



IIPA NEWSLETTER

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INSTITUTE NEWS

International Workshop on 'Big and Open Data Evolving Data Science Standards and Citation Attribution Practices

IIPA teamed up with Indian National Science Academy (INSA) and other national and international organisations that included ICSSR, DST, DeitY, MoES, DBT, and DRDO with NIC and INFLIBNET as knowledge partners in organising the captioned programme during November 5-6 at INSA. The workshop planned to be conducted in eleven countries including India and is first of its kind held in India as part of the initiative led by ICSU-CODATA – Data Citation Task Group. The aim of the workshop was to take a stock of what is being done in the data citation area, the existing culture of data sharing and citation practices along with needs and interests of the respective disciplinary areas and domains. The recommendations elicited from the deliberations and discussions of the workshop are expected to be a useful



Dr. Tishyarakshit Chatterjee addresses the audience.

Attn. Readers!

The publication of *IIPA Newsletter* in physical form (hard copy) will be discontinued with effect from January 2016 issue. It will be sent by email to the members and will also be uploaded on the IIPA website. Therefore, all members are requested to send their mobile number and email ID to iipamembersupdate@gmail.com; so that the members will be able to get the Newsletter on their emails.

Tishyarakshit Chatterjee
Director

approach towards formulation and adoption of a formal data citation protocol for science and social science communities of India. The workshop broadly took in its ambit through themes and panel discussions that mainly focused on themes like - Data science, technology, research and applications, and developments in the Indian context; data attribution and citation practices; data-management, sharing and services: current & future role of data stakeholders. Deliberations focused primarily on effective use and sharing of Big Data which depends fundamentally upon the emerging international culture of 'Open Data' involving the availability for re-use and re-purposing. The panelists and the eminent speakers pointed out how new possibilities and new challenges of the data explosion in recent decades is spreading. Observing the contemporary trends of rapid development and change in the fields of social science, science, technology, and multidisciplinary areas, most of the speakers acknowledged that a strategy may be adopted

The IIPA fraternity extends greetings to all its readers for Milad-un-Nabi and Christmas Day

towards data citation protocol, which researchers are able to adapt in order to share their data among international research community. The discussions focused on stocktaking of experiences while distilling observations and possible solutions to set the stage for future actionable steps concerning data science standards and data citation attribution practices. Eminent panelists included Dr. R. Chidambaram, Principal Scientific Advisor to Government of India and Chairman Scientific Advisory Committee to Cabinet (SAC-C); Dr. T.C.A. Anant, Chief Statistician of India and Secretary, MoSPI; Dr. Tishyarakshit Chatterjee, Director, IIPA; Dr. Chandrima Shaha, Director, National Institute of Immunology; Prof. R. Ramaswamy, JNU and former VC, University of Hyderabad; Dr. Krishan Lal, President, The Association of Academies and Societies of Sciences in Asia (AASSA), Immediate Past President, INSA & Former Director, NPL; Dr. Jan Brase, Head of Research and Development Georg-August-Universität, Göttingen, Germany; Prof. Yadati Narahari, Chairman, Elec. Sc, IISc, Bengaluru; Dr. B.K. Murty, Executive Director, C-DAC, Noida; Dr. K.R. Murali Mohan, Advisor & Head, Big Data Initiative, DST; Dr. Prahlada Rao B.B., Executive Director, C-DAC, Bengaluru; Prof. Ajit Kembhavi, Director, IUCAA, Pune; Dr. Nafees Meah, Director, Research Councils, UK, British High Commission, India; Dr. Paul Meller, Strategic Lead for Data and Resources, ESRC; Prof. V.K. Sharma, IIPA; Prof. Suresh Mishra, IIPA; Dr. S Ganesan, Head & Professor, BARC; Ms. Neeta Verma, DDG, NIC shared their views with the participants and responded to important queries. Dr. Usha Mujoo Munshi coordinated it.

Programme on Science and Technology for Rural Societies

Sponsored by the Department of Science and Technology, the captioned programme was conducted at IIPA from November 2-6. Besides exposing the participants to the complex problems facing rural societies, the programme was designed to: (i) expose them to the existing rural development programmes, including those with special emphasis on S&T; (ii) encourage them to analyse the scope for S&T inputs contributing to improvement of development outcomes; (iii) expose them to the indigenous knowledge systems prevalent in various parts of India and its relevance for rural society as also to encourage them to find grounds for an interface of modern and traditional systems for improving the outcomes; and (iv) examine possibilities of

applications of S&T to improve development outcomes for the rural societies. Programme faculty comprised guest speakers and in-house faculty. Prof. Dolly Arora and Dr. Charru Malhotra coordinated it.

Workshop on Gender Budgeting

Organised jointly by the Ministry of Women and Child Development and IIPA, the programme was conducted at IIPA for officers of gender budgeting cells of Central ministries/departments from November 4-6. Apart from refreshing the understanding of gender budgeting and gender auditing related concepts and tools, the programme was designed to enable the participants to: (i) share experience and cross learn regarding initiatives taken and challenges faced in implementing gender budgeting; and (ii) improve integration of women's needs and priorities in the budget and other policy documents. Programme faculty comprised guest speakers and the programme coordinator, Prof. Aasha Kapur Mehta.

Programme on Growth-oriented Leadership in the Emerging Global Environment

IIPA in association with Postdam Center for Policy and Management University of Postdam, Germany and The Shanghai Administration Institute, China has organised the captioned programme for public sector executives from November 15. It is scheduled to be concluded on December 15. The objectives of the programme are to: (i) prepare enterprise leaders capable of leading their organisations to achieve national aspirations in the new globalised era; (ii) develop a shared vision for state owned enterprises as a significant contributor to public policy and national objectives in the current global environment; (iii) enrich the participants through sharing of experiences, national and international, and provide opportunities for building relationships with key stakeholders; (iv) develop creative and lateral thinking abilities for building globally competitive organisations in the public domain; (v) develop a critical understanding of culture and management practices in countries abroad with implications for Indian organisations; and (vi) understand the intricacies of organisation development, public policy and change management in the public domain. Prof. Nand Dhameja, Dr. Roma Mitra Debnath and Dr. Pawan K. Taneja are coordinating the programme.

Dr. Rakesh Hooja Memorial Lecture

The Institute organised the lecture on "Challenges of Administration in the 21st Century" on November 19.

Shri Ajit Kumar Seth, Chairman, Public Enterprises Selection Board and former Cabinet Secretary, delivered the lecture. He stated that the challenges of administration have to be viewed in the context of significant changes which are underway in the social structures in the country--leading to a new kind of society. He hinted at the mismatch between the way some of our institutions are designed and the conditions in which they are required to perform. He observed that the major challenge is that Indian bureaucratic systems are traditionally focused on process compliance than on performance or on building competencies for the management of human resources. He referred to the NITI Ayog while analysing the innovations in terms of institutional structures. He emphasised the need to further develop capabilities for data use, data storage and data privacy in policy process. He stressed the need for making time bound efforts to accomplish the positive changes in administration which calls for a new thinking to break out of established moulds. In his presidential address, Shri T.N. Chaturvedi, Chairman of IIPA, complimented Shri Ajit Seth for the insightful address and shared his administrative experience and perspective. He emphasised the need for values, pride and professionalism in administrators and reiterated the need for timely changes and acclimatisation to change to tackle challenges in administration. Dr. Tishyakshit Chatterjee, Director of IIPA, in his opening remarks, stated that the title of the lecture is a topical theme and a genuine concern of all stakeholders in administration and governance. Smt. Meenakshi Hooja, wife of late Dr. Rakesh Hooja, shared reminiscences about Dr. Hooja. Dr. C. Sheela Reddy coordinated the programme.



Shri Ajit Kumar Seth delivers the lecture

Programme on Leadership and Communication Skills

The programme was conducted at IIPA from November 16-20. Besides understanding the significance of communication skills and leadership, the programme was designed to enable the participants to: (i) apply innovative techniques in problem solving to confirm stakeholders' expectations; (ii) differentiate oral and non-verbal communications; (iii) develop citizen-centric mindset through leadership and communication skills; and (iv) apply workable indicators of leadership and communication skills in their work profile. Programme faculty comprised guest speakers and in-house faculty. Dr. Kusum Lata and Dr. Saket Bihari coordinated it.

Internal Security Challenges before India-Left Wing Extremism and the Bureaucracy Security Interface

Sponsored by the Ministry of Personnel, Public Grievances and Pensions, the programme was conducted at IIPA on November 19-20. Besides bringing about awareness about the emergent and robust need to bring about theoretical and objective awareness about the nitty gritty of the threats to internal security in the nation, the programme was designed to develop a comprehension of a workable understanding and synergy between the civil servants and the defence personnel of the country. Programme faculty comprised guest speakers and in-house faculty. Dr. Manan Dwivedi coordinated it.

Programme for Scientists and Technologists

Sponsored by the Department of Science and Technology, the programme is being conducted at IIPA from November 23. It is scheduled to conclude on February 12, 2016. Specifically designed for junior scientists and technologists at group B and C levels, the programme provides them a broader perspective on understanding the role and relevance of science and technology in addressing the problems of society; and enable them to visualise the various ways in which they can increase their contribution to the development of society and make a qualitative difference to the lives of people. Programme faculty comprises guest faculty and in-house faculty. Prof. Dolly Arora and Dr. Sujit Kumar Pruseth are coordinating the programme.

Seminar on Social Welfare Administration in India: Linking with Digital India

Sponsored by the Dr. B. R. Ambedkar Foundation, Ministry of Social Justice and Empowerment, the captioned programme was organised at IIPA by its Dr. Ambedkar Chair in Social Justice during November 26-27. The seminar was an endeavour to bring together scholars/academics/NGOs and policy makers who are in the know of various facets of social welfare administration to address the current challenges and issues before social welfare administration. The focus was to find ways to develop text and context for usage of Digital India infrastructure to achieve progress on core objectives of social welfare. The seminar discussed the way the strengths of Digital India programme could be linked up with the problems of social welfare and explored the possibilities of relating Digital India outputs to agriculture and other subsidies. The two day deliberations and the presentations gave a comprehensive picture of issues, concerns, gaps and challenges in Social Welfare Administration and the way the Digital India initiative can impinge upon social welfare. Shri Sanjay Paswan, former Union Minister of State, Ministry of Human Resource Development delivered the key-note address in the inaugural session. He referred to the region specific solutions in the context of social welfare administration. The text of the inaugural address of Shri T.N.Chaturvedi, Chairman of IIPA, was presented in his absence. The text mentioned that the seminar is timely as it commenced on November 26, the day being celebrated as Constitution Day for the first time by the present government. It emphasised the need for organised and scientific endeavours to address the issues and concerns of social welfare administration to keep pace with the changing times. Dr. Tishyarakshit Chatterjee, Director

Updation of Contact Details of IIPA Members

With reference to the circular dated March 27, 2015 regarding updation of contact details of IIPA members, the response of the members has been lukewarm so far. As such, the members are again requested to send their contact details along with mobile numbers and e-mail IDs so that the updation of members' records may be done on priority basis positively by December 31, 2015 by e-mail on iipamembersupdate@gmail.com.

of IIPA, in his opening remarks stated that two aspects to social welfare administration, *i.e* the mechanics of delivery of welfare related goods and services and the substance of welfare--knowing the wide range of needs of the common man assume importance. There is a need for a lot of data--both primary and secondary from big data and open systems to address both aspects. Prof. Vivek Kumar, Centre for the Study of Social Systems, Jawaharlal Nehru University, delivered the valedictory address and stressed the need to address social and cultural issues for effective social welfare administration. Dr. C. Sheela Reddy, faculty in charge of Dr.Ambedkar Chair in Social Justice, coordinated the programme.

Programme on Urban Governance

Sponsored by the Housing and Urban Development Corporation Ltd. (HUDCO), the programme was conducted at IIPA by its Centre for Urban Studies during November 26-27. Apart from identifying norms for good governance in the overall context of urban sector in India, the programme was designed to: (i) examine the status of urban governance at city level on the basis of respective norms; (ii) analyse the innovations emerging at different levels of actions to strengthen urban governance to effectively meet challenges of urban affairs; and (iii) prepare a list of take away points to improve urban governance at city level. Programme faculty comprised guest speakers and the programme coordinators, Prof. K.K. Pandey and Dr. Sujit Kumar Pruseth.

IIPA Inks MoU with Department of Consumer Affairs

A Memorandum of Understanding has been signed between IIPA and Department of Consumer Affairs (DCA) on October 30 to extend the Centre for Consumer Studies



Dr. Tishyarakshit Chatterjee and Ms. Bharati Das with the MoU along with the members of Centre for Consumer Studies.

at IIPA for a period of five years (2015-2020). The DCA will provide a financial grant of Rs. 15 crore to organise various activities. The activities of the Centre for Consumer Studies will include capacity building of various stakeholders, seminars, workshops, research, documentation and dissemination of information. The MoU was signed by Dr. Tishyarakshit Chatterjee, Director, IIPA and Ms. Bharati Das Joint Secretary, Department of Consumer Affairs.

Faculty News

- Prof. Aasha Kapur Mehta, Professor of Economics (Economic Policy) was invited to deliver the Plenary Lecture in the inaugural session of the “Workshop on Gender Sensitization through Gender Planning, Budgeting and Mainstreaming” at IGNOU, New Delhi on November 17.
- Prof. P.K. Chaubey, Professor of Economics (Economic Administration): (i) delivered two lectures on “New Indices for Measuring Disparity” in the national training programme on “Quantitative Research Methods in Education” with theme on “Understanding Educational Development and Disparities” on August 18 in the National University of Educational Planning and Administration, New Delhi; (ii) delivered a lecture on “From Political Economy to Economics” on September 12 in Department of Economics, University of Rajasthan, Jaipur; (iii) delivered three lectures on “Whither Indian Economy”, “International Economics: Business, Trade, Commerce and Payments”, and “Foreign Direct Investment” on September 14 in a Refresher Course on Globalisation and Emerging Economic Trends organised by NITI Aayog Chair, Department of Economics, University of Rajasthan, Jaipur; (iv) spoke on “Role of Higher Education in Protecting Human Rights” on October 12 at the conclusion of Geeta March organised on International Non-Violence Day by Bharatiya Charitra Nirman Sansthan at Guru Govind Singh Indraprastha University, New Delhi; (v) chaired a technical session on “Urban Development in India: Challenges for Uttar Pradesh and Uttarakhand” in the XI Annual Conference of Uttar Pradesh-Uttarakhand Economic Association held at Indian Institute of Technology, Roorkee, on November 1; (vi) delivered a special lecture on “Whither Indian Economy” in School of Social Sciences, Punjabi University, Patiala on November 3; (vii) delivered a lecture on “Arthik Loktantra: Ek Bharatiya Nirupan” in the

session on Arthik Loktantra in a national seminar on “Deendayalji ke Sapnon ka Bharat” organised by the Department of Economics and Finance, Bundelkhand University, Jhansi on November 6; and (viii) delivered valedictory address at the ICSSR-sponsored national seminar on “Decentralisation and Poverty Reduction in India: Initiatives and Achievements” organised by the Department of Economics, Aligarh Muslim University, Aligarh on November 8. Prof. Chaubey has been conferred with Kautilya Award at the hands of Governor of Uttarakhand, Dr. K.K. Paul, by the Uttar Pradesh-Uttarakhand Economic Association in its XI Annual Conference held at Indian Institute of Technology, Roorkee on October 31.



Prof. P.K. Chaubey receives the award from Dr. K.K. Paul

- Dr. V. N. Alok, Associate Professor of Urban Finance: (i) made a presentation on “How to make Fiscal Decentralization more effective in India after the 14th Finance Commission” in a seminar on “Fiscal Federalism and its impact on economic growth on Indian States: Role of Grants and Royalties” organised by TERI and funded by UKaid at India Habitat Centre, New Delhi on March 5; (ii) spoke on ‘Governance and Financing Mechanism for implementing of Urban Resilience in India- with Special Reference to the State of Uttarakhand’ in a Training Workshop for elected representatives and officers of municipal authorities on Urban Climate Change Resilience jointly organised by The Energy and Resources Institute (TERI), Asia Pacific Network for Global Change Research and Government of Uttarakhand at Dehra Dun on April 7; (iii) spoke on “Strengthening Local Government Systems in India: Practices of Devolution across States” in a national

workshop for elected representatives on “Horizontal Learning of Practices on Development Governance in India” organised by the National Institute of Rural Development and Panchayati Raj at Hyderabad on April 2; (iv) participated as resource person in the session on 14th Finance Commission of the Conference on National Panchayati Raj Day inaugurated by the Prime Minister of India at Vigyan Bhawan, New Delhi on April 24; (v) spoke on “Financing Mechanism for Implementing of Urban Resilience in India with Special Reference to the State of Maharashtra” in a training workshop for elected representatives and officers of municipal bodies on “Urban Climate Change Resilience” jointly organised by The Energy and Resources Institute (TERI), Asia Pacific Network for Global Change Research and Government of Maharashtra at Pune on May 18-19; (vi) commented as a panellist in the discussion on “What is the current scenario and status of capacity building measures and what has been the experience so far?” as a part of the workshop on “Capacity Building and Experience Sharing for Enhancing Sustainability in Urban India” organised by The Energy and Resources Institute (TERI) and the Asia Pacific Network for Global Change Research (APN) at India Habitat Centre, New Delhi on June 3; (vii) delivered a key-note address as the Guest of Honour on “How the new government is instituting policies for better start-up culture in India”

at the inaugural ceremony of Conquest 2015 – An International Start-up Conclave of the Birla Institute of Technology & Science (BITS), Pilani held at ITC Sheraton, Delhi on September 6; (viii) delivered a key-note address on “Finance, Pension and Social Security” in a concurrent session on the same theme as a part of the 41st Skoch Summit on Transformative Governance inaugurated by the Union Minister of Urban Development and Parliamentary Affairs at New Delhi on September 22; and commented and participated as panelist in a session on “Municipal Finance: Traditional and Alternate Sources” under four-day Urban Thinkers Campus – India organised by the UN Habitat, World Urban Campaign and National Institute of Urban Affairs at India Habitat Centre during October 5-8.

Staff News

Shri Ajit Kumar Nath, Deputy Librarian, and Shri Hukum Chand Yadav, Assistant Librarian participated in the International Workshop on “Big and Open Data: Evolving Data Science and Citation Attribution Practices” held at Indian National Science Academy on November 5-6. This international event is part of worldwide initiative led by ICSU, CODATA - Data Citation Task Group. The workshop focused on an important gap in the research data infrastructure – the absence of broad availability and use of data citation protocols.

NEWS FROM BRANCHES

Howrah Local Branch

The branch organised the prelude conference on “Higher Education at Crossroads” on September 8. Prof. Asish Ray, Secretary of the branch; Shri Sankar Kr. Sanyal and Shri B.L. Chatterjee, Vice-Chairmen of the branch; and Shri P.K. Sinha, Treasurer of the branch spoke on the topic. Rtn. D.K. Das, Chairman of the branch, presided over the programme.

Tamil Nadu Regional Branch

The branch in collaboration with Maharishi Vidya Mandir School organised a lecture-cum-smart quiz programme to create awareness of the Indian Constitution among the school students of the School on November 26. Shri P.R. Shampath, Chairman of the branch, gave an overview of the Indian Constitution, while Dr. S.S. Jawahar, Secretary of the branch, conducted the quiz programme. Smt. Vijayalakshmi, Principal of the School, presided over the function.

NEWS FROM THE CENTRE

School Education Boards Team Up to Create Level Playing Field

Education boards across the country have come together under the Ministry of Human Resource Development to suggest ways to bring in changes and

practices that will be common to all of them. With most students competing in national-level examinations, four core committees have been formed to work towards creating a level playing field for all. The panels will look into common core syllabus, question paper patterns,

teacher training, and exam schedules and tackling unfair means. The boards have also decided to declare results by May 31 so students do not lose out on the chance of getting admission in national institutes. On October 28, Ministry officials had met members of the Council of Boards of School Education (COBSE), a body of more than 55 education boards from across the country. The committees consist of chairmen of various boards and members of the National Council of Educational Research and Training (NCERT). They will meet two or three times and submit its report before December 31. The committees will also explore ways to develop common subject codes and roll number patterns. One committee will be dedicated to working out ways to have common question paper patterns across boards. This will ensure equal weight is given to various components in exams to avoid inflation of marks. Currently, some boards do follow a common question paper design for mathematics and science.

Training for Civil Servants

The Centre has decided to send officers to 103 districts across India to train state government's 'front-line functionaries' implementing many crucial Central and state schemes. The aim of the programme is to prepare the new entrants in the state government on the specific point of 'citizen centricity' as these officers are at the cutting edge level responsible for implementing many key Central schemes. A detailed roster has been drawn up by the Department of Personnel and Training to implement the 12-day programme in 103 districts across 21 states from November till February. Six joint secretaries and an additional secretary in DoPT have been made leaders of a Central Monitoring Committee in charge of the 21 states. Over 100 DoPT officers of the under-secretary and deputy secretary level have been identified to visit these states to conduct the 12-day induction training programme of newly recruited Group B and Group C state government frontline functionaries of specific departments with high level of citizen interaction land revenue, health and family welfare, education, urban development, rural development, women and child development and social welfare. The state officers undergoing the said training, which is fully funded by the Government of India, will be spending a night in a village of their district with their central trainer during the

programme. Seventy newly recruited state government officers in each of the 103 districts have been picked for the training with four-five districts in each state being selected for the exercise. Among the prominent districts selected from various states include Lucknow, Kanpur, Allahabad, Gurgaon, Jaipur, Udaipur, Thane, Amravati, Kottayam, Kozikode, Thiruvanthapuram, Amritsar, Baramulla, Doda, Mysore, Shimla, Bengaluru, Madurai, Kanyakumari, Bhopal, Gandhinagar, Surat, Rajkot and Vadodara. Besides the Central training official, the pool of trainers in each district will also include a lady trainer, a psychologist or a behavioural science expert and a motivational speaker.

Ready Reckoner on Good Governance

The Narendra Modi government is taking the Prime Minister's efforts to engage directly with the civil servants a step further. It has prepared a set of two compact discs containing extracts of one of Modi's much discussed speeches to bureaucrats that it plans to gift to every civil servant including Indian Administrative Service officers in the country as a ready reckoner of sorts on good governance. In the speech, delivered on the occasion of Civil Services Day earlier this year, the PM had asked bureaucrats to balance their work and personal lives to ensure their life did not become another page in a government file. These CDs with the PM's speech are supposed to be an excellent HR tutorial and will motivate all officers. The CD sets have been sent to almost 2,000 bureaucrats at the Centre and the states, and nearly 1,000 more are in the process of being dispatched so that all civil servants across the country can learn from the Prime Minister's address. The sets are being dispatched to Union Ministries as well as chief secretaries in states for distribution to officers there. The Department of Personnel and Public Grievances has prepared one CD containing 30-minute abstract of the hour-long speech, while the other CD has excerpts from the speech highlighting 15 key elements of the art of governance specified by the Prime Minister. The elements include time management, approach to success and failure in life, importance of character, keys to effective and ease of governance, economical governance, e-governance, concept of institutional memory and memory cloud, importance of teamwork and need for political intervention and not interference.

Whatever is begun in anger ends in shame—Benjamin Franklin

Apocalypse for Malefactors

In a first of its kind initiative in Tihar Jail, the Central Government and the jail administration have started a massive skill development drive to train inmates in numerous employable skills. Around 1,200 inmates will be trained in the first phase of the project. Taking a leaf out of the Pradhan Mantri Kaushal Vikas Yojna, Delhi Prisons took up this initiative in association with the

Union ministry. Two NGOs - IL&FS and Orion Edutech - have been identified by the ministry to provide training to inmates in BPO, retail sales, computer hardware, chef, beauty, wellness, among other sectors. The project is suitable for inmates who are wary of working in the outside world after spending a long time in jail and prefer to be self-employed on their release. The initiative would be a model for other prisons to impart skill training to inmates.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION

INDRAPRASTHA ESTATE, RING ROAD, NEW DELHI - 110 002

Tel : 011-23468300 Fax : 011-23702440 Email : contact_us@iipa.org.inWebsite : www.iipa.org.in**Quotable Quotes**

- *It is much easier to be critical than to be correct—Benjamin Disraeli*
- *To fear love is to fear life, and those who fear life are already three parts dead—Bertrand Russell*
- *To go beyond the bounds of moderation is to outrage humanity—Blaise Pascal*
- *Prudence is the knowledge of things to be sought, and those to be shunned—Marcus Tullius Cicero*
- *The superior man thinks only of virtue; the common man thinks only of comfort—Confucius*
- *To be humble to superiors is duty, to equals courtesy, to inferiors nobleness—Benjamin Franklin*

Editor : DR. TISHYA CHATTERJEE
