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## INSTITUTE NEWS

### Workshop on Sensitising Schools with the Versatility of GIS

Sponsored by Government of NCT of Delhi, the captioned programme was jointly organised by IIPA's Centre for Social Welfare and Administration and Geospatial Delhi Limited (GSDL) at IIPA on November 27. Inaugurating the programme, Shri Tejendra Khanna, Lt-Governor of Delhi, highlighted the core values as one of the important basic educational concept which needs to be strengthened without any compromise. He shared experiences of governance in which IT and GIS have been used for decision-making. The experiences shared ranged from crime mapping, to plotting traffic accidents, mapping of Yamuna Flood Plain leading to delineation of "O" zone in Master Plan of Delhi 2021. Shri T.N. Chaturvedi, Chairman of IIPA, in his presidential address appreciated the career and qualities displayed by Shri Tejendra Khanna.



Shri Tejendra Khanna delivers the inaugural address. Sitting on his left are Dr. Kusum Lata and Shri T.N. Chaturvedi

भारतीय लोक प्रशासन संस्थान  
परिवार की ओर से आपको नववर्ष की शुभ कामनाएँ  
*The Entire IIPA Fraternity Wishes  
You A Happy and Prosperous New Year*

He reinterpreted the message of LG as the need for tolerance in all the spheres of life. After the inaugural session four technical sessions were organised with the objective of instilling in students and teachers a sense of direction, orientation, scale and use of GIS for decision-making. Practical examples were given in the form of exercise to the participants. Three performance based short listed participants per technical session were awarded by the dignitaries during the valedictory session. The valedictory session was graced by the presence of Shri D.S. Meshram, President, Institute of Town Planners India as the Chief Guest and Shri Satyendra Garg, IPS, Joint Commissioner of Police (Traffic) as the Special Guest. This workshop was organised by Dr. Kusum Lata along with Dr. PK. Srivastava, MD of GSDL.

### Workshop on Gender Budgeting

The Ministry of Women and Child Development and IIPA jointly organised the programme for local government representatives of north-east and eastern states at IIPA on November 29-30. Apart from familiarising the participants with gender budgeting related concepts, experiences and tools, the programme was designed to enable them to: (i) cross learn regarding progress made and challenges faced or surmounted in incorporating and implementing gender

**The IIPA fraternity extends its greetings to all its readers for Makar Sankranti, Pongal,  
Guru Gobind Singh's Birthday, Milad-un-Nabi and Republic Day**

issues through policies, programmes and schemes; and (ii) identify ways of redefining budgeting priorities to reach out to women or use gender budgeting to provide transformative leadership. Programme faculty comprised guest speakers and the programme coordinator, Prof. Aasha Kapur Mehta.

### **Workshop on State-Civil Society Interface for Improved Policy Performance**

Sponsored by the Ministry of Personnel, Public Grievances and Pensions, the programme was conducted at IIPA from December 3-7. The programme brought together civil servants in policy-making and implementation positions and civil society actors operative at various levels to deliberate upon analysis of various possible strategies of state-civil society interface in India. It broadly focused on: (i) engagement with policy process; (ii) delegation of tasks; (iii) involvement in service delivery; (iv) role in implementation; and (v) role in monitoring, evaluation and feedback process. Programme faculty comprised guest speakers and in-house faculty. Prof. Dolly Arora coordinated it.

### **Programme on Urban Governance**

Sponsored by the Department of Urban Development and Poverty Alleviation, Government of Mizoram and the Ministry of Urban Development, Government of India, the programme was conducted for officials of Mizoram Government at IIPA from December 3-7. The objectives of the programme were to: (i) discuss the issues and challenges in urban sector; (ii) appreciate various

aspects of good urban governance; (iii) analyse urban sector reforms; (iv) identify methods for effective service delivery; and (v) learn from good practices in other places for replicability in the state. Programme faculty comprised guest speakers and in-house faculty. Dr. Sachin Chowdhry coordinated it.

### **Programme for Presidents and Members of the District Consumer Forums**

Sponsored by the Ministry of Consumer Affairs, Food and Public Distribution under the guidance of the National Consumer Disputes Redressal Commission, the programme was conducted at IIPA by its Centre for Consumer Studies from December 3-7. Apart from elaborating and integrating the various provisions of the Consumer Protection Act and other legislation having a bearing on consumer protection, the programme was designed to enable the participants to: (i) appreciate the intricacies of judicial procedure in general and the requirements of fairness and reasonableness in the functioning of quasi-judicial bodies such as the consumer disputes redressal agencies in particular; (ii) effectively make use of the art of judgement-writing in delivering the orders of the consumer courts; (iii) appreciate the legal dimensions of the case laws developed in the area of consumer protection; and (iv) develop effective leadership for better administration of consumer justice. Programme faculty comprised guest speakers and in-house faculty. Prof. Suresh Misra and Dr. Sapna Chadah directed it.

### **Programme for Trainee AEEs of CPWD**

Sponsored by Central Public

Works Department, the programme was conducted at IIPA, for trainee AEEs (Civil and Electrical) of CPWD (UPSC-2010), from December 3-21. Apart from comprehending the dynamics of public administration and understand its changing nature, the programme was designed to enable the participants to: (i) familiarise with governance structure and legislature processes; (ii) acquaint with basic laws relevant in their service; (iii) grasp the economic environment of the country; (iv) gain rudimentary financial knowledge; (v) develop broad-based understanding of work environment; and (vi) build the skills of communicating and management in the organisational context. Programme faculty comprised guest speakers and in-house faculty. Prof. P.K. Chaubey and Prof. Sushma Yadav coordinated it.

### **Course on Direct Trainer Skills**

Designed by the Thames Valley University, UK and sponsored by the Department of Personnel and Training, the captioned course was conducted at IIPA from December 10-14. Besides distinguishing between education, training and learning, the course was designed to enable the participants to: (i) describe the four stages in systematic approach to training (SAT); (ii) review the role of a trainer within SAT; (iii) apply the concept of learning unit to training activities; (iv) write training objectives; and (v) plan training activities using four ways of learning. Dr. C. Giri, Registrar of IIPA, coordinated it.

### **Provisional Training Programme (PTP) - 6**

Sponsored by the Ministry of External Affairs, the captioned programme, part of Indo-Afghan

partnership for strengthening sub-national governance in Afghanistan, was conducted at IIPA for the Afghan delegation from December 12-24. Apart from providing the participants with a broad understanding of various facets of public administration, the programme was designed to: (i) expose them to various good practices in India and to draw lessons from them; (ii) equip the participants with knowledge and skills to better manage conflicts and disasters; (iii) enhance their capacity in managing development programmes/projects; and (iv) develop soft skills for enhancing their performance. Programme faculty comprised guest speakers and the programme coordinators, Prof. Vinod K. Sharma, Prof. K.K. Pandey and Dr. C Sheela Reddy.

### Seminar on Consumer Protection and Empowerment

The Centre for Consumer Studies, Indian Institute of Public Administration, New Delhi in collaboration with Government College of Teacher Education, Dharamshala conducted the programme on December 13-14 at Dharamshala. The Department of Consumer Affairs, Government of India, sponsored the programme. Justice A.K. Goel, former President of State Consumer Commission, Shimla inaugurated the seminar; and Prof. Suresh Misra, delivered the key-note address. The valedictory address on the concluding day was delivered by Prof. Y.S. Verma, Dean, School of Management Science, CUHP, Dharamshala. The main objectives of the seminar was to sensitise the participants about the developments taking place in the area of consumer welfare and the impact of globalisation on the life of

consumers, to help the consumers to understand the rights, duties, the laws and the redressal mechanism available for their protection, to examine the problems faced by the consumers in the service sectors like insurance, banking, medical, education, telecommunication, electricity, etc, to create awareness among the participants about various steps taken by the government to create awareness regarding consumer protection and rights of the consumers and motivate them to be the messengers of the awareness campaign. Around 250 participants attended the programme. Prof. Suresh Misra and Dr. Mamta Pathania coordinated it.

### Babu Jagjivan Ram Memorial National Seminar

A one-day Babu Jagjivan Ram Memorial National Seminar on "Parliamentary Democracy in India: Issues and Challenges", sponsored by the Babu Jagjivan Ram National Foundation, an autonomous body of the Ministry of Social Justice and Empowerment was held at IIPA on December 16. Kumari Selja, Union Minister of Social Justice and Empowerment inaugurated the

programme. Dr. Yogendra Narain, former Secretary-General of Rajya Sabha, presided over the inaugural function. Justice K.G. Balakrishnan, Chairman, National Human Rights Commission and former Chief Justice of India delivered the valedictory address while Prof. M.P. Singh, Chairman, Delhi Judicial Academy, presided over the valedictory function. More than a hundred persons, from different parts of the country, participated in the programme. Dr. Lokendra Malik coordinated it.

### Workshop on Social Conflicts Analysis and Resolution Approaches

Sponsored by the Ministry of Personnel, Public Grievances and Pensions, the programme was conducted at IIPA from December 17-21. Besides enabling the participants to evolve a comprehensive understanding of social conflicts and approaches to conflict resolution with social justice, the programme was designed to encourage them to share their experience and analyse actual conflict situations and resolution strategies while insights from scholarly work in the area were also

shared to facilitate discussion on the possible approaches which they considered meaningful in their own specific context. Programme faculty comprised guest speakers and in-house faculty. Prof. Dolly Arora coordinated it.



*Kumari Selja addresses the audience. Sitting on her left are Dr. Lokendra Malik and Dr. Yogendra Narain*

### Faculty News

Prof. Aasha Kapur Mehta, Professor of Economics (Economic Policy), (i) has been nominated as a Member of the Task Force on "Measurement and Valuation of Household Work undertaken by Women in India" constituted by the Ministry of Women and Child Development; (ii) on the invitation from UN Women and Gender at Work, she chaired a panel discussion at a National Consultation on 'Claiming their Space: Women's Participation in MGNREGA' at Lucknow on December 3; (iii) Planning Commission, National Mission for Empowerment of Women and UN Women organised a stakeholder dialogue entitled "No Policy is Gender Neutral" at Park Hotel, New Delhi on December 18. A Policy Brief entitled *Integrated Child Development Services: Identifying Critical Gender*

*Concerns*, authored by Aasha Kapur Mehta, Sanjay Pratap and Akhtar Ali, was launched at the event. Prof. Aasha Kapur Mehta presented the major recommendations of the Policy Brief in the session "Are Social Sector Schemes Gender Responsive?" and (iv) on the invitation from the Indian Society of Agricultural Statistics, New Delhi, she made a presentation on "Making Policies and Programmes Work for Women: The Key Role played by Data Gaps and Issues" in a panel discussion in an International Conference on "Statistics and Informatics in Agricultural Research" on December 19.

- Prof. P.K. Chaubey, Professor of Economics (Economic Administration), delivered a lecture on "Foreign Direct Investment in Retail Trading: Opportunities or Challenges", organised by *Business Standard* under its flagship programme "Business

Batein" in International Institute of Management and Technology at Aligarh on December 1.

- Dr. C. Sheela Reddy, Associate Professor of Socio-political Development (Applied Social Science), presented a paper on "Leaders, Charisma and Politics in Andhra Pradesh (1982-2012)" in the International Conference on "Governance, Democracy and Political Parties", organised jointly by the Department of Political Science, University of Hyderabad and the School of Humanities and Social Sciences, Centre for Citizenship and Globalisation, Deakin University, Australia at University of Hyderabad from December 1-3. The conference addressed the changing characteristics and role of political parties in governance and democracy with a particular focus on India, Australia and other Asian countries.

### For Information of IIPA Members

As per the Memorandum of Association and Rules, election to the Executive Council of IIPA New Delhi has to be conducted once in every 4 years and the last election was conducted during Aug.-Sept. 2012. Many of the participants in the AGM and a few contesting candidates have expressed some resentment and concern over some of the alleged malpractices adopted in the said election by some candidates.

Under the provision of the Bye-law 20(2) of Elections Byelaws of IIPA, the Chairman, IIPA has appointed a three-member Committee comprising Shri A.N. Tiwari, former Chief Information Commissioner, Shri Pratyush Sinha, former Central Vigilance Commissioner, and Dr. Vivek K. Agnihotri, former Secretary General, Rajya Sabha, to enquire into the complaints received from the members, work out its own procedures and look into the question of verification of all voting papers. Forensic test and handwriting experts, etc. can be considered by the Committee. The Committee can also call the complainants for personal hearing if they want. The Committee may also in the report recommend as to what kind of voting procedure/system will be suitable for IIPA election to avoid the alleged malpractices. This is the first time such a high level committee has been constituted in view of the large number of complaints in the election of IIPA.

This is for information of IIPA Members.

Director, IIPA

## NEWS FROM BRANCHES

### Delhi Regional Branch

The branch organised the following lecture-meeting on December 13 and 21: (i) Dr. Rakesh Arora, Sr. Cancer Specialist, SMH-Curie Cancer Centre, Shanti Mukand Hospital, Delhi spoke on "Cancer Prevention and Early Detection"; and (ii) Dr. Raman Puri, Vice-Chairman of Lipid Association of India, New Delhi and Sr. Consultant, Cardiology, Indraprastha Apollo Hospital, New Delhi spoke on "How to Prevent Heart Disease".

### Jammu and Kashmir Regional Branch

The branch in collaboration with the Department of Students Welfare, University of Jammu organised the eleventh Veeranna Aivalli Memorial Inter College/Department debate on the topic "In the opinion of the house, youth bulge can be exploited for the benefit of country" on December 15. On this occasion Prof. M.P.S. Ishar, Vice-Chancellor of Jammu University was the Chief Guest; and Shri Ashok Bhan, Director General of Police, Jammu and Kashmir, presided over the prize distribution function. Government College for Women Parade, Jammu, bagged the running trophy in the debating competition. Ms. Shriya Raina and Ms. Bharti Manhas from the Government Women College, Parade, bagged the first and third prize respectively whereas Ms. Vinee Mahajan from Government Women College, Gandhinagar was adjudged as second. The winners were presented cash prizes amounting to Rs. 2500, Rs. 2000 and Rs. 1500. Consolation prizes of Rs. 1000 each were awarded to Ms. Tamana Slathia from MBS College of Engineering and Technology; and Ishitaq Ahmed from

Government MAM College, Jammu. Earlier, the branch organised the third Sat Paul Sahni Memorial Lecture on November 24. Shri Raj Chengappa, Editor-in-Chief of *The Tribune*, gave the key-note address on "Media and Governance". Shri Devender Singh Rana, Political Advisor to the Chief Minister, Jammu and Kashmir, was the Chief Guest. In his address, Shri Chengappa expressed his desire to publish some of Sahni's works in his paper. He stated that because of the explosion of media, the subject of media and governance has taken a new meaning. He observed that the Indian media is facing both the best and the worst of times. He mentioned that internet has become the latest addition to the media explosion. He expressed that although the technology is leap-frogging, yet media is facing the worst of times as well. He observed that the major issues confronting media are quality, credibility, accountability and reliability. He opined that the media should self regulate itself and transparency is the key to good governance. Shri Rana stated that the society is going through a renaissance and in the process of transition a new awakening will result in a positive and much better world. Dr. Ashok Bhan, Chairman of the branch, stated that while the memory of ordinary men fades fast, individuals like S.P. Sahni always remains in the hearts of the people. Dr. S.S. Bloeria, Vice-Chancellor of University of Jammu, mentioned that Shri Sahni was a remarkably disciplined man with integrity with an amazing sense of adventure.

### Madhya Pradesh and Chhattisgarh Regional Branch

The branch collaborated with

School Education Department Chhattisgarh and its organisations like SCERT and Rajiv Gandhi Mission in organising a seminar on "Right to Education—Challenges and Opportunities" on November 23. Shri Manish Shrivastava from NGO Samarthan, Shri Madusudan of UNICEF, and Shri Yashwant Jain, Chairman of Chhattisgarh Child Protection Commission addressed the participants. The achievements and the shortcomings of the programme were discussed. The shortage of trained teachers, the need for revision of curriculum to be more relevant to local conditions, and the need for a quality education were stressed. Dr. Indira Misra, coordinated.

### Odisha Regional Branch

The branch organised a symposium on "Gender Justice and Human Rights in India" on December 10. Prof. B.C. Tripathy, Vice-Chancellor of Ravenshaw University, gave the welcome address; and Prof. Bijayini Mohanty, Director of Human Rights Centre, gave the key-note address. Shri H.B. Das, former Judicial Officer; and Shri A.B. Tripathy, former DGP, spoke on the topic. Shri Sanjib Chandra Hota, Chairman of the branch, presided over the programme. Earlier, the branch organised members' annual conference on December 8. Shri H.S. Brahma, Election Commissioner of India, graced the occasion as Chief Guest. During the programme the annual thematic journal was released by Shri Brahma. This year's theme was "Civil Society and Participatory Democracy" edited by Prof. Chitra Kanungo consisting 28 articles including one written by Shri T.N.

Chaturvedi, Chairman of IIPA. Shri Brahma in his address dwelt upon the present political and economic scenario of the country. Shri Hota highlighted upon the challenges faced by a public administrator today.

#### **Rajasthan Regional Branch**

The branch jointly with MDA organised the following lecture-meetings on December 7 and 8: (i) Justice Pana Chand Jain, former Judge of Rajasthan High Court, spoke on "Judicial Accountability": and (ii) Dr. B.M. Sharma, Vice-President, IIPA, spoke on "Role of Gandhi ashrams as training centres in South Africa and India as training centres

for inculcating a spirit of discipline, team work and nationalism among the inmates. Both the programmes were presided over by the Prof. Ramesh K. Arora, Chairman of the branch. Earlier, the branch organised an open house discussion on "Corruption: The Phenomenon and its Dimensions". Shri P N Bhandari, former Addl. Chief Secretary, Development, Rajasthan was the key-note speaker. He emphasised on the need to plug the loopholes in the government system. Smt. Meenakshi Hooja, former Chairman, Board of Revenue, Rajasthan, stressed on the role of systemic reforms in preventive corruption. Shri D.R. Mehta presided

over the discussion and focused on adopting a multi-prolonged strategy to contain corruption. This discussion was organised in collaboration with the Transparency International, Rajasthan Chapter and the Management Development Academy.

#### **Tirupati Local Branch**

The branch jointly with the Department of Adult and Continuing Education, Department of Economics, Sri Venkateswara University organised a lecture-meeting on November 3, in which Prof. T. Venkateswaralu, Emeritus Professor, University of Windsor, Canada spoke on "Career Progress in Globalised Economy".

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## **NEWS FROM THE CENTRE**

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#### **National Service Scheme**

National Service Scheme (NSS) is one of the flagship programmes of the Ministry of Youth Affairs and Sports aimed at developing qualities of good citizenship and spirit of volunteerism among youth and to provide them an opportunity to work with the people in villages and slum dwellers. The scheme seeks to achieve its objectives through twin approach, i.e. Campus to Community and College to Village. It was launched during the birth centenary celebration of Mahatma Gandhi on September 24, 1969 in 37 universities involving 40000 students. Today, NSS has more than 32 lakh student volunteers on its roll spread over 299 universities. The scheme is implemented through the state governments and the operations of NSS are at the university/college and higher secondary school level. The objective of NSS is to arouse

social conscience of the students and to provide them an opportunity to work with the people in the villages and slum dwellers. The basic unit of NSS consists of 50 to 100 volunteers at school/college level headed by a programme coordinator. The state liaison cell at the state secretariat is fully responsible for the implementation of the scheme including timely release of grants to the NSS institutions. Under NSS, the Union and state governments jointly fund two types of programmes, Regular Activities and Special Camping Activities. Under the Regular Activities, students are expected to work as volunteers for a continuous period of two years, rendering community service for a minimum of 120 hours per annum. Under Special Camping Activities, a camp of seven days' duration is conducted every year in any adopted village on specific theme.

#### **Access to Justice for Marginalised People**

The UNDP in partnership with the Department of Justice, Ministry of Law and Justice, Government of India have launched the project. The project focuses on strengthening access to justice for the poor by developing strategies that address barriers to accessing justice in legal, social, economic and political domains. Accomplished so far: (i) literacy modules integrated in National Literacy Mission's adult literacy legal programme, Sakshar Bharat; (ii) state-level justice delivery institutions have begun a first-ever assessment of their needs to effectively deliver justice to marginalised communities; (iii) greater legal awareness to 150,000 people on laws related to women's rights, tribal communities and the poor through a range of outreach material; (iv) over 4,600 legal aid lawyers, paralegals,

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***Fortune truly helps those who are of good judgement — Euripides***

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elected women representatives from minority communities trained to assist marginalised people access justice; (v) about 100 paralegal workers trained in Bihar and Uttar Pradesh, are now closely linked to the district legal services authorities in assisting marginalised communities; (vi) two hundred fifty radio spots have helped disseminate information on a range of legal rights; (vii) over 12,000 existing and/or potential litigants are now accessing free legal aid and justice in three districts of Jharkhand; and (viii) district level forums created in select districts of all project states except Odisha with a view to facilitate access of the community to justice providers

#### **Knowledge Portal for Decentralised Planning Launched**

The Planning Commission and United Nations Development Programme (UNDP) have launched a unique knowledge portal <http://www.nrcddp.org/> which brings together all the necessary guidelines and

best practice processes required for undertaking participatory decentralised planning at district, block and village levels. This portal will primarily function as a knowledge and information exchange gateway for policy makers, planners and practitioners engaged in decentralised planning. It will also provide a window on research, good practices, innovations, news, events and data on decentralised district planning and local governance at regional and global levels. While over the last two decades, the 73rd and 74th Constitutional Amendments have accorded greater constitutional status to urban and rural local governments, a number of challenges remain in ensuring the success of decentralised district planning in the country. A key challenge is to develop knowledge and capacities of functionaries of panchayat and municipal bodies at district and state levels with regards to Acts, rules and guidelines on decentralised planning and governance; capacity development

frameworks; technical approaches useful to enable decentralise planning; and good practices and learning that are emerging from around the country. As India enters the 12th Five-Year Plan period, where decentralised planning and governance are viewed seen as cross-cutting processes across programmes and public services, the portal aims to ensure decentralised planning and development management is knowledge-driven and dynamic. It focuses on seven states – Bihar, Chhattisgarh, Jharkhand, Madhya Pradesh, Odisha, Rajasthan and Uttar Pradesh. The portal is run by the National Resource Cell for Decentralised District Planning (NRCDDP), a joint initiative by the Planning Commission and UNDP as part of the Government of India-United Nations Joint Programme on Convergence which promotes decentralised and convergent planning and development in the country.

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## **NEWS FROM THE STATES**

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### **Gujarat E-mamta**

E-mamta is an online management tool to plan, deliver and monitor maternal and child health services, track drop-outs and ensure complete service delivery. It aims towards realising priority issues in health laid in the Millennium Development Goals and the goals of National Rural Health Mission, i.e. reducing the maternal mortality ratio and the infant mortality ratio. E-mamta is a web-based software application conceptualised by the State Rural

Health Mission and Family Welfare Department. It covers nearly 80 per cent of the population. So far, the software possesses an organised database of about 98 lakh families in all the 26 districts of the State. Covering about 4.81 crore individuals, the system generated unique health IDs, which have been provided to individual pregnant mothers, individual children within the age group of 0-6 years and adolescents. This assures that complete services of ante-natal care, child birth, post-natal care, immunisation, nutrition and

adolescent services are extended to target segment. Moreover, work plan (WP) (a unique concept introduced for the first time in public health), the system can track down the individuals left out of the services of E-mamta. Through E-mamta, accurate reports and various analyses are segregated for further increasing the efficiency and utility for optimal public welfare through reports, health cards, nutrition chart, immunisation cards, pregnant woman Hb/wt chart and graphical analysis of various indicators. The E-mamta system has

*Poetry is the rhythmical creation of beauty in words — Edgar Allan Poe*

passed on various critical benefits to the people of the State. Through its Complete Lifecycle Approach, the system records the data from birth to death of an individual. It incorporates WP at grassroots level for clear understanding of targeted beneficiaries. The provision of unique IDs to individuals, issues like migration/transfer in service delivery

and duplication of registration of mothers are resolved. The system records every individual as one single unit, ruling out the possibilities of excluding even one person. E-mamta application is implemented in four steps namely, family health survey, pregnant women and child registration, WP to track due beneficiaries, service delivery and tracking of left outs.

It has been collaborated with the Health Management Information System for automatic generation of various reports as well as member registration through aggregation. WP, the heart of e-mamta, has been introduced for the first time where detailed schedule of due reproductive and child health service is prepared for each grassroots level workers.

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### Quotable Quotes

- *To know that we know what we know, and that we do not know what we do not know, that is true knowledge — Henry David Thoreau*
- *Equality may perhaps be a right, but no power on earth can ever turn it into a fact — Honore de Balzac*
- *Adversity has the effect of eliciting talents, which in prosperous circumstances would have lain dormant — Horace*
- *Friendship is the inexpressible comfort of feeling safe with a person, having neither to weigh thoughts nor measure words — George Eliot*
- *You can get a lot more done with a kind word and a gun, than with a kind word alone — Al Capone*
- *The books that the world calls immoral are the books that show the world its own shame — Oscar Wilde*

<p><i>Editor : U.C. AGARWAL</i> <i>Asstt. Editor : SUNIL DUTT</i></p>
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