghadar movement virtually came out of nowhere and rapidly took over the consciousness of an entire Indian diaspora. What was so compelling in its message that it could uproot an entire project of migration and settlement and turn it upside down? Why down thousands of migrants, from different regions of India, but predominantly the Sikhs from the Punjab, suddenly become interested in waging an armed struggle against British colonialism? These questions can be better addressed if we switch the Ghadar movement from the cultural register of Indian nationalism to the revolutionary theories and practices of the Russian anarchists. What is also striking about

the Ghadar Party was that unlike many contemporary militancy organisations, it was actively hostile to religion. - Reproduced.

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Gram Sabha characterised as an institution of direct democracy through which rural people participate in the decision-making process. The 73rd Constitutional Amendment accorded constitutional status to the Gram Sabha. In conformity with the Amendment Gram Swaraj Adhiniyam of M.P. enacted in 2001 that expanded the powers of Gram Sabha. The paper deals with the concept of participatory democracy, and role of Gram Sabha as an institution of people's participation. The powers and functions, economic and political bottlenecks in its way, and its interactions with the rural power structure in M.P. have been analysed in this paper. - Reproduced.

- 189 Sankari, V. and Murugan, C. Siva
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Question of minimum educational qualification for people's representatives.
Indian Journal of Political Science, 70(3), 2009(Jul-Sep): p.873-84.

Representation of the People's Act, 1951 has not stipulated Minimum Educational Qualification for People's Representatives. Against this background the paper tries to investigate the probable mindset behind not prescribing any basic minimum educational qualification and

also tries to explore the possibilities of introducing the same to make the quality of contributions of people's representatives at various levels especially as MLAs. Recent illuminating incidents of stripping off of office of persons with proven doubtful character go to convince that education allied with the concomitant ethical burden on the conscience of the person is a much-needed must for people who aspire to participate in politics and play significant role in various ministries. - Reproduced.

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What forces shape the recent growth and evolution of
higher education in China. Has it been a means of
attaining China's national goals domestically and abroad?
This essay looks at some of the forces that influence
current academic growth. A search for balance between

institutional survival and academic excellence as well as salient differences between public policy training in China and the United States are highlighted. -
Reproduced.

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- 211 Sarker, Abu Elias
The new mode of public governance and public accountability in developing countries: an analysis with particular reference to Bangladesh.
International Journal of Public Administration, 32(13), 2009(Nov): p.1101-123.

Public accountability is a fundamental element of good governance. All countries all over the world strive to ensure the accountability of public officials by adopting different kinds of mechanisms. Following the liberal democratic tradition, most countries in the world have relied on the legislative instruments, executive means, judicial and quasi-judicial processes, official rules, codes of conducts, official hierarchies, public hearings, interest groups, media scrutiny and so forth for ensuring public accountability. However, in recent years, the new mode of public governance has brought new dimensions to the discourse on public accountability. This new mode

focuses largely on the market- and society-centered mechanisms. This article is an attempt to assess the effectiveness of these market- and society-centered mechanisms in ensuring public accountability in Bangladesh. The article has the following objectives: (a) to explore contemporary debates on the market- and society-centered mechanisms of public accountability; (b) to sketch the state of public accountability in Bangladesh; and (c) to analyze the effectiveness of the market- and society-centered mechanisms in view of the contemporary socio-economic and political dynamics of Bangladesh. - Reproduced.

212 Shrivastava, Smita

Espousing effective performance audit for good governance in India.

Indian Journal of Political Science, 70(3), 2009(Jul-Sep): p.665-77.

Despite India's success stories doing the rounds these days, there is no doubt that the governance of the country is far from good. It is imperative to improve its quality of governance if we want this growth trajectory to continue. A reality check of the performance of the Central and State governments' bodies and departments makes it amply clear that their various programs have not brought about the intended benefits to the intended beneficiaries. At the implementation level, all kinds of corruption and shoddiness thwart all efforts to improve the lot of indigent populace. The need of the hour is to make administration as accountable and transparent as realistically possible. Effective performance audit system can just do that and leverage the governance level considerably. - Reproduced.

213 Singh, Ranjit

Good governance and human rights: the Indian context.

Indian Journal of Federal Studies, 2009: p.92-106.

214 Wu, Xun and He, Jingwei

Paradigm shift in public administration: implications for teaching in professional training programs.

Public Administration Review, 69(Supplement 1), 2009 (Dec): p.S21-S28.

The decline in popularity of New Public Management worldwide reinvigorated the search for a new paradigm in the field of Public administration. Several alternatives to New Public Management, such as the New Governance and Public Value paradigms, have gained prominence in recent years. Despite tensions among these paradigms, exceptional challenges for public administration teaching

programs exist, Xun Wu and Jingwei He of the National University of Singapore compiled data on public administration and management courses from 48 top master of public administration degree programs in China and the United States. This essay analyzes how competing paradigms influenced the selection of course content and pedagogical foci in professional training curricula. The authors conclude that in order to take advantage of an unprecedented opportunity provided by the rapid, global expansion of professional education in public administration, there is an urgent need to find a synthesized theoretical framework. - Reproduced.

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- 216 Zhao, Yongfei and Peters, B-Guy
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- 224 Chakrabarty, Manas, Datta, Ajoy Kr. and Roy, Jaydip
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- 225 Banu, Zenab
Religion in Indian politics: need to be value oriented not power oriented.
Indian Journal of Political Science, 70(3), 2009(Jul-Sep): p.705-18.

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Displacement and resettlement management in Thailand.
Economic and Political Weekly, 44(47), 2009(21 Nov): p.23-26.

RIGHT TO EDUCATION

- 227 Gosai, M.R.
The recent right to education and the present state of primary education.
University News, 47(47), 2009(23 Nov): p.1-6.

RIGHT TO INFORMATION

- 228 ADMINISTRATIVE Reforms Commission's 1st report titled right to information - master key to good governance (Document).
Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.772-92.

- 229 Agarwal, U.C.
The official secret act to the right to information act dawn of "glasnost".
Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.336-45.

The myth of Official Secrecy has been in practice in India far too long and has done considerable disservice to the Indian society and the state. After India became a democratic republic it was legitimate and necessary to take the people into confidence and share all official information with them. Openness is the hall mark of a free, civilized and democratic society. The greatest blow to Indian democracy is the diminishing credibility of government and its machinery due to ever rising corruption, wasteful expenditure and other malpractices under the cover of the Official Secret Act. Any government of the people in its true sense should not hide anything from the people except few matters concerning security of state. - Reproduced.

- 230 Bava, Noorjahan
A comparative study of freedom (right) of information acts in India, United States and England.
Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.618-43.

It has been widely recognised all over the world that the right to freedom of information is a fundamental human right, and it is the cornerstone of civilised human life, good governance, participatory democracy and development and people's welfare. Many theoretical perspectives, viewpoints and paradigms have been put forward by scholars and practical statesmen alike on the importance of the freedom of information to human society. This article situates the issue of the right to information in the broader philosophical and international contexts first and then goes into an analysis of the prevailing practices regarding this freedom in three great democracies of the world-India, USA and UK in a comparative perspective. - Reproduced.

- 231 Chadah, Sapna
Implementing right to information: a practical approach.
Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.455-80.

Right to information is one such device experimented and promoted especially by mature democracies. Public support has become an essential condition of responsive and viable governance, which depends on a two-way communication between government and citizen. Citizen's right to access information is not limited to receipt of official information but it also requires that those who exercise authority must be made answerable for the way in which they discharge their public responsibilities. All centres of powers, institutions whether publically funded or privately owned, quasi-official institutions, systems and sub-systems of governance must provide open access to information on their functioning. To provide information in relation to the working of the system of governance is the requirement of democratisation of governance. -
Reproduced.

232 Dalal, Rajbirsingh

Right to information act, 2005: expectations and constraints.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.649-59.

The Right to information has long proven to be a key component of healthy democracy. It empowers the citizens with the right to demand what activities are being done and decisions are being taken in their name. The RTI Act of India largely meets international best practices, yet its effectiveness will depend heavily upon the government's determination to implement the law in the same spirit of openness and transparency in which it was enacted. Without the strong willingness for its effective implementation, it may remain confined to a small section of society. - Reproduced.

233 Dhaka, Rajvir S.

Right to Information act and good governance: operational problems and road ahead.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.534-61.

In the context of governance, transparency refers to availability of information to the general public and clarity about functioning of government institutions. Right to Information opens up government's records to public scrutiny, thereby arming the citizens with a vital tool to inform themselves about what government does and how effectively, thus making the latter more accountable. Hailed as an essential requirement of good governance, the right to information has brought added responsibility for the governments and their agencies that have been assigned the task of implementing the RTI Act 2005. This article takes an overview of the sequence of events that

added up to final enactment of the welcome legislation. It zeroes upon the areas which need greater attention and focuses on the operational problem in its implementation. - Reproduced.

234 Gehlot, N.S.

Right to information act: a review of its implementation. Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.711-21.

In an attempt to ensure that the right to information act is implemented effectively, it is essential that provisions of this law must reach and empower the people, including the poor. It is essentially requires people's participation in governance, government's accountability to the public and transparency in functioning of the entire system. Mere enactment of law cannot create a climate of democratic way of life until it is implemented with strong conviction. A strong will power is required from the part of the givers as well as seekers of information. - Reproduced.

235 Guha Roy, Jaytilak

The right to information: some emerging issues of public concern. Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.406-12.

An ingrained mindset of denial of information is coming to surface time and again jeopardizing the implementation of right to information. A spirited effort to keep file notings, records of UPSC and judiciary out of the purview of the Act have already become stumbling blocks to emergence of an information regime. The article takes a critical look at the legal aspect of tenability and rationale of exemption sought from the Right to Information Act. - Reproduced.

236 Hooja, Rakesh

The RTI act and training - brief comments on capacity building at the state level. Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.413-21.

The capacity building initiatives in the wake of enactment of RTI Act require a strong emphasis on conceptual clarity and sensitisation towards the utility and importance of the Act. In fact, everybody in the state governments needs to be trained and oriented about the new information regime. There is a need to develop a culture throughout the government that is oriented towards transparency in the systems. Besides the

requirements of the new act, the officials at various levels also need to be trained in effective and improved record management by deploying latest available techniques and technology. Courses on evolving office procedures conducive to the RTI? Should also make part of the capacity building curriculum. - Reproduced.

237 Iyer, R.C.

The right to information act, 2005 - a few legal issues that need consideration.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.364-73.

For a law which was finally enacted after remaining on the drawing board and at the "debate" stage for several years, there are some serious errors of both drafting and substance which are quite inexcusable. The result is an uneasy truce between the "information seekers" and the "information givers" on certain issues. The appellate structure and penal provisions leave much to be desired. The pendency of appeals shows a rising trend, with longer waits before disposal in SICs and the CIC also. Then, why not extend the reach of existing penal provisions to appellate authorities as well. The article discusses such important points, and also some related issues that have arisen from subsequent experience gained in the implementation of the Act. - Reproduced.

238 Jain, Abhishek

RTI implementation at the district level: issues and challenges.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.346-63.

An attempt has been made to identify issues and constraints in the implementation of the Right to Information Act. Since the implementation of the Act at the district level is the most vital link in the chain of information sharing within the national and sub-national framework, the study examines the issues faced from the demand and supply sides which need to be addressed at the district level for effective implementation of the Act. - Reproduced.

239 Kataria, S.K.

Role of RTI in reforming the Indian administration.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.660-71,

Right to information is an effective device to ignite and excell administrative reforms in a developing country

where bureaucratic evils prevail at large. So as to achieve the goals of good governance and development administration, the administrative development and its overhauling are the prerequisite. Efficient and effective institutions are the key to rapid economic and social development and to translate promises into actionable programmes with the least possible cost. The RTI Act, 2005 is not only empowering the citizens but ensuring that administrative institutions and functionaries discharge their duties in the desired manner. It is RTI through which some basic administrative changes like record keeping, timeboundness, transparency, politeness and accountability are visible in the long-sicked Indian administration. - Reproduced.

240 Lakshminarayanan, P.

The right to information - present status and issues: a banker's perspective.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.511-22.

The present status of the RTI Act is largely on paper. Many among the bureaucrats do not understand the importance of this Act. They have an apprehension that this Act shall dilute their power, which was used for self-improvement. Many state governments have not appointed/nominated officers as required under the Act for providing the information that is sought by the citizens. The best way is to address these limitations by educating both authorities and the general public for efficacious results and make our democracy really meaningful. - Reproduced.

241 Mishra, Sweta

Right to information and decentralised governance.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.689-701.

Right to information and decentralised governance have emerged as prominent issues in the literature of Public Administration. It has become an important area of discussion in present times. It has been and continues to be advocated as a pertinent component of policy package to improve governance in developing countries. In fact, it has become an important instrument through which openness, transparency and accountability can be brought about in the governance process. It also strengthens the foundations of grassroots democracy through people's participation in local governance and development activities. In other words, right to information is a basic necessity of decentralised governance. The article mainly focuses on the genesis as also the significance of the right to information. It discusses the right to information in the context of decentralised governance

and as to how it can be made effective and meaningful. Finally, the article provides some suggestions for strengthening right to information. - Reproduced.

242 Misra, Suresh

Public accountability and administrative efficiency through right to information: opportunities and challenges.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.523-33.

Democracy is the only form of government, where citizens are fundamental to its survival. The public which elects the government has right to be informed of the decisions and actions of the government. Hence transparency and openness are essential for the optimum working of the democracy. A citizen's duty is not only to elect representatives, but he is also a crucial link in the day to-day working of the government and its institutions. An important factor in the absence of popular participation in the governance process is the lack of information. The government should ensure that the electorate engages in the informed participation. This can be ensured through legislation and proactive efforts of the government. - Reproduced.

243 Mokta, Mamta and Jyoti, Vivek

The right to information act 2005 as a potent weapon in the hands of citizens: present status and issues.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.594-608.

The RTI Act, 2005 has been a landmark legislation with a necessary ingredient for bringing accountability and efficiency in the governance. This article discusses the international and Indian scenarios, in which the right to information has progressed. The salient features of the RTI Act have also been detailed. The working of the Act in the last four years of its enactment has also been analysed with special reference to the present position of the Central Information Commission and State Information Commissions. The different fee structures at the Central level and the state level have also been discussed. The article ends with some suggestions to make the RTI more effective. - Reproduced.

244 Mukhopadhyay, Asok Kumar

The RTI act: a critical assessment.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.434-54.

It is time to move from a culture of secrecy to a culture of transparency and also to promote awareness about the Right to Information Act, particularly among the masses

with cooperation of one and also. Meaningful participation of people in major issues impacting their lives is now a key component of the democratic governance; e and such participation can hardly be effective unless people have information about the way government business is transacted. Nurturing the desire to develop democratic regime is the need of the hour. The RTI movement in India is an ongoing process and to be successful it needs to ally with strategic partners in politics, government, media and people's organisations. - Reproduced.

245 Palanithurai

Problems and scope in handling RTI from grassroots perspective.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.422-33.

In the present dispensation the development and prosperity of any area are to be decided by the State. The state is the owner of development. The new expectation is that the state has to withdraw from various areas and yield space to the people; people will participate in the process of governance and development. But instead the state has expanded to all levels and domains and ultimately the weight of the state machinery has become unbearable for the people. The new thrust on development with openness has nursed fresh hopes. People are oriented as beneficiaries and petitioners. They are oriented to submit petitions submissively and pray for intervention. Never is it informed to the citizens that they have the right to claim their entitlement. It is against such a scenario that the Right to information Act has come as a ray of hope for the multitudes. - Reproduced.

246 Pelekar, S.A.

Right to information: an analysis.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.644-48.

There is a trend worldwide to have openness in the system of governance. Various factors like changing socio-economic milieu, increased awareness among the public about their rights, the need to have a fully accountable and responsive administration and growing public opinion which views efforts at secrecy as enhancing the chances of abuse of authority by government transparency in governmental functioning. After over a decade of struggle, Right to information act 2005 was enacted by the Parliament. Ever since it became law, the Act has proved to be a progressive instrument of democracy, empowering citizens to obtain information with ease, and to have access to government records without having to pay bribes or use undue influence. In our present

democratic framework, free flow of information for the citizens and non-government institutions suffers from several bottlenecks. - Reproduced.

- 247 Piotrowski, Suzanne J. et al
Key issues for implementation of Chinese open government information regulations.
Public Administration Review, 69((Supplement 1)), 2009 (Dec): p.S129-S35.
- 248 Raj, Triranjana and Sharma, Sanjeev Kumar
Right to information act 2005: a critique with governance and administrative reforms perspective.
Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.481-503.

The governments across the globe are embracing democratic norms and adopting principles that facilitate more open and responsive governance. The greater the access for the citizen to information, greater would be the responsiveness of the government to community needs. In this direction, the right to information act would provide open surgery to administration and strive to improve the health of administrative system by embarking on the basic premise that since the government is for the people, it should be open, accountable and transparent. - Reproduced.

- 249 Rajan, Amitabh
Information rights: a jurisprudential audit.
Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.325-35.

Contemporary transparency advocates typically draw connections between their efforts and the beginnings of modern liberal democratic theory in order to make the argument that open government is an essential element of a functional democracy. Transparency proponents also cite instrumental reasons for imposing disclosure requirements on governments. To appreciate this point fully, it is to be realised that, along with the ethic of discourse (which makes law reflexive), the processes too have to be robust and vibrant to serve citizens. No interest can have the status of a 'right' unless it has an intrinsic worth high enough in priority to alleviate the lifeworld. Information Rights arte 'instruments of action' for transparent governance, but instruments of action with tremendous potential for the human good. Legislatures reconcile legitimate competing interests, and courts interpret legislative output. The phenomenon, however, needs stronger conceptualization to determine the role of civil society. In an attempt to explore the gap between law and justice, this article proposes to record discursive rationality in law making, and, then see how

law thinks through case laws. - Reproduced.

250 Ramabrahmam, I.

Implementation process of right to Information: issues and trends.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.504-10.

The Right to Information Act, 2005 passed by the Government of India reflects the heightened awareness of a citizenry to contain corruption and enhance transparent and effective governance. To continue and sustain this interaction, serious considerations by political scientists, sociologists, economists and public policy experts are required to evaluate the form and extent to which social science methodologies can strengthen deliberations and practice of a law. A government legislation would meet its designated goals if a number of criteria are met - there is clarity in the definition of roles and responsibilities of nodal agencies and personnel charged with implementation, the law is adequately publicised to create awareness among people of their rights, as is the requirement in the case of RTI; a conducive and facilitative environment at government offices must be provided to ensure that citizens apply and receive information in a convenient manner, there must be adequate resources, infrastructure and structural processes in place and finally efficiency should be the watchword for all transactions. - Reproduced.

251 Rao, P. Mohan and Murthy, C.G.K.

A cleansing effect through the right to information.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.722-33.

Modern democracy involves a wider and direct concept of accountability. The trend is towards accountability in terms of standards of performance and service delivery of public agencies to the citizens they are expected to serve. Accountability is possible only when public have access to information relating to the functioning of those agencies. Transparency and openness in functioning have a cleansing effect on the operation of these agencies. It goes without saying, the right to information will be an important aid in ensuring transparent administration of public affairs and will help expose corruption and nepotism to ensure a clean administration. It will strengthen the mechanism of accountability of those using public funds and exercising public power. - Reproduced.

252 Rattan, Jyoti

Genesis of right to information under international and national laws with special reference to India: a critical

analysis.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.672-88.

Right to Information (RTI), globally, is an old concept whose evolution can be traced to efforts mainly in the 18th Century which later, with more and more countries becoming its votaries, became universal towards the end of the 19th Century. Now more than 60 countries have comprehensive laws relating to RTI. Efforts made by the international community and the United Nations have played a very important role in bringing a paradigm shift in governance from secrecy in government functioning to openness and accountability. At the international level, various instruments were adopted imposing duty on states to disclose and disseminate information leading to the evolution of the international law in this regard. With consequent efforts at the regional and national levels, informed citizenry and a transparent government are considered as essentials for a democratic nation. Initially, in India RTI took a back seat and it was secrecy in matters of government functioning that was emphasised in British India. Nonetheless, after Independence, judiciary played a commendable role in interpreting constitutional provisions relating to RTI and bringing a new dawn of RTI law in India. This article is a brief attempt to analyse the international and national journey of the RTI. - Reproduced.

253 THE RIGHT to Information Act, 2005 (Document).

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.746-71.

254 Sastry, T.S.N.

Right to information as a human right: the role of Supreme Court.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.609-18.

The philosophy of law not only helps the individuals in realising their rights but fixes responsibility on the states too to be transparent in rendering its governance. In consonance with the above, for the first time in the history of mankind, the Government of Sweden ensuring the philosophical dimension of individual liberty to take part in the governance in a more cohesive manner enacted the Freedom of Information Act in 1766. It took 182 years to crystallise this right, as part and parcel of the human rights paradigm in the international arena. From then onwards, it became a self determinant right of the people and forced the nation-states to open their doors to supply information about the various aspects of governance. In that direction, to adhere to the realm of good governance of the contemporary era, the Government of India too opened its cudgels bowing to the pressure of

its judiciary which constantly reminded the state, to respect the right to information of its sovereigns and adhere to the dictum of the Constitution, that the active participation of people at all levels of governance is a must for a democratic Republic. Considering the significant role played by the judiciary, the article subtly analyses the role of the judiciary in transforming the right to information as a human right and address the remedial shortcomings of the Act. - Reproduced.

255 Shamshad, Ahmad

Right to Information: issues of administrative efficiency, public accountability and good governance in India.

Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.562-77.

The Right to Information Act is truly a historic and a comprehensive legislation that would confer statutory rights on citizens for seeking information from public authorities. The Act is expected to usher in a new era of governance and promote more transparency and accountability. Concerns, however remain about its effective implementation and operationalisation. It is implicit in the Constitution of India, which establishes a representative democracy with alienable rights for the citizens of the country, which have been reinforced time and again by judiciary. RTI in India has significantly sought to expand democratic space and empower the citizens to exercise more control on the corrupt practices under the power of the state. it is as crucial as freedom of expression in any democracy. It is only through information and resultant expressions that people can influence the government of the people, for the people and by the people. - Reproduced.

256 Sharma, Deepak

Right to information: a structural - functional analysis. Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.578-93.

The introduction of a new era of accountable and good governance in India through the enactment of the right to information Act, has provided an opportunity to the citizens to interact more effectively with the officials and institutions. It aims at making the government and its agencies at various levels more transparent and ensures that they function more effectively and efficiently providing maximum participation to the general public. This article, keeping a structural-functional outlook, explores the structures and function of various institutions involved in safeguarding the right to information.- Reproduced.

- 257 Singh, Shiv Raj and Jain, Aarushi
The dynamics of right to information act and its implementation in Himachal Pradesh.
Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.734-74.

Right to information is a key to deepening democracy and speeding up development as it lays the foundation upon which the edifice of good governance, transparency, accountability and participation could be built. RTI also becomes important in the present situation when the developing countries like India are adopting new economic policies of liberalisation, privatisation and globalisation. It is imperative to equip citizens in handling this potent tool so that they would effectively strive for a better law and stricter enforcement. It is only then that the law on the right to know will be of any benefit to the common people and not just remain in the statute book. The article discusses implementation of the Act in the state of Himachal Pradesh and provides an insight into the constraints encountered in the implementation process. - Reproduced.

- 258 Siwach, Raj Kumar
Implementing right to information act, 2005: an experience of Haryana.
Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.702-10.

The Right to Information Act, 2005, is a potent weapon in the hands of citizens in their fight against corruption, embezzlement, manipulation, arbitrariness and misuse of powers. It lays down the foundation for good governance, embodying openness, transparency, responsiveness and participation. While taking the cue from experience of RTI implementation in Haryana, the author concludes that lack of awareness among masses and elite usage, a tug of war waged over information within administrative machinery, political insensitivity, leniency to penalise the erring officers and mosaic culture espoused by socio-economic and political contexts are some of the major impediments in the success of information regime in India. The ruling elite on pretexts of file notings, frivolous complaints and seeking exemption from RTI purview have sufficient reasons to convince that they are determined to perpetuate the exploitation, injustice and oppression of the masses under the garb of deliberate mystery of secrecy. - Reproduced.

- 259 Sridhar, Madabhushi
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Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.374-405.

The judiciary is in fact the backbone of India's Right to Information Act. It was vehemently supporting the principles of transparency and accountability. Eminent judges were vociferous in seeking freedom of information and disclosure of records under the custody of the public authorities. Raj Narain and S.B. Gupta judgments are the real pillars over which edifice of information law is standing today. However, the controversial statements in the later days about the assets of judges have created serious doubts in the minds of the people about validity and workability of access laws. The fact remains that without giving information to the people in general, assuring them justice is very difficult. - Reproduced.

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Indian Journal of Public Administration, 55(3), 2009(Jul-Sep): p.793-804.

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USI Journal, 139(577), 2009(Jul-Sep): p.399-405.

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A scale to measure attitude of trainers towards
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Training plays an important role in human resources development. To make a training programme effective trainer must act as a facilitator. To become a facilitator, trainer should have a favourable attitude towards facilitation. So it is important to know the trainer's attitude towards facilitation. Therefore, an attempt has been made to develop a scale to measure the attitude of trainer's towards facilitation. In the present study, 15, situations related with different training style were considered in the scale to measure the attitude. - Reproduced.

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