



IIPA NEWSLETTER

www.iipa.org.in

INSTITUTE NEWS

Election of Chairman

Shri T.N. Chaturvedi has been elected as Chairman of IIPA unanimously by the IIPA's Executive Council on October 16, 2015 for the period 2015-2017.

Annual General Body Meeting

The sixty-first Annual General Meeting of the General Body of the Institute was held on October 16 at IIPA auditorium. Shri Kiren Rijju, Union Minister of State for Home Affairs, presided over the programme. He observed that IIPA has left its mark on the fabric of India's ethical administration with its training, research and consultancy for Central Government, state governments and non-profit organisations. Shri Rijju mentioned that in the last sixty years of its existence, the Institute has established a unique brand equity which stands alone and cannot be typified as being either a purely government or a private professional training and research body. He was pleased to hand out the Paul H. Appleby Awards to the dignitaries and felt that similar recognition of hard work in governance is extended by other institutions doing similar capacity building work in the country. He hoped that in future IIPA will bring about the necessary changed thinking among administrators and managers of government systems from the village level to state and Centre, working with the ministries and departments as also motivating mid-career officials towards greater fulfillment of their career objectives. Earlier, Dr. Tishyarakshit Chatterjee, Director of IIPA, in his welcome address highlighted some future plans and projections. He mentioned about the achievements of in-house faculty members and also the initiatives and



Shri Kiren Rijju addresses the audience. Sitting on his left are Dr. Sheela Reddy, Shri T.N. Chaturvedi and Dr. Tishyarakshit Chatterjee.

innovative beginnings which the Institute has made. Showcasing the long and rich history of the Institute, Shri T.N. Chaturvedi, Chairman of IIPA, advocated the activities, expansion plan of the Institute and showered encomiums on in-house faculty for their initiatives; and also for the good work of the administration, library, publication section and the entire IIPA fraternity. About 275 members attended the programme.

Members' Annual Conference

The fifty-ninth IIPA Members' Annual Conference was held on October 17 at IIPA auditorium. The theme of the conference was "Higher Education at Crossroads". In his welcome address, Dr. Tishyarakshit Chatterjee, Director of IIPA, highlighted the significance of the theme and important issues to be deliberated around the theme. Shri T.N. Chaturvedi, Chairman of IIPA, gave the opening remarks and presided over the morning

The IIPA fraternity extends greetings to all its readers for Diwali, Govardhan Puja, Bhai Duj, Chhat Puja and Guru Nanak's Birthday

session. Dr. K. Malaisamy, MP, presided over the afternoon session; and Prof. G.S. Ghuman, Secretary of Punjab and Chandigarh Regional branch presided over the post-lunch session. Prof. Nand Dhameja presented the theme paper in which he discussed two broad trends of education in ancient India—Brahmanical and Buddhist. He also highlighted the British education policy and education model during British regime in India. He emphasised a series of educational reforms and regulation in post-Independence era. Prof. Dhameja highlighted the significance and importance of higher education, institutional structure and growth of higher education over the years, higher education in India, a comparative analysis of higher education in BRICS member countries, role of private sector in higher education and critical challenges facing higher education.

Besides the discussion paper, seven papers on the theme were presented: Prof. Mamta Mokta, Shimla; Dr. Basavaraj C.S., Karnataka; Dr. Janak Singh Meena, Jodhpur; Dr. Nittam Chandel; Shri P. Rajmohan, Annamalai; Dr. N.S. Vincent Joy, Thiruvananthapuram; and Dr. Mushfique Alam, Bhagalpur. In addition, 20 synopses of the papers on the theme by the following were presented: Dr. C.D. Sinha, Sahibabad; Dr. Renu Mishra, Arrah; Dr. A.P.A. Susila Kirubavathy, Chinnalapatti; Dr. P. Kothandarami Reddy, Tirupati; Dr. A.N. Panda, Chhattisgarh; Dr. Jitendra Wasnik, Nagpur; Dr. Johani Xaxa, Sambalpur; Dr. B.K. Mahakul, Chhattisgarh; Dr. S. Sundaresan, Chennai; Dr. Sunil Kumar Jha, Jharkhand; Dr. Sunita Kumari, Jharkhand; Dr. Vineeta Kumari, Jharkhand; Dr. Manjari Verma, Muzaffarpur; Prof. Asish Roy, Howrah; Dr. Navanit



Prof. Nand Dhameja addresses the members at the Annual Conference.

Attn. Readers!

The publication in hard copy form of *IIPA Newsletter* will be discontinued with effect from January 2016. The same will be sent on members' email. All members are requested to send their present mailing address, mobile number and email on iipamembersupdate@gmail.com

Tishyarakshit Chatterjee
Director

Sinha, Patna; Dr. Kanhaiya Lal, Jharkhand; Dr. Meenu Khosla, Delhi; Dr. Pradip Kumar Parida, New Delhi; Dr. C. Muthuraja, Madurai; and Dr. Awadhesh Kumar Singh, Muzaffarpur. About 275 members attended the programme.

Result of Annual Essay Competition

Shri Kiren Rijju handed out the prizes to the following six winners of IIPA's Annual Essay Prize Competition 2015: one first prize of Rs. 5000 to Ms. Vani Lakshmi R., Puducherry for her entry on "Making in India: Rhetoric or Reality". One second prize of Rs. 3000 and one third prize of Rs. 2000 to Smt. Hena Bose, Bhopal for her entry on "Clean India (Swachh Bharat)" and to Ms. Anbu Arumugam, Chennai for her entry on "Millennium Development Goals" respectively. For Hindi essay, one first prize of Rs. 5000 to Shri Pawan Kumar Sharma, Chandigarh; one second prize of Rs. 3000 to Smt. Sujata Meena, Jodhpur, and one third prize of Rs. 2000 to Ms. Kavita Bhadoria, Ujjain for their entries on "Swachh Bharat". Three prizes were awarded to the winners of Hindi Essay Competition 2015 under Raj Bhasha Committee on the topic "Ganga Kitni Nirmal Kitni Abiral" to Dr. Megha Bhargava, Mumbai (first prize of Rs. 5000); Shri Kaushik Kumar Mishra, Bhubaneswar (second prize of Rs. 3000; and Ms. Rekha Rani Kapur, New Delhi (third prize of Rs. 2000).

Distinguished Members of IIPA Honoured

Shri Kiren Rijju honoured the following members with Paul H. Appleby Awards at the AGM for their distinguished services to the IIPA and to the field of public administration: Dr. Farooq Abdullah, Shri Jagmohan Malhotra, Dr. Kuldip Nayar, Shri Tejendra Khanna, Shri S.K. Bagchi, Shri Avtar Singh Rikhy, Shri M.L. Mehta (posthumous), Dr. K. Chockalingam, Prof. Girish Misra, and Dr. H. Thansanga.

Meeting of Office-bearers of Branches

Office-bearers of the regional/local branches of IIPA met at IIPA on October 16 to discuss a large number of issues pertaining to strengthening of IIPA activities and development of branches. Dr. Tishyarakshit Chatterjee, Director of IIPA, presided over the meeting.

T.N. Chaturvedi Award for Best Article

Shri T.N. Chaturvedi Award for the best article published in *The Indian Journal of Public Administration* for the year 2014 has been awarded to Prof. Anup Sahu for his article on "Evaluation and Growth of Private Policing in India" (published in October–December 2014 issue of *The Indian Journal of Public Administration*).

Books Released

Shri Kiren Rijiju released the following publications during AGM: (i) *Infrastructure Development and Financing* by Nand Dhameja and Sarika Dhameja; (ii) *Study of Local Councils in Mizoram* by K.K. Pandey and Sachin Chowdhry; (iii) *Training Module on Urban Governance* by K.K. Pandey; (iv) *MGNREGA and Gender Equity* by Nupur Tiwari; (v) *Indian Urbanisation and Sustainable Development* by Kusum Lata and H.B. Singh; (vi) *Bihar Journal of Public Administration—Navanit Sinha*; (vii) Two publications from Karnataka Regional Branch: *A Blend in the Cauvery: An Account of the Cauvery Water Dispute* by A. Ravindra; and *Diamond Jubilee Commemoration Lecture on Audit, Good Governance and Sustainable Development* by Vinod Rai; (viii) *Prashasak Prashasika* (from Madhya Pradesh and Chhattisgarh Regional Branch); (ix) *Satta Parivartan aur Prashasanik Vyavastha* by Janak Singh Meena; (x) *Food Security and Food Production* by C. Sheela Reddy; and (xi) *Global Governance for Basic Needs: An Idea* by C. Sheela Reddy and Dr. P. Krishna Mohan Reddy.

Symposium on Women in Informal Workforce: Prospects and Challenges

The captioned programme was organised at IIPA on October 27-28. Dr. Sudhir Krishna, former Secretary, Ministry of Urban Development, delivered the thematic address. He stated that the data availability is a big problem and more research in informal sector is required in India. In her key-note address, Smt. Annie D. Raja, General Secretary of National Federation of the Indian Women, observed that neo-economic policy can never

be inclusive and will always be exclusive. Prof. Iyanatul Islam, Chief of the Employment Policies Branch, ILO, delivered the special address. He highlighted the positive and negative aspects of informal economy and stated that gender is not always a significant factor and everybody deserves a decent life. Smt. Vandana Gupta, Joint Secretary, Ministry of Women and child Development; and Shri Mahipal, Director (P&P), MORD, presented the executive perspective on the issue and highlighted the various government initiatives for the informal sector. The symposium intended to bring together practitioners, policy advisors, academics, professionals, etc to discuss their significant experiences and practices in addressing the issues related to women employment and gender equality in informal sector. Dr. Nupur Tiwari coordinated it.

Programme on Personal Effectiveness and Behavioral Skills

Sponsored by the Competition Commission of India, the programme was conducted at IIPA for the officers of Competition Commission of India on October 28-29. Besides bringing about personality development with regard to the different behavioral dimensions that have far reaching influence on organizational effectiveness, the programme was designed to develop behavioral skills of the participants for increasing their personal effectiveness. Programme faculty comprised guest speakers and in-house faculty. Dr. Neetu Jain coordinated it.

Public Policy Dialogue

A two- day Public Policy Dialogue called *Bharat*



Shri Jayant Sinha addresses the audience. On his right are Dr. V.N. Alok and Dr. Tishyarakshit Chatterjee.

Niti Samvad with the Joint Secretaries to Government of India was organised in the Institute on October 28-29 on “Current Economic Reforms under Cooperative Federalism” with the support of Government of India and particularly the Department of Personnel and Training. Forty-three Joint Secretaries from various Union Ministries actively participated in the dialogue. Shri Jayant Sinha, Union Minister of State for Finance, made the final presentation and generated live discussion. Dr. V.N. Alok coordinated the programme.

Dr. B.R. Ambedkar Memorial Lecture

Dr. Ambedkar Chair in Social Justice, IIPA organised Dr. B. R. Ambedkar Memorial Lecture on “Dr. B.R. Ambedkar’s Vision and Mission” on October 29. Prof. Ashok Modak, National Research Professor, delivered the lecture. In his comprehensive lecture, Prof. Modak highlighted the different facets of Dr. Ambedkar’s personality and ideology. He very succinctly shared the vision, mission and legacy of Dr. B.R. Ambedkar citing many instances and examples. Dr. Tishyarakshit Chatterjee, Director of IIPA, in his opening remarks stated that Dr. B. R. Ambedkar belonged to the creative class and was a multi-faceted personality with clarity of vision and integrity of thought. In his presidential remarks, Shri T.N. Chaturvedi, Chairman of IIPA, emphasised that Dr. B.R. Ambedkar was the champion of social equity who strongly believed that political democracy cannot sustain unless rooted in social democracy. Dr. Ambedkar was as much a doer as a thinker who translated his noble and sublime ideas into concrete action. Dr. C. Sheela Reddy coordinated the programme.



Prof. Ashok Modak delivers the lecture. Sitting on his left are Dr. Sheela Reddy and Shri T.N. Chaturvedi

Faculty News

- Dr. C. Sheela Reddy, Associate Professor of Socio-political Development, participated and presented a paper entitled “The Core Issues Concerning Education with Special Reference to MDGs and EFA Goals” in International Gandhi Jayanti Conference 2015 held in New Delhi during October 3-4, organised jointly by the Indialogue Foundation, IASE, Jamia Millia, and Gandhi Smriti and Darshan Samiti, New Delhi. Dr. Reddy has been nominated as Member, Governing Body of Shaheed Rajguru College for Applied Sciences for Women, University of Delhi.
- Prof. Aasha Kapur Mehta, Professor of Economics (Economic Policy), was invited to speak at a “Consultation on Changing Approaches to Growth, Development and Poverty: Evolution of International and National Discourses and the Paradigmatic Shift towards Rights-based Approach, organised by South Asia Forum for Human Rights and Sanchal Foundation and sponsored by UNDP. It was held on October 12, 2015 at India International Centre, New Delhi. Prof. Aasha Kapur Mehta has been requested by the Ministry of Women and Child Development to contribute to the process of preparing the National Policy for Empowerment of Women. She has also been nominated as a Member of sub-Committee for preparation of training modules for reviewing the implementation of the JJ Act.
- Prof. P.K. Chaubey, Professor of Economics (Economic Administration) (i) delivered two lectures on “New Indices for Measuring Disparity” in the National Training Programme on Quantitative Research Methods in Education with theme on “Understanding Educational Development and Disparities”, organised by the National University of Educational Planning and Administration, New Delhi on August 18; (ii) delivered a lecture on “From Political Economy to Economics” on September 12 in the Department of Economics, University of Rajasthan; (iii) delivered lectures on: (a) “Wither Indian Economy, (b) “International Economics: Business, Trade and Payments”, and (c) “Foreign Direct Investment” on September 14 in a Refresher Course on “Globalisation and Emerging Economic Trends”, organised by NITI Aayog Chair, Department of Economics, University of Rajasthan; and (iv) spoke on “Role of Higher Education in Protecting Human Rights” on October 12 at the conclusion of Geeta March, organised on International Non-Violence Day by Bharatiya Charitra Nirman Sansthan at Guru Govind Singh Indraprastha University.

NEWS FROM BRANCHES

Bihar Regional Branch

The branch organised an annual general meeting and the prelude seminar on “Higher education at Crossroads” on September 13. Prof. Khalid Mirza, Director of Higher Education of Bihar was the Chief Guest; and Dr. L.N. Sharma, former HoD of Political Science, Patna University, presided over the programme. Prof. Rash Bihari Prasad Singh, Vice-Chancellor of Nalanda University, delivered the key-note address.

Burdwan Local Branch

The branch jointly with the Department of Political Science, Burdwan Raj College organized the prelude conference on “Higher Education at Crossroads” on October 3. Dr. Bijoy Chand, Secretary of the branch, outlined the problem areas which included restructuring of syllabi, infrastructural problems, etc. Inaugurating the programme, Prof. Shoroshi Mohan Dan, Pro Vice-Chancellor of Burdwan University, pointed out India’s lugubrious position amongst the first 400 best universities as unfortunate. Prof. Tapati Mukherjee, Director, Culture and Cultural Relations and Adhyksha, Rabindra Bhavan, Viswa Bharati University, delivered the key-note address. Emphasising the importance of education, she stated that India played a key role in imparting education since time immemorial.

Delhi Regional Branch

The branch organised the prelude conference on “Higher Education at Crossroads” on October 7. Dr. Jitendra Singh, Union Minister of State for Personnel, Public Grievances and Pensions was the Chief Guest. He mentioned that skill development should be the issues like development of the teachers. He emphasised that India must be prepared for the challenges of the world education system and should come forward with a modeled solution. In his key-note address, Prof. Nand Dhameja of IIPA highlighted significance and importance of higher education, institutional structure and growth of higher education over the years, higher education in India, a comparative analysis of higher education in BRICS countries, critical challenges facing higher education, etc.

Jammu and Kashmir Regional Branch

The branch organised a brain-storming session on “Higher Education at Crossroads” as a prelude conference on October 13. The panelists made key observations on higher education which is at crossroads and emphasised the need for greater autonomy and financial independence of institutes in higher education. They proposed that to make higher education vibrant in today’s knowledge and information based society, the system must become globally competitive so as to enable the youth to compete at the global level. The speakers were also of the opinion that there is a need to change the paradigm of research to include more fields-based and socially relevant studies which can help to put the research findings into practice. Earlier, the branch teamed up with the Department of Students’ Welfare, University of Jammu in organising the 14th Veeranna Aivalli Memorial Debate Competition on the topic “In the opinion of the house Social Networking is a boon and promotes freedom of thought and expression” on October 9. A total of 25 teams from various affiliated colleges and university teaching departments participated in the competition. The team from Government MAM College represented by Wahed Anjum and Sourabh lifted the Veeranna Aivalli Running team trophy. The first prize was won by Meenakshi Sharma from Department of Geography, University of Jammu; Wahed Anjum from Government MAM College bagged the second prize followed by Sanam Khan from Department of Sociology, University of Jammu. The consolation prizes were won by Kritika Sethi of Law School, University of Jammu and Harmeet Singh of DDE, University of Jammu. Prof. Poonam Dhawan, Dean of Academic Affairs, University of Jammu and the Chief Guest of the prize distribution function emphasised that although social media has come to rule our lives, yet excess of everything is bad and social media is no exception to it. Shri Danesh Rana, IGP of Jammu Zone and Guest of Honour, stated that civil society should responsibly use this wonderful medium that not only facilitates timely communication but also promotes freedom of expression and speech. In

his presidential remarks, Dr. Ashok Bhan, Patron of the branch, urged the youth to question themselves regarding being socially responsible on the social media.

Karnataka Regional Branch

The branch organised a panel discussion on “Higher Education at Crossroads” on September 29. The panelists were Dr. M.K. Sridhar, Professor and Coordinator, Canara Bank School of Management Studies, Bangalore University; Dr. Subhashini Muthukrishnan, Professor of Economics, St. Joseph’s College; and Dr. D. Jeevan Kumar, Professor of Political Science, Bangalore University. Earlier, the branch teamed up with BMS College of Law, Bangalore in organising a one-day interactive seminar on “A decade of Right to Information Act 2005; Issues and Perspectives” on September 11. Shri A.K.M. Nayak, former State Information Commissioner, gave the key-note address. He stated that the primary aim of the RTI Act is to promote transparency in the functioning of all public authorities. Shri K. Jayaraj, former additional Chief Secretary, Government of Karnataka, spoke about justice and equity that is prevailing in the society after the enactment of RTI Act. Shri S.V. Ranganath, former Chief Secretary, Government of Karnataka, discussed how RTI can lead to better governance and how it has been used as a tool in eradicating corruption in the government sector. Shri S. Ramanathan, Chairman of the branch, stated that the RTI Act is a good beginning towards ensuring transparent governance.

Madhya Pradesh and Chhattisgarh Regional Branch

The branch held its monthly seminar as a prelude one on “Higher Education at Crossroads”. The meeting was presided over by Shri Kewal Krishan Sethi, Chairman of the branch while Shri Arun Gurtoo, former Vice-Chancellor, Jabalpur University was the Chief Speaker. Others who participated were Shri S.C. Behar, former Vice-Chancellor, Bilaspur University; and Shri S.C. Chadha, former Vice-Chancellor, Indore University. Besides the members of the branch, senior officers from Education Department, senior citizens attended the function.

Madurai Local Branch

The branch organised the prelude conference on

“Higher Education at Crossroads” on August 22. Some of the recommendations are: (i) need to constitute an external committee of experts in the subject concerned, besides the supervisors of the researcher and monitor the performance of the researcher concerned; (ii) funding agencies should not be simply satisfied with the number of Ph.Ds produced by a college or university, but should also look into the relevance of the research to society or humanity as a whole; (iii) part-time research facilities in the off-campus mode without any geographic limitation must be provided to eligible candidates; (iv) the Ministry of HRD should permit internationally popular universities to provide research part-time and off-campus facilities in India; (v) Ph.D. and NET/SLET should be differently treated and different weightage should be given; (vi) present examination methods should be gradually shifted from the terminal, annual and semester examinations to regular and continuous assessment of students’ performance in learning.

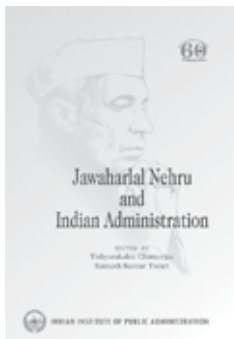
Maharashtra Regional Branch

The branch organised the prelude conference on “Higher Education at Crossroads” on October 12. Dr. Sanjay Chahande, Principal Secretary, Higher and Education, Government of Maharashtra, in his presentation stressed the need for reforms recommended by various committees appointed by the Central Government and state government. For improving the quality of higher education in India, he mentioned the need for applying choice-based credit system in education. Dr. S.V. Ratnaparkhi, Professor of ADM Institute for Financial and Management Studies, made presentation on the present state of higher education in the State in terms of quality and stressed on sector-oriented studies, research and sectoral management of education. Shri S.S. Kshatriya, Secretary of the branch; and Dr. Pradeep Londe of Shri Guru Govind Singhji Institute of Engineering and Technology also spoke on the topic.

Rajasthan Regional Branch

The branch organised a lecture-meeting on October 19, in which Shri I.C. Srivastava, Chairman of Transparency International, Jaipur spoke on “Clean Governance”. He suggested remedies for combating corruption and promoting ethics in public life.

IIPA DIAMOND JUBILEE PUBLICATIONS



New

JAWAHARLAL NEHRU AND INDIAN ADMINISTRATION

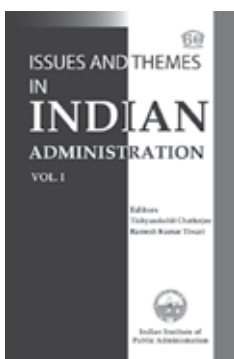
This monograph provides the most important speeches and observations of Jawaharlal Nehru on Indian Administration. It also provides a comprehensive Introduction, analyzing his views primarily, in the context of: administrative machinery, civil service rules, lower level functionaries, interference in administration, democracy and public administration, decentralized democracy, reshaping the public services, human touch, training of public personnel, public policy making, policy coordination, policy-programme implementation, administrative reform, etc. 2014/189pages/Rs. 450 Hard bound, ISBN 81-86641-73-4



New

REFLECTIONS ON PUBLIC ADMINISTRATION IN CONTEMPORARY INDIA, VOL. I

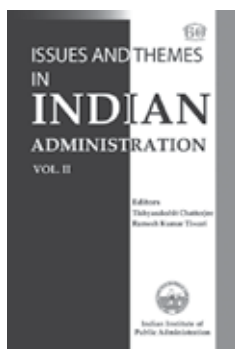
This volume brings together the presidential addresses delivered at the IIPA by some very distinguished persons from public life (1965-2014): Lal Bahadur Shastri, Gulzarilal Nanda, Yeshwantrao Balwantrao Chavan, Indira Gandhi, Gopal Swarup Pathak, Basappa Danappa Jatti, Mohammad Hidayatuallah, Ramaswami Venkataraman, Shankar Dayal Sharma, Kocheril Raman Narayanan, Krishan Kant, Bhairon Singh Shekhawat, and Mohammad Hamid Ansari. These addresses provide the reflections of the top leadership of the country on a number of issues and themes: the changing nature of Public Administration; Administrative Restructuring, Rules and Procedures; Public Order and National Integration; Democratic Decentralization; District Administration; Minister and Civil Servant in a Democracy; Training of Public Personnel, Functionaries at the lower level, Planning and Plan Implementation, Public Sector, etc. 2014/157 pages/Rs. 450 Hardbound, ISBN 81-86641-76-9



ISSUES AND THEMES IN INDIAN ADMINISTRATION, VOL. I

This volume contains contributions of a wide ranging nature dealing with issues relating to governance and social and economic concerns: Problems of Indian Polity; National Integration; The Administration of Law and Order; Electoral Reforms; Coalition Government; National Agenda for Governance; Working of the Indian Constitution; Our Goals for the Twentyfirst Century; Jawaharlal Nehru: His Vision on Science and Technology and Public Administration; Public Administration and the Citizen; Perspectives and Challenges of Public Administration; New Economic

Policies and Public Administration; Organizational Issues in Rural Development; Democratic Decentralization; Women's Development; Administrative Problems of an Inflationary Economy; Public Distribution System; Consumerism; India's Population Policy; Disaster Management; New Directions in Planning; A Decade of Reforms: the Unfinished Agenda.2015 Reprint/ 618 pages/ Rs. 500 Paperback, ISBN 81-86641-30-0



New

ISSUES AND THEMES IN INDIAN ADMINISTRATION, VOL. II

This volume contains contributions on a large number of issues: Problems in Conducting Free and Fair Elections; Science, Technology and Society; Reforms in Criminal Justice; Internal Security in India; Global Warming; Reforms in Governance; Reservation and Inclusive Growth; Role of Panchayat Bodies in Rural Development; Administration of Urban Development and Urban Service Delivery; Food Security in India; Trends in Centre-State Relations.2015/552 pages/Rs. 500 Paperback, ISBN 81-86641-80-7



New

REFLECTIONS ON PUBLIC ADMINISTRATION IN CONTEMPORARY INDIA, VOL. II (PART I AND II)

This commemorative volume is a documentation of important speeches and observations by political leadership, jurists, academics and civil servants on Indian Administration (1946-2015): Jawaharlal Nehru, Sardar Vallabhbhai Patel, C. Rajagopalachari, Dr. Rajendra Prasad, Dr. Zakir Hussain, Morarji Desai, Dr S. Radhakrishnan, Govind Ballabh Pant, Jagjivan Ram, G.V. Mavalankar, N.V. Gadgil, Jayaprakash Narayan, John Matthai, V.T. Krishnamachari, C.D. Deshmukh, Atal Bihari Vajpayee, Rajiv Gandhi, D.R. Gadgil, A.P.J. Abdul Kalam, M. Hamid Ansari, Manmohan Singh, Pranab Mukherjee, K.L. Shrimali, Karan Singh, Asoka Mehta, Swami Ranganathananda, Balwantray Mehta Justice P.B.Gajendragadkar, Justice J.S. Venna, A.D. Gorwala, N. Pillai, C.S. Venkatachari, B.K. Nehru, D.G. Karve, L.K. Jha, B. Sivaraman, L.P. Singh, B. Venkatappiah, P.C. Alexander, T.N. Chaturvedi, S. Lall, Tarlok Singh, S.G. Barve, V. Subramaniam, R.P. Khosla, B. Shiva Rao, Dharma Vira, V. Jagannadham, S.R. Maheshwari.

2016 (forthcoming), Hardbound (A Twin Volume Collection)

Asst. Publication Officer

Indian Institute of Public Administration

Indraprastha Estate, Ring Road

New Delhi-110002

Phone: 011-23702400 Extension 8367

Fax: 011-23702440, 23356528

Email: dipankar56@gmail.com

Please pay in favour of Director, Indian Institute of Public Administration, Indraprastha Estate, Ring Road, New Delhi-110002.

Like all good times end with one bad move, so do all bad times end with one good move—George Justin

Dr. Satish K. Batra, Vice-Chairman of the branch, coordinated it. Earlier, the branch organised the following programmes on October 13 and 17: (i) seminar on "Higher Education at Crossroads". Prof. C.S. Barla, former HoD of Economics, University of Rajasthan, gave the main presentation on the theme; and (ii) discussion on "Gandhi

and Governance", in which Shri S.S. Bissa, former Project Director, HCM RIPA, highlighted the values of decentralisation, rural reconstruction, sanitation, personal and professional ethics and sacrifice for the nation as attributes of Gandhian Philosophy that need to become integral to our national ethos.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI - 110 002

Tel : 011-23468300 Fax : 011-23702440 Email : contact_us@iipa.org.in

Website : www.iipa.org.in

Quotable Quotes

- *Failure is blindness to the strategic element in events; success is readiness for instant action when the opportune moment arrives—Newell D. Hills*
- *The aim of science is not to open the door to infinite wisdom, but to set a limit to infinite error—Bertolt Brecht*
- *There are two kinds of people, those that do the work and those that take the credit. Try to be in the first group, there is less competition there—Indira Gandhi*
- *Sometimes your joy is the source of your smile, but sometimes your smile can be the source of your joy—Thich Nhat Hanh*
- *The highest reward that God gives us for good work is the ability to do better work—Elbert Hubbard*
- *Empowerment is all about letting go so that others can get going—Kenneth Blanchard*

<p><i>Editor</i> : DR. TISHYA CHATTERJEE</p>
--