



INDIAN INSTITUTE OF
PUBLIC ADMINISTRATION

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NEWSLETTER**



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INSTITUTE NEWS

Programme for Central Tibetan Administration Officials

Sponsored by the Central Tibetan Administration, Dharamshala, the programme was conducted at IIPA from May 5-9. The programme was designed to enable the participants to: (i) understand the structure and procedures in administration; (ii) discuss the tools for project making; and (iii) analyse the protocol system in India. The programme faculty comprised guest speakers and in-house faculty. Dr. Sachin Chowdhry coordinated it.

Programme for Indian Telecommunication Service Probationers

Sponsored by the Ministry of Communications and Information Technology, the programme is being conducted at IIPA from May 12-June 20. Apart from understanding and appreciating the intricacies of judicial procedure, the programme has been designed to enable the participants to: (i) appreciate legal provisions relevant to administrative functioning and understand the legal limitations to decision-making; (ii) comprehend the dynamics of good governance and ethics; (iii) develop special skills for better administration and effective leadership; (iv) develop research methods and report writing skills; (v) understand the basics of financial management, cost benefit analysis and IRR; (vi) comprehend the relevance of project management and project life-style; (vii) appreciate and apply principles of management accounting; (viii) understand issues in fiscal policy; and (ix) appreciate principles of public

Annual General Body Meeting

The sixtieth Annual General Meeting of the General Body of the Institute will be held in October, 2014 in the IIPA Auditorium.

Members' Annual Conference

The fifty-eighth Members' Annual Conference will be held in October, 2014 in the IIPA Auditorium. The theme of the Conference is "Trends in Centre-State Relations".

Annual Essay Prize Competition 2014

The Executive Council in its meeting held on March 27 has approved "Social Harmony and Inclusive Development" as the topic for the Annual Essay Prize Competition.

Special Issue of *IJPA*

The Executive Council in its meeting held on March 27 has approved "Women's Empowerment" as topic for special issue of *IJPA* (July-September 2014).

युक्त इच्छा युक्त फोकस

संस्थान की कार्यकारिणी समिति की दि. 27 मार्च 2014 की बैठक में "नागरिक समाज और प्रजातन्त्र की प्रासंगिकता" विषय को इस वर्ष के लोक प्रशासन के विशेषांक के लिये चयनित किया गया है

policy formulation and implementation. The programme faculty comprises guest speakers and in-house faculty. Prof. Rakesh Gupta, Dr. Sapna Chadah and Dr. Nishi Sharma are coordinating it.

Programme on Capacity Building

Sponsored by the Ministry of Labour and Employment, two programmes on the captioned topic were conducted for ITI principals from May 19-23 and May 26-30. Apart from equipping the participants with new and relevant skills to enhance their capabilities, the programmes were designed to: (i) enhance the overall management skills and positive attitude; (ii) invigorate the leadership qualities and decision-making process as the head of the institute; (iii) expand the financial management and project management skills; (iv) endow the interpersonal communication skills and networking capabilities; and (v) develop the skills to understand the organisational behavior as well as human behaviour of the entire stakeholder related to the domain of official activities. The programmes faculty comprised guest speakers and in-house faculty. Dr. Girish Kumar and Dr. Pradip Kumar Parida coordinated the programmes.

Provisional Training Programme (PTP-16)

Sponsored by the Ministry of External Affairs, the captioned programme, a part of the Indo-Afghan partnership for strengthening sub-national governance in Afghanistan, was conducted at IIPA for the Afghan delegation from May

26 - June 6. Apart from providing the participants with a broad understanding of various facets of public administration, the programme was designed to: (i) expose them to various good practices in India and to draw lessons from them; (ii) equip them with knowledge and skills to better manage conflicts and disasters; (iii) enhance their capacity in managing development programmes/projects; and (iv) develop soft skills for enhancing their performance. Programme faculty comprised guest speakers and programme coordinators, Prof. Vinod K. Sharma, Prof. K.K. Pandey and Dr. C. Sheela Reddy.

Stakeholder Workshop on Prohibition of Employment as Manual Scavengers and their Rehabilitation Act, 2013

A workshop on the above theme was conducted at IIPA on May 27. Designed to bring together officers involved in implementation at Central, states and district levels, as also, the representatives of civil society organisations, activists, social workers, scholars and researchers working on the issue,

the workshop aimed at understanding both experiences of successful interventions and problems encountered in different context and to draw lessons from these to move forward. The workshop deliberated on the following themes: (i) survey of insanitary latrines and their conversion/demolition; (ii) survey of manual scavengers; (iii) rehabilitation of manual scavengers; and (iv) institutional mechanism for implementation of the Act. Dr. Tishyarakshit Chatterjee, Director of IIPA, delivered the inaugural address; and Shri T.R. Meena, Secretary of National Commission for Safai Karamcharis, gave the keynote address. Other speakers included Shri Bezawada Wilson, Founder, Safai Karamchari Andolan and Shri Paul Divakar, General Secretary, National Campaign for Dalit and Human Rights. Around 90 officers and civil society representatives from seven states participated. The workshop was sponsored by Dr. Ambedkar Foundation, Ministry of Social Justice and Empowerment and was coordinated by Prof. Dolly Arora.



Shri T.R. Meena addresses the audience. On his left are Prof. Dolly Arora and Dr. Tishyarakshit Chatterjee.

MEMBERS' ANNUAL CONFERENCE

The fifty-eighth Members' Annual Conference will be held in October, 2014 in IIPA's Auditorium. The theme/subject of the Conference is "**Trends in Centre-State Relations**". All the members of the IIPA are eligible to submit their papers on the theme.

The length of the papers should be between 1500 and 3000 words in typescript. Papers exceeding this limit will be returned to the authors. All papers must be accompanied by a synopsis of about 300-400 words

in typescript, which is intended to be a comprehensive summary of the paper giving in brief the most important issues being emphasised. The synopsis is intended to be read out at the Annual Conference. Papers without a synopsis will be returned to the authors.

Entries may be sent to the Director, IIPA or Research Coordination Unit at its email: **rcunitiipa@gmail.com**. The last date for receipt of entries is September 15, 2014. Papers received thereafter will not be considered. The papers will be

scrutinised by a committee of experts. Only those papers which are accepted for presentation will be circulated. However, synopses of all the papers will be circulated.

As already communicated, all Regional/Local branches may organise prelude conferences on the theme preceding the Annual Conference. The Regional/Local Branches will make a presentation of synopses/summaries of reports of the regional conference during the Annual Conference.

Professor Saroja Memorial Award

The Indian Institute of Public Administration invites articles from individual authors/ researchers for the 'Professor Saroja Memorial Award.' The article must address one or more of the many issues in the broad area of Gender Equity.

Application procedure: All submitted articles should be recent, unpublished and of a quality appropriate for publication. They should be typed in double space and both hard and soft copies of the article are required. The hard copy of the article should be sent to the Director, Indian Institute of Public Administration, Indraprastha Estate, Ring Road, New Delhi-110002 and marked "Article for Saroja Memorial Award."

An electronic or soft copy of the article should be mailed to iipasarojamemorial@gmail.com

Word count: Less than 10,000 (ten thousand) words.

Deadline for submission: Thursday, July 31, 2014

Award: Rs 10,000/-

Selection procedure: A committee will be constituted to select the best among the articles received.

Applicants must submit:

- A nationally recognised photo id
- Contact information
- Signed statement stating that IIPA will have the right to publish the paper that is selected for the award.

NEWS FROM BRANCHES

Assam Regional Branch

The branch organised a discussion-meeting on April 26, in which Prof. R.C. Borpatra Gohain, Dean of Law Faculty, Gauhati University, delivered the key-note address on “Directive Principles of Indian Constitution and Inclusive Growth”. Shri Jatin Hazarika, Chairman of the branch, presided over the programme.

Jammu and Kashmir Regional Branch

The branch organised a lecture-meeting on May 13, in which Prof. Gopalji Malaviya, Dean, School of National Security Studies at the Central University of Jammu spoke on “Security Governance—Challenges for the New Government”. He proposed two hypotheses (i) need for a shift of security paradigm both at internal and external level; and (ii) need for a stable government for robust security architecture. Dr. S.S. Bloeria, Vice-Chancellor of the Central University of Jammu, cautioned that Pakistan may test the waters by some provocative action to see the reflexes and response of the new government. Earlier Dr. Ashok Bhan, Chairman of the branch, explained how proxy war that the country faces from across its borders has obliterated the distinction between external security and internal security necessitating cooperation between the Union Government and the states. Earlier, the branch organised a workshop-cum-seminar on “Efficient Delivery of Public Services

through e-Governance” on May 2. Shri Amit Sharma, Special Secretary to Government, Animal/Sheep Husbandry Department, delivered the key-note address. He proposed various e-governance solutions for various departments of the State Government. He further observed that the future of e-governance is mobile governance models (m-governance), which would help government departments to reach out to the last mile users and provide maximum services through mobile phones. It was followed by a case study presentation by Dr. Suparn Sharma, Director of School of Business, SMVDU, regarding successful implementation of MIS in sugarcane industry in Uttar Pradesh. Shri D.S. Bali, Addl. CEO of JKeGA; and Shri Shafqat Bashir, Principal Consultant, SeMT, expressed their opinion on e-governance. Earlier, in his opening remarks, Dr. Ashok Bhan mentioned about the significance of e-governance in taking administration to the doorsteps of *aam admi*.

Karnataka Regional Branch

The branch has set up a Centre for Consumer Studies in Begaluru, which was inaugurated by Dr. A. Ravindra, former Chief Secretary, GoK on April 5. Shri S. Ramanathan, Chairman of the branch, stated that the consumer movement in Karnataka needs to be strengthened by way of training, advocacy and capacity building. Smt. Sujatha Hosamani, Joint Director, State Department of Food, Civil Supplies and Consumer Affairs, expressed her best wishes to the CCS and the

efforts of IIPA to promote consumer activism. Shri Gokak, former Commissioner of Public Grievance Commission; Shri Y.G. Muralidharan, Consultant, CCS; and Shri Sudhakar of Department of Legal Metrology expressed their opinion. The branch organised a Diamond Jubilee lecture on “The Western Ghats—Confusion over Conservation?” by Prof. R. Sukumar of Indian Institute of Sciences on May 3. In his presentation on the recommendations made by on the ecology issues of the Western Ghats by the Madhav Gadgil Committee and K. Kasturi Ragan Committee, Prof. Sukumar referred to the difference in the recommendations made by two committees and called for reconciliation between the two fairly divergent and debated reports. Dr. A. Ravindra, former Chief Secretary, GoK, felt that it is unfortunate that one has to struggle and strive to find points of agreement between the reports. He observed that discussions would eventually lead to some consensus for positive outcome in dealing with the matter concerning Western Ghats. Shri S. Ramanathan, Chairman of the branch, presided over the programme.

Madurai Local Branch

The branch in its general meeting, held on April 19, elected the following office-bearers for a two-year term (2014-16): *Chairman*: Dr. Dhulasi Brindha Varatharajan; *Vice-Chairman*: Dr. R. Jeyakodi; *Secretary*: Shri K. Baskaran; *Treasurer*: Dr. R. Jeganatha Srinivasan; *Members*: Sarvashri K.

Shanmugam, V. Karuppiah, R.N. Ilangoan, N. Annaman and C.R. Patel.

Maharashtra Regional Branch

The branch organised late Shri B.G. Deshmukh Memorial Lecture on March 28, in which Shri J.F. Ribeiro, former Police Commissioner of Mumbai, delivered a lecture on "The Values Advocated by late Shri B.G. Deshmukh". Sharing his experience with Shri Deshmukh, Shri Ribeiro pointed out various facets of workmanship of Shri Deshmukh as an able administrator, promoter of honesty, transparency and accountability in governance, his work for social causes and philanthropy. Shri Johny Joseph, Chairman of the branch, presided over the programme. Earlier, the branch in its general meeting, held on March 7, elected the following office-bearers for a two-year term: *Chairman:* Shri Johny Joseph; *Secretary:* Shri S.S. Kshatriya; *Treasurer:* Shri V.V. Deodhar; *Members:* Dr. M.R. Kolhatkar, Shri Pramod Shah, Shri Veerkumar Doshi and Dr. S.V. Ratnaparkhi. The

branch jointly with the Yashwantrao Chavan Pratishthan organised the Yashwantrao Chavan Memorial Lecture on March 21, in which Dr. Madhav Chavan, CEO-President of Pratham Education Foundation, Mumbai delivered a lecture on "School Education in Maharashtra— Current Status and Future Planning". While giving the detailed presentation on the present status and growth of school education in Maharashtra, Dr. Chavan pointed out the strength and weakness in the present system of education and stressed the need for conventional and non-conventional method of teaching for all-round development of individuals.

Odisha Regional Branch

The branch organised a seminar on "Withering Indian Economy: Issues and Challenges" on March 24. Dr. Sudhakar Panda, former Chairman of State Finance Commission, gave the key-note address. He observed that crisis in the Indian economy is being evaded but recovery will be slow and may be in full throttle by 2017. Presiding

over the programme, Shri Bipin Bihari Mishra, Chairman of the branch, observed that in the globalised world the recession in one part of the world impacts gradually to other regions. Earlier, the branch organised a seminar on "The Ageing Population Capabilities in Urban Life". Presiding over the programme, Shri Bipin Bihari Mishra emphasised that with growing urbanisation and development, there is also the rise of geriatric population who are not given the dignity and care that would help them contribute their might to the society. Ms. Rashmi Mohanty, State Head of Helpage India, stated that with age people suffer from various insecurities which lead to ill health and feeling of neglect; as such there is a need for family and community to participate in providing comfort and support.

Salem Local Branch

The branch jointly with Rotary Club of Salem Mid Town organised a lecture-meeting on April 16, in which Shri R. Pallanisamy, Lecturer of Government Arts College, Salem spoke on "Food Security in India".

NEWS FROM THE CENTRE

Senior Appointment in Ministries

The Union Government has approved the following senior appointments/promotions/transfers/extensions: • Shri P.K. Malhotra as Secretary, Department of Legal Affairs, Ministry of Law and Justice • Shri Arvind Mayaram as Finance Secretary, Ministry of Finance • Shri Ram Sewak Sharma as Secretary, Department of Electronics and Information Technology, Ministry of

Communications and Information Technology • Shri Amarjit Singh as Additional Secretary, Ministry of Water Resources • Shri Pravir Kumar as Director General, Directorate General of Foreign Trade, Department of Commerce, Ministry of Commerce and Industry • Shri Rajeev Kapoor as Director, Lal Bahadur Shastri National Academy of Administration, Mussoorie • Shri Raghavendra

Singh as Additional Secretary, Ministry of Information and Broadcasting • Shri T. Vijay Kumar as Additional Secretary, Department of Rural Development, Ministry of Rural Development • Dr. Sameer Sharma as Managing Director, India Tourism Development Corporation, Ministry of Tourism • Shri Subir Mallik as Joint Secretary, Ministry of Defence.

Integrated Watershed Management Programme

The Integrated Watershed Management Programme (IWMP), one of the flagship programme of Ministry of Rural Development, is under implementation by the Department of Land Resources since 2009-10 after integrating three area development programme namely Desert Development Programme, Drought Prone Areas Programme and Integrated Wastelands Development Programme for development of rainfed/degraded land in the country. The main aims of IWMP are harnessing, conserving and developing degraded natural resources such as soil, vegetative cover and water; prevention of soil run-off; rain water harvesting and recharging of the ground water table; increasing the productivity of crops; introduction of multi-cropping and diverse agro-based activities; promoting sustainable livelihoods and increasing the household incomes. The major activities taken up under IWMP, inter-alia, include ridge area treatment, drainage line treatment, soil and moisture conservation, rain water harvesting, nursery raising, afforestation, horticulture, pasture development, livelihoods for asset less persons. The Department of Land Resources has sanctioned 6622 projects covering an area of 31.29 million hectare and has released the Central assistant of Rs. 8240.61 crore to the states under IWMP since its inception in 2009-10 to 2013-14 (till November 2013). The project duration of IWMP project

varies from four to seven years. Though the IWMP projects are yet to be completed, the impacts are now visible in many parts of the country. The construction of water harvesting structures under IWMP has helped in improving the water availability and additional income to the farmers living in the project areas.

Model e-Villages for Bridging Digital Divide

The Centre for Development of Advanced Computing (C-DAC), and College of Horticulture and Forestry (CHF), Central Agricultural University, Arunachal Pradesh designed a model e-village project that would create computer infrastructure in the remote tribal areas of North East India to create e-literacy among the community. The basic objectives of designing and implementing this project are to make the village community, especially the youth, aware of the benefits of e-knowledge in different aspects of everyday life and to take ICT closer to farmers for improving their agricultural methods and output. The pilot phase of this project started in June 2008 and completed in March 2011. Ten villages of the East Siang District of Arunachal Pradesh were selected for the pilot. A baseline survey conducted during the initial phase of the pilot helped in designing the project according to the identified needs and aspirations of the community. With the inauguration of the project, ten e-village centres were set up, which were equipped with computer, printer, scanner, wireless Internet

connection (EVDO) and DTH (Direct-to-home) TV and provide printing, scanning and internet facilities to the villages. A mini library, having technical publications in agriculture and allied sectors, was also established to facilitate e-knowledge in agriculture among the community. The project has been successful in creating e-literacy and in building capacity of the community to use ICT for improving their livelihood and education. During its pilot, 54 training programmes were conducted that benefited 1640 farmers in obtaining advanced information on agriculture sector. Seven community e-awareness programmes conducted through e-village centres also benefited more than 800 students. Various documents with multimedia components on new technology and innovations in agriculture are made available to the community to facilitate adoption of modern techniques and to build their entrepreneurial skills. This project also helped in disseminating multilingual content of India Development Gateway (InDG) portal that related to agriculture, health, primary education, rural energy, e-Governance and social welfare. The success of the project indicated a strong case for replication in various remote areas of India. Although the pilot of the project is over, scale up proposal has already been submitted to the Department of Electronics and Information Technology, Ministry of Communications and Information Technology, through C-DAC for approval.

When prosperity comes, do not use all of it — Confucius

NEWS FROM STATES

Delhi

Safe Delhi Campaign

The Safe Delhi Campaign aims to create an inclusive city, where women do not have restrictions on their mobility and can access public spaces freely. It seeks to do so by partnering with civil society organisations, the police and the government. Over the last few years, the issue of women's safety has come to the forefront in Delhi. Everyday there are newspaper reports about the harassment that women face in Delhi and the constant state of fear that they have to live in. JAGORI—a women's training, documentation, communication and resource centre that seeks to build capacity and spread awareness about women's safety and fight for gender equality—initiated a 'Safe Delhi Campaign' with the aim of making people from the city more aware about the problems that women face and to develop strategies via which women can access public spaces in Delhi without constantly worrying about their safety. This campaign asserts that women have the right to live, to work and to move around with safety and dignity. Its strength lies in creating partnerships with various stakeholders and stressing on the fact that violence against women is not just a 'women's issue' and that NGOs, citizens groups and community organisations, educational institutions, industry, the

police and law enforcement agencies, the administration and elected representatives all have a role to play in ensuring women's safety and security. It has successfully created a mass support base and highlighted the need to address women's safety at a policy level and brought the issue to the forefront.

Karnataka

Drought Management

This project is designed to predict drought by using scientific methods, tools and data to prevent its occurrence; and respond to mitigate the effects of drought through drought relief and drought proofing measures. This is a multilevel institutionalised drought monitoring and early warning system that can be used in normal and drought periods. It can operate and perform the functions of monitoring, mitigation, preparedness, vulnerability mapping, and declaration; and accordingly carry out funding and relief operations in drought affected areas. It also uses ground-based data and data obtained from space technologies such as remote sensing and vegetation mapping for prediction purposes. This improved drought management system has resulted in reducing poverty levels in drought-affected states. There is a shift in methodology from crisis management (traditional approach) to risk management. It involves a

holistic approach to drought management, which includes forecasting, prevention, mitigation and preparedness in pre-drought phase along with post-drought measures of relief, rehabilitation under crisis management.

Electronic Integration of BHOOMI with Stakeholders

The State Government jointly with National Informatics Centre as technical partner has implemented a land records management system, BHOOMI, to bring reforms in the area of land administration. Previously, farmers were solely dependent on village accountant to get a copy of the record of rights, tenancy and crops leading to delays and harassment. Most significant achievement of BHOOMI has been electronic integration with stakeholders like registration department, land acquiring bodies, banks and financial institutions. These electronic integrations have resulted in reducing/removing human discretion and streamlined the various land records administration activities making records of rights current with respect to various activities happening in the external environment pertaining to land records. Web presence of BHOOMI has helped citizens to have easy access to their records. This is evident from the fact that on an average BHOOMI website gets one lakh hits per month. BHOOMI website also enables citizens to

Kind words do not cost much. Yet they accomplish much — Blaise Pascal

check the status of transactions in which their lands are involved.

Trash to Treasure

In India, waste collection is an unorganised sector that suffers from enforcement of waste management laws. In order to address the concerns, the Cooperative Housing Foundation (CHF) International introduced a decentralised model of waste management to improve facilities and support livelihoods. The initiative, named Trash to Treasure,

is funded by the Bill & Melinda Gates Foundation and Caterpillar to revamp the waste management and recycling industry in Bengaluru. The project has two implementation models. One is a traditional approach where waste is collected directly from 2000 households in Rajendranagar and Ambedkarnagar area, and taking it to a facility centre to sort them for recycling purposes. These centres are known as Parivarthana meaning 'change'. Second model includes collection

of waste from BBMP employees in Kasa Rasa centre. The centre is managed by Saahas, CHF's partner specialised in waste and recycling management. Saahas supervises the centre's staff, manages the operations and manufacturing of compost heap in organic waste convertor machines and finally sell it to recycling entrepreneurs. In all three areas, BBMP has provided the space to construct centres for waste sorting and recycling services.

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Quotable Quotes:

- *To be humble to superiors is duty, to equals courtesy, to inferiors nobleness* — Benjamin Franklin
- *Better know nothing than half-know many things* — Friedrich Nietzsche
- *The optimist sees the rose and not its thorns; the pessimist stares at the thorns, oblivious to the rose* — Kahlil Gibran
- *Some people dream of success while others wake up and work hard at it* — Napoleon Hill
- *Talk sense to a fool and he calls you foolish* — Euripides
- *Knowing others is wisdom, knowing yourself is enlightenment* — Lao Tzu

<p>Editor : DR. TISHYA CHATTERJEE Asstt. Editor : SUNIL DUTT</p>
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