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Adoption of E-communication applications in U.S.
E-government has been touted by many as a technological answer to improve citizen participation, government accountability, and transparency by facilitating a greater level of communication and flow of public information between citizens and the government. This article examines how political environment, government structure, and the nature of individual e-government applications influence and likelihood of adoption. Using data obtained from multiple sources logistic regressions are conducted on a sample of six e-government applications that possess varying degrees of communicative and organizational impacts on the government to observe how different factors influence their adoption. Findings include a general disinclination for adopting e-government applications with high communicative impact; however, such disinclination dissipated when there was a high level of political competition in the area and perceived demand for online communication; active traditional channels of political communication, such as political parties and accessibility to local council members, reduced the likelihood of adoption; the preferences of the elected mayor coincided with the perceptions of non-elected officials who favor e-government applications that would reduce the workload while disfavoring applications that would increase it. - Reproduced.
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Task matters: A structural-instrumental analysis of the autonomy of Hong Kong government bodies.

What might account for the varying degrees of autonomy granted to public agencies? One broad range of answers is provided by a structural-instrumental perspective on organizations, which assumes that the assignment of autonomy is a response to structural features of organizing on the one hand and to task considerations on the other. Taking the case of Hong Kong, data from a survey of chief executives of 111 government agencies on perceptions of autonomy are analyzed to explore a series of propositions concerning the relationship between structure, task, and perceived autonomy. The method of ordinary least square regression is used to analyze the data. Overall, the findings show that variables describing key features of structure and task do help to explain degrees of autonomy. However, two propositions drawn from rational choice theory concerning task-related variables are not confirmed: public service delivery organizations are under tighter, not looser control, whereas regulatory agencies show no tendency toward autonomy. Interpretation of the findings points to significant features of Hong Kong's constitutional and political history which highlight the importance of contextualization. - Reproduced.

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Understanding the consequences of municipal discretion.

In this study of municipalities over 25,000 in population
in 49 U.S. states, the author tests whether municipal
discretion makes a difference in terms of municipal
fiscal performance. The author finds that municipalities
located in states that grant more municipal discretion
levy less property tax per capita, receive less state aid
per capita, and levy less total taxes per capita.
However, there is not a statistical correlation between
the scope of municipal discretion and total outstanding
debt, public officials in empowered municipalities do not
abuse their authority by imposing unwarranted property,
sales, income, and business taxes, and calls into
question the notion that municipal officials in empowered
states are more likely to become spendthrifts than are
municipal officials in less empowered states. The author
posits that officials in empowered municipalities may
experience the perfect storm unless they use their
expanded powers to improve the financial health of the
municipality; enhance the efficiency, effectiveness, and
equity of municipal public services/programs; and partner
with their cohorts across geo-political boundaries to
ensure the well-being of all citizens. - Reproduced.
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