

**ADVANCED PROFESSIONAL PROGRAMME  
IN  
PUBLIC ADMINISTRATION  
(APPPA)**

**INFORMATION**



**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION  
NEW DELHI**

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## DIRECTING STAFF OF APPA PROGRAMMES

| Programme        | Duration | Programme Director    | Training Associate/Associate Programme Director/<br>Programme Co-Director |
|------------------|----------|-----------------------|---|
| 1 <sup>st</sup>  | 1975-76  | Prof. M.J.K. Thavaraj | Dr. R.K. Tiwari<br>Dr. K. Sadasivan Nair                                  |
| 2 <sup>nd</sup>  | 1976-77  | Prof. J.K. Ray        | Dr. R.K. Tiwari<br>Dr. K. Sadasivan Nair                                  |
| 3 <sup>rd</sup>  | 1977-78  | Prof. A.P. Barnabas   | Mrs. Shanta Kohli Chandra   |
| 4 <sup>th</sup>  | 1978-79  | Prof. S.P. Verma      | Dr. B.M. Verma  |
| 5 <sup>th</sup>  | 1979-80  | Prof. S.R. Maheshwari | Dr. B.M. Verma  |
| 6 <sup>th</sup>  | 1980-81  | Prof. Kuldeep Mathur  | Shri M.K. Gaur<br>Shri M.K. Narain  |
| 7 <sup>th</sup>  | 1981-82  | Prof. S.N. Sadasivan  | Shri M.K. Gaur<br>Miss Sarla B. Rao                                       |
| 8 <sup>th</sup>  | 1982-83  | Prof. K.N. Kabra      | Shri N.C. Ganguli<br>Miss Sarla B. Rao                                    |
| 9 <sup>th</sup>  | 1983-84  | Prof. Kanti Swarup    | Dr. J.N. Upadhyay<br>Shri N.C. Ganguli                                    |
| 10 <sup>th</sup> | 1984-85  | Prof. K.L. Handa      | Mrs. Shanta Kohli Chandra<br>Shri N.C. Ganguli                            |
| 11 <sup>th</sup> | 1985-86  | Prof. Girish K. Misra | Dr. M.K. Narain<br>Mrs. M. Lakshmiswaramma                                |
| 12 <sup>th</sup> | 1986-87  | Prof. Jaideep Singh   | Dr. J.N. Upadhyay<br>Dr. (Mrs.) P. Bhim Sain                              |
| 13 <sup>th</sup> | 1987-88  | Prof. A. Datta        | Shri Rakesh Gupta<br>Dr. (Mrs.) P. Bhim Sain                              |
| 14 <sup>th</sup> | 1988-89  | Prof. Kamta Prasad    | Dr. J. Guha Roy<br>Shri Pranab Banerji                                    |
| 15 <sup>th</sup> | 1989-90  | Prof. K.S. Shukla     | Shri N.C. Ganguli<br>Shri Rakesh Gupta                                    |
| 16 <sup>th</sup> | 1990-91  | Prof. K.L. Chawla     | Dr. (Mrs.) Shanta Kohli Chandra<br>Mrs. M. Lakshmiswaramma                |
| 17 <sup>th</sup> | 1991-92  | Prof. S.N. Mishra     | Shri Rakesh Gupta<br>Shri N.C. Ganguli                                    |
| 18 <sup>th</sup> | 1992-93  | Prof. O.P. Minocha    | Dr. (Mrs.) Rajesh Singh<br>Dr. (Mrs.) A. Sarada                           |
| 19 <sup>th</sup> | 1993-94  | Prof. R.K. Sachdeva   | Dr. V.K. Sharma<br>Shri N.C. Ganguli                                      |
| 20 <sup>th</sup> | 1994-95  | Prof. Nand Dhameja    | Dr. (Mrs.) Rajesh Singh<br>Shri Rakesh Gupta                              |
| 21 <sup>st</sup> | 1995-96  | Prof. J.C. Kapur      | Shri N.C. Ganguli<br>Dr. (Mrs.) A. Sarada                                 |

| <b>Programme</b> | <b>Duration</b> | <b>Programme Director</b>                                      | <b>Training Associate/Associate Programme Director/<br/>Programme Co-Director</b> |
|------------------|-----------------|--|---|
| 22 <sup>nd</sup> | 1996-97         | Prof. R.K. Tiwari  | Dr. Sujata Singh<br>Shri Rakesh Gupta   |
| 23 <sup>rd</sup> | 1997-98         | Prof. K.S.R.N. Sarma   | Dr. (Mrs.) Shanta Kohli Chandra<br>Shri N.C. Ganguli                              |
| 24 <sup>th</sup> | 1998-99         | Prof. A.K. Sharma  | Dr. (Mrs.) Rajesh Singh   |
| 25 <sup>th</sup> | 1999-2000       | Prof. S.S. Singh   | Shri Rakesh Gupta   |
| 26 <sup>th</sup> | 2000-2001       | Prof. J.N. Upadhyay  | Dr. (Mrs.) A. Sarada  |
| 27 <sup>th</sup> | 2001-2002       | Prof. P.K. Chaubey   | Shri N.C. Ganguli   |
| 28 <sup>th</sup> | 2002-2003       | Prof. Aasha Kapur Mehta  | Dr. (Ms.) Dolly Arora<br>Shri N.C. Ganguli  |
| 29 <sup>th</sup> | 2003-2004       | Prof. (Mrs.) Rajesh Singh                                      | Shri N.C. Ganguli   |
| 30 <sup>th</sup> | 2004-2005       | Prof. (Mrs.) Bharati Sharma<br>Prof. Pranab Banerji            | Shri N.C. Ganguli   |
| 31 <sup>st</sup> | 2005-2006       | Prof. Anil C. Ittyerah   | Dr. V.N.Alok  |
| 32 <sup>nd</sup> | 2006-2007       | Prof. Jaytilak Guha Roy  | Dr. Girish Kumar  |
| 33 <sup>rd</sup> | 2007-2008       | Prof. Vinod K. Sharma  | Dr. Girish Kumar  |
| 34 <sup>th</sup> | 2008-2009       | Prof. Dolly Arora  | Prof. S.K. Ghosh  |
| 35 <sup>th</sup> | 2009-2010       | Prof. Sujata Singh   | Prof. Nand Dhameja  |
| 36 <sup>th</sup> | 2010-2011       | Prof. R.K. Barik   | Dr. Sachin Chowdhry   |
| 37 <sup>th</sup> | 2011-2012       | Prof. K.K. Pandey  | Dr. Sachin Chowdhry   |
| 38 <sup>th</sup> | 2012-2013       | Prof. Pranab Banerji<br>Prof. Rakesh Gupta                     | Dr. Girish Kumar<br>Dr. Sujit Kumar Pruseth                                       |
| 39 <sup>th</sup> | 2013-2014       | Prof. Rakesh Gupta<br>Prof. Sushma Yadav<br>Prof. Suresh Misra |   |
| 40 <sup>th</sup> | 2014-2015       | Prof. Suresh Misra   | Dr. C. Sheela Reddy   |
| 41 <sup>st</sup> | 2015-2016       | Prof. K.K.Pandey   | Dr. Sachin Chowdhry   |
| 42 <sup>nd</sup> | 2016-2017       | Prof. Sushma Yadav   | Prof. C. Sheela Reddy   |

| <b>Programme</b> | <b>Duration</b> | <b>Programme Director</b>       | <b>Training Associate/Associate<br/>Programme Director/<br/>Programme Co-Director</b> |
|------------------|-----------------|---------------------------------|---|
| 43 <sup>rd</sup> | 2017-2018       | Prof. C. Sheela Reddy           | Dr. Mamta Pathania  |
| 44 <sup>th</sup> | 2018-2019       | Prof. Ashok Kumar<br>Vishandass | Dr. Kusum Lata  |

**NAMES OF PARTICIPANTS AND THEIR DISSERTATIONS IN  
APPPA PROGRAMMES**

| Sl. No.                           | Name of the Participant | Title of the Dissertation   |
|-----------------------------------|-------------------------|---|
| <b>FIRST PROGRAMME (1975-76)</b>  |                         |   |
| 1                                 | Shri A.K.S. Bal         | Anatomy of Minority Psychology in Jabalpur City   |
| 2                                 | Shri T.C. Chauhan       | Inputs and Services provided by Government/Quasi. Government/Agencies to a Farmer in and IADP District and in a non-IADP District and their Relations or Productivity   |
| 3                                 | Shri Ajoy K. Gupta      | Tribal Development and Welfare in India   |
| 4                                 | Shri K.C. Johorey       | Catalysts of Change in Border Districts   |
| 5                                 | Shri R.K. Mathur        | Management Accounting in Government: A Study of the Organizational and Operational Aspects with Special Reference to a Defence Production Organization  |
| 6                                 | Shri Hari Mehta         | Rehabilitation of War Widows in India   |
| 7                                 | Shri V.V. Mongia        | North-Eastern Council   |
| 8                                 | Shri C.R. Nair          | Motivation and Morale of Section Officers of the Central Secretariat  |
| 9                                 | Shri T.S. Narasimhan    | Re-Settlement of Ex-Servicemen  |
| 10                                | Shri T.I. Rao           | Socio-Economic Impact of Industrialization on a Tribal Village  |
| 11                                | Shri J.V. Sastry        | National Research Development Corporation of India and the Transfer of Technology from Laboratory to Industry   |
| 12                                | Shri J. Subramaniam     | A General Study of the Slum Clearance Action taken by the Tamil Nadu Government in the City of Madras and a Specific Comparative Study of the Ways of Life. Attitude and Behaviour of the Existing Slum Dwellers and Ex-Slum Dwellers now Rehabilitated to Pucca Tenements three years before |
| 13                                | Shri E. Vedavyas        | Training Needs of the Government and the Role of the IIPA in Mid-Career Training of Middle Level Officers   |
| <b>SECOND PROGRAMME (1976-77)</b> |                         |   |
| 14                                | Shri M.L. Chatterjee    | Organization of Railway Board and P&T Board with Particular Reference to their Personnel Administration   |
| 15                                | Shri N.K. Prasad        | Use of Mother-tongue (regional languages) as Medium of Instruction and Examination at the University Level in India   |
| 16                                | Shri G.S. Rajamani      | Management Information for Defence – Role of Defence Accounts Department  |
| 17                                | Shri P.R. Rao           | The Study of the Organization and Structure of Hindustan Teleprinters Ltd., Madras  |
| 18                                | Shri S. Rangamani       | Application of Linear Programming for Determining the Product for Profit Maximization in Public Sector Textile Mill   |
| 19                                | Shri R.C. Roy           | Organization and Working of the MMTC  |
| 20                                | Shri Roshan Lal         | The Socio-Economic Conditions of Labourers Engaged in Footwear Industry of Agra – A Case Study  |
| 21                                | Dr. C.K. Sane           | Organizational Structure of a Teleco Circle   |
| 22                                | Shri A.N. Sinha         | Structure and Function of State Public Service Commission   |

| <b>Sl. No.</b>                    | <b>Name of the Participant</b> | <b>Title of the Dissertation</b>  |
|-----------------------------------|--------------------------------|---|
| 23                                | Shri V.S. Sinha                | Management Accounting in the Exploration of Hydro-Carbons and Use of Hydro-Carbons  |
| 24                                | Shri A.S. Sur                  | Administration of Central Universities and the IITs   |
| 25                                | Shri K. Sundararajan           | Working Capital Management in Selected Defence Public Sector Undertakings   |
| 26                                | Shri K.S. Venkataramani        | Impact of Government Plans Relating to Education and Health of a Tribal Community in Palghat District   |
| <b>THIRD PROGRAMME (1977-78)</b>  |                                |   |
| 27                                | Shri R.S. Bansal               | Impact of the Telecommunication Development in India  |
| 28                                | Smt. Noorjahan Bava            | Evaluation of SFDA Programme with Reference to Farmers Participation  |
| 29                                | Shri A.P. Chopra               | Performance Budgeting in Railways   |
| 30                                | Shri M.S. Dayal                | Jawan Block ICDS Project: A Case Study  |
| 31                                | Shri A.K. Ghosal               | Power Crisis in West Bengal and the Role of Santhaldih Thermal Power Station  |
| 32                                | Shri M. Ghosh                  | Preventive Detention: Law and its Operation in India  |
| 33                                | Shri J.M. Girgalani            | Administrators as Reformers: Implementation of Bonded Labour System (Abolition) Act, 1976 in Medak District – Andhra Pradesh (A Case Study)           |
| 34                                | Smt. Santha Gopinath           | Customer Satisfaction in Postal Services  |
| 35                                | Shri S.B. Jain                 | Management Information System for Foreign Post, Bombay  |
| 36                                | Smt. Aarti Khosla              | Complaints of the Travelling Public on the Indian Railways  |
| 37                                | Shri P.K. Lahiri               | Handling of Grievances in Public Services in India  |
| 38                                | Shri S. Narendra               | Small Farmers Development Agency, Bangalore District  |
| 39                                | Shri K. Sampath Kumar          | Organization and Functioning of Ordnance Factories  |
| 40                                | Shri R.B. Pathak               | Agricultural Administration in Kerala   |
| 41                                | Shri J.K. Sarma                | Effectiveness of Audit: A Case Study  |
| 42                                | Shri K.K. Khan                 | Land Reforms in Bihar   |
| 43                                | Miss Usha Sen                  | The System of Accounting and Payment to Other Ranks of the Army   |
| 44                                | Shri R. Zakhuma                | The Mizos: Their Customs and Ceremonies in Continuity and Change  |
| <b>FOURTH PROGRAMME (1978-79)</b> |                                |   |
| 45                                | Shri G.C. Agarwal              | Tax Administration – Direct Taxes   |
| 46                                | Shri H.S. Agarwal              | Optimization Study of the Railway Reservation System  |
| 47                                | Shri R. Ananthkrishnan         | Computer based Management Information System at Integral Coach Factory, Madras and the Constraints with Reference to Production, Planning and Control |
| 48                                | Shri A.R. Banerjee             | Foreign Tourism and India – A Study with Special Reference to its Economic Impact   |
| 49                                | Shri P.S. Bhatnagar            | Morale in the Civil Service – A Study of Section Officers in Rajasthan Secretariat  |
| 50                                | Shri K.J.S. Chatrath           | Public Transport in Delhi   |

| Sl. No.                          | Name of the Participant          | Title of the Dissertation   |
|----------------------------------|----------------------------------|---|
| 51                               | Shri P.D. Chawla                 | Analysis of Crimes in India   |
| 52                               | Shri J.P. Das                    | Pata Painters of Raghurajpur – A Study of an Artisan Village  |
| 53                               | Shri S.P. Goyal                  | The Intelligence Wing in Income Tax: Its Role and Effectiveness   |
| 54                               | Shri O.P. Gupta                  | Delhi Transport Corporation   |
| 55                               | Shri R. Hariharan                | Organization and Working of the Andhra Pradesh Electricity Board with Special Reference to Financial Management   |
| 56                               | Shri R. Kalayanasundaram         | A Study of District Industries Centre   |
| 57                               | Shri Rabindra Kapur              | Impact of Rural Electrification in Arunachal Pradesh  |
| 58                               | Shri S. Kapoor                   | Nutrition Aspects of Kathura Integrated Child Development Services Projects – A Case Study  |
| 59                               | Miss Ravneet Kaur                | Indian Tourism, Sales Promotion and Marketing Abroad  |
| 60                               | Shri R.C. Kohli                  | Training for Management Development in Food Corporation of India – A Study  |
| 61                               | Shri Vijay Kumar                 | Impact of Land Reforms on Mode of Production in Agriculture – A Case Study of a Village Chakarpur   |
| 62                               | Shri S.S.L. Malhotra             | Financial Reforms in Government. The Role of the Estimates Committee with Special Reference to the Fifth Lok Sabha  |
| 63                               | Shri D.C. Mandal                 | Enforcement Directorate (FERA) – Organization and Performance   |
| 64                               | Shri S.K. Naik                   | Evolution of Ruralisation of Small Industries Policy in India   |
| 65                               | Shri R.K. Nair                   | Economics of Passenger Rail Services on Northern Railways   |
| 66                               | Shri K. Raghunathan              | Application of Urban Land Ceiling to Cantonments  |
| 67                               | Shri M.A. Ramaswamy              | Management Information System in Telecommunication Operations   |
| 68                               | Shri K.M. Sebastian              | A Housing Strategy for India  |
| 69                               | Shri Sahab Singh                 | Process of Plan Formulation at District Level: A Study of Meerut District   |
| 70                               | Shri C.P. Singh                  | White Collar Crime – A Study into Certain Significant Aspects   |
| 71                               | Shri Gauri Shankar               | Railways in Indian Economy: Perspective for the Future  |
| 72                               | Shri S. Srinivasan               | A Comparative Study of Job Satisfaction Levels at Kalkaji and Patel Nagar (East) Post Offices in New Delhi in the Background of the Work-Redesign Experiment at Kalkaji |
| 73                               | Shri C.R. Vaidyanathan           | Oil Exploration and Exploitation in India   |
| 74                               | Shri James Varghese              | Personnel Administration in Forest Department with Special Reference to Kerala  |
| 75                               | Shri R.K. Wadehra                | Traffic Administration in a Metropolis: A Case Study of Delhi   |
| 76                               | Mr. Naik Mohd. Yosufzai          | Agricultural Development Policy in Afghanistan  |
| <b>FIFTH PROGRAMME (1979-80)</b> |                                  |   |
| 77                               | Shri A.J. Bahadur, IPS (Police)  | The Role of Governor  |
| 78                               | Shri Vijay Bhushan, IPS (Postal) | Environmental Planning and its Implementation   |
| 79                               | Shri C.R. Biswas, IAS            | Institutions for Promotion of Industries in Gujarat   |
| 80                               | Shri P.B. Biswas, IPS (Postal)   | Organizational Effectiveness: Case Studies of MMTC and Shipping Corporation of India  |
| 81                               | Shri G.P. Garg, IRS              | Tax Administration – Direct Taxes   |
| 82                               | Smt. Urmila Gupta, CIS           | Communication Policy in India   |
| 83                               | Shri S. Kannan, IRS              | Political Change and Bureaucratic Reorganization  |



| <b>Sl. No.</b>                   | <b>Name of the Participant</b>   | <b>Title of the Dissertation</b>   |
|----------------------------------|----------------------------------|--|
| 84                               | Shri D.N. Kaushal, IRTS          | Trends of Foodgrain Loading in the Northern Railway. Means for Optimizing the Same                                 |
| 85                               | Shri M.P. Khosla, IAS            | An Approach for Consumer Protection in India   |
| 86                               | Shri S.K. Lall, IAS              | Disciplinary System in the Public Service in India   |
| 87                               | Shri Vinod Lall, IAS             | Population Crisis in India: Need for Family Planning   |
| 88                               | Shri D.P. Majumdar, IRS          | The Generalist and the Specialist – The Problem of Inter-relations   |
| 89                               | Shri A.C. Mathur, IRS            | Tax Incentives and Rural Development by Industrial Houses  |
| 90                               | Shri K.K. Puri, IPS (Police)     | The Problem of Drug Abuse  |
| 91                               | Shri N. Raman, IRSS              | Inventory Budgeting in Railways – A Review   |
| 92                               | Shri S.S. Saxena, IAS            | Organization and Working of the State Trading Corporation of India and Subsidiaries                                |
| 93                               | Shri R.P. Sehgal, DL&CS          | Urban Land Policies  |
| 94                               | Shri R.C. Sethi, IRSME           | Parliamentary Control on the Ministry of Railways  |
| 95                               | Shri R.C. Sharma, IFS            | Performance Budgeting in the Forest Department of M.P.   |
| 96                               | Shri G.S. Sidhu, IRS             | Public Relations in Income Tax Department  |
| 97                               | Shri P.R. Sivasubramanian, ID&AS | System of Financial Advice in Government   |
| 98                               | Shri B. Swaminathan, ID&AS       | The Commission and Board Model for Administration: A Study of the Railway Board                                    |
| 99                               | Shri G.S. Tampi, IRS             | Perspectives in Tribal Welfare Programmes in Kerala State – A Study  |
| 100                              | Shri G.S. Thirumalai, RBSS       | Participation of Workers in Management in the Indian Railways – A Appraisal  |
| 101                              | Shri A.K. Trikha, TES            | Formulation and Sanction of Telecommunication Projects   |
| 102                              | Shri S.C. Vaish, IAS             | Changing Role of District Collector  |
| <b>SIXTH PROGRAMME (1980-81)</b> |                                  |  |
| 103                              | Shri S.N. Achanta, IAS           | Public Purchasing: A Quantitative Approach   |
| 104                              | Shri S.N.L. Agarwala, IRS        | Direct Tax Administration System (Income Tax Appellate Tribunal)   |
| 105                              | Shri S.C. Anand, IA&AS           | Conceptual and Functional Evolution of the Indian Audit and Accounts Department since Independence                 |
| 106                              | Shri Arun Kumar, IAS             | Export Policy of India and Electronic Export with Special Reference to Santacruz Electronic Export Processing Zone |
| 107                              | Shri R.D. Arya, ITS              | Planning and Growth of Rural Telecommunication in India  |
| 108                              | Shri P.K. Bagchi, IPS (Postal)   | The Need for Achievement in Inspectors of Post Offices   |
| 109                              | Shri S.N. Bajpe, IPS (Postal)    | Training of Officers of the Indian Postal Service – An Analytical Study  |
| 110                              | Shri S.K. Bhatnagar, IRS         | Tourism Development with Special Reference to Rajasthan  |
| 111                              | Shri P.K. Brahma, IAAS           | The Decision Making Process in Government and Planning Development in India  |
| 112                              | Shri C.S. Chadha, IAS            | Grievances of the Public Against the Police – An Analysis and Some Suggestions                                     |
| 113                              | Shri P.U.C. Chowdary, RBSS       | Social Burdens of Indian Railways with Special Reference to Suburban Traffic                                       |
| 114                              | Shri Hans Raj, IDAS              | Strategy of Tribal Development   |
| 115                              | Shri A.K. Jain, IAS              | The Role of the District Collector   |
| 116                              | Shri L.R. Julka, DL&CS           | Availability and Distribution of Cement  |

| <b>Sl. No.</b>                     | <b>Name of the Participant</b>        | <b>Title of the Dissertation</b>   |
|------------------------------------|---------------------------------------|--|
| 117                                | Smt. Surinder Kaur, CIS               | Inter-relationship of Economic Independence and Status of Women in Marriage  |
| 118                                | Shri M.C. Majhi (Bangladesh)          | Adult Education Programme in Bangladesh  |
| 119                                | Shri L. Mansingh, IAS                 | Transnational Corporations and India's Non-Traditional Exports – A Study of Engineers Exports from India                                       |
| 120                                | Shri Tan Kooi Ming (Malaysia)         | Industrialization and Industrial Estate in Developing Countries and Malaysia in Particular: A Case Study of an Agro-based Industry in Malaysia |
| 121                                | Shri D.C. Mishra, IRSME               | Study of Brassware Industry in Moradabad (U.P.) (With Emphasis on its Export-oriented Growth)  |
| 122                                | Shri R. Krishna Murthi, ID&AS         | Policy Analysis and Implications for Opium Cultivation in India  |
| 123                                | Shri Santosh Nautiyal, IAS            | Career Development and the Indian Administrative Service   |
| 124                                | Smt. R.P. Rajamani, IRS               | The Problems of Married Women Executive in India   |
| 125                                | Shri M.M.K. Sardana, IAS              | Export Assistance Policies and Export Performance of India in the 70s  |
| 126                                | Shri R.L. Sarker (Bangladesh)         | Village Government in West Bengal  |
| 127                                | Shri V.K. Seth, IPS (Postal)          | Post Office and the Public (An Insight into Public Complaints)   |
| 128                                | Shri R.K. Takkar, IAS                 | The State of Housing Finance in India  |
| 129                                | Shri Madhusudan Thanvi, IRS           | The Structure and Functioning of the Union Public Service Commission   |
| 130                                | Shri A.K.P. Unny, RBSS                | The Indian Railway Health Service – A Critical Appraisal   |
| 131                                | Shri J.K. Varshneya, CES              | Public Works Administration in India   |
| 132                                | Shri M.P. Vasudeva, CPOGS             | Study of Training Industry in Jullundur (Punjab)   |
| 133                                | Miss R. Vijayalakshmi, IRAS           | Investment Appraisal on Indian Railways – A Critical Study   |
| <b>SEVENTH PROGRAMME (1981-82)</b> |                                       |  |
| 134                                | Mr. Ali Mohd. Qadan Al-Fayez (Jordan) | Agriculture in Jordan  |
| 135                                | Shri V.K. Sachdeva, IRS               | Apparels Export Industry in India  |
| 136                                | Shri V.S. Sastry, IR&AS               | Computerization of Freight Control Operations in Indian Railways: Major Determinants for Policy  |
| 137                                | Shri C.K. Gopalakrishnan, IRS         | Cargo Clearance at a Port  |
| 138                                | Shri H.S. Gupta, ITS                  | Public Complaints of Telephone Services in India   |
| 139                                | Shri A.N. Saksena, IRTS               | Project Appraisal Techniques with Special Reference to Indian Railways   |
| 140                                | Lt. Col. G.S. Lobana, IPS (Postal)    | Cash Management Problems of Post Offices with Special Reference to Gurgaon Postal Division   |
| 141                                | Shri M.M. Mathur, IA&AS               | Examination of the Audit Reports by the Financial Committees of Parliament – An Analytical Study   |
| 142                                | Shri S.R. Wadhwa, IRS                 | Income Tax Administration in India – Some Aspects of its Working   |
| 143                                | Shri B.L. Parihar, IRS                | Gold Control in India – A Step Towards Socio-Economic Reform   |
| 144                                | Shri V.P. Mittal, IRS                 | India's Double Taxation Avoidance Agreement  |

| <b>Sl. No.</b>                    | <b>Name of the Participant</b>     | <b>Title of the Dissertation</b>   |
|-----------------------------------|------------------------------------|--|
| 145                               | Shri M.K. Ganesan, ID&AS           | Petro-chemical Industry Growth – Aims – Prospects  |
| 146                               | Shri A.S. Gupta, IRPS              | Disciplinary Proceeding Against the Employees in Railways  |
| 147                               | Shri S.R. Sridharan, IOFS          | Efficacy of the Existing Disciplinary Procedure on Government Employees with Special Reference to Ordnance Factories Employees |
| 148                               | Shri Chandra Prakash, IPS (Police) | Personnel Administration in Public Undertakings  |
| 149                               | Shri J.R. Saha (Bangladesh)        | The Changing Role of the District Collector  |
| 150                               | Shri Janardan Singh, IPS (Police)  | Juvenile Delinquency and Correctional Services in India  |
| 151                               | Shri B.J.K. Tampi, IPS (Police)    | Gulf Money Impact on Kerala  |
| 152                               | Shri B.N. Bahadur, IAS             | The Employment Guarantee Scheme in Maharashtra   |
| 153                               | Smt. Anuradha Mansingh             | Administrative Arrangements for Implementation of the Integrated Rural Development Programme                                   |
| 154                               | Shri A.U. Sharma, IAS              | Repatriation of Persons of Indian Origin from Sri Lanka – A Study  |
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| 1495    | Shri Chandra Bhushan Singh    | Special Economic Zones in India: A Study of its Policy Implications   | Dr. Saket Bihari         |
| 1496    | Brig Harmandeep Singh         | Defence Financial Management: A Critical Analysis   | Dr. Anupam Sarkar        |
| 1497    | Brig Jagroop Singh            | Impact of Usage of Smart Phone and Social Media on Interpersonal Communication and Officers-Men Relationship of Indian Army                                     | Dr. Anjali Dhengle       |
| 1498    | Brig Rajesh Srivastava        | National Disaster Response Force Strength & weaknesses and it's Synergy with the Armed Forces   | Prof. V.K. Sharma        |
| 1499    | Capt Ravinder Sud             | Low Penetration of Life Insurance in India: An Analytical Study   | Prof. Sheela Reddy       |
| 1500    | Air Cmde KSK Suresh           | Water Security: Future Prospects for India  | Dr. Mamta Pathania       |
| 1501    | Ms. Jyoti Trivedi             | India and Tolerance : A study of its Contemporary connotations  | Prof. Geethanjali Natraj |
| 1502    | Comdt Haresh Chandra Upadhyay | A Study of Marine Fishing from Coastal Security Perspective   | Prof. K.K.Pandey         |
| 1503    | Ms. Hena Usman                | Leveraging Post Offices as a Hub for Delivery of Citizen Centric Services: A Case Study of Post Office Passport Seva Kendras and Aadhar Centers in Post Offices | Dr. Charru Malhotra      |
| 1504    | Brig Vikram Varma             | Water: A Trigger for an Indo-Pak Conflict: Myth or Reality  | Prof. K.K.Pandey         |
| 1505    | Shri Dharmendra Yadav         | Role of Mohalla Clinics in Providing Health Care Service to Urban Poor in Delhi: A Critical Review  | Dr. P.K.Taneja           |

**LIST OF VILLAGES VISITED IN APPPA PROGRAMMES**

| <b>Programme</b>      | <b>Duration</b> | <b>Village</b>  | <b>District</b>   | <b>State</b>  |
|-----------------------|-----------------|---|---|---|
| <b>1<sup>st</sup></b> | <b>1975-76</b>  | Bagdona<br>Uricheera<br>Mondemkhallu  | Betul<br>North Tripura<br>Srikakulam  | Madhya Pradesh<br>Tripura<br>Andhra Pradesh                                     |
| <b>2<sup>nd</sup></b> | <b>1976-77</b>  | Tamad Mund, Garden<br>Mund, Neergachi Mund,<br>Bokkapuram, New<br>Kothagiri and Sholur<br>Kakkal<br>Kottukal<br>Malam | Nilgiri Hills<br><br>Trivandrum<br>Chotanagpur                              | Tamil Nadu<br><br>Kerala<br>Bihar   |
| <b>3<sup>rd</sup></b> | <b>1977-78</b>  | Bodoti and Boginadi<br>Sasalu<br>Madinipur<br>Theekariya  | North Lakhimpur<br>Bangalore<br>Ganjam<br>Banswara                          | Assam<br>Karnataka<br>Orissa<br>Rajasthan                                       |
| <b>4<sup>th</sup></b> | <b>1978-79</b>  | Jagadevipet and Vegur<br>Leelabari<br>Kardej<br>Kallikkadu<br>Cheranallur<br>Garnawada                                | Nellore<br>Siang<br>Bhavnagar<br>Trivandrum<br>Ernakulam<br>Bastar          | Andhra Pradesh<br>Arunachal Pradesh<br>Gujarat<br>Kerala<br><br>Madhya Pradesh  |
| <b>5<sup>th</sup></b> | <b>1979-80</b>  | Bhaddbhunja<br>Konkiya<br>Khondala Bandho<br>Vizhinjam and Kottukal<br>Webi<br>Rumtek                                 | Surat<br>Behrampur<br>(Ganjam)<br>Trivandrum<br>Andaman<br>Gangtok          | Gujarat<br>Orissa<br><br>Kerala<br>A&N Island<br>Sikkim                         |
| <b>6<sup>th</sup></b> | <b>1980-81</b>  | Eklingpura<br>Kaladwas<br>Arlamallige<br>Nemom<br>Jhanjhari   | Udaipur<br><br>Bangalore<br>Trivandrum<br>Karnal                            | Rajasthan<br><br>Karnataka<br>Kerala<br>Haryana                                 |
| <b>7<sup>th</sup></b> | <b>1981-82</b>  | Alur and Yonkapalli<br>Chuttu<br>Attipra<br>Kadakampally<br>Narayangaon<br>Musarawakkam<br>Thamol                     | Rangareddy<br>Ranchi<br>Trivandrum<br><br>Poona<br>Chinglepett<br>Bangalore | Andhra Pradesh<br>Bihar<br>Kerala<br><br>Maharashtra<br>Tamil Nadu<br>Karnataka |
| <b>8<sup>th</sup></b> | <b>1982-83</b>  | Roun & Thil<br>Lingadahalli<br>Agasteeswaram<br>Orgram  | Udhampur<br>Chickmangaloor<br>Nagarcoil<br>Burdhwan                         | Jammu and Kashmir<br>Karnataka<br>Tamil Nadu<br>West Bengal                     |
| <b>9<sup>th</sup></b> | <b>1983-84</b>  | Nayagaon<br>Podki<br>Ketti<br>Baggi<br>Kasab Kheda  | Satna<br>Shadol<br>Nilgiri<br>Mandi<br>Aurangabad                           | Madhya Pradesh<br><br>Tamil Nadu<br>Himachal Pradesh<br>Maharashtra             |

| <b>Programme</b>       | <b>Duration</b> | <b>Village</b>  | <b>District</b>   | <b>State</b>  |
|------------------------|-----------------|---|---|---|
| <b>10<sup>th</sup></b> | <b>1984-85</b>  | Surangal<br>Sandeshar<br>Dola Gobindpur<br>Jagjeetpur                             | Ranga Reddy<br>Kaira<br>Puri<br>Saharanpur                | Andhra Pradesh<br>Gujarat<br>Orissa<br>Uttar Pradesh                                |
| <b>11<sup>th</sup></b> | <b>1985-86</b>  | Palathurai<br>Darbaripur and Hasanpur<br>Jagatsukh<br>Majra<br>Chakua             | Coimbatore<br>Gurgaon<br>Kullu<br>Chandrapur<br>Midnapore | Tamil Nadu<br>Haryana<br>Himachal Pradesh<br>Maharashtra<br>West Bengal             |
| <b>12<sup>th</sup></b> | <b>1986-87</b>  | Anuta<br>Bahupara<br>Kootagal<br>Bainara  | Patna<br>Kamrup<br>Bangalore<br>Jaipur                    | Bihar<br>Assam<br>Karnataka<br>Rajasthan  |
| <b>13<sup>th</sup></b> | <b>1987-88</b>  | Bucharwada<br><br>Borpal<br>Borodanga<br>Hachila                                  | Diu<br><br>Bastar<br>Cooch Behar<br>Pithoragarh           | Union Territory of<br>Daman & Diu<br>Madhya Pradesh<br>West Bengal<br>Uttar Pradesh |
| <b>14<sup>th</sup></b> | <b>1988-89</b>  | Karungalakudi<br><br>Munpur<br>Jomlo Mongku                                       | Pasumpon<br>Muthuramalingam<br>Panchmahals<br>West Siang  | Tamil Nadu<br><br>Gujarat<br>Arunachal Pradesh                                      |
| <b>15<sup>th</sup></b> | <b>1989-90</b>  | Saikat<br>Chatrakodihalli<br>Bandla<br>Harmander Bay                              | Churachandpur<br>Kolar<br>Kangra<br>Andamans              | Manipur<br>Karnataka<br>Himachal Pradesh<br>Andaman and Nicobar<br>Islands          |
| <b>16<sup>th</sup></b> | <b>1990-91</b>  | Bhumiadhar<br>Gelapur, Nakhaur<br>Gopinathpur<br>Nakhaur<br>Bhimasar<br>Kavaratti | Nainital<br><br>Puri<br>Patna<br>Kutch<br>Kavaratti       | Uttar Pradesh<br><br>Orissa<br>Bihar<br>Gujarat<br>Lakshadweep                      |
| <b>17<sup>th</sup></b> | <b>1991-92</b>  | Dongurli-Thane<br>Sampigekolli<br>Bhagwanpur<br>Sihphir                           | North Goa<br>Kodagu<br>Dehradun<br>Aizawl                 | Goa<br>Karnataka<br>Uttar Pradesh<br>Mizoram  |
| <b>18<sup>th</sup></b> | <b>1992-93</b>  | Karel<br>Rangbull<br>Sauni<br>Kannan Devan<br>Hills (KDH)                         | Ajmer<br>Darjeeling<br>Almora<br>Idukki                   | Rajasthan<br>West Bengal<br>Uttar Pradesh<br>Kerala                                 |
| <b>19<sup>th</sup></b> | <b>1993-94</b>  | Kharkhara<br>Arambol<br>Kavaratti   | Jaipur<br>North Goa<br>Kavaratti                          | Rajasthan<br>Goa<br>Lakshadweep   |



| <b>Programme</b>       | <b>Duration</b>  | <b>Village</b>  | <b>District</b>   | <b>State</b>  |
|------------------------|------------------|---|---|---|
| <b>20<sup>th</sup></b> | <b>1994-95</b>   | Vashisht<br>Nandwan<br>Tapoiming<br><br>Kundanapally                | Kulu<br>Jodhpur<br>Nicobar<br><br>Karimnagar                    | Himachal Pradesh<br>Rajasthan<br>Andaman and Nicobar<br>Islands<br>Andhra Pradesh |
| <b>21<sup>st</sup></b> | <b>1995-96</b>   | Kajli<br>Alchauna<br>Demthring<br>Pokhadera                         | Junagadh<br>Nainital<br>East Khasi Hills<br>Andamans            | Gujarat<br>Uttar Pradesh<br>Meghalaya<br>Andman and Nicobar<br>Islands            |
| <b>22<sup>nd</sup></b> | <b>1996-97</b>   | Mahapura<br>Candolim<br>Chargaon Mall<br>Pangi                      | Jaipur<br>North Goa<br>Mandla<br>Kinnaur                        | Rajasthan<br>Goa<br>Madhya Pradesh<br>Himachal Pradesh                            |
| <b>23<sup>rd</sup></b> | <b>1997-98</b>   | Varvala<br>Jhatipadar<br>Amadalli<br>Rey-Mendu                      | Jamnagar<br>Ganjam<br>Uttar Kannada<br>East Sikkim              | Gujarat<br>Orissa<br>Karnataka<br>Sikkim  |
| <b>24<sup>th</sup></b> | <b>1998-99</b>   | Nimgaon Ketki<br>Janwada<br>Singari<br>Daula                        | Pune<br>Ranga Reddy<br>Ranchi<br>Gurgaon                        | Maharashtra<br>Andhra Pradesh<br>Bihar<br>Haryana                                 |
| <b>25<sup>th</sup></b> | <b>1999-2000</b> | Ramapuram and<br>Leepuram<br>Pulbazar<br>Chodan-Madel<br>Bakshiwala | Kanniyakumari<br><br>Darjeeling<br>North Goa<br>Patiala         | Tamil Nadu<br><br>West Bengal<br>Goa<br>Punjab                                    |
| <b>26<sup>th</sup></b> | <b>2000-2001</b> | Dhinaki<br>Kanthur Murnad<br>Khurda Block<br>SAAR                   | Jamnagar<br>Kodagu<br>Khurda<br>Jodhpur                         | Gujarat<br>Karnataka<br>Orissa<br>Rajasthan                                       |
| <b>27<sup>th</sup></b> | <b>2001-2002</b> | Jomlo Monku<br>Kanod<br>Chandli<br>Devalmekki<br>Mavoor             | West Siang<br>Jaisalmer<br>Rajkot<br>Uttar Kannada<br>Kozhikode | Arunachal Pradesh<br>Rajasthan<br>Gujarat<br>Karnataka<br>Kerala                  |
| <b>28<sup>th</sup></b> | <b>2002-2003</b> | Kami Kalan<br>Velsao<br>Sauni<br>Damal<br>Zote                      | Patiala<br>South Goa<br>Almora<br>Kanchipuram<br>Champhai       | Punjab<br>Goa<br>Uttaranchal<br>Tamil Nadu<br>Mizoram                             |

| <b>Programme</b>       | <b>Duration</b>  | <b>Village</b>   | <b>District</b>   | <b>State</b>   |
|------------------------|------------------|--|---|--|
| <b>29<sup>th</sup></b> | <b>2003-2004</b> | Nirgudi<br>Amballoor<br>Munglutan and<br>Chukchucha<br>Balramprasad and<br>Hanumanpur<br>Nandugaon<br>Kanoi  | Pune<br>Ernakulam<br>Andaman<br>Nicobar<br>Angul<br><br>South District<br>Jaisalmer | Maharashtra<br>Kerala<br>Andaman and Nicobar<br>Islands<br>Orissa<br><br>Sikkim<br>Rajasthan |
| <b>30<sup>th</sup></b> | <b>2004-2005</b> | Baramsar<br>Govindnagar<br><br>Goela<br>Umrynjha<br>Kanjikuzhy Grama<br>Panchayat  | Jaisalmer<br>Andaman<br><br>Gurgaon<br>Shillong<br>Alappuzha                        | Rajasthan<br>Andaman and Nicobar<br>Islands<br>Haryana<br>Meghalaya<br>Kerala                |
| <b>31<sup>st</sup></b> | <b>2005-2006</b> | Banikhali<br>Kalung, Tajang, Lempia,<br>Hari, Reru, Maniploiang<br>and Siro<br>Karel, Punto, Kawas,<br>Parghwal, Saach<br>Hakatur, M.Badaga<br>Namadu Gramam | 24 Parganas<br>Ziro<br><br>Chamba<br><br>Kodagu<br>Nagapattinam                     | West Bengal<br>Arunachal Pradesh<br><br>Himachal Pradesh<br><br>Karnataka<br>Tamil Nadu      |
| <b>32<sup>nd</sup></b> | <b>2006-2007</b> | Benaulim<br>Kreit  | South Goa<br>Shillong<br>Panchgani  | Goa<br>Meghalaya<br>Maharashtra  |
| <b>33<sup>rd</sup></b> | <b>2007-2008</b> | Mayabunder, Beodnabad<br>Amarsagar<br>Bhikampura & Maliar<br>Jatt<br>Kakkanad<br>Athiyannoor, Vengabiir<br>& Vithura   | Andaman<br><br>Jaisaslmer<br>Alwar<br><br>Ernakulam<br>Thiruvanatha-puram           | Andaman & Nicobar<br>Islands<br>Rajasthan<br>Rajasthan<br><br>Kerala<br>Kerala               |
| <b>34<sup>th</sup></b> | <b>2008-2009</b> | Shikohpur & Ghamroj<br>Bisalpur & Khari Beri<br>Kolu Pabuji & Dabla<br>Batwar, Kyori, Sangla,<br>Chitkul, Nako & Chango                                      | Gurgaon<br>Jodhpur & Jaisalmer<br>Kangra & Kinnaur                                  | Haryana<br>Rajasthan<br><br>Himachal Pradesh   |
| <b>35<sup>th</sup></b> | <b>2009-2010</b> | Hiware Bazar, Ralegan<br>Siddhi, Pimpri Ghumat,<br>& Kakadi<br>Jolli, Barsheni, Malana,<br>Naggar & Rumsu<br>Salambha, Rangala &<br>Kotla<br>Bheekampura     | Ahmednagar<br><br>Kullu<br><br>Mewat<br><br>Alwar                                   | Maharashtra<br><br>Himachal Pradesh<br><br>Haryana<br><br>Rajasthan                          |

| Programme  | Duration  | Village   | District                | State   |
|--|-----------|---|-------------------------|---|
| 36 <sup>th</sup>   | 2010-2011 | Ralegan Siddhi, Hiwara Bazar, Taluka Nagar, Raanjani  | Ahmednagar              | Maharashtra   |
|  |           | Pataalkot, Tamia, Ridhora Chandhan, Khuhari (sam), Sodakore, Amarsagar  | Chhindwara<br>Jaisalmer | Madhya Pradesh<br>Rajasthan   |
|  |           | Rakchham, Chitkul, Batseri  | Kinnaur                 | Himachal Pradesh  |
|  |           | Dayalpur, Nangla-Mothuka, Ballabgarh  | Faridabad               | Haryana   |
| 37 <sup>th</sup>   | 2011-2012 | Nuagaon & Uttansahi (Satyabadi Block)<br>Raghurajpur (Puri Sadar Block), Chhaitana (Gop Block)                                      | Puri                    | Odisha  |
|  |           | Dhanau (Chauhtan Block), Sundara (Shiv Block), Booth Jaitmal  | Barmer                  | Rajasthan   |
|  |           | Mawlynnong (Pynursla C&RD Block), Laitsohpliah (Laitkroh Block), Sohra (Cheerapunjee city), Mawlai (Indo Bangladesh border village) | East Khasi Hills        | Meghalaya   |
|  |           | Dhorado & Khavda (Bhuj Block) and Kundrodi (Mundra Block)   | Kachch                  | Gujarat   |
|  |           | Bhikampur & Kazampur (Rajapur Block)  | Ghaziabad               | Uttar Pradesh   |
|  |           | Mubarikpur (Farukhnagar Block) & Raiseena (Sohna Block)   | Gurgaon                 | Haryana   |
|  |           | 38 <sup>th</sup>  | 2012-13                 | Malikpur & Mundigarhi (Gharaunda), Dera Halwana, Bibipur Brahmana & Bhadson (Indri) |
|  | Medak     |   |                         | Andhra Pradesh  |
| Patan, Matharjun, Ratchandana, Murjhari & Both Bodhan, Narsala, Devgaon, Patsalai, Salona, Bhulori | Yavatmal  |   |                         | Maharashtra   |

| Programme              | Duration         | Village  | District                                   | State           |
|------------------------|------------------|--|--|-----------------|
|                        |                  | Tiehtaliar (Mawkyrwat), Smit & Lewpomitah (Mawryngkneng), and Cherrapunjee/Sohra (Shella Bholaganj)                | South-West Khasi Hills<br>East Khasi Hills | Meghalaya       |
|                        |                  | Beechanhalli, Padukote Kaval (H.D. Kote )<br>Balegundi Tribal Colony (Coorg)                                       | Mysore and Coorg                           | Karnataka       |
| <b>39<sup>th</sup></b> | <b>2013-2014</b> | Bohli and Kasithal Jakholi (Rae), Mahra (Gohana)   | Krukshetra,<br>Sonapat                     | Haryana         |
|                        |                  | Thakurdwara (Pachhad), Lana Pallar (Sangrah), Phulpur (Paonta Sahib), Palion (Nahan)                               | Sirmaur                                    | Himachal Praesh |
|                        |                  | Bahadurpur (Rajapur), Loni, Tyodi 13 Biswa, Machhri (Bhojpur) and Muradnagar                                       | Ghaziabad, Modinagar                       | Uttar Pradesh   |
|                        |                  | Suigam (Vav), Navovas (Vadgam), Karmadi (Amirgarh)   | Banaskantha                                | Gujarat         |
| <b>40<sup>th</sup></b> | <b>2014-2015</b> | Untaka (Nuh), Rathiwas and Dhidara (Taoru), Sanghan (Kaithal), Rushulpur (Siwan)                                   | Mewat and<br>Kaithal                       | Haryana         |
|                        |                  | Enasan, Uttarsanda (Kheda), Sadnapura (Anand), Punsari (Sabarkantha)   | Ahmedabad                                  | Gujarat         |
|                        |                  | Dholighati Village (Gogunda Block), Bichdi Sinhara Village (Debari Block) Jogiyo Ka Guda Village (Sakroda Tehsil), | Udaipur                                    | Rajasthan       |
|                        |                  | Manickal (Vamanapuram), Mudakkal (Chirayinkeezh), Kallikkad (Perumkadavila) and Kottukal (Athiyannur)              | Thiruvanthapuram                           | Kerala          |
| <b>41<sup>st</sup></b> | <b>2015-2016</b> | Kadel (Pisangan), Kalesera, Gothiyana (Arian), Aasan (Jawaja Block), Salemabad (Kishangarh Block)                  | Ajmer                                      | Rajasthan       |

| Programme              | Duration         | Village  | District                          | State         |
|------------------------|------------------|--|-----------------------------------|---------------|
|                        |                  | Bhainsru Kalan and Nindana<br>Amadal Shahpur,<br>Sehlanga  | Rohtak<br>and<br>Jhajjar          | Haryana       |
|                        |                  | Balamuri, Aimangala,<br>Madikeri, Siddapura  | Kadoge                            | Karnataka     |
|                        |                  | Mawphlang, Mawmluh,<br>Mawkhar, Umsyiem,   | Shillong                          | Meghalaya     |
| <b>42<sup>nd</sup></b> | <b>2016-2017</b> | Goriya, Matanhail and<br>Khanpur Khurd<br>Nagla Bhiku, Dungarpur<br>and Bhagola  | Jhajjar<br>and<br>Palwal          | Haryana       |
|                        |                  | Lakhond, Kali Talvadi,<br>Chapredi   | Bhuj                              | Gujarat       |
|                        |                  | Sonarpur, Basanti and<br>Gosaba  | Sundarbans                        | West Bengal   |
|                        |                  | Munnar, Vattavada,<br>Palluruthy,<br>Mulanthuruthy   | Idukki and Ernakulam              | Kerala        |
| <b>43<sup>rd</sup></b> | <b>2017-2018</b> | Buhchangphai and<br>Bilkhawthlir<br>Samtlang & Sihphir   | Kolasib<br><br>Aizawl             | Mizoram       |
|                        |                  | Galibeedu & Pollibetta<br>and N. Belthur<br>(Mysore)   | Kodagu District                   | Karnataka     |
|                        |                  | Pothurai (Vanur),<br>Munnur (Merkanam),<br>Vilambar (Kalkurichi),<br>A. Sathanpur<br>(Ulundurpet)                                    | Villupuram                        | Tamil Nadu    |
|                        |                  | Kanauja (Pilana) &<br>Basantpur Saitli<br>(Muradnagar)<br>Pura Mahadev (Pilana)<br>& Mawi Kalan<br>(Binauli)                         | Ghaziabad<br><br>Baghpat          | Uttar Pradesh |
| <b>44<sup>th</sup></b> | <b>2018-19</b>   | Kanhewadi (Khed<br>block), Gorhe Budruk<br>(Mulsi Taluka),<br>Kharawade (Haveli<br>Tehsil) and Ranjane<br>(Velhe)                    | Pune                              | Maharashtra   |
|                        |                  | Kevadiya, Rajpipla,<br>Vaghettha, Pratappura,<br>Taropa Aamletha,<br>Anand, Pansora,<br>Nadiyad, Chagodar,<br>Bhujodi, Bhuj and Rann | Narmada<br><br>Anand<br><br>Kutch | Gujarat       |

| <b>Programme</b> | <b>Duration</b> | <b>Village</b>                                       | <b>District</b> | <b>State</b> |
|------------------|-----------------|--|-----------------|--------------|
|                  |                 | Dhaulha, Mandawar,<br>Sultanpur, Damdama,<br>Bhondsi | Gurugram        | Haryana      |

**LIST OF CITIES VISITED IN APPPA PROGRAMMES**

| <b>Programme</b>       | <b>Duration</b>  | <b>City</b>   | <b>State</b>  |
|------------------------|------------------|---|---|
| <b>24<sup>th</sup></b> | <b>1998-99</b>   | Faridabad<br>Agra<br>Shimla<br>Chandigarh                                     | Haryana<br>Uttar Pradesh<br>Himachal Pradesh<br>Chandigarh                          |
| <b>25<sup>th</sup></b> | <b>1999-2000</b> | Madurai City<br>Siliguri Town<br>Panaji<br>Patiala                            | Tamil Nadu<br>West Bengal<br>Goa<br>Punjab  |
| <b>26<sup>th</sup></b> | <b>2000-2001</b> | Jamnagar<br>Kodagu<br>Khurda<br>Jodhpur                                       | Gujarat<br>Karnataka<br>Orissa<br>Rajasthan   |
| <b>27<sup>th</sup></b> | <b>2001-2002</b> | Along<br>Jaisalmer<br>Rajkot<br>Uttar Kannada<br>Kozhikode                    | Arunachal Pradesh<br>Rajasthan<br>Gujarat<br>Karnataka<br>Kerala                    |
| <b>28<sup>th</sup></b> | <b>2002-2003</b> | -   | -   |
| <b>29<sup>th</sup></b> | <b>2003-2004</b> | -   | -   |
| <b>30<sup>th</sup></b> | <b>2004-2005</b> | Jaisalmer<br>Andaman<br><br>Gurgaon<br>Shillong<br>Kochi                      | Rajasthan<br>Andaman and Nicobar<br>Islands<br>Haryana<br>Meghalaya<br>Kerala       |
| <b>31<sup>st</sup></b> | <b>2005-2006</b> | Vishakapatnam<br>Bangalore<br>Rajkot<br>Greater Noida<br>Ghaziabad<br>Gurgaon | Andhra Pradesh<br>Karnataka<br>Gujarat<br>Uttar Pradesh<br>Uttar Pradesh<br>Haryana |
| <b>32<sup>nd</sup></b> | <b>2006-2007</b> | Delhi<br>Ghaziabad<br>Faridabad<br>Bangalore                                  | NCT of Delhi<br>Uttar Pradesh<br>Haryana<br>Karnataka                               |
| <b>33<sup>rd</sup></b> | <b>2007-2008</b> | Delhi<br>Mussoorie  | NCT of Delhi<br>Uttaranchal   |
| <b>34<sup>th</sup></b> | <b>2008-2009</b> | Gurgaon<br>Amritsar<br>Dehradun   | Haryana<br>Punjab<br>Uttaranchal  |
| <b>35<sup>th</sup></b> | <b>2009-2010</b> | Ahmedabad<br>Vishakapatnam<br>Delhi   | Gujarat<br>Andhra Pradesh<br>NCT of Delhi   |
| <b>36<sup>th</sup></b> | <b>2010-2011</b> | Bangaluru<br>Bhopal<br>Hyderabad<br>Kolkata                                   | Karnataka<br>Madhya Pradesh<br>Andhra Pradesh<br>West Bengal                        |

| <b>Programme</b>       | <b>Duration</b>  | <b>City</b>  | <b>State</b>  |
|------------------------|------------------|--|---|
|                        |                  | Delhi  | NCT of Delhi  |
| <b>37<sup>th</sup></b> | <b>2011-2012</b> | Delhi<br>Trichur, Kochi<br>Thiruvananthapuram<br>Lucknow<br>Panaji | NCT of Delhi<br>Kerala<br>Kerala<br>Uttar Pradesh<br>Goa                    |
| <b>38<sup>th</sup></b> | <b>2012-2013</b> | Pune<br>Ahmedabad<br>Jodhpur<br>Delhi                              | Maharashtra<br>Gujarat<br>Rajasthan<br>Delhi                                |
| <b>39<sup>th</sup></b> | <b>2013-2014</b> | Hyderabad<br>Bangalore<br>Indore<br>Kolkatta<br>Mumbai             | Andhra Pradesh<br>Karnataka<br>Madhya Pradesh<br>West Bengal<br>Maharashtra |
| <b>40<sup>th</sup></b> | <b>2014-2015</b> | Bangalore<br>Hyderabad<br>Panjim<br>Delhi                          | Karnataka<br>Andhra Pradesh<br>Goa<br>Delhi                                 |
| <b>41<sup>st</sup></b> | <b>2015-2016</b> | Bhubaneswar<br>Ahmedabad<br>Hyderabad<br>Delhi                     | Odisha<br>Gujarat<br>Andhra Pradesh<br>Delhi                                |
| <b>42<sup>nd</sup></b> | <b>2016-2017</b> | Shillong<br>Vishakhapatnam<br>Pune<br>Delhi                        | Meghalaya<br>Andhra Pradesh<br>Maharashtra<br>Delhi                         |
| <b>43<sup>rd</sup></b> | 2017-2018        | Delhi<br>Gangtok<br>Hyderabad<br>Surat                             | Delhi<br>Sikkim<br>Telengana<br>Gujarat                                     |
| <b>44<sup>th</sup></b> | 2018-2019        | Delhi<br>Gurugram<br>Mysore  | Delhi<br>Haryana<br>Karnatak  |



## LIST OF COUNTRIES VISITED IN APPA PROGRAMMES

| <b>Programme</b>       | <b>Duration</b> | <b>Country</b>                                   | <b>Place</b>                                 |
|------------------------|-----------------|--|--|
| <b>1<sup>st</sup></b>  | <b>1975-76</b>  | -  | -  |
| <b>2<sup>nd</sup></b>  | <b>1976-77</b>  | Malaysia<br>Thailand                             | Kualalumpur<br>Bangkok                       |
| <b>3<sup>rd</sup></b>  | <b>1977-78</b>  | Malaysia<br>Thailand                             | Kualalumpur<br>Bangkok                       |
| <b>4<sup>th</sup></b>  | <b>1978-79</b>  | Malaysia<br>Thailand<br>Indonesia<br>Philippines | Kaulalumpur<br>Bangkok<br>Jakarta<br>Manila  |
| <b>5<sup>th</sup></b>  | <b>1979-80</b>  | Malaysia<br>Singapore<br>Sri Lanka               | Kaulalumpur<br>Singapore<br>Colombo          |
| <b>6<sup>th</sup></b>  | <b>1980-81</b>  | Malaysia<br>Singapore<br>Sri Lanka               | Kualalumpur<br>Singapore<br>Colombo          |
| <b>7<sup>th</sup></b>  | <b>1981-82</b>  | Malaysia<br>Thailand<br>Sri Lanka<br>Indonesia   | Kualalumpur<br>Bangkok<br>Colombo<br>Jakarta |
| <b>8<sup>th</sup></b>  | <b>1982-83</b>  | Malaysia<br>Singapore<br>Sri Lanka               | Kaulalumpur<br>Singapore<br>Colombo          |
| <b>9<sup>th</sup></b>  | <b>1983-84</b>  | Malaysia<br>Singapore                            | Kaulalumpur<br>Singapore                     |
| <b>10<sup>th</sup></b> | <b>1984-85</b>  | Malaysia<br>Singapore<br>Indonesia               | Kualalumpur<br>Singapore<br>Jakarta          |
| <b>11<sup>th</sup></b> | <b>1985-86</b>  | Malaysia<br>Thailand<br>Indonesia                | Kaulalumpur<br>Bangkok<br>Jakarta            |
| <b>12<sup>th</sup></b> | <b>1986-87</b>  | South Korea<br>Japan                             | Seoul<br>Tokyo                               |
| <b>13<sup>th</sup></b> | <b>1987-88</b>  | South Korea<br>Japan                             | Seoul<br>Tokyo                               |
| <b>14<sup>th</sup></b> | <b>1988-89</b>  | South Korea<br>Japan                             | Seoul<br>Tokyo                               |
| <b>15<sup>th</sup></b> | <b>1989-90</b>  | South Korea<br>Japan                             | Seoul<br>Tokyo                               |
| <b>16<sup>th</sup></b> | <b>1990-91</b>  | (No Visit)                                       | -  |
| <b>17<sup>th</sup></b> | <b>1991-92</b>  | (No Visit)                                       | -  |
| <b>18<sup>th</sup></b> | <b>1992-93</b>  | (No Visit)                                       | -  |
| <b>19<sup>th</sup></b> | <b>1993-94</b>  | (No Visit)                                       | -  |
| <b>20<sup>th</sup></b> | <b>1994-95</b>  | (No Visit)                                       | -  |
| <b>21<sup>st</sup></b> | <b>1995-96</b>  | (No Visit)                                       | -  |

| <b>Programme</b>       | <b>Duration</b>  | <b>Country</b>                                       | <b>Place</b>   |
|------------------------|------------------|--|--|
| <b>22<sup>nd</sup></b> | <b>1996-97</b>   | Malaysia<br>Singapore                                | Kualalumpur<br>Singapore   |
| <b>23<sup>rd</sup></b> | <b>1997-98</b>   | Australia<br><br>Malaysia                            | Sydney<br>Canberra<br>Kualalumpur  |
| <b>24<sup>th</sup></b> | <b>1998-99</b>   | France   | Paris<br>Strasbourg  |
| <b>25<sup>th</sup></b> | <b>1999-2000</b> | Belgium<br>France                                    | Brussels<br>Paris  |
| <b>26<sup>th</sup></b> | <b>2000-2001</b> | Belgium<br>France                                    | Brussels<br>Paris  |
| <b>27<sup>th</sup></b> | <b>2001-2002</b> | France<br>Belgium                                    | Paris<br>Brussels  |
| <b>28<sup>th</sup></b> | <b>2002-2003</b> | France<br>Belgium                                    | Paris<br>Brussels  |
| <b>29<sup>th</sup></b> | <b>2003-2004</b> | France<br>Belgium                                    | Paris<br>Brussels  |
| <b>30<sup>th</sup></b> | <b>2004-2005</b> | China<br>Malaysia                                    | Beijing, Shanghai, Hong Kong<br>Kuala Lumpur   |
| <b>31<sup>st</sup></b> | <b>2005-2006</b> | Mexico<br>Argentina                                  | Mexico City<br>Buenos Aires  |
| <b>32<sup>nd</sup></b> | <b>2006-2007</b> | China<br>Australia<br>Singapore                      | Beijing, Shanghai<br>Canberra, Sydney<br>Singapore   |
| <b>33<sup>rd</sup></b> | <b>2007-2008</b> | Australia<br>New Zealand                             | Sydney, Cairns<br>Wellington, Auckland   |
| <b>34<sup>th</sup></b> | <b>2008-2009</b> | South Africa<br>Egypt                                | Cape Town, Pretoria<br>Cairo, Luxor  |
| <b>35<sup>th</sup></b> | <b>2009-2010</b> | Israel<br>Turkey                                     | Tel Aviv<br>Ankara & Istanbul  |
| <b>36<sup>th</sup></b> | <b>2010-2011</b> | Egypt<br>Italy                                       | Cairo<br>Rome, Venice, Milan   |
| <b>37<sup>th</sup></b> | <b>2011-2012</b> | Brazil<br>The Netherlands<br>South Africa<br>Germany | Rio-de-Janeiro, Sao Paulo<br>Amsterdam<br>Cape Town, Johannesburg<br>Munich, Frankfurt                 |
| <b>38<sup>th</sup></b> | <b>2012-2013</b> | South Africa<br>France<br>Israel<br>Spain            | Cape Town, Johannesburg<br>Paris, Marseille, Lyon<br>Istanbul, Tel Aviv<br>Madrid, Seville, Barcelona  |
| <b>39<sup>th</sup></b> | <b>2013-2014</b> | South Africa<br>France<br>Indonesia<br>New Zealand   | Cape Town, Johannesburg<br>Paris, Lyon<br>Jakarta, Denpasar<br>Auckland, Wellington Christchurch       |
| <b>40<sup>th</sup></b> | <b>2014-2015</b> | Germany<br>Spain<br>China<br>Australia               | Frankfurt and Munich<br>Madrid and Barcelona<br>Beijing and Shanghai<br>Melbourne, Canberra and Sydney |

| <b>Programme</b>       | <b>Duration</b>  | <b>Country</b>                                      | <b>Place</b>   |
|------------------------|------------------|---|--|
| <b>41<sup>st</sup></b> | <b>2015-2016</b> | South Africa<br>Sweden<br>Brazil<br>The Netherlands | Cape Town, Johannesburg<br>Stockholm and Gothenburg<br>Rio-de-Jenario, Sao Paulo<br>Amsterdam, Rotterdam and Hague |
| <b>42<sup>nd</sup></b> | <b>2016-2017</b> | South Africa<br>Italy<br>Peru<br>Spain              | Cape Town, and Johannesburg<br>Rome, Venice, and Milan<br>Lima and Cusco<br>Madrid and Barcelona                   |
| <b>43<sup>rd</sup></b> | <b>2017-2018</b> | Hungary<br>USA<br>Israel<br>Germany                 | Budhapest<br>Washington and New York<br>Tel Aviv, Jersulam<br>Munich, Frankfurt                                    |
| <b>44<sup>th</sup></b> | <b>2018-2019</b> | USA<br>Czech Republic<br>South Africa<br>Spain      | Washintong, Buffallo and New York<br>Prague and Brno<br>Cape Town and Johannesburg<br>Madrid and Barcelona         |

**LATE V.K.N. MENON PRIZE AWARDED TO APPPA PARTICIPANT  
HAVING SECURED FIRST RANK**

| <b>Name</b>                                       | <b>Year</b> |
|---|-------------|
| Shri R.K. Mathur                                  | 1975-76     |
| Shri C.K. Sane                                    | 1976-77     |
| Shri M.S. Dayal                                   | 1977-78     |
| Shri O.P. Gupta                                   | 1978-79     |
| Shri S. Kannan                                    | 1979-80     |
| Miss R. Vijayalakshmi                             | 1980-81     |
| Shri A.N. Saksena                                 | 1981-82     |
| Shri A. Bhattacharjya                             | 1982-83     |
| Shri K.K. Misra                                   | 1983-84     |
| Shri G.S. Shukla                                  | 1984-85     |
| Mrs. Asha Mehra                                   | 1985-86     |
| Shri Arun Sedwal                                  | 1986-87     |
| Shri T.J. Joice                                   | 1987-88     |
| Shri Ashok Kumar Harnal                           | 1988-89     |
| Shri Bhaskar Chatterjee                           | 1989-90     |
| Shri Yogendra Narain                              | 1990-91     |
| Shri Satish Chandra                               | 1991-92     |
| Shri B.K. Saha                                    | 1992-93     |
| Shri P.C. Chhotaray                               | 1993-94     |
| Shri D.K. Agarwal                                 | 1994-95     |
| Shri Naseem Ahmad                                 | 1995-96     |
| Shri Sumit Sinha                                  | 1996-97     |
| Shri Alok Johri                                   | 1997-98     |
| Shri R.C. Agarwal                                 | 1998-99     |
| Shri M.S. Kaushik                                 | 1999-2000   |
| Shri G. Alagarsamy                                | 2000-2001   |
| Shri Ashok Kumar Bhardwaj<br>Mrs. Gauri Chatterji | 2001-2002   |
| Shri Umang Narula                                 | 2002-2003   |
| Shri Rajiv Arora                                  | 2003-2004   |
| Dr. Wdaru Rampulla Reddy                          | 2004-2005   |
| Shri Sunil Bajpai                                 | 2005-2006   |
| Shri Pramod Kumar Anand                           | 2006-2007   |
| Mrs. Anshuli Arya                                 | 2007-2008   |
| Shri N. Raghuraman                                | 2008-2009   |
| Brig. S.P. Nawathe                                | 2009-2010   |
| Shri Hitesh Chandra Awasthy                       | 2010-2011   |
| Shri Prasanta Kumar Swain                         | 2011-2012   |
| Brig. T.S.A. Narayanan                            | 2012-2013   |
| Shri Atul Kumar Tiwari                            | 2013-2014   |
| Mrs. Vandana Sethi                                | 2014-2015   |
| Gp. Capt. R. Vijendran                            | 2015-2016   |
| Shri Sanjay Mehrishi                              | 2016-2017   |
| Ms. Tarika Roy                                    | 2017-2018   |
| Ms. G. Madhumita Das                              | 2018-2019   |

**NAME OF SERVICES FROM WHICH APPA PARTICIPANTS  
ARE DRAWN**

1. Armed Forces Head Quarter Civil Service (AFHQCS)
2. Border Roads Engineering Service (BRES)
3. Border Security Force (BSF)
4. Central Architect Service (CAS)
5. Central Electrical & Mechanical Engineering Service (CE&MES)
6. Central Electrical & Mechanical Service (CE&MS)
7. Central Engineering Service (CES)
8. Central Government Service (CGS)
9. Central Information Service (CIS)
10. Central Paramilitary Service (CPS)
11. Central Police Organisation General Service (CPOGS)
12. Central Reserve Police Force (CRPF)
13. Central Secretariat Service (CSS)
14. Central Tibetan Service (CTS)
15. Central Water Engineering Service (CWES)
16. Combined Cadre of Administrative Officers (CCAO)
17. Defence Land & Cantonment Service (DL&CS)
18. Defence Quality Assurance Service (DQAS)
19. Defence Research & Development Service (DR&DS)
20. Foreign Service (FS)
21. General Central Service (GCS)
22. General Reserve Engineers Force (GREF)
23. Indian Administrative Service (IAS)
24. Indian Air Force (IAF)
25. Indian Army (IA)
26. Indian Audit & Accounts Service (IA&AS)
27. Indian Broadcast (Engineering) Service [IB(E)S]
28. Indian Civil Accounts Service (ICAS)
29. Indian Cost Accounts Service (ICoAS)
30. Indian Cost Guard (ICG)
31. Indian Customs & Central Excise Service (IC&CES)

32. Indian Defence Accounts Service (IDAS)
33. Indian Defence Estates Service (IDES)
34. Indian Defence Service of Engineers (IDSE)
35. Indian Economic Service (IES)
36. Indian Forest Service (IFS)
37. Indian Inspection Service (IIS)
38. Indian Navel Armament Service (INAS)
39. Indian Navy (IN)
40. Indian Ordnance Factories Service (IOFS)
41. Indian P&T Accounts & Finance Service (IP&TAFS)
42. Indian Police Service (IPS) (Police)
43. Indian Postal Service (IPS) (Postal)
44. Indian Railway Accounts Service (IRAS)
45. Indian Railway Personnel Service/Indian Railway Protection Service (IRPS)
46. Indian Railway Service of Electrical Engineers (IRSEE)
47. Indian Railway Service of Engineers (IRSE)
48. Indian Railway Service of Mechanical Engineers (IRSME)
49. Indian Railway Service of Signal Engineers (IRSSE)
50. Indian Railway Stores Service (IRSS)
51. Indian Railway Traffic Service (IRTS)
52. Indian Revenue Service (IRS)
53. Indian Supply Service/Indian Statistical Service (ISS)
54. Indian Telecommunication Service (ITS)
55. Indian Trade Service (ITS)
56. Karnataka Commercial Taxes Services (KCTS)
57. Military Engineering Service (MES)
58. Railway Board Secretariat Service (RBSS)
59. Telegraph Engineering Service (TES)

## PATRONS, PRESIDENTS, CHAIRPERSONS AND DIRECTORS

### PATRONS

|                           |   |
|---------------------------|---|
| Dr. Rajendra Prasad       | 29 March 1954 – 13 May 1962                                   |
| Dr. S. Radhakrishnan      | 13 May 1962 – 13 May 1967                                     |
| Dr. Zakir Hussain         | 13 May 1967 – 3 May 1969                                      |
| Shri V.V. Giri            | 3 May 1969 – 20 July 1969 and 24 August 1969 – 24 August 1974 |
| Shri Fakhruddin Ali Ahmed | 24 August 1974 – 11 February 1977                             |
| Shri B.D. Jatti           | 11 February 1977 – 25 July 1977                               |
| Shri N. Sanjiva Reddy     | 25 July 1977 – 25 July 1982                                   |
| Giani Zail Singh          | 25 July 1982 – 25 July 1987                                   |
| Shri R. Venkataraman      | 25 July 1987 – 25 July 1992                                   |
| Dr. Shankar Dayal Sharma  | 25 July 1992 – 25 July 1997                                   |
| Dr. K.R. Narayanan        | 25 July 1997 - 25 July 2002                                   |
| Dr. A.P.J. Abdul Kalam    | 26 September 2002 – 2007                                      |

### PRESIDENTS

|                              |           |
|------------------------------|-----------|
| Shri Jawaharlal Nehru        | 1954-1964 |
| Shri Lal Bahadur Shastri     | 1964-1966 |
| Shri Gulzari Lal Nanda       | 1966-1967 |
| Shri Y.B. Chavan             | 1967-1970 |
| Smt. Indira Gandhi           | 1970-1972 |
| Shri G.S. Pathak             | 1973-1974 |
| Shri B.D. Jatti              | 1974-1979 |
| Shri M. Hidayatullah         | 1979-1984 |
| Shri R. Venkataraman         | 1984-1987 |
| Dr. S.D. Sharma              | 1987-1992 |
| Dr. K.R. Narayanan           | 1992-1997 |
| Shri Krishna Kant            | 1997-2002 |
| Shri Bhairon Singh Shekhawat | 2002-2007 |
| Shri Mohammed Hamid Ansari   | 2007-2017 |
| Shri M Venkaiah Naidu        | 2017-     |

### CHAIRPERSONS

|                          |            |
|--------------------------|------------|
| Shri V.T. Krishnamachari | 1954-1963  |
| Dr. C.D. Deshmukh        | 1963-1964  |
| Shri Asoka Mehta         | 1964-1972  |
| Shri D.P. Dhar           | 1972-1974  |
| Dr. Jagjivan Ram         | 1974-1981  |
| Shri S.B. Chavan         | 1981- 2004 |
| Shri T.N. Chaturvedi     | 2004-      |

## DIRECTORS

|                             |                          |
|-----------------------------|--------------------------|
| Prof. G.D. Karve            | Upto 30-5-1955           |
| Shri S.B. Bapat             | 1-6-1955 to 31-7-1956    |
| Prof. V.K.N. Menon          | 1-8-1956 to 24-1-1964    |
| Dr. J.N. Khosla             | 25-1-1964 to 1-1-1971    |
| Prof. G. Mukharji           | 1-1-1971 to 10-7-1972    |
| Shri G. Nath                | 10-7-1972 to 1-11-1972   |
| Prof. G. Mukharji           | 1-11-1972 to 5-1-1973    |
| Prof. Ishwar Dayal          | 16-1-1973 to 15-11-1974  |
| Prof. V. Jagannadham        | 16-11-1974 to 31-8-1975  |
| Shri R.N. Haldipur          | 1-9-1975 to 17-1-1979    |
| Shri T.N. Chaturvedi        | 3-3-1979 to 7-9-1981     |
| Dr. P.R. Dubhashi           | 7-9-1981 to 30-9-1986    |
| Shri G.C.L. Joneja          | 1-10-1986 to 22-10-1986  |
| Shri S. Ramanathan          | 24-10-1986 to 24-3-1988  |
| Shri G.C.L. Joneja          | 25-3-1988 to 22-9-1988   |
| Shri P.K. Umashankar        | 23-9-1988 to 6-12-1991   |
| Shri B.C. Mathur            | 6-12-1991 to 23-4-1992   |
| Shri M. Wadhvani            | 23-4-1992 to 31-3-1997   |
| Shri M.C. Gupta             | 1-4-1997 to 31-3-2002    |
| Dr. P.L.Sanjeev Reddy       | 1-4-2002 to 31-3-2007    |
| Prof. S.P. Verma            | 1-4-2007 to 9-7-2007     |
| Shri B.S. Baswan            | 9-7-2007 to 5-8-2010     |
| Dr. Rakesh Hooja            | 6-8-2010 to 7-09-2012    |
| Shri U.C. Agarwal           | 13-09-2012 to 31-03-2013 |
| Dr. T. Chatterjee           | 31-03-2013 to 30-11-2018 |
| Shri Surendra Nath Tripathi | 08-04-2019 -             |