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INSTITUTE NEWS

Annual General Body Meeting

The fifty-eighth Annual General Body Meeting of IIPA members was held on October 12 at IIPA auditorium. Shri T.N. Chaturvedi, Chairman of IIPA, presided over the programme. While taking stock of training and research activities, Shri Chaturvedi applauded in-house faculty for their scholarly contribution in diverse ways in the fields of research, training and consultancy. Discussing about the branches' activities, he expressed that it is through the regional/local branches we reinforce our own strength and influence. Earlier, in his opening remarks Shri U.C. Agarwal, Director of IIPA, highlighted the activities of IIPA and also shared concerns about Indian bureaucrats and the election system of the country which increases the role and responsibilities of training institutes like IIPA to inculcate and revive ethics, values and conscience. Prof. N.P. Singh gave the vote of thanks.



Shri T.N. Chaturvedi addresses the AGM. On his right is Shri U.C. Agarwal, Director IIPA.

The Institute's Annual Report and Annual Statement of Accounts for the year 2011-12 were presented to the Annual General Body Meeting, which were approved by the House along with the proceedings of last year's General Body Meeting. About 250 members attended the programme.

Members' Annual Conference

The fifty-sixth IIPA Members' Annual Conference was held on October 13 at IIPA auditorium. The theme of the conference was "Administration of Urban Development and Urban Service Delivery". In his welcome address, Shri U.C. Agarwal, Director of IIPA, highlighted the significance of the theme. Shri T.N. Chaturvedi, Chairman of IIPA, gave the opening remarks and presided over the morning session. Dr. N. Rajalakshmi presided over the forenoon session and Shri B.V. Krishna Kumar presided over the afternoon session. Prof. K.K. Pandey presented the theme paper in which he emphasised that urbanisation is inevitable, and is directly linked with the process of economic development. However, Prof. Pandey observed that the systems and procedures to manage urban growth are relatively weak, which provides an opportunity to firm up policies and strategies as was initiated in 1985. He stated that devolution of powers, funds and functions to ULGs are critical for pro-poor, inclusive, environment-friendly and citizen-centric management system. This includes (a) accountability of partner institutions towards ULG, (b) balance of power between deliberative and executive wings of ULGs, (c) measures towards fiscal self-sufficiency (through further rationalisation of transfers and optimum utilisation of

The IIPA fraternity extends its greetings to all its readers for Karaka Chaturthi, Diwali, Govardhan Puja, Bhai Duj, Chhat Puja and Guru Nanak's Birthday

own sources of finance), and (d) partnership and equity in the delivery of services. He stated that state governments in this regard have to reorient their role as a facilitator and partner in the process of urban development. He observed that the role of the Central Government is equally important to guide, engage and support the states and ULGs to promote sustainable urbanisation.

Besides the discussion paper, following eight papers on the theme were presented: Shri T.N. Dhar, Lucknow; Dr. P. Lakshminarayanan, Nagpur; Dr. E.A. Narayana and Mohammednur Ahmed, Visakhapatnam; Dr. Ashutosh Pandey, Bulandshahr; Prof. B. Prabhakar Rao, Andhra Pradesh; Dr. Sigamani P., New Delhi; Dr. Nirmal Kumar Singh and Smt. Supriya David, Nagpur; and Dr. G. Vedanthadesikan and Dr. C. Subramanian, Annamalai Nagar. In addition, 29 synopses of the papers on the theme by the following were presented: Dr. Md. Mushfique Alam, Bhagalpur; Shri B. Hari Balakrishnan, Puducherry; Dr. Bijoy Chand, Burdwan; Dr. Nittam Chandel, Bilaspur; Dr. Panchanan Chattopadhyay, Assam;

Shri Anil Chowdhry, Bareilly; Dr. R.R. Dhanapall, Puducherry; Dr. R.K. Gupta, Uttarakhand; Dr. S.K. Jha, Jharkhand; Shri Kanhaiya Lal, Jharkhand; Dr. Arun Kumar, Rampur; Dr. Binita Kumari, Jharkhand; Dr. Sunita Kumari, Jharkhand; Dr. Bijoyini Mohanty, Bhubaneswar; Dr. K. Padmanabhan, Kanyakumari; Dr. A.N. Panda, Odisha; Dr. C. Nagaraja Rao, Rajamundry; Prof. Asish Ray, Howrah; Shri Durga Charan Samal, Cuttack; Shri Sankar Kumar Sanyal, Howrah; Shri Darshan Singh, New Delhi; Dr. Madan Gopal Sinha, Ghazipur; Dr. Navanit Sinha, Patna; Dr. N.N. Misra and Dr. Sasmita

Mishra, Nagaland; Dr. Punya Baruah, Jorhat; Shri P.D. Upadhyaya, U.P.; Dr. Tanuja Singh and Dr. Satyajit Singh, Patna; Dr. Ravneet Kaur, Patiala; and Shri K. Shiva Prasad, Secunderabad. About 250 members participated in the programme.

Result of Annual Essay Prize Competition

Shri T.N. Chaturvedi handed out prizes to the following four winners of IIPA's Annual Essay Prize Competition 2012: one first prize of Rs. 5000 to Dr. Ruma Bhargava of Kota for her entry on "Civil Society and Parliamentary Democracy in India". One second prize of Rs. 3000 and one third prize of Rs. 2000 were awarded to Ms. Hena Naqvi of Gorakhpur for her entry on "Civil Society and Parliamentary Democracy in India"; and Dr. Padma lyer of Lucknow for her entry on "Administrative Measures for



Shri T.N. Chaturvedi addresses the audience. Sitting on his left are Prof. K.K. Pandey, Shri B.V. Krishna Kumar and Shri U.C. Agarwal.

P.L. Sanjeev Reddy Passes Away

Dr. P.L. Sanjeev Reddy, former Director of IIPA, passed away on October 15. A condolence meeting to mourn the demise of the departed soul was solemnised on September 16. A two-minute silence to pay homage to the departed soul was observed and a condolence resolution passed. The resolution read: This meeting of the IIPA fraternity deeply mourns the sudden demise of Dr. P.L. Sanjeev Reddy on September 15, 2012 at Hyderabad and places on record its profound sense of sorrow and grief on his passing away. Dr. Reddy was born on December 5, 1940. He had done Masters in Economics and Ph. D. in Industrial Management. Dr. Reddy began his initial career as Lecturer in the faculty of Economics, Andhra University. He joined the Indian Administrative Service in 1964 (Andhra Pradesh cadre). During the period spanning over 40 years in the IAS service, he held various sensitive, responsible, challenging and top level assignments in different fields. Specialised mainly in the field of industry, finance, international trade, commerce and development administration including social development. Dr. Reddy won several national awards for managerial excellence, productivity enhancement, and trade promotion and for outstanding contribution towards investment and cause of industrial promotion, technology transfer, sustainable development, social development, etc. The IIPA offers its sincere condolences to the members of the bereaved family. May the Almighty give them courage to bear the loss and may his noble soul rest in eternal peace.

Increased Agriculture Production” respectively. For Hindi essays, none of the essays merited a first prize and third prize, one second prize of Rs. 3000 was awarded to Shri Manish Kumar of Delhi for his entry on “*Bharat mein Civil Society tatha Sansadya Loktantra*”.

Case Study Award Scheme

Since none of the case studies merited first and third prizes, one second prize of Rs. 6000 was jointly awarded (Rs. 3000 each) to Prof. R. Limbadri of Hyderabad for his entry on “MNREGA: A Case Study”; and Dr. Namita Gupta and Rajiv Gupta of Panchkula for their entry on “Implementation of ‘Parho Punjab’ Project: A Case Study of District Mohali (Punjab)”

T.N. Chaturvedi Award for Best Article

Shri T.N. Chaturvedi award for the best article published in *Indian Journal of Public Administration* has been awarded to Dr. Basanta Kumar Singh for his article on “Primitive Administrative Institutions of the Tribes of Arunachal Pradesh” published in April-June 2011 issue.

Election of Vice-Presidents

The Executive Council in its meeting, held on October 12, elected Dr. Brij Mohan Sharma and Shri B.V. Krishna Kumar as the vice-presidents of the Institute for a two-year term through ballot.

Election of Chairman of IIPA’s Standing Committee

The Executive Council in its meeting, held on October 12, elected Prof. R.V. Dhanapalan as Chairman, Standing Committee of the Institute for a two-year term through ballot.

Election of Treasurer

As authorised by the Executive

Council in its meeting, held on October 12, the Chairman of IIPA has nominated Prof. S.N. Mishra as the Hon. Treasurer of the Institute for a two-year term.

Election of Office-bearers of Branches

Office-bearers of regional/local branches of IIPA met at IIPA, New Delhi on September 12 to discuss a large number of issues pertaining to strengthening of IIPA activities and development of branches. Shri U.C. Agarwal, Director of IIPA, presided.

Distinguished Members of IIPA Honoured

Shri T.N. Chaturvedi honoured the following members for their distinguished services to the Institute: Shri U.C. Agarwal, Dr. Ajit M. Banerjee, Prof. S.L. Goel, Dr. M.R. Kolhatkar, Dr. Birendra Prasad Mathur, Prof. Vedagiri Shanmugasundaram, Prof. Arvind K. Sharma, Dr. Bahadur Singh, Shri S.N. Swaroop, Dr. Har Swarup and Dr. Rakesh Hooja (posthumous).

Release of Special Issue of IJPA and Hindi Journal Lok Prashasan

Shri T.N. Chaturvedi released the Special Issue of *Indian Journal of Public Administration* on “Use of a Competency Framework in Administration: Recruitment, Training and Promotions” at the Annual General Body Meeting held on October 12. The issue, containing 316 pages, carries 24 articles contributed on different aspects of the theme by the authors of eminence along with two documents and a select bibliography. The Hindi journal (*Lok Prashasan*), containing 348 pages, carries 29 articles and a select bibliography.

Books Released

Shri T.N. Chaturvedi released the following publications during

AGM: (i) Odisha Regional Branch: (a) *Workshop on Forest Rights Act-2006 Issues and Challenges*; (b) *Workshop on Role of Panchayat Bodies in Rural Development Since 1959*; and (c) *Prashasan 2012*; (ii) four publications from Karnataka Regional Branch: (a) *History of Karnataka Regional Branch 1957-2011*; (b) *Those Eventful Years with the Mahatma—A Selection from V. Kalyanam*; (c) *Reading on Is India a Failing State? Is there an Alternative? And* (d) *Urban Governance (Administration), Development and Service Delivery*; (iii) *Corruption and Human Rights* by V.N. Viswanathan; (iv) *Organisational and Procedural Issues in Government* by Ramesh Kumar Tiwari and Sujata Singh; (v) *IIPA Discussion Papers series No. 7: Climate Change: Back to Basic* by Shyamli Singh; (vi) *Municipal Finance for Inclusive Habitat* by K.K. Pandey; and (vii) *Medicinal Plants of India* by Sunita Singh and Subhalaxmi.

National Seminar on Emerging Consumerism in Context of Climate Change: Issues and Challenges

The Institute’s Centre for Consumer Studies teamed up with the Government P. G. College, Chamba, in organising the programme from October 3-5 at Chamba. It was sponsored by the Department of Consumer Affairs. Prof. O.P. Monga, former Head and Professor of Sociology, Himachal Pradesh University, as the Chief Guest inaugurated the programme. The presidential address was delivered by Dr. M.L. Sharma, Principal of the College. Dr. Mamta Pathania of IIPA gave the special address. Besides discussing various issues concerning unsustainable consumption on part of the consumers, leading to adverse impact on the climate and the role the

consumers can play, the programme was designed to: (i) provide a larger platform to exchange ideas on issues of contemporary importance and relevance; and (ii) provide an opportunity to various stakeholders to present their ideas on the issue and help draw strategies to meet the new challenges facing the environment and the consumers with special reference to Himalayan region. The seminar was divided into six thematic sessions on different topics related to Emerging Consumerism and Climate Change in which 38 papers were presented by experts from national and international domain and around 90 participants attended the programme. Dr. Mamta Pathania coordinated it.

Provincial Training Programme (PTP)—3

Sponsored by the Ministry of External Affairs, the captioned programme, part of Indo-Afghan partnership for strengthening sub-national governance in Afghanistan, was conducted at IIPA for the Afghan delegation from October 15-26. Apart from providing the participants

with a broad understanding of various facets of public administration, the programme was designed to: (i) expose them to various good practices in India and how to draw lessons from them; (ii) equip them with knowledge and skills to better manage conflicts and disasters; (iii) enhance their capacity in managing development programmes/projects; and (iv) develop soft skills for enhancing their performance. Programme faculty comprised guest speakers and in-house faculty. Prof. K.K. Pandey and Dr. C. Sheela Reddy coordinated it.

ASPA Delegation Visits IIPA

A five-member delegation from American Society for Public Administration (ASPA) visited IIPA on October 30. ASPA is a membership association in the United States



ASPA delegation at IIPA

sponsoring conferences and providing professional services primarily to those who study the implementation of government policy, public administration, and, to a lesser degree, programmes of civil society. Shri U.C. Agarwal, Director of IIPA, welcomed the delegates and briefed about IIPA and the APPPA.

They had an interactive session with the IIPA faculty and 38th APPPA participants wherein issues on consumerism, environment, ethics and public administration were discussed. They evinced interest in exploring feasibility of developing a synergy between ASPA and IIPA. Shri T.N. Chaturvedi, Chairman of IIPA, presided over the programme. Shri Sunil Dutt, Assistant Editor, coordinated it.

Faculty News

- Prof. Vinod K. Sharma, Professor of Disaster Management, has been awarded Highly Commended Award 2012 by Emerald Literati Network for his paper on “A Framework for Equitable Apportionment of Emission Reduction Commitments to Mitigate Global warming” published in the *International Journal of Energy Sector Management* (Vol.5 No.3, 2011).

Chairman IIPA at 8th ICPA

Shri T.N. Chaturvedi, Chairman IIPA attended the 8th International Conference on Public Administration (ICPA) organised by Osmania University, Hyderabad in association with the American Society for Public Administration and the University of Electronic Science and Technology of China from 25-27 October 2012. About 180 delegates from 31 countries participated in the Conference. Shri Chaturvedi was the Chief Guest at the valedictory session and delivered the valedictory address.



NEWS FROM BRANCHES

Andhra Pradesh Regional Branch

The branch organised a prelude seminar on “Administration of Urban Development and Urban Service Delivery” on October 10. Shri M. Prasada Rao, former Commissioner of Municipal Administration, Andhra Pradesh, was the Chief Guest. He spoke on the need to develop a cadre of professional urban administrators and service delivery in the areas of provision of education and employment, health, sanitation and sewerage, provision of water supply and tackling of transport and traffic. He emphasised the need for funding, setting up regulatory commissions and a national institute of urban development for improving delivery of services. In his presidential address, Shri M. Gopalakrishna Naidu, Chairman of the branch, highlighted the importance of strengthening urban local government, provision of adequate funds and capacity building of the employees. He stressed the importance of co-ordination amongst the different agencies and a comprehensive review and charting of the way forward.

The branch held a condolence meeting to mourn the demise of Dr. Rakesh Hooja, Director of IIPA on September 10 and passed a resolution, which read: All the members of the AP Regional Branch of IIPA, Hyderabad are deeply grieved at the sudden demise of respected Dr. Rakesh Hooja, Director of Indian Institute of Public Administration on September 7, 2012 at New Delhi and prayed God to grant peace to the departed soul and provide strength, solace and courage to his wife and members of the family to bear the great loss with fortitude and equanimity.

Bihar Regional Branch

The branch jointly with PG Department of Economics, R.N. College, Hajipur organised a UGC-sponsored national seminar on “Rural Labour Problems and Prospects” on September 19. Dr. S.R. Singh, Director of Education was the Chief Guest and main speaker. Dr. R.P. Singh, Professor of Economics, M.S. Kashividyapith; Dr. Krishna Mohan Prasad of BRABU; and Dr. Anil Kumar Thakur, General Secretary of Indian Economic Association presented their papers and views on the topic. Dr. Navanit Sinha, Secretary of the branch and Member of IIPA’s Executive Council, proposed vote of thanks.

Gulbarga Local Branch

The branch organised a prelude seminar on “Administration of Urban Developments and Urban Service Delivery” on October 6. Shri N.S. Prasanna Kumar, Deputy Commissioner, Gulbarga, as Chief Guest, inaugurated the programme. Shri G.H. Vidyasagar of Gulbarga University; and Dr. B.S. Gulshetty, Principal of Inamdar MSW PG College spoke on the topic. Shri S. Basavaraj, Chairman of the branch, presided over the programme.

Haryana Regional Branch

The branch organised a prelude conference on “Administration of Urban Development and Urban Service Delivery” on October 6. Shri V.P. Baligar,

CMD of HUDCO, gave the key-note address. In his welcome address Dr. G. Prasanna Kumar, Vice-Chairman of the branch, stated that most urban local bodies are not providing urban basic services meeting the benchmarks as recommended by 13th Finance Commission and prescribed by Ministry of Urban Development in spite of 74th Constitutional amendment. Shri M.C. Gupta, Chairman of the branch, observed that citizens are not getting the basic municipal facilities. The quality of urban development and urban service delivery would not improve till the quality of citizenry is improved. Prof. K.K. Pandey, the author of the theme paper, in his presentation highlighted significant data and events tracing the history and status of urban development globally and within our country. In his key-note address, Baligar assured of help from his organisation to the municipal bodies and agencies relating to urban development. He also advocated greater power to the municipal bodies as enshrined in the 74th Constitutional amendment. Shri D. Suresh, Commissioner of Municipal Corporation, Faridabad cited Faridabad as a case study in urban development and urban service delivery.

Karnataka Regional Branch

The branch in collaboration with the Institute of Social and Economic Change organised a prelude conference on “Administration of Urban Development and Urban Service Delivery”. Dr. A. Ravindra, former Chief Secretary, Government of Karnataka, inaugurated the

programme; and Prof. K.R.S. Murthy, Chairman of Board of Governors, ISEC, presided. Prof. G. Thimmaiah, former Director of ISEC, chaired the first session on “Urban Governance, Development and Service Delivery: Structures, Policies, Laws, Regulations and Plans”. Prof. Pranab Bardhan, Professor, Department of Economics, Graduate School, University of California, chaired the second session on “Urban Planning, Development (Infrastructure), Finance and Private Participation”. Shri A.N. Yellappa Reddy, former Secretary, Forest, Environment and Ecology, Government of Karnataka, chaired the third session on “Globalisation, Marginalisation and Environmental Degradation: Civil Society Movements and Citizens’ Rights”. Dr. P.V. Shenoi, former Director of ISEC, chaired the fourth session on “Urban Governance and Service Delivery of Health, Education and Social Security: Participation, Transparency and Accountability”. Prof. S.L. Rao, former Chairman of Board of Governors, ISEC, delivered the valedictory address. Shri S. Ramanathan, Chairman of the branch, chaired the session. Earlier, the branch organised a lecture-meeting on September 22, in which Shri Dipak Sarmah, Principal Chief Conservator of Forests (Wildlife), Government of Karnataka, spoke on “Man versus Animal Conflict in Karnataka”. He referred to several measures taken to tackle the problems caused by man animal conflict in Karnataka’s forests. Shri S. Ramanathan presided over the programme.

Kerala Regional Branch

The branch organised a prelude conference on “Administration of Urban Development and Urban Service Delivery” on October 4. Inaugurating the programme Smt. Chandrika, Worship Mayor, pointed out that the disposal of solid waste management is one of the crucial problems faced by the urban bodies. Presenting the theme paper, Dr. V.M. Gopala Menon, Secretary, Cooperation, Government of Kerala, pointed out that there is a need to have a comprehensive assessment of urbanisation and urban development process in India. In his presidential address, Prof. Joseph K. Alexander, Chairman of the branch, observed that the massive urban-oriented spending is found to be catalytic for speedy economic growth in the cities. The branch also elected the following office-bearers for two-year term: *Chairman*: Prof. Joseph K. Alexander; *Vice-Chairman*: Dr. P. Sukumaran Nair; *Secretary & Treasurer*: Dr. G. Radhakrishna Kurup; *Joint Secretaries*: Shri Babu Jose and Dr. K.C. Sreekumar; *Members*: Prof. K. Raman Pillai, Shri M. Sankara Narayana Pillai, Dr. R.K. Suresh Kumar, Prof. V.P. Narayanan Nair, Dr. Pennamma Jose, Shri G.P. Kumaraswami, Shri K.A. Pillai, Dr. S. Srilatha, Prof. M.G. Gopalakrishnan Nair, Dr. Muraleedhara Menon, Shri R. Narayana Swami and Dr. S. Ajitha.

Madhya Pradesh and Chhattisgarh Regional Branch

The branch organised a meeting on August 18 to discuss the

implications of the reemployment of the retired high level personnel from civil services and judiciary. On September 16, the branch organised a prelude conference on “Urban Development and Urban Service Delivery” addressed by Prof. K.K. Pandey of IIPA. The branch also organised a meeting on October 20, to discuss the implications of the economic reforms and how they are going to affect our economy. Shri Dharmendar Nath addressed the members detailing the history of reforms since 1991.

Maharashtra Regional Branch

The branch organised a prelude conference on “Administration of Urban Development and Urban Service Delivery” on October 5. Shri Jayant Kumar Banthia, Chief Secretary, Government of Maharashtra, was the Chief Guest. Shri Sitaram Kunte, Municipal Commissioner of Brihan Mumbai Mahanagarpalika; and Dr. Marina Pinto, former Professor of Public Administration, University of Mumbai, made presentations on the theme. Shri Johnny Joseph, Chairman of the branch, presided; and Shri S.S. Kshatriya, Secretary of the branch, compered the programme. Earlier, on October 4, during AGM following were elected unopposed as Executive Committee members under Rule 5(i) (c) for the year 2012-14: Shri V.A. Kalyankar, Dr. P.R. Kondekar, Shri Vijay Satbir Singh and Shri S.S. Dodd. On this occasion, prizes were given away to the following winners of the late B.G. Deshmukh Annual Essay Competition for the year 2011-12 organised by the branch:

Being ignorant is not so much a shame, as being unwilling to learn — Benjamin Franklin

one first prize of Rs. 5000 to Ms. Soniya Rajekhan Shanediwan for her entry on "Late Shri Y.B. Chavan's Contribution to Public Administration to India" (Marathi entry). One second prize of Rs. 4000 to Smt. Sapana Janakrao Napte for her entry on "Late Shri Y.B. Chavan's Contribution to Public Administration to India" (Marathi entry). One third prize of Rs. 2500 to Shri Aditya Divakar Prabhudesai for his entry on "India's Strategic Concerns in the Evolving Multi-polar World" (English entry). One consolation prize of Rs. 2000 to Prof. Rekha Vinayak Nabar for entry on India's Strategic Concerns in the Evolving Multi-polar World" (Marathi entry).

Rajasthan Regional Branch

The branch jointly with Shiv Charan Mathur (SCM) Social Policy Research Institute, Jaipur organised a prelude conference on "Administration of Urban Development and Urban Service Delivery" on October 5. Prof. Ramesh K. Arora, Chairman

of the branch, made introductory remarks and Dr. Sudhir Verma, Director, SCM Social Policy Research Institute, presided. Justice V. S. Dave, former Judge of Rajasthan High Court, inaugurated the conference; and Shri K.K. Bhatnagar, former Chairman of HUDCO, delivered the key-note address. Earlier, the branch collaborated with Management Development Academy in organising the following two book review sessions on October 2 and 3: (i) on the occasion of Shri Lal Bahadur Shastri's birth anniversary, Prof. Ramesh K Arora, Chairman of the branch, reviewed a new book entitled *Lal Bahadur Shastri: Past Forward* written by his son Sunil Shastri. The book highlights the honesty, decisional ability and courage of Shastriji; and (ii) Shri B.D. Joshi, IAS (Retd.), presented the gist of his book, *Physical and Mental Health* that contains valuable lessons for active as well as retired civil servants, managers and laymen. The branch also organised a seminar on "Administration of Urban Development

and Urban Service Delivery" which was inaugurated by Justice V.S. Dave, former Judge of Rajasthan High Court. The key-note address was given by Shri K.K. Bhatnagar, former Chairman of HUDCO. Other participants included Prof. Ramesh K Arora, Chairman of the Branch, Shri K.K. Saxena, IAS (Rtd.), Shri I. C. Srivastava, IAS (Retd.), Shri Rajendra Bhanawat, IAS (Retd.), Dr.Satish K. Batra, Vice-Chairman of the branch, Shri K.K. Khanna, Shri B.M. Sanadhya and Shri P.R. Mehta, former Principal of Telecommunications College, New Delhi.

West Bengal Regional Branch

The branch organised a prelude conference on "Administration of Urban Development and Urban Service Delivery" on September 9. Shri Amitava Sinha, Joint Secretary of the branch, inaugurated the programme which was attended by members, students, civil servants and academics. Shri Surrya Ray, Chairman of the branch, presided over it.

NEWS FROM THE CENTRE

Senior Appointments in Ministries

The Union Government has approved the following senior appointments/promotions/transfers/extensions: • Shri Raminder Singh as Finance Secretary and Secretary, Department of Expenditure, Ministry of Finance • Shri Sumit Bose as Secretary, Department of Revenue, Ministry of Finance • Shri Sanjay Kothari as Secretary, Department of

Administrative Reforms and Public Grievances and Department of Pensions & Pensioners Welfare, Ministry of Personnel, Public Grievances and Pensions • Shri Ravinder Kumar Jain as Additional Secretary, Department of Health and Family Welfare, Ministry of Health and Family Welfare • Shri Khurshid Ahmed Ganai as Additional Secretary, Ministry of Home Affairs • Shri Rajiv Takru as Additional Secretary and

Financial Adviser, Department of Health and Family Welfare, Ministry of Health and Family Welfare • Shri R.C. Mishra as Central Provident Fund Commissioner, Employees' Provident Fund Organisation, Ministry of Labour and Employment • Shri Depender Singh Dhesi as Director General, DGS&D, Department of Commerce, Ministry of Commerce and Industry • Shri Girish Shankar as Additional Secretary, Ministry of Tourism •

Experience is the name every one gives to their mistakes — Oscar Wilde

Ms. Gauri Kumar as Additional Secretary, Ministry of Mines • Shri Arun Kumar Jain as Adviser, Inter State Council Secretariat, Ministry of Home Affairs • Shri Bimal Julka as Additional Secretary and Financial Adviser, Ministry of External Affairs • Ms. B. Bhamathi as Additional Secretary and Financial Adviser,

Department of Rural Development, Ministry of Rural Development • Shri K. Skandan as Additional Secretary, Ministry of Home Affairs • Ms. Rita A. Teatota as Additional Secretary, Department of Telecommunications, Ministry of Communications and Information Technology • Shri Rajiv Gauba as Additional Secretary,

Department of Electronics and Information Technology, Ministry of Communications and Information Technology • Shri Pankaj Agarwal as Secretary, Department of Consumer Affairs, Ministry of Consumer Affairs, Food and Public Distribution • Shri Sutanu Behuria as Secretary, Ministry of Minority Affairs.

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Quotable Quotes

- *When you doubt your power, you give power to your doubt* — Aristotle
- *Limitations live only in our minds. But if we use our imaginations, our possibilities become limitless* — Jamie Paolinetti
- *When we seek to discover the best in others, we somehow bring out the best in ourselves* — William Arthur Ward
- *Life is not measured by the number of breaths we take, but by the moments that take our breath away* — Ralf Waldo Emerson
- *Debt is a prolific mother of folly and of crime* — Benjamin Disraeli
- *Reading maketh a full man; conference a ready man; and writing an exact man* — Francis Bacon

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