

ADMINISTRATIVE REFORM

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From rhetoric to blueprint: the Moran review as a concerted, comprehensive and emergent strategy for public service reform.

Australian Journal of Public Administration, 69(2), 2010 (Jun): p.115-51

On 3 September 2009, Prime Minister Rudd announced a six-month Review of Australian Government Administration. He appointed an Advisory Group chaired by Terry Moran, Secretary of the Department of Prime Minister and Cabinet, to prepare a discussion paper, oversee a benchmarking study and consultations, and craft a blueprint to reform the Australian Public Service (APS) in order to deal with future governance challenges. The vision is to develop a forward-looking, innovative, collaborative, citizen-focused, agile, informed and highly-skilled APS to advise and deliver policy and services for government ahead of the Game, a comprehensive Blueprint for action, was released on 29 March 2010. This article provides a high-level review of motivations and process for the Moran Review, an overview of the Blueprint, an assessment of the strategy and process, and suggestions for moving forward on selected issues. - Reproduced.

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The European program of liberalization launched by the Single European Act (SEA) of 1987 is commonly seen as a powerful instance of "globalization" trends of economic integration, liberalization, and international institution building. This article revisits the origins of the SEA to argue that the extent and success of its liberalizing program depended on a causally distinct push for European institutional reform. A retracing of concrete political patterns behind the SEA greatly strengthens broader statistical and theoretical challenges to the notion of strong universal trends of globalization. - Reproduced.

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Empowering the people, of late, has become catch word
with our National and State governments. Many efforts
have been initiated since independence and one such major
effort could easily be singled out is the induction of
73rd amendment Act. All talks about virtual People's
Empowerment will remain in the air until the ground
realities are recognized. the elected representatives of
the local especially of the rural local bodies be
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The research uses the responses from more than 500
officers serving a mid-western city to understand their

perceptions of themselves, fellow officers the police department, neighborhood organizations, and the larger community in relation to community policing. Based on this data, the authors explore how community policing might be used to create a greater convergence of purpose among citizens, neighborhoods, organizations, and the broader well-being of the community. Findings indicate that officers doubt the ability of citizens to rise above their own self-interest, but they think that they and their fellow officers can do so. Furthermore, findings suggest the need for an overarching community agenda to prevent neighborhoods from becoming "civic cocoons" and to promote convergence of purpose between neighborhoods and the broader community. Finally, this research suggests that police departments that engage in transparent decision making that carefully balances departmental and community interests are better able to encourage this collaboration. - Reproduced.

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Public-Private Partnerships (PPP) procurement is routinely portrayed as offering greater scope for harnessing competitive market forces to secure value for Money (VJM) than traditional procurement approaches (OECD 2008). The aim of this article is (a) to demonstrate the importance of periodically taking a more systematic and strategic view when assessing VJM in PPP procurement (OGC 2003), and (b) to develop an analytical framework for such an analysis. Road infrastructure procurement in South East Queensland is used as a case study to test the usefulness of the proposed framework, and to show how a narrow focus on individual contracts increases the risk of overlooking overdependence on one supplier (OGC 2003). Discussion focuses on the need to combine detailed analysis of individual contracts with longitudinal analyses of market competitiveness when assessing best VJM. - Reproduced.

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There appears to be substantial difference in the socio-economic and demographic profiles of the different religious communities. There are two different views especially about Muslims. One notion emphasizing that Muslims are enjoying due status in India. Contrary to this viewpoint, the other belief is that Muslims have a poor socio-economic status in India due to religious discrimination. These issues and queries have been haunting the author for a long time and hence a need was felt to present facts by conducting an empirical study at Ludhiana district in Punjab on the Muslim households in comparison to the Hindu families. As a vast majority of the Muslim families in Ludhiana were migrants, hence an equal number of Hindu migrant families were selected for the conduct of the present study to give an inter religion comparative analysis. Therefore the present paper based on primary data tries to unfold the reality and attempts to explore if the Muslim migrants are really an oppressed group who are being discriminated against? Do they actually have a very low socio-economic and demographic status as compared to their Hindu counterparts? - Reproduced.

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Commissions to work as an independent body to handle
appeals, complaints and monitor implementation of the
Act. Problematically, however, the Information
Commissions are facing numerous challenges such as
environment of secrecy, untrained Public Information
Officers, ambiguous provisions of Act, poor record
management appointment of Chief Information
Commissioners, Validity of the decisions of Information
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study is to present the contemporary state of concerned
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